

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This Consolidated Annual Performance Evaluation Report (CAPER) covers the First Year of the City of Haverhill's 2015-2019 Five-Year Consolidated Plan. During the past Program Year (PY), which started on July 1, 2015 and continued through June 30, 2016, the City of Haverhill (primarily through its Community Development Department {CDD}) made progress in addressing several community development Goals. These include:

-Providing Basic Shelter and Service Needs for Homeless Individuals and Families-- This goal was achieved through Public Service investments and the efforts of CDBG-funded sub-recipients that directly help the homeless;

-Expanding Type, Supply and Diversity of Housing- Important housing development projects were completed during this past year, including the opening of the Winter Street School and the Welcome Home Veterans Housing projects. These projects provided new permanent housing units to new low-income residents. Badly-needed market rate rental units were also created downtown with JM Lofts;

-Maintaining and Preserving Present Housing Stock- These goals were met through the City's own Housing Rehabilitation programs and CDBG investments in the Rebuilding Together program;

-Promoting Neighborhood Stabilization- These goals were essentially addressed as well through the efforts of CDBG-funded subrecipients, as well as across other CDBG activities;

-Increasing Owner-Occupancy in Distressed Areas- This goal was not quite met, but the growing First-Time Homebuyer program is expected to exceed its goals for the upcoming year based on the feedback from PY2015;

-Providing Non-Housing Necessities- This goal was exceeded thanks to the outstanding performance of several CDBG-funded subrecipients;

-Promoting Economic Development- For the first time in several years, goals were essentially met in this area, with small business outreach, microenterprise support and facade improvement projects undertaken;

The past year saw impactful actions in furtherance of the Con Plan. These included:

Remarkable construction progress at the transformative Harbor Place project Downtown, including development of a new Boardwalk along the Merrimack River as well as new units of mixed-income housing;

Improvements to numerous parks, playgrounds and recreational facilities (subject of a special 'Progress' addition of the EAGLE-TRIBUNE local newspaper);

Important market analysis provided through the Transformative Development Initiative (TDI) that included a Utile blueprint for redeveloping the city's failed Urban Renewal district around Merrimack Street;

Added staff capacity for the city's economic development efforts;

Award of a prestigious Working Cities grant by the Federal Reserve Bank of Boston that will focus exclusively on improving economic outcomes in the poorest neighborhood in the City's HUD Target Area—the Mount Washington neighborhood. This grant was obtained by a diverse partnership of City, non-profit, private and educational agencies including the CDD for a multi-pronged approach to improve employment, education and housing stability in this area.

Reaching nearly all of its designated First-Year goals in an improving economy, with the city's strong housing market recovery and lowest unemployment in a decade, the City is pleased to present this CAPER.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$	Rental units constructed	Household Housing Unit	250	72	28.80%			
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$	Rental units rehabilitated	Household Housing Unit	50	11	22.00%			
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$	Homeowner Housing Added	Household Housing Unit	100	1	1.00%			
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	250	26	10.40%			
Increase Owner Occupancy in distressed areas	Affordable Housing	CDBG: \$	Direct Financial Assistance to Homebuyers	Households Assisted	60	8	13.33%			

Maintain Housing Stock	Affordable Housing	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	16		0	0	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Brownfield acres remediated	Acre	0	2		0	2	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Rental units rehabilitated	Household Housing Unit	0	11		0	11	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	120	26	21.67%	30	26	86.67%
Maintain Housing Stock	Affordable Housing	CDBG: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0	8		0	8	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	71		0	71	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Housing for Homeless added	Household Housing Unit	0	0		0	0	
Maintain Housing Stock	Affordable Housing	CDBG: \$	Housing for People with HIV/AIDS added	Household Housing Unit	0	0		0	0	

Maintain Housing Stock	Affordable Housing	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	0	4		0	4	
Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1000	0	0.00%			
Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	50	30	60.00%			
Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	2000	366	18.30%			
Promote Economic Development	Non-Housing Community Development	CDBG: \$	Facade treatment/business building rehabilitation	Business	5	1	20.00%			

Promote Economic Development	Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	200	14	7.00%			
Promote Economic Development	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	50	7	14.00%			
Provide other non-housing necessities	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	1673	16.73%			
Provide Shelter and Services for Homeless	Homeless	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	160	71	44.38%			
Provide Shelter and Services for Homeless	Homeless	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	5	0	0.00%			
Provide Shelter and Services for Homeless	Homeless	CDBG: \$	Homelessness Prevention	Persons Assisted	500	0	0.00%			
Provide Shelter and Services for Homeless	Homeless	CDBG: \$	Housing for Homeless added	Household Housing Unit	35	19	54.29%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

An analysis of the City's spending and disbursements of CDBG, as well as local HOME funds, demonstrates relative consistency with the stated priorities and goals of the Consolidated Plan and the Action Plan.

Housing activities once again account for the largest share of categorical spending of CDBG funds with \$524,600.11 being spent last year. This figure does not include any local HOME funds, which are also dedicated solely to developing housing. This category does include the Housing Rehabilitation and Code Correction Program (HRCCP), the largest program operated by the Community Development Department, which rehabilitates single and multi-family owner-occupied housing for low- to moderate-income homeowners. Over the past year, \$192,598.86 was spent on multi-unit dwelling rehabilitation efforts, with \$60,487.53 spent on single-unit residential properties. This variance between multi-family and single family is largely due to the fact that multi-family dwellings are predominant in many of the HRCCP target neighborhoods.

First-time Homebuyer activities (\$55,500) and Code Enforcement efforts (\$68,302.87) are also part of this generic 'Housing' category, along with Rehab Administration, which also features a great deal of direct housing counseling and referrals given to various members of the public, and well as maintenance and oversight of the program.

Including HOME funds, the spending on this category reflects the goals of the Consolidated Plan to 'Increase Type and Supply of Affordable Housing' and to 'Maintain and Preserve Housing Stock.'

Public Improvements and Facilities constitute the second largest categorical commitment of CDBG funds, totaling \$184,642.64. The main thrusts of these investments over the past year were street trees and streetscapes (over \$29,000), playgrounds (\$38,957), park renovations efforts (over \$41,500), and sidewalk paving (\$59,369). These investments reflect the goals of the Consolidated Plan in terms of 'Stabilizing Neighborhoods' and 'Promoting Economic Development.'

General Administration and Planning (\$180,440.67 or 19.3%) is capped at 20% of the overall grant plus program income. This includes salaries for staff who work towards all of the Plan goals. This \$180,440 total reflects the amount of actual funds for Program Year 2015, although some

other \$18,000 in PY14 expenses were not drawn down until just days after the start of the new year.

Funding for *Public Services* (\$133,333 or 14.98%) is capped at 15% of the total CDBG grant. Public Service activities encompass Plan goals such as 'Providing Non-Housing Necessities' and 'Providing Shelter and Services for the Homeless.'

More funding was expended on *Economic Development* activities (\$39,675), in accordance with the priority of 'Promoting Economic Development.' For the first time in years, the City undertook a successful commercial exterior storefront Façade Improvement activity. In addition, funding assistance for microenterprises that would support jobs for Low-Moderate Income residents was undertaken, in collaboration with the Merrimack Valley Small Business Center. In order to achieve the Economic Development goals stated in the Con Plan, continuous dedicated effort, focus and outreach on the appropriate kinds of economic development projects will be needed.

Demolition and clearance (\$3,329.48) comprises a tiny percentage of overall CDBG spending. These activities are being assumed more by the City with its own funding from its Vacant Property Registration program. This activity progresses towards the goal of 'Stabilizing Neighborhoods.'

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	851
Black or African American	191
Asian	34
American Indian or American Native	18
Native Hawaiian or Other Pacific Islander	1
Total	1,095
Hispanic	284
Not Hispanic	811

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

These numbers are taken from HUD's automatic data collection portal-- Integrated Disbursement and Information System (IDIS). These figures are generally reflective of the City's overall diversity, and the Hispanic numbers in particular (around 26%) are in line with what is found in the CDBG Target Area.

The Community Development Department has dedicated more focus to outreach efforts, especially among the ethnic minorities in the community, including many church groups and faith-based organizations. By targeting items such as housing rehabilitation and first-time homebuyer assistance to the CDBG Target Area, the number of Hispanic/Latinos, non-whites and multi-racial households served has increased from past performance.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG		3,550,000	780,740

Table 3 – Resources Made Available

Narrative

Over the past few years, the City’s Community Development Department has been expending more CDBG funds than available in a given year, not only to respond to heightened community needs, but also to draw down a sum of prior unspent funds. During the past Program Year (PY2015), the City reached the HUD-preferred threshold of holding no more than 1.5 times the annual grant award on its books. The City/CDD enters PY2016 with its smallest amount of unspent funds in years.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CDBG TARGET AREA	83	91	Housing Rehab, FTHB, Public Improvements, Code Enforcement all Target Area only. Admin not included
CDBG TARGET AREA	85	91	Housing Rehab, FTHB, Public Improvements, Code Enforcement all Target Area only. Admin not included

Table 4 – Identify the geographic distribution and location of investments

Narrative

MassWorks-- CDBG funds (as well as \$106,820 in HOME funds) helped leverage an additional \$8 million in MassWorks grants over the past year for the transformative Harbor Place project. Phase I of this mega-project demolished vacant and underutilized buildings along Merrimack Street and replaced them with new mixed-use housing, office, restaurant, retail, marina and university space along a new Merrimack River Boardwalk just completed. 80 units of affordable housing and additional market rate units are being constructed as part of this project. CDBG projects relative to this include #921-- Merrimack Street Streetlight Replacement (\$8,007.72 in PY15).

DPIR grant- The state Attorney General has awarded the City a \$35,000 Distressed Properties Identification and Revitalization (DPIR) grant to combat the pernicious effects of vacant properties in

neighborhoods. The grant provides some salary and legal/technical resources to address private, bank-owned or real-estate owned properties to get Code violations addressed and to get the properties back on to tax rolls, either through Receivers, the banks, or through Housing Court.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Our Common Backyard Grant--CDBG funds of \$66,886.80 provided match to a \$200,000 grant from the Massachusetts Division of Conservation Services to renovate and add a playground to Grand Army of the Republic (G.A.R.) Park in Downtown Haverhill. These improvements are providing additional recreational resources for area families (IDIS #943-- GAR Park Renovations-- \$17,520.46 in PY15), changing the culture in this visible gateway park from illicit activity to one of families.

Gateway Cities Park Grant--In PY2015, CDBG completed its match of \$288,000 for a \$612,000 State grant from the Executive Office of Energy and Environmental Affairs to complete the second phase of extensive renovations to Swasey Field--refurbishing baseball diamonds, paving a new basketball court, adding a walking trail, irrigation and sledding hill to this Mount Washington neighborhood park (IDIS #994--Swasey Field Renovations-- \$21,640 in PY15). In all, over \$388,000 in CDBG funds were expended on this transformative project, which included a popular new spray park, new little league field, fencing, trees, entryway, and playground.

Chapter 90-- Various public improvements such as Streetscape, sidewalk paving, street trees, etc. undertaken with CDBG funds help stretch and leverage the \$1.5 million in Chapter 90 funds that the City receives from the Commonwealth for road work. This includes IDIS activities #989-Emerson Street Streetscape Improvements; #993-View Street Sidewalks; #1007-Moody School area sidewalks; #1008-How Street and Bailey Boulevard sidewalks; 1025-Head Start sidewalks and safety improvements; #1026-Cottage Street Sidewalks; #1032-Urban Forestry/Tree Planting; #1046-Downtown Streetscape Improvements; #1054-Reed Street Sidewalks.

The CDBG-funded replacement of streetlight poles on Merrimack Street (IDIS #921) included adapting them to use \$53,000 in LED-light bulbs previously purchased with Energy Efficiency and Conservation Block Grant (EECBG) Stimulus funds.

Adams Arts Grant- This \$30,000 grant from the Massachusetts Cultural Council substantially funds Creative Haverhill, an arts and cultural clearinghouse that focuses on outreach, promotion and opportunities to and for Haverhill's artists community and cultural entrepreneurs. Their 'No More Starving Artists' series provides business planning, free marketing and other assistance to artists in Downtown Haverhill. IDIS #1048 Creative Haverhill, leveraged this state grant with \$5,500 in CDBG funds.

MassDevelopment Place-Making grant—This \$6,000 grant provided funds for the revitalization of 'Goecke Park,' a small underused yet visible hardscape plaza in front of the Goecke Parking Garage on Merrimack Street (across from Harbor Place). Administered by Creative Haverhill, this grant provided

temporary seating, colorful re-painting of concrete structures, picnic tables, a small performance area and other amenities. The grant also funded cultural programming geared towards reactivating this site, such as concerts. IDIS activities #958-Downtown Outdoor Dining Sidewalk Enhancements and #1046-Downtown Streetscape Enhancements leveraged these activities as well.

Cultural District grant- This \$5,000 grant from the MA Cultural Council paid for design and development of colorful banners that adorn streetlight poles in the Downtown Cultural District. Administered by Creative Haverhill, a contest was held to solicit design ideas from local artists. IDIS #1046- Downtown Streetscape Enhancement and IDIS #1001- Columbus Park Enhancements leveraged this activity as well.

Publicly-owned parcels were made available for sale to promote housing or other City goals, including the Cogswell School (now a community arts center), the former Ornsteen Heel factory site in Bradford and other parcels that could become affordable housing over the next year.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units		
Number of non-homeless households to be provided affordable housing units		
Number of special-needs households to be provided affordable housing units		
Total		

Table 5- Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance		
Number of households supported through the production of new units		
Number of households supported through the rehab of existing units		
Number of households supported through the acquisition of existing units		
Total		

Table 6 - Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Some noteworthy affordable housing projects were completed and opened over the past Program Year, namely the Winter Street School Apartments (12 units), Tenney Place Phase I (56 affordable units), and the Welcome Home Veterans Apartments (27 units). This totals 95 new units of affordable housing that was assisted through CDBG and HOME funding.

The Housing Rehabilitation and Code Correction Program (HRCCP), which rehabilitates existing units, had a busy year. However, some of its work included finishing up prior year's activities that had already been counted on previous CAPERs. Some of the remaining PY2012 - PY2014 HRCCP projects were quite involved, complex and time-consuming. Priority was placed on completing older projects that lingered

due to the need for de-leading, tenant issues, contractor schedules, unforeseen code issues, change orders and homeowner indecision of various project elements. Fewer housing activities are expected to carry into the next (2016) program year as a result of this focus on prior project completions.

Likewise, the City's yearlong support of Rebuilding Together yielded 10 smaller, but quality projects.

With an uptick in the housing market came a heightened demand for First-Time Homebuyer activity. The CDD directly assisted eight (8) homebuyers in achieving their American Dreams of homeownership, all funded through CDBG. Many of these first time homebuyers were minorities and/or female-headed households.

As a result of bad fires at two multi-family dwellings over the past year, there was a need for emergency rental assistance, and a spot assistance program from Community Action was utilized to assist three separate households. In addition, St. James Parish's St. Vincent dePaul spot Rent and Utility Assistance program (IDIS Activity #1006) provided assistance to 10 households to ward off imminent evictions.

Discuss how these outcomes will impact future annual action plans.

With heightened interest due to an improving economy, First-Time Homebuyer activity continues to be delineated as its own Project under the new Plan.

Having satisfactorily completed its response to lead-paint procedural and other operational HUD findings from 2012, the City anticipates an aggressive pace of housing rehabilitation can be assumed going forward. There remains a significant need to maintain and upgrade the housing stock of inner city Haverhill.

There are several other affordable housing projects and proposals in the works that the City may choose to reflect in its upcoming Plans; however, given the length of time involved to realize such a project, it can be difficult to assume in what year these projects may be constructed in terms of annual action plans. For these reasons, the CDD will need to stay in close contact with the project developers, funders and the City's Building and Inspectional Services department. Where possible, the City will seek to use its limited CDBG and HOME funds to create the conditions necessary on the ground for large affordable housing developments to occur, although the possible City funding will be just a fraction of what is needed to support these types of projects.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	4	27
Low-income	9	11
Moderate-income	9	1

Total	22	39
--------------	-----------	-----------

Table 7 – Number of Persons Served

Narrative Information

The Winter Street School project has provided 12 units of affordable housing (11 units HOME-assisted) for low-income residents. Supported with HOME and CDBG funds, this project opened in Fall, 2015.

The Welcome Home Veterans Housing Project involved the construction of three separate but adjacent sites in the city's troubled Mount Washington neighborhood. Sponsored by the Community Housing Development Organization (CHDO) Coalition for a Better Acre (of Lowell) and the Veterans Northeast Outreach Center, this project produced 18 Single Room Occupancy (SROs) units at 2 Reed Street, 6 one-bedroom units on a vacant lot at 74 Temple Street and 3 family multi-bedroom units on a vacant lot at 17-19 Tremont Street.

The CDD also supports Emmaus, Inc. in their efforts to create more affordable units. Currently 771 individuals are housed in Emmaus properties, and at least 2 new units appear to be in the works.

Another long-standing project that finally achieved construction completion during this past year was Phase I of the Tenney Place development off Interstate 495. Phase I of this so-called Massachusetts 'Chapter 40B' project created 72 brand-new units of housing, with 56 affordable units. Phase II of this project is planned to create another 72 units in the upcoming Program Year. Tenancy is underway.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Haverhill, like many other similar smaller 'Gateway Cities' in Massachusetts, is coping with 'big-city' chronic homeless issues, no longer 'hidden,' out of the public eye.

As the City moves forward with several positive projects (Boardwalk/Harbor Place, Bradford Rail Trail, Locust Street Park, Winter Street School housing, Citizens Center renovations, GAR Park improvements, heightened Code Enforcement, abandoned building identification), many homeless individuals and squatters have been uprooted from traditional makeshift locations, as unintended consequences.

The demographic of unsheltered homeless individuals has also shifted in an alarmingly younger direction, with a marked rise in opiate abuse being a common thread for many. Heroin addicts are increasing in number, and more of them are living in the streets, parks, abandoned properties or in shelters. For others, alcohol or other substance abuse, mental illness, domestic abuse, or histories of violence in shelters have led these individuals out into the cold. Some have chosen this lifestyle, and it is a challenge to convince these unsheltered individuals to enter into a more structured system.

There has also been a noticeable rise in a transient homeless population that is not necessary local, but moving throughout the region or even up and down the East Coast. This dynamic is being reported by local homeless service agencies. Serving these individuals proves quite challenging due to their lack of societal connections in the area.

Street outreach to the chronically or unsheltered homeless can be an expensive, inefficient and risky proposition, although it constitutes a proven method in which to assess individual needs. Sectioning homeless individuals involuntarily is very difficult as well.

Through CDBG funds, the City supports a continuum of organizations that work directly with homeless individuals, such as Emmaus, Inc.'s 'Mitch's Place' overnight shelter (IDIS Activity #1004), Community Action's Homeless Drop-in Center (IDIS Activity #1017), and the Common Ground Cafe (IDIS Activity #1022).

All of these facilities and CDBG sub-recipients strive to become personally acquainted with the chronically homeless members of our community. Their first step is assessing the needs of each individual who presents for assistance and then work tirelessly to connect each person with the appropriate services and where possible, housing options. These shelters also conduct outreach to unsheltered homeless persons to inform them of options and services that may be available.

Haverhill Homeless facilities- overview

These organizations interact on a daily basis with the homeless, both sheltered and unsheltered. Mitch's Place provides dinner and indoor overnight shelter to homeless, usually 30 or so a night, 7 days a week. Guests receive case management, health screenings, referral opportunities, a cot and a secure place to leave belongings during the day. The Homeless Drop-in Center operates Monday-Friday out of the Universalist Unitarian Church on Ashland Street in the Highlands neighborhood. Managed by Community Action, the Center provides lunch, socialization, referrals, health care screenings, personal financial administration/oversight (if so court-appointed) and other services in the morning after Mitch's Place closes. The Common Ground Cafe opens at Noon as the Homeless Drop-in Center is closing. It provides meals, snacks, coffee, socialization and counseling services during the afternoons before Mitch's Place reopens. CDBG funds provided upgraded equipment in the facility in order to improve capacity and efficiency of operations (IDIS #1022). These additions have been very helpful to the frequent guests of this 'cafe,' which looks like a restaurant from the street level but operates as a soup kitchen, clothing and furniture distribution outreach center.

Homeless snapshot

Of the 396 unduplicated individuals served at the city's main homeless shelter (Mitch's Place) operated by Emmaus:-87% were 25-64 years of age;-11% were under 24, nearly double from 5 years ago;-86% struggled with a disabling or chronic health condition;-61% struggled with two or more disabling conditions;Of those with a reportable disabling condition:-52% had mental illness issues;-48% had alcohol abuse issues;-38% had drug abuse issues;-Only 9% had a physical disability.Obviously many had multiple issues.Prior to shelter in Haverhill:-22% had been living in a place not fit for habitation;-24% had been staying with friends;-13% had been staying with families;-Only 12% had come from another shelter in another location;-8% came out of a psychiatric facility;-8% came from a home/apartment they had owned or rented;-3% came from a hospital;-4% came out of jail;-2% came out of detox centers-4% miscellaneous (including hotels)131 individuals received housing stabilization services over the past year by Emmaus.31 individuals were rapidly re-housed through Emergency Solutions Grant (ESG) and 20 individuals were assisted through HOPWA by Emmaus. 18 individuals received other housing placements.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City has needed to respond to a spike in the unsheltered homeless population, which has proven very challenging. The City has engaged several agencies, developers and programs about the need for additional transitional housing.

The City works closely with Emmaus, Inc., which operates the Mitch's Place emergency overnight shelter on How Street. CDBG funds (\$7,000 in Program Year 2015) were used to help operate Mitch's, the city's predominant emergency overnight shelter, as part of IDIS Activity #1004. Over the past fiscal year, 386 unduplicated individuals stayed at Mitch's Place, nearly the same as the prior year's figure of

393. However, these figures are not as stagnant as they appear. Despite the successful efforts of the City, various agencies, sub-recipients, and particularly Emmaus to move scores of homeless individuals into temporary or permanent housing, there was a nearly equal amount of 'back-fill' created by new homeless entering the system. Many are of these 386 shelter guests represent new faces coming in from all over this region and beyond. These transient homeless represent a newer dynamic for homelessness providers in the City, and points to the need for continued funding resources and focus.

The CDD also maintains a small non-CDBG source of old funds used to house emergency victims of fires. These funds are provided to working or rent-paying tenants who are displaced as a result of a fire for which they are not at fault. Sometimes, these individuals go homeless as they do not have a first and last month's rent in a savings account when disaster strikes. This one-time relief fund provides last month's rent and a deposit so these households, who are routinely paying rent but living paycheck to paycheck, can avoid the need for shelters. This fund was used in three (3) such examples during the past Program Year, rapidly re-housing 3 households who were victims of multi-unit dwelling fires on South Central Street and Nichols Street.

The City maintains an emergency shelter at the Citizens Center during weather emergencies or other disasters. This past year, CDBG funds were used to improve accessibility of sidewalks on Welcome Street around the Citizens Center in order to increase accessibility by residents in motorized wheelchairs and scooters who may need to access the Center in an emergency.

Furthermore, the CDD is working to develop better understanding of the small-scale emergency housing and shelter being provided in church halls, commercial establishments' basements and other non-traditional housing.

Massachusetts is the only state in the nation with a 'right to shelter' law guaranteeing emergency shelter for families that qualify. But, the rules have tightened greatly, exasperating service providers, as funding has shifted to homeless prevention and more permanent affordable housing. Over the past year, the large numbers of households living in the local Haverhill hotels along I-495 has dropped to nearly zero as a result of different strategies. Still, the numbers of families in need of shelter and housing options has increased in Haverhill.

When an unsheltered family calls or presents for services, the City's CDBG-funded sub-recipients each have systems in place to refer that family to the DTA for placement and to any other agencies or food banks, etc, that are needed.

Youth concerns

One of the areas of concern and focus over the past year has been the status of youth referred to group homes by the Massachusetts Department of Children and Families (DCF). There are a few of these facilities operated by Northeast Family Institute (NFI) in Haverhill, some HOME funded. These facilities provide lodging and programming for teens and young adults who have been referred by the State.

Frequent runaways and missed curfews have been discussed by the City Council as a possible drain on police resources. This has led to analysis of the overall management of NFI's youth facilities in the community. Providing better options and outcomes for these youth will be a challenge. Over the past year, efforts were made to successfully connect the Haverhill School Department's McKinney Vento liaison, who is also the Truancy Officer, with the Continuum of Care. This is leading to quality referrals for unaccompanied and/or homeless youth.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Community Development Department works with a plethora of agencies to develop better pipelines for referring those individuals emerging from state custody, incarceration, and health facilities in order to prevent them from becoming homeless. Several CDBG-funded Public Service activities address these concerns, including: Pregnancy Care Center's Mother and Child Program (IDIS #1020), in connection with health care facilities; Open Hearts' Ministries Social Outreach program (IDIS #1009), working with former convicts; Saint Vincent DePaul of St. James Parish Rent and Utility Assistance (IDIS #1006), counseling those at risk of foreclosure; Community Action's Homeless Drop-In Center (IDIS #1017), which often serves as financial guardians for several homeless or near homeless individuals who are referred from mental health care, state institutions and other facilities; Common Ground Ministries (IDIS #1022), which works with street homeless and many from mental health facilities; Opportunity Works Project Search (IDIS #1014), assisting developmentally-disabled youth referred from the Department of Developmental Services {DDS}; and Emmaus' Mitch's Place (IDIS #1004), in connection with health care facilities and mental health facilities.

In addition, new or renewed contacts were established with agencies that work with those being discharged from institutional systems of care, including: Power of Self-Education {POSE}, counseling street youth as well as ex-offenders transitioning upon release; NFI, Inc., providing substance abuse treatment and prevention, as well as housing foster youth under custody of Department of Children and Families {DCF} or the Division of Youth Services {DYS}; Christian Community Fellowship (assisting near homeless), Lawrence Community Works (counseling those at risk of foreclosure), the Lawrence Social Security office and the Department of Transitional Assistance (providing transitional cash assistance and short-term housing assistance) and Foster Kids of the Merrimack Valley.

One of the challenges for the upcoming Program Year will be to make better connections with the court system and behavioral health non-profits, including the Haverhill Opioid Prevention and Education Task Force (HOPE). Further coordination with the Essex Sheriff's Office, POSE, and Open Hearts Ministries will also be needed, as many individuals who are released from prison as their terms expire return to

this community with varying degrees of success.

One of the paramount reasons the City retains its commitment as one of the few municipalities that participates an active member of the North Shore Continuum of Care is to help combat these difficult challenges. The CoC reached an understanding and partnerships were formed to prevent such unconnected institutional discharges. As a result, a representative from the Essex County Sheriff's department, who administers the Middleton Jail, sits at the CoC table each month to learn of the issues around homelessness. The MA Division of Children and Families, which administers the State's Foster Care program, has made a presentation to the CoC about the programs it has in place to prevent discharge from foster care to homelessness. Most valuable were the lines of communication now in place with all of these entities, now partners in the process to help prevent these situations.

Average Haverhill Homeless capacity

A 2016 non-inclusive listing of homeless and transitional housing facilities revealed the following:-
Emmaus Bethel House- 8 families (21 residents)-Emmaus Family Shelter-- 48 households (126 residents)-Emmaus Jericho Safe Haven-- 6 individuals-Emmaus Mitch's Place== 32 individuals/night on average-Veterans Northeast Outreach Center-- 25 veterans-Veterans Northeast VA Emergency Beds-- 2 beds in use.This list reveals an average snapshot of a normal point in time.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City is pursuing many different fronts to help homeless persons make the transition to permanent housing, access affordable housing units and prevent a return to homelessness.

One demonstrable effort includes the CDD's active involvement in developing transitional and permanent housing for returning veterans of the Iraq and Afghanistan Wars, through Veterans Northeast Outreach Center (VNOC) and their families. Many of these veterans suffer from disabilities or Post Traumatic Stress Disorder, which can lead to homelessness. The CDD has worked with VNOC and the Coalition for a Better Acre (of Lowell) to open in 2015 the Welcome Home Apartments, which provides 27 units of permanent housing for near homeless veterans and veteran families.

A recent focus of the Continuum of Care is to obtain better understanding through outreach and research of the needs of unaccompanied youth, one of the most misunderstood and undercounted segments of the city's homeless population. Joint meetings were held over the past year with the City's

McKinney liaison at Haverhill School system, who happens to be Haverhill High School's truancy officer. Outreach efforts are underway to find 'couch-surfing' unaccompanied youth, those who have dropped out of school, run away from abusive domestic situations, and experienced other crises (i.e., pregnancy or rejection of sexuality).

The CDD is working with the YWCA of Haverhill in order to produce more temporary housing to assist women in crisis, including those experiencing domestic violence or other hardships. This project involves the renovation of 10 former units of housing in the Haverhill YWCA's 107 Winter Street headquarters, located in an old mansion. Two active CDBG-assisted activities (IDIS #995 and 1023) are part of this extensive renovation project.

Emmaus has made notable success with City support to refer 434 individuals out of shelters into housing over the past year. Over 300 received other services there through their Homeless Diversion Program. 43 of these individuals had been staying in Haverhill two hotels, but these lodging facilities have seen significant drops in homeless families.

The City was involved with the Continuum of Care on the development of a new Coordinated Entry system to assess and assist in meeting the housing needs of people experiencing homelessness or at imminent risk of becoming homeless. The North Shore CoC seeks to use the Coordinated Entry tool to fill vacancies in units that can assist homeless throughout the region based off of one common electronic intake procedure.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The City, through its Community Development Department, is greatly concerned about the extremely long waiting lists for housing units through the Haverhill Housing Authority (HHA), which now averages over 3 years in some cases.

The HHA now directly operates over 440 state-assisted units scattered throughout the City. With the addition of Section 8 units at Mission Towers, HHA also now administers over 475 Section 8 vouchers, with over 97% occupancy rates for all of these 915+ units. Recently, the HHA took over the Groveland Housing Authority as a part of a state-sponsored consolidation.

The City has supported the HHA's efforts to upgrade its housing stock through more aggressive modernization efforts, much of which has been ongoing through the past year. The City offers procurement and inspectional assistance when needed in order to expedite these activities.

The City is also working to address and improve transportation options and quality of life amenities for residents of public housing. Over the past year, the City worked to include public housing projects into the 'Greening the Gateway Cities' grant, which will add scores of shade trees onto HHA complexes along Hilldale Avenue as well as at Julian Steele on Washington Street. Other than watering and routine maintenance, these new trees will cost the HHA nothing but will save energy and add aesthetic values to these properties.

The City is also working to address and improve transportation options and quality of life amenities for residents of public housing. The CDD has had discussions with the Merrimack Valley Regional Transit Authority (MVRTA) concerning the creation of more efficient transit routes for HHA residents to access shopping, employment, medical appointments and regional attractions. Plans for targeted sidewalk improvements and the inclusion of HHA properties (those located in the City's designated Environmental Justice area) to receive street trees from a state grant are in the works.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

There is a need to update the City's Section 3 Plan, and failure to complete this planned activity should be noted in this performance report. Undertaking this revision of a Section 3 plan remains a key goal for this upcoming year.

There remains a need to get public housing residents more involved in management and to participate in homeownership. The City's expanded First-Time Homebuyer program through CDBG funding is supplementing and replacing dwindling HOME funds for these activities. While there may be some promotion of this program through the HHA, there may be need for even more outreach to this and other FTTHB programs. Currently, there is an extreme lack of turnover for HHA units, which reflects a

cultural shift from when Section 3 was originally adopted.

The HHA Tenant Council holds regular meetings in order to solicit feedback about property management and other issues. The five (5)-member HHA Board has a tenant representative on one of its seats. HHA residents are also given a voice in modernization plans, work schedules, etc.

The City hopes to solicit more feedback from HHA residents about their views through the Mayor's online newsletter and other outlets.

Due to a lack of funding from HUD, plans for a Family Support savings program were unfortunately not initiated during the past year.

Actions taken to provide assistance to troubled PHAs

Not applicable-- the Haverhill Housing Authority is not considered a 'troubled' Public Housing Authority.

Not only does the Mayor appoint a majority of the HHA Board Members, but he also meets with his appointees outside of the HHA in order to obtain a more comprehensive understanding of operations at their properties. In addition, the City's Community Development Department attends several HHA Board meetings every year, especially during their budget season in the Spring.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Among the negative effects of public policies that serve as barriers to affordable housing include: lead-based paint regulations; inclusionary zoning; foreclosure laws; fire codes and ADA codes; choice-limiting action; certain environmental review requirements, and taxes.

In terms of onerous lead paint regulations, the often-exorbitant costs of compliance have dissuaded some developers from moving forward with worthy housing rehabilitation or expansion projects. Lead concerns also dissuade the City's HRCCP from undertaking certain activities. Some homeowners have refrained from renting additional units due to lead paint concerns. Lead paint concerns may well constitute the most egregious fair housing violations, as owners routinely avoid renting to individuals or families with young children due to fears about lead poisoning.

Actions taken to overcome these barriers include an increased use of Mass Housing's 'Get the Lead Out' loan program, which has loosened eligibility requirements. Acting as a state-reimbursed agent for the 'Get the Lead Out' program, the CDD processes applications and administers the program, including oversight of the privately-selected contractor(s). The CDD is making more strategic housing rehabilitation decisions with respect to addressing lead regulations, including undertaking activities that do not disturb paint, pursue interim controls, or only perform work on a tenant's unit in order to limit de-leading costs to that particular unit.

Inclusionary zoning is still on the City's books as a method in which to maintain the State's 10% affordability threshold by requiring that 10% of all housing developments be income- and cost-restricted. This well-intentioned local regulation has actually had a deleterious effect on housing development locally, especially for smaller subdivisions or smaller-scale infill developments. This dynamic has led to housing costs increasing in the City.

Actions taken to overcome these barriers include adoption of Smart Growth zoning principles, including the City's 2015 Waterfront Redevelopment Overlay District, as well as the development of clustered housing units with significantly greater than 10% affordability. A full-scale revision or repeal of inclusionary zoning is being addressed through a city-appointed zoning review committee, with new zoning expected during the next Year.

Foreclosure laws intended to protect lenders have been the common link in a boom of vacant and abandoned properties that have been a scourge across the city. These vacant properties not only reduce possible housing options for low-income individuals, but they drive down property tax revenues for entire neighborhoods and create public safety nuisances.

Actions taken to overcome this barrier include the establishment of a grant-funded Vacant Property Manager to maintain the Vacant Property register, a greater number of property Receiverships being sought in Housing Court to complement greater identification and prevention efforts, and heightened Code Enforcement activities (IDIS #999).

Other Actions to Address Unmet Needs

OTHER ACTIONS TAKEN TO ADDRESS UNMENT NEEDS-Opiate addiction- This is one of the gravest problems facing the City, region, and state. Due to heroin and other opioids, there have been scores of deaths in the City, with the average age around 31, and hundreds of overdoses during this public health crisis. These drugs, including fentanyl, have been too prevalent and too easily accessible. In Haverhill, abuse and addiction are not restricted to the inner-city Target Area neighborhood, but statistics provided by Trinity Ambulance Company reveal that the Mount Washington neighborhood has the highest amount of overdoses. In order to deal with this significant need, the City and the CDD have been involved with the establishment of the HOPE (Haverhill Opioid Prevention and Education) Task Force and other efforts. HOPE is led by officials from NFI, which is a leading detox and rehab provider in the community, along with court officials, local law enforcement, churches, non-profits, Haverhill Public Schools, parents, ex-addicts and others. HOPE has been a true grassroots organization that has shone a brighter media spotlight on this heroin problem, which has previously been in the shadows. Among HOPE accomplishments have been: education programs to expose parents to warning signs about their children's usage; improved and more seamless referral networks to treatment providers; and public forums that highlight problems and solutions. New police efforts and tactics (including stronger enforcement, anti-gang activity, and indemnifying those who call 911 to report an overdose even if knowingly present) are also discussed, promoted and analyzed by HOPE. The City was unsuccessful in obtaining a Drug Free Community Solutions (DFCS) grant from the federal office of Drug Control Policy (U.S. Department of Health and Human Services). The City will try again to obtain this or other resources to provide HOPE with greater assistance for its efforts. Where possible, CDBG and other resources will be dedicated to tackling this epidemic of drug abuse where practical. Last year, CDBG funds supported an anti-opiate curriculum provided to members of the Haverhill Inner-City Boxing Club (IDIS #1013) and Community Policing efforts (IDIS #1016) were more focused on identifying and apprehending heroin traffickers in the Target Area. Rapidly rising rental rates- Post-Recession rents have skyrocketed in the city and in the state. This has led to near-record demand for food pantries and other non-housing necessities and services during an Economic Recovery with low unemployment. There are no quick fixes to this market-driven phenomenon, so multiple actions are required including: increasing housing unit production, with several projects in the works; returning vacant property to the market; and providing rental assistance where possible. CDBG-funded Rent and Utility Assistance (IDIS #1006) is one program addressing this dynamic, but other solutions are needed. -Gang deterrents and recreational options for youth- A high-profile gang-related shooting in Swasey Field dominated headlines in Haverhill this Spring, revealing that this is still work to be done to eradicate street gangs and the problems of idle youth. The City is doubling down on investments to parks and recreational areas, connecting youth to extracurricular activities and making connections with agencies serving court-involved youth. Community Policing (IDIS #1016), the YMCA Youth and Teen Center (#1015) and the Inner-City Boxing

Club (#1013) are all part of this effort to stem gangs, especially in the Acre and Mount Washington neighborhoods.

Other Actions to Address Unmet Needs- Part 2

Mental health resources- The City is home to several mental health facilities, and is making more connection between them, hospitals, the School Department, career centers, housing providers and other non-profits to provide more a continuum of care for these individuals. The City has been working with Vinfen on a recent regional grant initiative named You Forward for programming for youth with mental health needs, to help find a suitable location for the program in the community.-Transient youth- More youth are seen in the ranks for homeless in the community, many with no real connection to Haverhill. These transient youth are often wandering from state to state, place to place. Better connections were made with the High School Truancy Officer/McKinney representative and the Continuum of Care to identify and provide services to this cohort, whose needs run from drug abuse to fleeing domestic abuse to other issues. The homeless Drop-In Center (IDIS #1017), Common Ground Ministries (#1022), Emmaus' Mitch's Place (#1004) and the Salvation Army (#1010) have all been tracking this phenomenon closely.-Street and sidewalk work backlog- In response to constituent demand, the Mayor authorized the spending of an additional \$1.2 million in sidewalk repair for the upcoming paving season. As most sidewalks were originally constructed by New Deal-era programs, there is a significant backlog of unaddressed work. Recently the Merrimack Valley Planning Commission (MVPC) authorized an inventory of the condition of city sidewalks. Many of the sidewalks and curbs in the city are either in poor condition or are not handicapped accessible. Even with a higher amount of Chapter 90 highway aid from the State, the City will need a great deal of sustained and committed resources to address sidewalks and street trees, since most of the Chapter 90 funds are needed for roadway repair. As a result, there will likely be more sidewalk work and less road paving funded by CDBG in the future. The City is analyzing the State's Complete Streets program as a possible funding and policy vehicle for this issue. During the past Program Year, CDBG-funded sidewalks were repaired at Portland Street (IDIS #938), GAR Park (#943), Emerson Street (#989), Moody School area (#1007), How Street at Bailey Boulevard (#1008), Head Street at Hilldale Avenue (#1025), Cottage Street (#1026), and Reed Street (#1054). -Healthy food options- There is a need to reduce obesity and increase healthy food options in the Target Area. The completion of the River Street Community Garden (IDIS #906) and other neighborhood community gardens enable residents to grow their own vegetables, and they are becoming increasingly popular. One of the small businesses assisted this past year by the Merrimack Valley Small Business Center (IDIS #1036) was Compadres Market, a bodega which expanded to include a deli and produce department in the Mount Washington neighborhood. Similar actions are expected in this upcoming year.-Adequate housing- The need for adequate housing is significant, and is the focus of the City's Housing Rehabilitation project and Code Enforcement efforts (IDIS #999). Through these activities, the City seeks to provide safe, decent housing of adequate quality and quantity for all residents.Wage growth- While the city's unemployment nears 10 and 15-year lows, wage growth is an issue in Haverhill as it is across the nation. The City is working to attract higher paying jobs through expanded economic development efforts and added capacity, as well as working with the Merrimack Valley Workforce Investment Board, Northern Essex Community College and UMass-Lowell, to increase

access to job training in relevant, growing and higher-wage industries. Many existing job opportunities are in lower-paying second shift occupations, and moving that workforce to higher wages constitutes a great challenge.

Other Actions to Address Unmet Needs- Part 3

Educational opportunities for immigrants for whom English is not a primary language- This issue is a pervasive challenge in Haverhill, as many of the resources to address English literacy are in Lawrence. The City is working with Community Action, Inc. to provide more educational, ESL and training opportunities for non-English speakers at their new smaller training center Downtown. A previous adult education program at the Haverhill Public Library was disbanded and the City is exploring ways to revive a similar program there or elsewhere. The Haverhill Public Schools are likewise dealing with efforts to provide better services, support and education to families and students who do not speak English at home. Some of the larger employers are offering workplace ESL at their workplace through Northern Essex Community College or others. This is also an issue for the workforce development system, which cannot provide consistent funding to trainers. The Mount Washington Alliance has also started working on this issue in that heavily Latino neighborhood.-Availability of affordable rental units- This shortage represents a significant and growing problem as rents skyrocket. The City is working to increase the availability of affordable rental units through its Waterfront zoning, which will create more clustered mixed-income developments along the River, such as Harbor Place. The City provides expedited permitting for housing developments and supports low-income housing tax credit and historic tax credit applications to the State. The City is working to identify and return abandoned buildings and vacant units back to reuse. The CDD also works closely with Community Action, Emmaus, the YWCA, the Haverhill Housing Authority and other developers and non-profits to add affordable rental units. One other strategy deployed over the past year is to better promote state-mandated affordable housing lotteries that occur in the community. This effort yielded significant results at Tenney Place and the Harbor Place lotteries.-Substance abuse treatment- There are multiple substance abuse treatment facilities in the City, offering methadone and other rehab treatments, including a new facility at the State line. NFI operates a large center near Downtown and demand for these services is great. Many addicts still end up in hospitals, shelters or with subrecipients. Providing capacity and connection to deal with the epidemic of substance abuse constitutes a major challenge for the City.-Philanthropic capacity- Given its geographic location downriver from two larger cities of need (Lowell and Lawrence) and up-county from Salem/Peabody/Lynn/Beverly etc., Haverhill lacks some of the foundations, philanthropic institutions and trusts that benefit other communities. This makes it challenging and intra-competitive for the city's non-profit community to obtain needed resources. The Federal Reserve Bank of Boston is analyzing this issue as part of the Working Cities initiative. The City is committed to obtaining more private, foundation and outside resources in order to address unmet needs.

Other Actions to Address Unmet Needs- Part 4

Available public housing units- Despite operating nearly 450 housing units in the City, the Haverhill Housing Authority has waiting lists for units that run in years, not months. Hundreds of individuals and

households languish on these wait lists. Clearly, additional public housing units would be filled if available. The City has worked over the past year with the Housing Authority and its Board to identify possible areas of expansion, such as vacant lots or City-owned parcels. This is a difficult proposition as the HHA undertakes an aggressive modernization plan for its existing housing, as well as its funding issues (which only come from the State). In 2015, the City convinced the HHA Board to approve project-based housing vouchers for the YWCA project creating 10 new units of SRO housing. These sorts of efforts with the HHA are ongoing.

-Ability to outreach and communicate with residents, especially in Spanish or other languages- One of the great challenges in municipal government today is communicating with constituents and the public in today's multimedia age. There is no one single effective source of communication any more. This problem is compounded in diverse urban areas in which languages other than English are common. Through the Working Cities grant, the Mt. Washington Alliance seeks to reach out to non-English speakers in that neighborhood to connect residents with various services, opportunities and programs. Over the past year, the City established a 3-1-1 one source call system in which to handle constituent services, including addition of a bilingual customer service representative. The CDD looks to utilize the 3-1-1 system and the Mt. Washington Alliance neighborhood outreach efforts in order to solicit feedback for the most effective use of federal dollars to improve low-moderate income households and areas.

-Resources to construct housing and lure employers- Attracting housing and economic development requires strategy, effort and resources. Unfortunately, cuts in HOME have been severe over the years and the City itself has few other resources (except for Tax Increment Financing {TIF} deals) in which to provide developers of affordable and mixed-income housing. In addition, the City has little in the way of resources to market itself for business. To address these unmet needs, over the past year the City has worked to attract development by making other pro-development measures such as expedited permitting, microenterprise support and rezoning. In addition, the City has added economic development manpower and capacity through the TDI initiative of MassDevelopment and through the Mass Tech Collaborative. These specialists are reaching out to developers and employers alike. The City is also involved with the Merrimack Valley Planning Commission (MVPC) in a regional effort to promote the Merrimack Valley through reevaluation and rebranding of the Merrimack Valley Means Business website and other strategies and materials in order to promote our region to employers who covet the Boston market.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Some of the major underserved needs in the community include: opiate addiction; rapidly rising rental rates; gang deterrents and recreational options for youth; mental health resources; transient youth; a backlog of street and sidewalk work; healthy food options; adequate housing; wage growth; educational opportunities for immigrants for whom English is not a primary language; availability of affordable rental units; substance abuse treatment; philanthropic capacity; available public housing units; ability to outreach and communicate with residents, especially in Spanish or other languages; and resources to construct housing and lure employers. Of course, there are other unmet needs than these.

See attachments for actions taken to address these listed unmet needs.

The City continues to support its local non-profit community of service providers, the Haverhill Housing Authority, homeless service providers and special needs groups in their collective goal of improving the lives of the underserved in the city. The CDD is committed to greater outreach to church groups operating largely 'out of radar' from the traditional non-profit community. Likewise, the Community Affairs Advisory Board (CAAB) is committed to helping those who may have fallen through the proverbial cracks in the social safety network and to address unmet needs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

ADDRESSING LEAD-BASED PAINT CONCERNS: The CDD served as an oversight and administrative agent for two (2) 'Get the Lead Out' projects funded by Mass Housing. These projects included the deleading of two tenant units at these two-family dwellings:

10½ Front Street- This was a state-funded 'Get the Lead Out' project that provided a \$10,500 loan to de-lead one tenant unit in two-family dwelling in Bradford.

2 Proctor Street- This large Mount Washington Street multi-family dwelling received \$17,893 in state assistance facilitated by the CDD in order to de-lead one tenant unit.

The CDD has worked over the past Program Year to refer property owners with concerns about the presence of lead paint to various assistance programs. The City of Haverhill continues to struggle with resources to address the hazards of lead paint, in the absence of its own federal lead-safe grant. Lead paint assessment and compliance remains a major factor being addressed in all of the housing rehabilitation projects that are undertaken by the CDD. Wherever it is practical and affordable, the City seeks to make bring properties into compliance with the lead laws, and de-lead where possible. A particular area of focus is multi-family housing. This year the City was involved in de-leading six (6) properties. All vendors participating in the CDD Housing Rehabilitation programs must have RRP (Renovation, Repair and Painting) certification and exhibit lead-safe work practices.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The overarching goal of activities undertaken by the City with CDBG and other public funds is to reduce persons and/or families in poverty and improve their quality of life either directly or indirectly. Specific actions and projects supported during the last Program Year that helped lift participants out of poverty included:

-IDIS #1004- Mitch's Place Shelter, where Emmaus staff not only provide emergency shelter, but also transition homeless individuals and families into housing, counseling, life skills and job training;

-IDIS #1010- Salvation Army Meals Program, where staff will also refer or provide poverty-level families with a host of services and service connections;

-IDIS #1020- Pregnancy Care Center's Mother/Child Food and Clothing Program, which directly assists new families and young mothers and infants at risk of poverty;

-IDIS #1019- Heating Assistance, provided by Community Action, assists those families so they do not have to choose between heat and food and/or rent and/or medicine.

-IDIS #1018- Open Hand Pantry, which provides a helping hand to households who need to put food on the table;

-IDIS #1017- Community Action's Homeless Drop-In Center, which directly provides financial management for indigent individuals and connects them with housing resources;

-IDIS #1021- Helping Hands Food and HEART program, which provides food pantry assistance and other services to needy families in the Mount Washington neighborhood;

-IDIS #1022- Common Grounds Ministries, which provides meals, socialization and food to needy households, but also furniture, clothing and other needs through their thrift stores;

-IDIS #1006- Saint Vincent DePaul Rent and Utility Assistance program, which provides spot rent and utility payments to households at imminent confirmed risk of eviction or shutdown;

-IDIS #1009- Open Hearts Ministries Social Outreach Program, which provides Sunday meals, services, clothing, furniture, household items and internal job opportunities for needy households in the Acre and Highlands neighborhoods;

-IDIS #1015- YMCA Youth and Teen Center, which provides meals, activities, homework assistance, enrichment and summer reading programs for needy youth to assist families;

-IDIS #1014- Opportunity Works Project Search, which provides laptops and other assistance to help developmentally disabled individuals find employment opportunities;

-IDIS #1011, #1024, #1033, #1039, #1040, #1041, #1042, #1044- First-Time Homebuyers Activities that help create permanent equity for low-to-moderate individuals.

In addition, much work is being coordinated with the Haverhill Public Schools, Northern Essex Community College, the Merrimack Valley Workforce Investment Board and its ValleyWorks Career Centers to provide workforce training skills to critical and emerging professions that will provide likely employment and a transition out of poverty.

Providing connections to MassHealth, the Connector, and local Holy Family Hospital, along with support of day care, Head Start and WIC programs, also help lift families out of poverty.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City of Haverhill Community Development Department routinely reviews the performance of CDBG-funded sub-recipients. At least annually, CDD staff monitors sub-recipients' overall program delivery on-site and in person to ensure coordination and compliance with regulations. The CDD hires independent outside auditors to review the audits and organizational financial reports filed by the CDD's sub-recipients, which develops institutional capacity of these organizations.

CDD staff provide technical assistance, training opportunities, and outreach to existing, potential sub-recipients of CDBG funds. This is an attempt to find entities and organizations 'below the radar' who are providing services to low income individuals who may be 'falling through the cracks' of the city's social safety nets. Some organizations are too intimidated to apply for CDBG assistance out of fears about bureaucratic processes. CDD staff work to ameliorate these concerns as much as possible to ensure better participation in the annual CDBG Public Services funding competition.

For example, CDD staff have worked with sub-recipients who operate meals programs, pantries or soup kitchens to utilize services such as the Greater Boston Food Bank or Spolier Alert (secondary food outlet) in order to stretch limited funds.

One of the challenges for the city is the need to develop more neighborhood-based community organizations. The old 'crime watch' or other issue-centered groups have dissipated over time, and many residents do not know their neighbors as a result, representing a challenging dynamic. Through outreach to faith-based groups, banks, local bodegas and popular spots, the CDD tries to be more involved in the community.

There is also a dearth of Community Housing Development Organizations (CHDOs) existing in the North Shore HOME Consortium. The CDD referred potential CHDOs to HUD-sponsored training opportunities. Attaining a CHDO certification, as Emmaus has, would be a great benefit for an organization seeking to maximize HOME funds through the regional competition.

In order to develop internal capacity, CDD staff routinely meets with officials from other City departments. Coordination among staff from the Department of Public Works, Parks and Recreation, Assessors, Engineering, Economic Development and Planning, Health and Inspectional Services, Police and Fire Departments is integral so these agencies understand what the CDD can and cannot do with HUD funds.

CDD staff have participated in a series of HUD, State and other trainings over the past year. These include both in-person and on-line webinars in order to improve departmental performance. Examples include: HUD's in-person IDIS Training in Boston, MA (Summer 2015); HUD's Davis-Bacon standards training webinar (2/4/16); Census.Gov Boot Camp (July, 2015). The CDD is also involved with professional development offered through its membership in the National Community Development Association (NCDA). Staff attended the November, 2015 NCDA conference in Providence, RI and the Spring NCDA conference in Worcester, MA, in order to improve institutional structure.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The Haverhill Housing Authority (HHA) works with Emmaus, Inc. to administer Emergency Solutions Grant (ESG) and Shelter Plus Care (SPC) grants on behalf of the city. Nevertheless, there is a need for more relationships between the HHA and other providers of housing and services. Efforts were made to connect the HHA with the new YWCA transitional housing project on Winter Street.

The City has recently discussed the need to reevaluate Merrimack Valley Regional Transit Authority (MVRTA) routes in connection with HHA properties and destinations for residents of public housing, including retail and medical centers.

Section 8 voucher implementation is administered by HHA as well. These vouchers may still represent the best way to provide housing to those who would be potentially homeless.

Over the past year, Community Action relocated to a building adjacent to the HHA. It is hoped that this concentration will lead to enhanced coordination and services.

Fair Housing Addendum-

Action Step: Advocacy--City Staff consistently advocate for residents to assist them in securing fair treatment under the law. During the past few years, given the rate of mortgage foreclosures, staff has had to increase advocacy efforts for low and moderate-income families and recipients of CDBG funding where the City holds a lien position. This advocacy has taken multiple forms, including a thorough review of loan agreements to assess if borrowers were victims of predatory lending practices as well as referrals to other agencies. CDD Staff also partnered with the local CAP agency to assist renters in preserving their fair housing rights under state and federal law. --Action Step: HOME-funded Development Efforts- The City continues to maximize its locally allocated share of HOME funds to increase the type and supply of affordable housing in the community. --Action Step: Reducing Permitting Roadblocks- The City is proud to have previously permitted a wide range of conventional single and multi-family housing. The City's practices have been successful in facilitating and encouraging a wide range of special needs housing for homeless people, residential care facilities, alcohol and drug rehabilitation homes, senior housing and assisted care facilities. Further, the City clearly has a history of facilitating and encouraging the development of emergency shelters, transitional housing and permanent supportive housing. The City's 43D, designated Growth District and 40R district and Housing Development Investment Programs provide developers with expedited permitting. The Riverfront Zoning District provides incentives such as density bonuses, expedited permitting and project review in exchange for public access to the Merrimack River, public view corridors, etc.

Fair Housing Addendum-Part 2

FORECLOSURES: The City works closely with area lenders, foreclosure prevention counseling agencies

and community action agencies (CAPs) in the Merrimack Valley area to help publicize and promote outside workshops to assist homeowners prevent foreclosure. The CDD refers individuals with such concerns to Lawrence Community Works (which features counseling in Spanish), Mass Housing Partnership (Lowell) or to Community Action, Inc. in Haverhill. These affected individuals are able to work one-on-one with housing counselors and foreclosure prevention specialists. However, due to an overall decline in foreclosures in the city and to avoid duplication, no foreclosure prevention workshops hosted and organized by and through the City and/or Community Development Department were held over the Program year. The City subscribes to and reviews Warren reports and scours newspaper real estate listings, seeking foreclosures or bank-involved transactions. The CDD works with the Building Department, Assessor's Office and the Code Inspectors to review any concerning activity, along with searching the databases of the Essex South Registry of Deeds. The City is still dealing with some after-effects of foreclosures created during the Great Recession. As the economy improves, foreclosure activity actually increases as bank begin to realize their investments. CODE ENFORCEMENT- The CDD funded the activity of four (4) part-time building, health, safety and sanitary Code officers charged with inspecting and investigating allegations of improper, unsafe or unsanitary living conditions for residents of the Target Area. Since the 2008 housing crisis, many property owners and/or landlords have been unable to maintain their properties or housing units. These code inspectors are on the front lines daily to ensure that the housing stock in the city is safe, clean and decent. In the case of above-average income absentee landlords, code enforcement is the only real CDBG-funded tool that the City can utilize to impel improvements in the living standards of tenants of these generally multi-family properties.

Fair Housing Addendum- Part 3

Impediment- Rental increases --Action Step: Tracking, Communication and Advocacy--Rents in Haverhill are definitely on the rise. As the market slowly rebounds, many landlords who had deferred or delayed rental increases have started to make adjustments to their rates. The average rent for a 2-bedroom apartment is now in excess of \$1190/month. These increases are pricing many low-income individuals right out of the market. The Haverhill Landlords Guild tracks local rental rates and the rental market, among other issues. The CDD has become more active with this landlords advocacy group and their issues. At the same time, the CDD discusses at these monthly forums the need to keep units affordable for those of very-low incomes. --Action Step: Rental Assistance-Many individuals and families of lesser means are seeking subsidized rent or other means of assistance in terms of paying rent. While the City does not have such resources in place, the CDD connects those in need of rental assistance with agencies such as the Massachusetts Department of Transitional Assistance (DTA), Community Action, St. Vincent DePaul, Salvation Army and others who have some resources to help offset rents. These individuals are also referred to the Haverhill Housing Authority in order to get on their subsidized housing lists.

Fair Housing Addendum- Part 4

Impediment- Discrimination against Families with Young Children due to the Possible Presence of Lead Paint-Action Step: Referral to Lead Assessment and Abatement Resources- This impediment comprises

one of the most salient threats to fair housing, as there is overt discrimination against families with young children by multi-family property owners who are unsure or concerned about the presence of lead-based paint in their units. The fears of costs and regulations concerning lead removal are pervasive in the city's real estate market. Another important resource is the Commonwealth of Massachusetts 'Get the Lead Out' Program, which provides low-to-no interest loans for lead assessment and abatement to individuals of varying incomes. Over the past year, the CDD served as a partner and registered agent for the 'Get the Lead Out' Program, administering its loans for MassHousing. Through this program, two additional rental units in the City were successfully de-lead.

--Action Step:

Advocacy on Lead-Based Paint Hazards- The CDD actively promotes and disseminates information concerning Lead Paint-Based issues to scores of individuals and households every year. All participants in the CDD's Housing Rehabilitation Programs are made aware of their rights and responsibilities under the law as it pertains to lead. Over the past year, outreach has been done with landlords, including the Haverhill Landlords Guild, to educate them on the rules as pertains to discriminating against renting to households with young children due to concerns over lead poisoning. This effort is ongoing.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City commissioned an "Impediments to Fair Housing Report," which was completed in the Fall of 2004. This report detailed an analysis of impediments to fair housing choice. It has been analyzed and tweaked every year.

The primary reason for the delay has been the wait for new regulations from HUD on this issue, which have now been released. Secondly, because of the budget cutback in the HOME program over the past three years (with an estimated reduction in overall funds at 60%) the level of funds available for administrative matters of this sort have subsequently been significantly reduced.

With the Fair Housing Center of Greater Boston and the Merrimack Valley Planning Commission, this Impediments Report is already planned to be fully updated and revised. Some recognized impediments that have already been strategically identified and somewhat addressed are listed as follows:

Impediment- Supply of Adequate Housing

- Action Step: Abandoned Properties Task Force/ Receivership-
- Action Step: Housing Rehabilitation + Code Correction Program-

Impediment—Foreclosures

- Action Step: Foreclosure Prevention programs and marketing (see Addendum 2);

Impediment- Lack of Fair Housing Outreach and Education

- Action Step: First-Time Homebuyers Assistance

The City's revamped First-Time Homebuyer (FTHB) Assistance program overtly seeks to increase owner-occupancy in inner city sections of the CDBG Target area that have high amounts of non-owner occupancy and unstable living situations.

Prospective participants in this program are asked to complete a FTHB course as a pre-requisite to receiving any funds through the CDD. As a result, the City referred dozens of individuals to such courses through Community Action, Inc., Lawrence Community Works or the Massachusetts Housing Partnership (MHP). Included in these sessions were: an overview of post-purchase; information on the CDD's Housing Rehabilitation and Code Correction Program; MassHousing resources, particularly their 'Get the Lead Out' program; seeking out and using licensed contractors; city permitting; best practices; recommended products and materials; and consumer protection resources.

- Action Step: Community Resources/Information Dissemination

The CDD updated its information, including new pamphlets and handouts to residents concerning its FTHB and Housing Rehabilitation programs. In addition, the CDD gathered new and updated resource materials, including new posters and signage in multiple languages, to be distributed to the community to make residents aware of their rights under the law as it pertains to fair housing. Many minority residents of the city are at great risk of not being treated fairly in terms of obtaining housing, in large part because they don't know their rights. The CDD seeks to change those outcomes through better dissemination of resources. This is also a point of emphasis for the outreach efforts of the Mt. Washington Alliance (Working Cities grant-funded partnership).

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The Community Development Department (CDD) , on behalf of the City, undertakes and performs different types of monitoring activities in order to ensure compliance, efficacy and performance of its CDBG and other funded programming by its employees, vendors and sub-recipients.

CDD staff conducts 'desk monitoring' through reviews of invoices, reimbursement requests, and through IDIS input and timelines. The Director and Division Director review all invoices; photographs are required for all construction or rehabilitation invoices submitted by contractors.

At least once a year-- or at least once during the life cycle a shorter project—CDD staff conduct on-site monitoring of sub-recipients, project sites, and files. The on-site visit reviews progress towards goals, spending schedules, staffing levels, financial systems, and program delivery.

In addition, the CDD has hired an outside auditor to review the audits and certified financial statements submitted by CDBG sub-recipients, in order to see if there are any outstanding issues for the sub-recipient to address.

All homeowners who participate in Housing Rehabilitation or First-Time Home Buyer activities are subject to review and scrutiny of income eligibility records.

One issue that City is trying to tackle is the under-representation of Minority and Women Business Owned Enterprises (M/WBE) in carrying out its CDBG-funded programs. More outreach has been done to recruit MBE/WBE enterprises off the State registry. Greater progress was made on that front this year, including with minority contractors undertaking lead-based paint removal and other projects.

The City has strengthened its monitoring of Davis-Bacon wage rate compliance for its federally-funded projects. Payroll records are demanded from contractors before any construction invoices are processed for payment. In addition, more effort is being made to conduct on-site employee classification wage interviews using updated forms and scheduled in conjunction with the City Highway Department.

The City also works with the North Shore HOME Consortium to assist in the monitoring of its HOME-funded affordable housing projects in Haverhill.

Monitoring remains a key focus of responsibility for the Division Director and the Financial Compliance Manager.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

In the development of the 2015 Consolidated Annual Performance Evaluation Reports (CAPER), the Community Development Department consulted with several sub-recipients, partnering entities and others on the results. The CDBG year-end results were shared with the Mayor on September 9, 2016.

On September 12, 2016, the Community Affairs Advisory Board (CAAB) met in a posted public meeting to discuss the results of the Consolidated Annual Performance Evaluation Report (CAPER) and to comment on Community Development performance and goals in general. The 14.98% rate of expenditures to Public Services was lauded and other categories of expenditure and geographic distribution were noted.

A Public Notice and Advertisement was placed in the region's most-read periodical, the EAGLE-TRIBUNE, on September 14, 2016, that the CAPER was available for public comment.

There has been feedback about the lack of programming being offered in the Mount Washington neighborhood in comparison to the Acre and other sections of the Target Area that has been solicited as part of the Working Cities Challenge and the Fed-funded Mt. Washington Alliance. CAAB members expressed concern about how CDBG could augment the efforts to combat the deadly opioid epidemic.

See attachment for details on comments about this CAPER.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

There have been some emerging trends but nothing that would justify dramatic changes in program objectives.

As the economy improves, there has been a need to increase first-time homebuyer activities, as demand has been quite strong over the last Program Year. However, the City's Housing Rehabilitation program has gone essentially according to plan.

There is constant pressure for reinvestment in the Target Area in terms of public improvements, with a backlog of streets, trees, playgrounds, parks and especially, sidewalks to be addressed. This dynamic should improve somewhat as recent bond increases have strengthened the City's ability to borrow. The City is committing over \$1.2 million from its budget to address the need for improved sidewalks, aside from any federal funding.

Recent experiences reveal that more street outreach and funding are needed to combat a spike in homelessness, opiate and other substance abuse, as well as mental illness.

There is also a need to do more in terms of support and economic development at the micro level to assist small enterprises and their job growth.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	HAVERHILL
Organizational DUNS Number	783953110
EIN/TIN Number	046001392
Identify the Field Office	BOSTON
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

ESG Contact Name

Prefix
First Name
Middle Name
Last Name
Suffix
Title

ESG Contact Address

Street Address 1
Street Address 2
City
State
ZIP Code
Phone Number
Extension
Fax Number
Email Address

ESG Secondary Contact

Prefix
First Name
Last Name
Suffix
Title
Phone Number
Extension
Email Address

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2015
Program Year End Date 06/30/2016

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name
City
State
Zip Code
DUNS Number
Is subrecipient a victim services provider
Subrecipient Organization Type
ESG Subgrant or Contract Award Amount

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 8 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 9 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 10 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 11 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 12 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 13 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 14 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 15 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

Table 16 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
Subtotal Homelessness Prevention			

Table 17 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
Subtotal Rapid Re-Housing			

Table 18 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
Subtotal			

Table 19 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Street Outreach			
HMIS			
Administration			

Table 20 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2013	2014	2015

Table 21 - Total ESG Funds Expended

11f. Match Source

	2013	2014	2015
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
Total Match Amount			

Table 22 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2013	2014	2015

Table 23 - Total Amount of Funds Expended on ESG Activities

Attachment

CAPER PY2015 Public Notice and Comments

ATTACHMENT A
PUBLIC HEARING NOTICE

City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)

City of Haverhill, Massachusetts



Consolidated Annual Performance and Evaluation Report (CAPER) July 1, 2015 - June 30, 2016

City of Haverhill
Community Development Department
Haverhill City Hall
4 Summer Street, Room 309
Haverhill, Massachusetts 01830
Telephone: (978) 374 - 2344
Fax (978) 374 - 2332
William Pillsbury, Jr., Director



**PUBLIC NOTICE
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

The City of Haverhill has prepared its Consolidated Annual Performance and Evaluation Report (CAPER) for use of the Community Development Block Grant (CDBG) funds for program ending June 30, 2016.

The City of Haverhill's Office of Community Development will provide a draft copy that will be available in the Haverhill Public Library on September 14, 2016 for a comment period ending September 29, 2016.

Residents are encouraged to comment on the performance of the past year's program (2015-2016) which addresses housing and community development needs.

THE EAGLE TRIBUNE
WEDNESDAY, SEPTEMBER 14, 2016

**PUBLIC NOTICE
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

The City of Haverhill has prepared its Consolidated Annual Performance and Evaluation Report (CAPER) for use of the Community Development Block Grant (CDBG) funds for program ending June 30, 2018.

The City of Haverhill's Office of Community Development will provide a draft copy that will be available in the Haverhill Public Library on September 14, 2016 for a comment period ending September 29, 2016.

Residents are encouraged to comment on the performance of the past year's program (2016-2017) which addresses housing and community development needs.
ET - 9/14/16



WILLIAM PILLSBURY, JR., DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5543

NOTICE OF PUBLIC HEARING

August 23, 2016

The *Community Affairs Advisory Board (CAAB)* will meet on Monday, September 12, 2016 at 6:00 p.m. at City Hall, Room 301, 4 Summer Street, Haverhill, MA

The Community Affairs Advisory Board and the Community Development Department will conduct a Public Hearing to review the Consolidated Annual Performance & Evaluation Report (CAPER) for program year 2015 (year ending June 30, 2016).

The agenda will include the following:

Discussion and review of the Consolidated Annual Performance & Evaluation Report (CAPER) submitted to the Department of Housing and Urban Development.


Andrew K. Herlihy
Division Director

c: Mayor
City Clerk
CAAB Members

City of Haverhill
Community Development Department
Program Year (PY) 2015
Consolidated Annual Performance and Evaluation Report (CAPER)
Public Review-Comments

The PY2015 Public Comment period lasted from September 14-29, 2016.

A public hearing on the PY2015 CAPER for the City was held on September 12, 2016. This public hearing was also a posted meeting of the Community Affairs Advisory Board.

The CAPER was highlighted at a neighborhood dinner event held at 358 Washington Street (Community Christian Fellowship Church) on September 19, 2016, as part of the Mt. Washington Alliance outreach efforts, funded through a Working Cities grant from the Federal Reserve Bank of Boston. A presentation highlighting the past year's investments in Mount Washington was made and also translated into Spanish.

Public comments to the CAPER were minimal, but included the following:

-CAAB members expressed concern over the opioid epidemic and what was being done to address this terrible problem. It was explained that CDBG funds are not ideal to address this scourge, but where eligible, creative efforts by sub-recipients were in place and more were being encouraged for future funding rounds.

-CAAB members expressed admiration for the performance of CDBG-funded subrecipients, especially food pantries. Performance reports for sub-recipients for the past Program Year were distributed.

-Mount Washington residents expressed support for the streetscape beautification efforts and Swasey Field projects.

-Mount Washington residents supported the expansion of the First-Time Homebuyers and Housing Rehab programs, but several wanted more rental assistance programs (including more Section 8) to deal with high rents. It was explained that CDBG was not an appropriate funding vehicle for this problem, but other alternatives are being sought with this market-based problem. The enhanced outreach for affordable housing lotteries generated the most vocal support.

-The Mayor himself seeks more funding for sidewalks "without all the red tape," and inquired about smaller scale housing rehab and commercial façade programs to serve more applicants.

No other comments were made through the mail or other means.

Certification

ATTACHMENT B CERTIFICATION

City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)



WILLIAM PILLSBURY, JR., DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

**Consolidated Annual Performance
And Evaluation Report (CAPER)**

CERTIFICATION

The City of Haverhill certifies as follows:

1. That it did not hinder the Consolidated Plan implementation by action or willful inaction, and
2. That its performance and actions were consistent with other programs of the U.S. Department of Housing and Urban Development.

CERTIFIED: _____

James J. Fiorentini
MAYOR

Performance Measures Methodology

ATTACHMENT C PERFORMANCE MEASURES

City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)

Performance Measures

A. Preparatory Work:

The department is currently identifying which of its functions can use common performance measures and which require individually designed measures for objectives, goals, progress, outcome, and benefit. There will be coordination among various division heads to design specific measures.

The division heads will establish lists of resources needed to complete their tasks – resources such as consultants and representatives of other agencies. Two consultants have already been hired.

Coordination and preparatory work will include:

1. Identifying programs for measurement.
2. Develop time frames in which measurements will be established.
3. Develop outcome measures for each program.
4. Establish outcome indicators.
5. Identify and develop test data collection instruments.
6. Develop data collection plans.
7. Develop data analysis plans.
8. Develop report outlines.
9. Write measurement reports.

B. Output/Outcome Measures:

As noted in one recent publication, a working definition of outcome measures is “benefits derived from a program by program participants.” There are several means of gauging this for CDBG and related housing programs such as those in Haverhill.

They would certainly include: (1) identifying the priority needs, (2) describing a strategy, (3) listing projects or activities to implement strategy, (4) identifying goals, (5) listing number of types of families/individuals to be served, (6) milestone chart for start, progress, quality of work, and completion, (7) allocated funding, (8) completion date, and (9) benefits for program participants or target population.

The department will seek to develop a simple yet practical information tool to describe, quantify, and determine all of the above. It also recognizes that outcomes do not end with project completion. There may be immediate benefits in some projects while others may also provide benefits of a longer duration and involve more than one National Objective.

As to benefits, the providing of decent, safe, and affordable housing is the prime focus of the Community Development program. From this are derived, among other things:

Housing Rehabilitation:

- being housed (in some cases, decrease of chronic homelessness)
- increase in property values
- ability to build equity
- stabilization of neighborhoods
- housing for the community labor force
- increase in the residential/commercial tax base
- reduction of derelict properties and blighting influences
- decrease in lead-poisoned children (deleading program)
- elimination of major health and safety hazards in dwellings
- reduction of energy costs (Energy Star standards)
- elimination of environmental hazards (asbestos, lead pipes, etc.)

Affordable Housing:

- increase in homeownership in neighborhoods
- increase in affordable units for rental and purchase
- alleviation of affordable housing crisis

Economic Revitalization:

- increase in number of jobs (particularly "living wage" jobs)
- reduction of unemployment
- increase in annual incomes
- increase in business sales
- encouragement of small business and microenterprises in neighborhoods
- decrease in abandoned or non-revenue producing properties
- increase in commercial/industrial tax base

C. Specifying Indicators:

The department will establish which data will best indicate how well an activity is doing, will best measure levels of achievement, and be the most useful in determining short and long-term outcomes, both positive and negative.

D. Data Collection:

The Performance Measures Procedure will first identify what sources of data are readily available as indicators. These might include records, questionnaires, and consultation with outside sources.

After identifying sources of data, the Procedure will develop methods to collect such information. These methods, preferably, will be cost efficient, easily applied, useful for evaluation, credible, and not too time-intensive in the gathering thereof.

There will be a pre-testing of data collection methods to determine how successful and accurate they are. Such methodology should be constantly examined for ways to improve it.

E. Validating Measures:

It is assumed not all measures will have the desired outcome. There may be times when new data sources will be needed to make information more reliable, accurate, and useful. Such data collection will be monitored to determine usefulness and accuracy. There will be particular emphasis on confidentiality where warranted.

F. Analysis:

A data analysis plan will be developed before Performance Measures are actually implemented. The analysis will consider statistical methods, content, tables to be used, and relevance of information to the actual projects and desired outcomes.

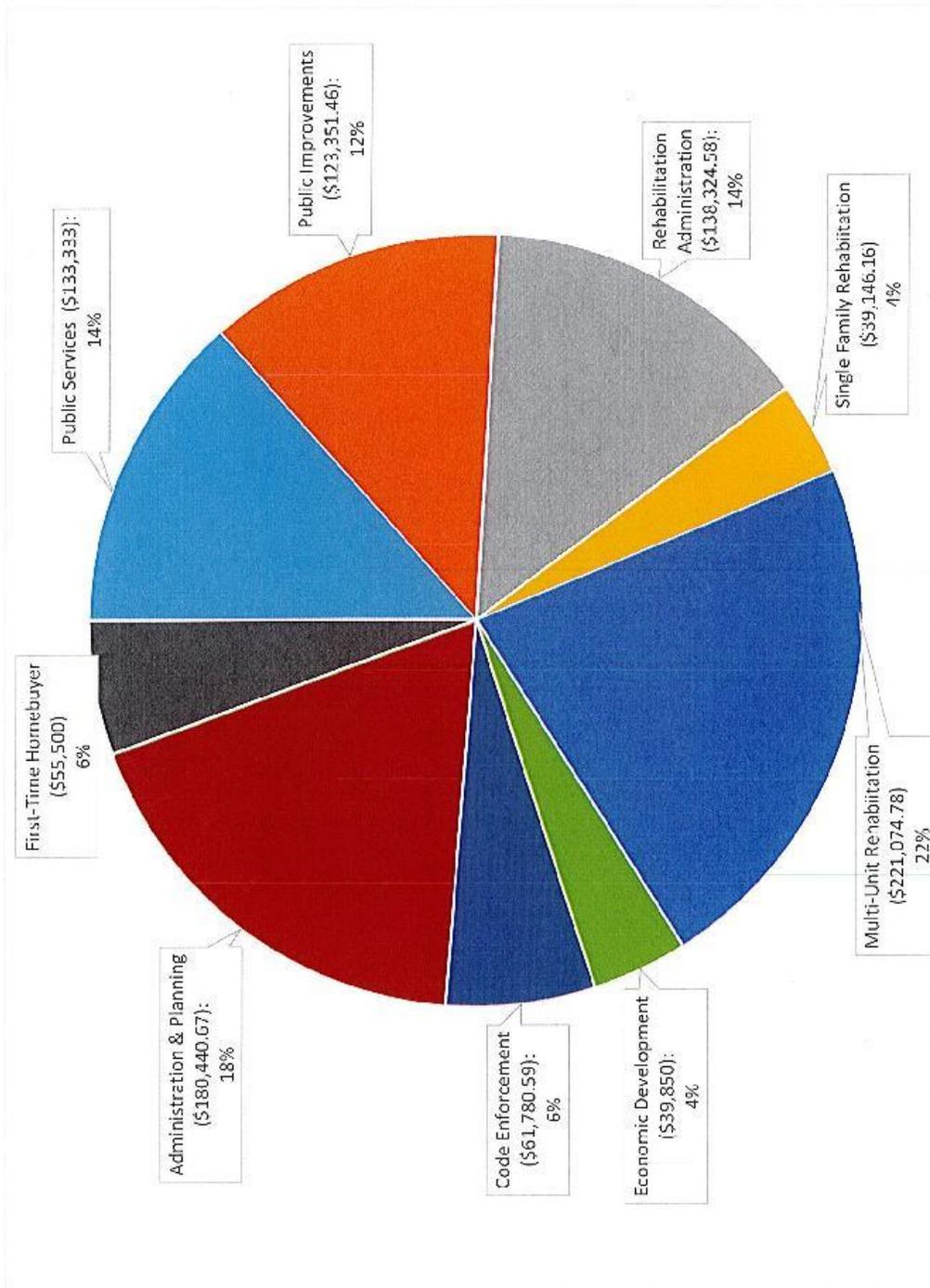
The tables, or forms in which information will be presented, will be designed in consideration of: (1) actual or potential audience for which the reports are prepared, and (2) purpose and objectives of the reports. There will also be sensitivity to the clarity and style of the information so that it follows a logical and orderly sequence, which is easily understood.

Supplemental Information

ATTACHMENT D SUPPLEMENTAL INFORMATION

City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)

Community Development Block Grant Disbursement Year 41



GEOGRAPHIC DISTRIBUTION AND LOCATION OF INVESTMENTS-Program Year 2015

The Acre (2601, Block Groups 1,2,3; 2606, Block Groups 2, 3)

IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
1020-	Mother/Child Food/Cloth	Public Services	20	CDBG Public Service-	\$ 8,000.00
1010-	Salvation Army Meals	Public Services	1000	CDBG Public Service-	\$25,000.00
1018-	Open Hand Pantry	Public Services	47	CDBG Public Service-	\$ 5,500.00*
917-	12 5 th Avenue	Housing Rehab	2	CDBG Rehab	\$ 1,000.00
1015-	YMCA Youth/Teen Center	Public Services	25	CDBG Public Service-	\$ 7,000.00
1017-	Homeless Drop-In Ctr.	Public Services	80	CDBG Public Service-	\$ 4,000.00*
1006-	Rent/Utility Assistance	Public Services	16	CDBG Public Service-	\$ 6,000.00
1016-	Community Police	Public Services	2	CDBG Public Service-	\$ 2,500.00*
1009-	Open Hearts Outreach	Public Services	125	CDBG Public Service	\$ 5,000.00
1004-	Mitch's Place Shelter	Public Services	13	CDBG Public Service-	\$ 7,000.00
1022-	Common Ground Café Kitchen Improvements	Public Services	2	CDBG Rehab-	\$ 4,333.00
929-	487-489 Main Street	Housing Rehab	2	CDBG Rehab	closeout/ inspections
935-	Stevens St. Mill Boarding	Boarding/Demolition	1	CDBG Demolition	\$ 3,329.48
938-	Portland St. Park	Public Improvement	1	CDBG Public Improv-	\$ 3,800.00
976-	35 5 ^h Avenue	Housing Rehab	1	CDBG Rehab	closeout/ inspections
977-	233 Franklin Street	Housing Rehab	3	CDBG Rehab	\$ 8,754.69
981-	81 Franklin Street	Housing Rehab	1	CDBG Rehab	\$ 2,275.00
949-	Winter Street School Housing Project	Housing Rehab	12	CDBG Rehab/HOME	closeout/ inspections
995-	YWCA-107 Winter Street lighting upgrades	Housing Rehab	10	CDBG Rehab/HOME	\$ 4,500.00
1023-	YWCA- 107 Winter Street entryway improvements	Housing Rehab	10	CDBG Rehab/HOME	\$ 3,313.00
1026-	Cottage Street Sidewalks	Public Improvement	1	CDBG Public Improv-	\$ 9,108.00
1030-	84 12 th Avenue	Housing Rehab	1	CDBG Rehab	\$ 2,048.16
1049-	580 Main Street	Housing Rehab	1	CDBG Rehab	inspections
1034-	24 Nichols Street	Housing Rehab	2	CDBG Rehab	\$17,550.00
1044-	38 8 th Avenue	1 st Time Homebuyer	1	CDBG FTHB	\$ 6,500.00
	Pentucket Mills	Housing Develop.	80	HOME (local)	\$34,598.00
Total:					\$ 171,109.33

Highlands (2602, Block Groups 1,2)

IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
888-	115 Boardman Street	Housing Rehab	1	CDBG Rehab	\$ 7,913.22
927-	12 Grant Street	Housing Rehab	1	CDBG Rehab	closeout/ inspections
1024-	11 Green Street	1 st Time Homebuyer	1	CDBG FTHB	\$ 6,500.00
1042-	128B Summer Street	1 st Time Homebuyer	1	CDBG FTHB	\$ 6,500.00
1018-	Open Hand Pantry	Public Services	100	CDBG Public Service-	\$ 5,500.00*
1017-	Homeless Drop-In Ctr.	Public Services	--	CDBG Public Service-	\$ 4,000.00*
Total:					\$ 30,413.22

Mount Washington (2608, Block Groups 1,2; 2609, Blocks 2,3)

IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
870-	16-18 Bellevue Avenue	Housing Rehab	2	CDBG Rehab	\$ 175.00
875-	119 High Street	Housing Rehab	2	CDBG Rehab	-close-out/ inspections
994-	Swasey Field Renovations	Public Improvement	1	CDBG Public Improv-	\$21,640.00
905-	34-36 Arch Street	Housing Rehab	2	CDBG Rehab	\$ 3,494.66
906-	River St. Comm. Gardens	Public Facility	1	CDBG Public Improv-	\$ 10,209.75
908-	112 Hancock Street	Housing Rehab	1	CDBG Rehab	-close-out/ inspections
923-	37 Curtis Street	Housing Rehab	2	CDBG Rehab	-closeout/ inspections
1016-	Community Police	Public Services	2	CDBG Public Service-	\$ 2,500.00*
956-	93 Pilling Street	Housing Rehab	1	CDBG Rehab	-close-out/ inspections
978-	13 Bellevue Avenue	Housing Rehab	1	CDBG Rehab	inspections
980-	65 Pilling Street	Housing Rehab	2	CDBG Rehab	\$ 175.00
983-	163 Grove Street	Housing Rehab	2	CDBG Rehab	\$ 2,025.00
985-	411 Washington Street	Housing Rehab	2	CDBG Rehab	close-out/ inspections
990-	333 Washington Street	Housing Rehab	1	CDBG Rehab	\$23,817.63
993-	View St. Sidewalks	Public Improvement	1	CDBG Public Improv-	\$ 6,733.00
996-	Tilton School Area Playground	Public Improvement	1	CDBG Public Improv-	\$35,157.07
1007-	Moody School Area Sidewalks	Public Improvement	1	CDBG Public Improv-	\$ 28,230.00
1054-	Reed Street Sidewalks	Public Improvement	1	CDBG Public Improv-	\$ 3,500.16
1003-	30 High Street Sewer	Housing Rehab	2	CDBG Rehab	\$ 9,570.00
1005-	28 High Street Sewer	Housing Rehab	2	CDBG Rehab	\$1,357.63
1028-	446 Washington Street	Housing Rehab	3	CDBG Rehab	\$13,300.00
1031-	23 Bedford Street	Housing Rehab	2	CDBG Rehab	\$18,925.00
1037-	12 Freeman Street	Housing Rehab	2	CDBG Rehab	\$ 37,045.00
1043-	483 Washington Street	Housing Rehab	3	CDBG Rehab	\$ 34,096.25
1047-	46 Hancock Street	Housing Rehab	2	CDBG Rehab	\$ 500.00
1013-	Inner City Boxing Club	Public Services		CDBG Public Service	\$ 7,000.00
1021-	Helping Hands Food	Public Services		CDBG Public Service	\$ 5,000.00
1038-	2 Lafayette Square	Facade Improvement		CDBG Economic Dev.	\$25,175.00
1011-	16 High Street	1 st Time Homebuyer		CDBG FT HB	\$ 6,500.00
1039-	3 Ford Street	1 st Time Homebuyer		CDBG FT HB	\$10,000.00
1040-	13 Bates Road	1 st Time Homebuyer		CDBG FT HB	\$ 6,500.00
1041-	6 Haviland Street	1 st Time Homebuyer		CDBG FT HB	\$ 6,500.00
	2 Proctor Street	GTLO	2	GTLO	\$17,893.00
Total:					\$ 337,019.15

Hilldale/Broadway Area (2607, Block Group 2)

IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
849-	86 North Broadway	Housing Rehab	1	CDBG Rehab	-close-out/ inspections
950-	35 Pilgrim Road	Housing Rehab	1	CDBG Rehab	\$ 5,270.00
988-	984 Broadway ADA Access	Housing Rehab	1	CDBG Rehab	\$ 6,575.00
1025-	Head Start Safety/Access	Public Improvement	1	CDBG Public Improv-	\$ 6,902.40
1027-	59 Altamont Street	Housing Rehab	1	CDBG Rehab	\$ 5,518.00
Total:					\$ 24,265.40

Downtown/Gateway Area (2601, Block Groups 2,3; 2602, Block 2)

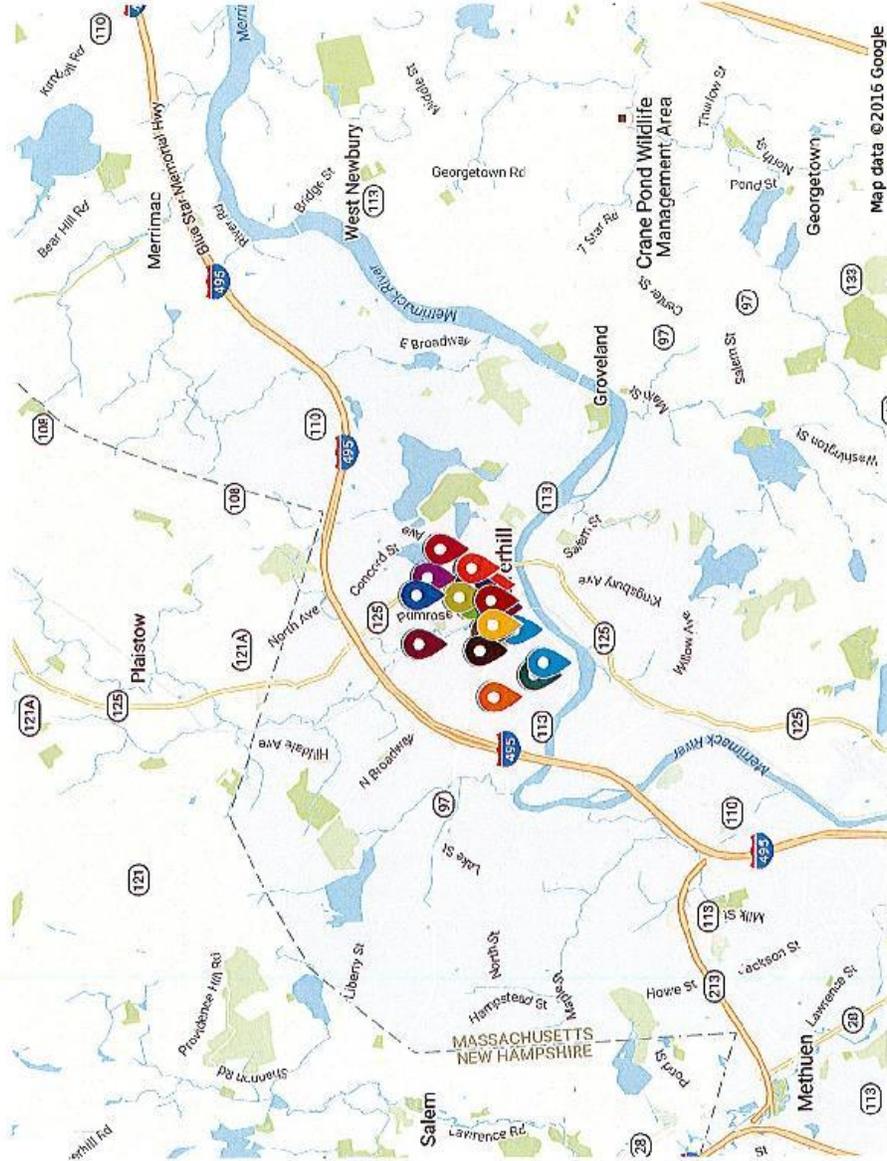
IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
1048-	Creative Haverhill	Economic Develop.	10	CDBG Economic Dev.-	\$ 5,500.00
958-	Downtown Outdoor Dining	Public Improvement		CDBG Public Improv-	design/study
969-	RR Square Bench Replace.	Public Improvement	1	CDBG Public Improv-	\$ 1,017.00
989-	Emerson St. Improve.	Public Improvement	1	CDBG Public Improv-	\$ 1,875.00
921-	Merrimack St. Streetlights	Public Facility	27	CDBG Public Improv-	\$ 8,007.72
943-	G.A.R. Park	Public Improvement	1	CDBG Public Improv-	\$ 17,520.46
1001-	Columbus Park Enhance.	Public Improvement		CDBG Public Improv.-	\$ 589.80
1008-	How St/Bailey Sidewalks	Public Improvement	1	CDBG Public Improv.-	\$ 4,895.70
1029-	Wingate St. Lot UST	Public Improvement	1	CDBG Public Improv.-	\$ 7,644.13
1046-	Downtown Streetscape	Public Improvement	1	CDBG Public Improv.-	\$ 6,950.00
	Harbor Place	HOME	50	HOME	\$106,820.00
Total:					\$ 160,819.81

Target Area wide (2601, 2602, 2606, 2607, 2608, 2609)

IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
945-	Code Enforcement	Code Enforcement		CDBG Code Enforce	-\$ 6,562.28
999-	Code Enforcement	Code Enforcement		CDBG Code Enforce	-\$61,740.59
1032-	Urban Forestry/Trees	Public Improvement		CDBG Public Improv-	\$20,339.00
1036-	Microenterprise Business Assistance	Economic Develop		CDBG Economic Dev.	\$ 9,000.00
1033-	34 South Central Street	1 st Time Homebuyer	1	CDBG FTHB	-\$ 6,500.00
Total:					\$ 104,141.87

<i>Citywide/Miscellaneous Locations</i>					
IDIS#	Activities	Accomplishment Types/	Units	PY Goals	12-13 Funds
1012-	Annual Rebuilding Day	Housing Rehab	10	CDBG Rehab	-\$ 32,499.15
1045-	76-78 Marshland Street Asbestos Removal	Housing Rehab	2	CDBG Rehab	-\$ 2,675.00
1014-	OpportunityWorks Project Search	Public Service		CDBG Public Service	-\$ 5,000.00
1019-	Heating Assistance	Public Services		CDBG Public Service	-\$ 30,000.00
1035-	251 South Main St. Demo	Demolition/ Clearance	1	CDBG Demo/Clear.	-inspections
941-	Administrative Expenses	Administration		CDBG Admin/Plan.	-\$ 16,756.75
948-	Rehab Admin. Expenses	Housing Rehab	36	CDBG Rehab	-\$ 15,860.64
997-	Administrative Salaries	Administration		CDBG Admin/Plan.	-\$131,960.85
1000-	Administrative Expense	Administration		CDBG Admin/Plan.	-\$ 48,479.82
998-	Rehabilitation Salaries	Housing Rehab	37	CDBG Rehab	-\$ 95,211.82
1002-	Rehab Admin. Expenses	Housing Rehab	37	CDBG Rehab	-\$ 35,908.72
	10 1/2 Front Street	GTLO	1	GTLO	-\$ 10,500.00
Total:					\$ 424,852.75

Public improvements Map PY2015



Untitled layer

- 906- River Street Gardens
- 921- Merrimack Streetlights
- 938- Portland Street Park
- 943- GAR Park Renovations
- 958- Downtown Sidewalks
- 967-Julian Steele Bus Stop
- 969- Railroad Sq. Benches
- 989- Emerson Streetcape
- 993- View Street Sidewalks
- 994- Swasey Field Reno.
- 1001- Columbus Park
- 996-Tilton School
- 1007-Moody School
- 1009 How St. + Bailey Blvd
- 1025- Head Start
- 1026- Cottage Street
- 1029- Wingate St. Tank
- 1032- Urban Forestry
- 1046- Downtown Streetscape
- 1054- Reed St. Sidewalks

CDBG Year 2015-16 - Public Services

Public Services Grantees

Organization	Program	Funding Requested	Participant Goal	Funding Awarded	% of Request	Goal based on Award	Outcome Actual	Funds Expended	% of Funds Expended	% of Goal Achieved
Common Ground	Kitchen Upgrades	5,832.40	54	4,333.00	74%	40		40 \$	4,333.00	100%
Community Action	Drop-In Center	10,000.00	100	8,000.00	80%	80		100 \$	8,000.00	100%
Community Action	Housing Assistance	50,000.00	120	30,000.00	60%	72		72 \$	30,000.00	100%
Community Police	The Area/ Washington Street Crimes Unit	25,000.00	n/a	5,000.00	20%	n/a		5 \$	5,000.00	100%
Ernstaus, Inc.	WIC's Place - emergency shelter	13,020.00	25	7,000.00	54%	13		71 \$	7,000.00	528%
Open Heart Ministries	Social Outreach Program	10,200.00	250	5,000.00	50%	125		127 \$	5,000.00	102%
Opportunity Works Inc.	Opportunity Works Inc.	10,200.00	12	5,000.00	50%	6		7 \$	5,000.00	117%
Pregnancy Care Center	Mother/Child Food & Clothing	20,200.00	50	8,000.00	40%	20		50 \$	8,000.00	250%
Rehaboth Lighthouse Church	Helping Hands Food Pantry & HiFART Program	15,200.00	25	5,000.00	33%	8		8 \$	5,000.00	96%
Salvation Army	Congregate Feeding Program	35,200.00	1400	25,000.00	71%	1,000		3000 \$	25,000.00	100%
St. James & St. John the Baptist Parishes	Open Hand Pantry	15,200.00	200	11,000.00	73%	147		150 \$	11,000.00	102%
St. Vincent de Paul	Rent and Utility Assistance	15,200.00	50	6,000.00	40%	16		16 \$	6,000.00	100%
TCA	Jobbing Hub	20,200.00	20	7,000.00	35%	7		7 \$	7,000.00	100%
YMCA	Tear Services	10,200.00	62	7,000.00	70%	35		25 \$	7,000.00	100%
Total Funds Requested		253,852.40								1461

Rehabilitation Grantees

Organization	Program	Funding Requested	Participant Goal	Funding Awarded	% of Request	Goal based on Award	Outcome Actual	Funds Expended	% of Funds Expended	
Rebuilding Together	Annual Rebuilding Together Day	40,000.00		32,500.00	81%			\$	54,279.00	
YWCA Greater Haverhill	Door Replacement & Painting of YMCA	6,625.00		3,233.00	50%			\$	\$	
Total Funds Requested		46,625.00								41%
Total Funds Awarded for Public Services										133,333.00

Last Updated 9/30/2016

Reports

ATTACHMENT E REPORTS

City of Haverhill Consolidated Annual Performance & Evaluation Report (CAPER)



PART I: SUMMARY OF CDBG RESOURCES	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	889,450.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	45,833.48
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE OF CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	935,083.48
PART II: SUMMARY OF CDBG EXPENDITURES	
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	765,815.77
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	765,815.77
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	198,427.63
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	964,243.35
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	(29,159.87)
PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD	
17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	532,581.60
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	532,581.60
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	69.54%
LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS	
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%
PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS	
27 DISBURSED IN IDIS FOR PUBLIC SERVICES	153,235.00
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	153,235.00
32 ENTITLEMENT GRANT	889,450.00
33 PRIOR YEAR PROGRAM INCOME	692.20
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	890,142.20
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	14.98%
PART V: PLANNING AND ADMINISTRATION (PA) CAP	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	180,446.67
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 + LINE 40)	180,446.67
42 ENTITLEMENT GRANT	889,450.00
43 CURRENT YEAR PROGRAM INCOME	45,833.48
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	935,083.48
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	19.30%



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Department of Education and Health Services Center
 705 - CDC Federal Services Center
 Program 2015
 POWERBLS 04

Date: 06/24/15
 Title: 1911
 Page: 7

DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON
 Report returned no data.

DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	10	1042	108-B Summer Street-First Time Homebuyer Assistance	13	LMI	\$5,500.00
2015	10	1044	38 6th Avenue First Time Homebuyer Assistance	13	LMI	\$5,500.00
				13	Matrix Code 13	\$13,000.00
2012	6	370	15-18 Bellevue Avenue Rehab	14B	LMIH	\$175.00
2013	6	305	34-36 Arch Street Rehabilitation	14B	LMIH	\$3,794.66
2013	6	917	12 5th Avenue Rehabilitation	14B	LMIH	\$1,100.00
2014	5	977	233 Franklin Street Rehabilitation	14B	LMIH	\$8,129.69
2014	6	980	67 Piling Street Rehabilitation	14B	LMIH	\$175.00
2014	6	903	103 Grove Street Rehabilitation	14B	LMIH	\$2,025.00
2014	6	990	333 Washington Street Rehabilitation	14B	LMIH	\$23,617.63
2015	6	1003	30 High Street Rehab + Sewer Repair	14B	LMIH	\$9,570.00
2015	6	1005	28 High Street Rehabilitation	14B	LMIH	\$65.00
2015	6	1023	446 Washington Street Rehabilitation	14B	LMIH	\$13,300.00
2015	6	1031	23 Bedford Street Rehabilitation	14B	LMIH	\$18,925.00
2015	6	1034	24 Nichols Street Rehabilitation	14B	LMIH	\$550.00
2015	6	1037	17 Freeman Street Rehabilitation	14B	LMIH	\$2,380.00
2015	6	1043	483 Washington Street Rehabilitation	14B	LMIH	\$10,098.75
2015	6	1045	76-78 Marshland Street Rehabilitation	14B	LMIH	\$2,075.00
				14B	Matrix Code 14B	\$116,380.73
2014	2	947	REHABILITATION SALARIES	14H	LMIH	\$729.57
2014	2	948	REHABILITATION ADMIN EXPENSE	14H	LMIH	\$15,860.64
				14H	Matrix Code 14H	\$16,590.21
Total						\$145,971.04

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	4	1046	5831665	Downtown Streetscape Enhancements	03	LMA	\$5,950.00
					03	Matrix Code 03	\$6,950.00
2013	4	905	5870493	River Street Community Gardens creation	03F	LMA	\$3,488.75
2013	4	938	5838062	Portland Street Park Improvements	03F	LMA	\$3,800.00
2013	4	943	5838062	G.A.R. Park Renovations	03F	LMA	\$17,570.46
2014	4	994	5870493	Swasey Field Renovations- 2nd phase	03F	LMA	\$21,640.00
2014	4	1001	5900550	Columbus Park Enhancements	03F	LMA	\$539.80
2015	4	996	5826551	Tilton School Neighborhood Playground	03F	LMA	\$35,157.07
					03F	Matrix Code 03F	\$82,176.08
2013	4	921	5814916	Merrinack Street Streetlight Replacement	03K	LMA	\$6,432.22
2013	4	921	5847312	Merrinack Street Streetlight Replacement	03K	LMA	\$1,525.50
					03K	Matrix Code 03K	\$8,007.72
2014	4	993	5829971	View Street Sidewalks	03L	LMA	\$6,733.20
2015	4	1007	5870493	Moody School Neighborhood Sidewalks	03L	LMA	\$28,230.00
2015	4	1008	5931666	How Street + Bailey Boulevard area sidewalk improvements	03L	LMA	\$332.00
2015	4	1006	5870493	Colburn Street Sidewalks	03L	LMA	\$9,108.00
					03L	Matrix Code 03L	\$44,423.20
2015	4	1025	5870493	Head Start Access + Safety Improvements	03M	LHC	\$576.00
2015	4	1025	5871589	Head Start Access + Safety Improvements	03M	LHC	\$5,326.40
					03M	Matrix Code 03M	\$6,902.40
2014	4	569	5931666	Emerson Street Streetscape Improvements	03N	LMA	\$1,875.00
2015	4	1032	5892340	Urban Forestry/ Tree Planting	03N	LMA	\$20,319.00



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Low-Income Housing Tax Credit System
 2015-2020 Financial Summary Report
 Program Year 2015
 Haverhill, MA

OIG: 00250
 DHS: 4-01
 DCL: 2

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
							\$22,214.00
2015	7	1001	3838062	Mitch's Place Emergency Shelter	05	LMC	\$7,000.00
2015	7	1006	3854458	Rent & Utility Assistance	05	LMC	\$6,000.00
2015	7	1010	3851712	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1010	3919505	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1013	3863895	Inner-City Boxing Club and Youth Development Program	05	LMC	\$7,000.00
2015	7	1015	5933973	Haverhill YMCA Youth and Teen Center	05	LMC	\$7,000.00
2015	7	1017	5907953	Homeless/Near Homeless Drop-In Center	05	LMC	\$8,000.00
2015	7	10.8	5922517	Open Hand Pantry	05	LMC	\$11,000.00
2015	7	10.9	5919601	Heating Assistance	05	LMC	\$21,898.07
2015	7	10.9	5922517	Heating Assistance	05	LMC	\$8,101.93
2015	7	1020	5888373	Mother/Child Food & Clothing	05	LMC	\$8,000.00
2015	7	1021	5928028	Helping Hands Food and Heat Program	05	LMC	\$5,000.00
							\$114,600.00
2015	7	1009	5047212	Open Hearts Ministries Social Outreach Program	05A	LMC	\$5,200.00
							\$5,000.00
2015	7	1014	5900653	Opportunity Works Project Search	05B	LMC	\$5,300.00
							\$5,000.00
2015	7	1016	5936665	Community Police	05I	LMA	\$5,300.00
							\$5,000.00
2015	7	1022	5881807	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$3,379.14
2015	7	1022	5933973	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$453.86
							\$4,333.00
2015	10	1024	5866734	1. Green Street First-Time Home Buyer Assistance	13	LMI	\$6,500.00
2015	10	1033	5898142	34 South Central Street First-Time Homebuyer	13	LMI	\$6,500.00
2015	10	1039	5907953	3 Ford Street First-Time Homebuyer Assistance	13	LMI	\$10,000.00
2015	10	1040	5915658	13 Bates Road First-Time Homebuyer	13	LMI	\$6,500.00
2015	10	1041	5919905	6 Hawland Street First-Time Homebuyer Assistance	13	LMI	\$6,500.00
							\$35,000.00
2012	5	388	5929028	115 Boardman Street Rehab	14A	LMI	\$7,100.00
2012	5	388	5930025	115 Boardman Street Rehab	14A	LMI	\$813.22
2014	5	350	5923549	35 Pilgrim Road Rehabilitation	14A	LMI	\$5,270.00
2014	5	381	5847312	81 Franklin Street Rehabilitation	14A	LMI	\$2,000.00
2014	5	381	5854458	81 Franklin Street Rehabilitation	14A	LMI	\$2,750.00
2014	5	388	5838062	984 Broadway ADA accessibility	14A	LMI	\$6,400.00
2014	5	388	5840667	984 Broadway ADA accessibility	14A	LMI	\$1,750.00
2015	5	1027	5868762	59 Altamont Street Rehabilitation	14A	LMI	\$432.00
2015	5	1027	5877104	59 Altamont Street Rehabilitation	14A	LMI	\$7,000.00
2015	5	1027	5885895	59 Altamont Street Rehabilitation	14A	LMI	\$2,950.00
2015	5	1030	5882560	84 12th Avenue Rehabilitation	14A	LMI	\$1,634.00
2015	5	1030	5891389	84 12th Avenue Rehabilitation	14A	LMI	\$1,750.00
2015	5	1030	5893734	84 12th Avenue Rehabilitation	14A	LMI	\$239.16
2015	6	1012	5862157	ANNUAL REBUILDING DAY	14A	LMI	\$3,031.00
2015	6	1012	5891389	ANNUAL REBUILDING DAY	14A	LMI	\$8,166.00
2015	6	1012	5915601	ANNUAL REBUILDING DAY	14A	LMI	\$3,182.00
							\$48,892.38
2015	2	998	5826681	REHABILITATION SALARIES	14F	LMI	\$1,036.23
2015	2	998	5828310	REHABILITATION SALARIES	14F	LMI	\$1,765.90
2015	2	998	5829971	REHABILITATION SALARIES	14F	LMI	\$1,845.10
2015	2	998	5832664	REHABILITATION SALARIES	14F	LMI	\$1,785.74
2015	2	998	5834916	REHABILITATION SALARIES	14F	LMI	\$1,785.74
2015	2	998	5836768	REHABILITATION SALARIES	14F	LMI	\$1,785.74
2015	2	998	5838062	REHABILITATION SALARIES	14F	LMI	\$1,785.74
2015	2	998	5840667	REHABILITATION SALARIES	14F	LMI	\$1,785.74
2015	2	998	5843950	REHABILITATION SALARIES	14F	LMI	\$1,785.74
2015	2	998	5845160	REHABILITATION SALARIES	14F	LMI	\$1,785.74



U.S. DEPARTMENT OF JUSTICE
OFFICE OF THE INSPECTOR GENERAL
1600 PENNSYLVANIA AVENUE, N.W.
WASHINGTON, D.C. 20540

DATE: 07/31/2015
TIME: 10:00 AM
PAGE: 1

Plan Year	IFHS Project	JDLS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	2	508	5817312	REHABILITATION SALARIES	140	LPH	\$1,755.74
2015	2	508	5850071	REHABILITATION SALARIES	140	LPH	\$1,755.74
2015	2	508	5851727	REHABILITATION SALARIES	140	LPH	\$835.37
2015	2	508	5855550	REHABILITATION SALARIES	140	LPH	\$1,091.74
2015	2	508	5857555	REHABILITATION SALARIES	140	LPH	\$1,783.71
2015	2	508	5859870	REHABILITATION SALARIES	140	LPH	\$1,091.74
2015	2	508	5859795	REHABILITATION SALARIES	140	LPH	\$1,381.18
2015	2	508	5860262	REHABILITATION SALARIES	140	LPH	\$1,571.48
2015	2	508	5860493	REHABILITATION SALARIES	140	LPH	\$1,783.71
2015	2	508	5861669	REHABILITATION SALARIES	140	LPH	\$1,783.71
2015	2	508	5862674	REHABILITATION SALARIES	140	LPH	\$2,032.25
2015	2	508	5871104	REHABILITATION SALARIES	140	LPH	\$1,034.61
2015	2	508	5880353	REHABILITATION SALARIES	140	LPH	\$1,756.07
2015	2	508	5882807	REHABILITATION SALARIES	140	LPH	\$1,756.07
2015	2	508	5883550	REHABILITATION SALARIES	140	LPH	\$1,761.07
2015	2	508	5883835	REHABILITATION SALARIES	140	LPH	\$1,761.07
2015	2	508	5884427	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5881382	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5882140	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5881734	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5885703	REHABILITATION SALARIES	140	LPH	\$1,738.07
2015	2	508	5886147	REHABILITATION SALARIES	140	LPH	\$1,738.07
2015	2	508	5910690	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5925440	REHABILITATION SALARIES	140	LPH	\$1,755.07
2015	2	508	5935182	REHABILITATION SALARIES	140	LPH	\$1,754.07
2015	2	508	5937950	REHABILITATION SALARIES	140	LPH	\$1,756.07
2015	2	508	5942289	REHABILITATION SALARIES	140	LPH	\$1,785.07
2015	2	508	5942836	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5943836	REHABILITATION SALARIES	140	LPH	\$1,795.07
2015	2	508	5945801	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5949905	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5952512	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5953542	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5954002	REHABILITATION SALARIES	140	LPH	\$1,798.07
2015	2	508	5958028	REHABILITATION SALARIES	140	LPH	\$1,738.07
2015	2	508	5959025	REHABILITATION SALARIES	140	LPH	\$1,758.07
2015	2	508	5951665	REHABILITATION SALARIES	140	LPH	\$1,750.07
2015	2	508	5953971	REHABILITATION SALARIES	140	LPH	\$1,758.07
2015	2	508	5956665	REHABILITATION SALARIES	140	LPH	\$1,960.57
2015	2	508	5958887	REHABILITATION SALARIES	140	LPH	\$1,238.01
2015	2	1002	5811915	REHABILITATION ADMIN EXPENSE	140	LPH	\$500.00
2015	2	1002	5845162	REHABILITATION ADMIN EXPENSE	140	LPH	\$75.00
2015	2	1002	5816734	REHABILITATION ADMIN EXPENSE	140	LPH	\$500.00
2015	2	1002	5870499	REHABILITATION ADMIN EXPENSE	140	LPH	\$6,433.50
2015	2	1002	5880373	REHABILITATION ADMIN EXPENSE	140	LPH	\$122.37
2015	2	1002	5887550	REHABILITATION ADMIN EXPENSE	140	LPH	\$451.16
2015	2	1002	5881895	REHABILITATION ADMIN EXPENSE	140	LPH	\$66.00
2015	2	1002	5891389	REHABILITATION ADMIN EXPENSE	140	LPH	\$75.00
2015	2	1002	5891734	REHABILITATION ADMIN EXPENSE	140	LPH	\$32.00
2015	2	1002	5907658	REHABILITATION ADMIN EXPENSE	140	LPH	\$25.00
2015	2	1002	5902212	REHABILITATION ADMIN EXPENSE	140	LPH	\$401.36
2015	2	1002	5903382	REHABILITATION ADMIN EXPENSE	140	LPH	\$16,800.33
2015	2	1002	5908259	REHABILITATION ADMIN EXPENSE	140	LPH	\$75.00
2015	2	1002	5930205	REHABILITATION ADMIN EXPENSE	140	LPH	\$75.00
2015	2	1002	5931566	REHABILITATION ADMIN EXPENSE	140	LPH	\$5,355.00
2015	2	1002	5938880	REHABILITATION ADMIN EXPENSE	140	LPH	\$5,618.00
						Matrix Code: LPH	\$131,790.64



Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	3	945	5826681	CODE ENFORCEMENT	15	LMA	\$2,532.72
2014	3	945	5880373	CODE ENFORCEMENT	15	LMA	\$4,029.56
							\$6,562.28
2015	9	1036	5601102	Microenterprise Business Assistance	18C	LMDMC	\$3,000.00
2015	9	1036	5923540	Microenterprise Business Assistance	18C	LMDMC	\$3,000.00
							\$6,000.00
Total							\$332,581.60

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	7	1004	5338052	MICH'S PLACE Emergency Shelter	05	LMC	\$7,000.00
2015	7	1006	5854158	Rent & Utility Assistance	05	LMC	\$6,000.00
2015	7	1010	5851712	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1010	5919905	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1013	5855895	Innis-City Boxing Club and Youth Development Program	05	LMC	\$7,000.00
2015	7	1014	5833973	Haven II YMCA Youth and Teen Center	05	LMC	\$7,000.00
2015	7	1017	5807553	Homeless/Rear Homeless Drop In Center	05	LMC	\$8,000.00
2015	7	1018	5822517	Open Hand Pantry	05	LMC	\$11,000.00
2015	7	1019	5815664	Heating Assistance	05	LMC	\$21,898.07
2015	7	1019	5912517	Heating Assistance	05	LMC	\$8,101.53
2015	7	1020	5880373	Mother/Child Food & Clothing	05	LMC	\$9,000.00
2015	7	1021	5828028	Helping Hands Food and Heat Program	05	LMC	\$5,000.00
							\$114,000.00
2015	7	1009	5817312	Open Hearts Ministries Social Outreach Program	05A	LMC	\$5,000.00
2015	7	1014	5920550	Opportunity Works Project Search	05B	LMC	\$5,000.00
2015	7	1016	5830666	Community Police	05B	LMC	\$5,000.00
2015	7	1022	5981907	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$3,079.11
2015	7	1022	5933973	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$453.85
							\$4,333.00
Total							\$133,333.00

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	1	997	5325591	ADMINISTRATION SALARIES	21A		\$1,373.00
2015	1	997	5328310	ADMINISTRATION SALARIES	21A		\$2,516.51
2015	1	997	5329971	ADMINISTRATION SALARIES	21A		\$3,009.76
2015	1	997	5337566	ADMINISTRATION SALARIES	21A		\$2,859.96
2015	1	997	5334916	ADMINISTRATION SALARIES	21A		\$2,574.99
2015	1	997	5336768	ADMINISTRATION SALARIES	21A		\$2,667.49
2015	1	997	5338062	ADMINISTRATION SALARIES	21A		\$2,622.49
2015	1	997	5340567	ADMINISTRATION SALARIES	21A		\$2,622.49
2015	1	997	5343330	ADMINISTRATION SALARIES	21A		\$2,635.99
2015	1	997	5345160	ADMINISTRATION SALARIES	21A		\$2,608.88
2015	1	997	5347312	ADMINISTRATION SALARIES	21A		\$2,607.49
2015	1	997	5880271	ADMINISTRATION SALARIES	21A		\$2,622.49



Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	1	997	5851712	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5855550	ADMINISTRATION SALARIES	21A		\$2,890.20
2015	1	997	5857566	ADMINISTRATION SALARIES	21A		\$2,485.28
2015	1	997	5855799	ADMINISTRATION SALARIES	21A		\$9,357.18
2015	1	557	5858252	ADMINISTRATION SALARIES	21A		\$5,044.96
2015	1	997	5870493	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5871989	ADMINISTRATION SALARIES	21A		\$2,522.48
2015	1	997	5875043	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5877104	ADMINISTRATION SALARIES	21A		\$2,675.03
2015	1	997	5860073	ADMINISTRATION SALARIES	21A		\$2,675.03
2015	1	997	5881807	ADMINISTRATION SALARIES	21A		\$2,382.49
2015	1	997	5882560	ADMINISTRATION SALARIES	21A		\$2,347.49
2015	1	997	5885935	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5888407	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5891389	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	557	5923340	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	557	5933734	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5935782	ADMINISTRATION SALARIES	21A		\$1,574.99
2015	1	997	5938142	ADMINISTRATION SALARIES	21A		\$2,019.99
2015	1	997	5900590	ADMINISTRATION SALARIES	21A		\$2,609.99
2015	1	997	5902343	ADMINISTRATION SALARIES	21A		\$2,347.49
2015	1	997	5905182	ADMINISTRATION SALARIES	21A		\$2,074.99
2015	1	997	5907993	ADMINISTRATION SALARIES	21A		\$3,112.24
2015	1	997	5909369	ADMINISTRATION SALARIES	21A		\$1,818.23
2015	1	997	5912836	ADMINISTRATION SALARIES	21A		\$2,533.56
2015	1	997	5913656	ADMINISTRATION SALARIES	21A		\$2,569.58
2015	1	997	5915601	ADMINISTRATION SALARIES	21A		\$2,569.58
2015	1	997	5919905	ADMINISTRATION SALARIES	21A		\$2,459.03
2015	1	997	5922517	ADMINISTRATION SALARIES	21A		\$2,999.55
2015	1	557	5923819	ADMINISTRATION SALARIES	21A		\$2,569.58
2015	1	557	5925109	ADMINISTRATION SALARIES	21A		\$2,533.56
2015	1	997	5928008	ADMINISTRATION SALARIES	21A		\$2,533.56
2015	1	997	5930025	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5931966	ADMINISTRATION SALARIES	21A		\$2,569.58
2015	1	997	5933973	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5936566	ADMINISTRATION SALARIES	21A		\$2,812.68
2015	1	997	5938980	ADMINISTRATION SALARIES	21A		\$1,615.44
2015	1	1000	5938062	ADMINISTRATION EXPENSE	21A		\$1,078.91
2015	1	1000	5940867	ADMINISTRATION EXPENSE	21A		\$451.29
2015	1	1000	5943350	ADMINISTRATION EXPENSE	21A		\$13.20
2015	1	1000	5851712	ADMINISTRATION EXPENSE	21A		\$225.68
2015	1	1000	5866734	ADMINISTRATION EXPENSE	21A		\$123.89
2015	1	1000	5870493	ADMINISTRATION EXPENSE	21A		\$8,029.00
2015	1	1000	5873443	ADMINISTRATION EXPENSE	21A		\$93.00
2015	1	1000	5880373	ADMINISTRATION EXPENSE	21A		\$183.41
2015	1	1000	5895782	ADMINISTRATION EXPENSE	21A		\$30.80
2015	1	1000	5900650	ADMINISTRATION EXPENSE	21A		\$1,000.00
2015	1	1000	5902543	ADMINISTRATION EXPENSE	21A		\$753.66
2015	1	1000	5905182	ADMINISTRATION EXPENSE	21A		\$15,933.32
2015	1	1000	5909369	ADMINISTRATION EXPENSE	21A		\$411.00
2015	1	1000	5915601	ADMINISTRATION EXPENSE	21A		\$90.00
2015	1	1000	5919905	ADMINISTRATION EXPENSE	21A		\$23.00
2015	1	1000	5922517	ADMINISTRATION EXPENSE	21A		\$4,100.00
2015	1	1000	5925109	ADMINISTRATION EXPENSE	21A		\$279.01
2015	1	1000	5931666	ADMINISTRATION EXPENSE	21A		\$4,040.40
2015	1	1000	5933973	ADMINISTRATION EXPENSE	21A		\$30.00
2015	1	1000	5935666	ADMINISTRATION EXPENSE	21A		\$8,000.00



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Data Warehouse and Information System
 PRISM - CDBG Financial Summary Report
 Program Year: 2013
 HANOVER, PA
 DATE: 09-30-15
 TIME: 9:53
 PAGE: 1

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015		1000	5936860	ADMINISTRATION EXPENSE	21A		\$956.88
						21A	Matrix Code 21A
Total							\$180,446.67



PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	889,450.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	45,633.48
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR S1 TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	935,083.48

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	765,815.72
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	765,815.72
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	193,427.63
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	964,243.35
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	(29,159.87)

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	532,581.60
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	532,581.60
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	69.54%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	133,333.00
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	133,333.00
32 ENTITLEMENT GRANT	889,450.00
33 PRIOR YEAR PROGRAM INCOME	692.70
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	890,142.20
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	14.98%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	193,427.63
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 + LINE 40)	193,427.63
42 ENTITLEMENT GRANT	889,450.00
43 CURRENT YEAR PROGRAM INCOME	45,633.48
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	935,083.48
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	21.22%



LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	10	1042	128 E Summer Street-First Time HomeBuyer Assistance	13	LMH	\$6,500.00
2015	10	1044	38 8th Avenue-First Time HomeBuyer Assistance	13	LMH	\$6,500.00
				13	Matrix Code	\$13,000.00
2012	6	870	16-18 Bellevue Avenue Rehab	14B	LMH	\$175.00
2013	6	905	34-36 Arch Street Rehabilitation	14B	LMH	\$3,454.66
2013	6	917	12 5th Avenue Rehabilitation	14B	LMH	\$1,000.00
2014	5	977	233 Franklin Street Rehabilitation	14B	LMH	\$8,129.69
2014	6	980	65 Hilling Street Rehabilitation	14B	LMH	\$175.00
2014	6	983	163 Grove Street Rehabilitation	14B	LMH	\$2,025.00
2014	6	990	333 Washington Street Rehabilitation	14B	LMH	\$23,817.63
2015	6	1003	30 High Street Rehab + Sewer Repair	14B	LMH	\$9,570.00
2015	6	1005	28 High Street Rehabilitation	14B	LMH	\$65.00
2015	6	1028	446 Washington Street Rehabilitation	14B	LMH	\$13,300.00
2015	6	1031	23 Bedford Street Rehabilitation	14B	LMH	\$18,925.00
2015	6	1034	24 Nichols Street Rehabilitation	14B	LMH	\$550.00
2015	6	1037	12 Freeman Street Rehabilitation	14B	LMH	\$22,380.00
2015	6	1043	483 Washington Street Rehabilitation	14B	LMH	\$10,098.75
2015	6	1045	76-78 Marshland Street Rehabilitation	14B	LMH	\$2,675.00
				14B	Matrix Code	\$116,380.73
2014	2	947	RE-HABILITATION SALARIES	14H	LMH	\$729.67
2014	2	948	RE-HABILITATION ADMIN EXPENSE	14H	LMH	\$15,860.64
				14H	Matrix Code	\$16,590.31
Total						\$145,971.04

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	4	1046	5931666	Downtown Streetscape Enhancements	03	LMA	\$6,950.00
					03	Matrix Code	\$6,950.00
2013	4	906	5870493	River Street Community Gardens creation	03F	LMA	\$3,168.75
2013	4	938	5838062	Portland Street Park Improvements	03F	LMA	\$3,800.00
2013	4	943	5838062	G.A.R. Park Renovations	03F	LMA	\$17,520.46
2014	4	994	5870493	Swassey Field Renovations- 2nd phase	03F	LMA	\$21,640.00
2014	4	1001	5900650	Columbus Park Enhancements	03F	LMA	\$589.80
2015	4	996	5826681	Tilton School Neighborhood Playground	03F	LMA	\$35,157.07
					03F	Matrix Code	\$82,176.08
2013	4	921	5834916	Merimack Street Street light Replacement	03K	LMA	\$6,482.22
2013	4	921	5847312	Merimack Street Street light Replacement	03K	LMA	\$1,525.50
					03K	Matrix Code	\$8,007.72
2014	4	993	5829971	View Street Sidewalks	03L	LMA	\$6,733.20
2015	4	1007	5870493	Moody School Neighborhood Sidewalks	03L	LMA	\$28,230.00
2015	4	1006	5931666	How Street + Bailey Boulevard area sidewalk improvements	03L	LMA	\$352.00
2015	4	1026	5870493	Cottage Street Sidewalks	03L	LMA	\$9,108.00
					03L	Matrix Code	\$44,423.20
2015	4	1025	5870493	Head Start Access + Safety Improvements	03M	LMC	\$576.00
2015	4	1025	5871989	Head Start Access + Safety Improvements	03M	LMC	\$6,326.40
					03M	Matrix Code	\$6,902.40
2014	4	989	5931666	Emerson Street Streetscape Improvements	03N	LMA	\$1,875.00
2015	4	1032	5892310	Urban Forestry/ Tree Planting	03N	LMA	\$20,339.00



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2015
 HAVERHILL, MA

DATE: 09-30-16
 TIME: 9:41
 PAGE: 3

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
					03N	Matrix Code	\$22,214.00
2015	7	1004	5838062	Mitch's Place Emergency Shelter	05	LMC	\$7,000.00
2015	7	1006	5874458	Rent & Utility Assistance	05	LMC	\$6,000.00
2015	7	1010	5851712	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1010	5919905	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1013	5885895	Inner City Boxing Club and Youth Development Program	05	LMC	\$7,000.00
2015	7	1015	5933973	Haverhill YMCA Youth and Teen Center	05	LMC	\$7,000.00
2015	7	1017	5907953	Homeless/Near Homeless Drop-In Center	05	LMC	\$8,000.00
2015	7	1018	5922517	Open Hand Partry	05	LMC	\$11,000.00
2015	7	1019	5915601	Hearing Assistance	05	LMC	\$21,898.07
2015	7	1019	5922517	Hearing Assistance	05	LMC	\$8,101.93
2015	7	1020	5880373	Mother/Child Food & Clothing	05	LMC	\$8,000.00
2015	7	1021	5998078	Helping Hands Food and Heat Program	05	LMC	\$5,000.00
					05	Matrix Code	\$114,000.00
2015	7	1005	5847312	Open Hearts Ministries Social Outreach Program	05A	LMC	\$5,000.00
					05A	Matrix Code	\$5,000.00
2015	7	1014	5900650	Opportunity Works Project Search	05B	LMC	\$5,000.00
					05B	Matrix Code	\$5,000.00
2015	7	1016	5936666	Community Police	05I	LMA	\$5,000.00
					05I	Matrix Code	\$5,000.00
2015	7	1022	5881807	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$3,879.14
2015	7	1022	5933973	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$453.86
					05W	Matrix Code	\$4,333.00
2015	10	1024	5866734	11 Green Street First-Time Home Buyer Assistance	13	LHH	\$6,500.00
2015	10	1033	5898142	34 South Central Street First Time HomeBuyer	13	LHH	\$6,500.00
2015	10	1035	5907953	3 Ford Street First-Time HomeBuyer Assistance	13	LHH	\$10,000.00
2015	10	1040	5913656	13 Bates Road First Time HomeBuyer	13	LHH	\$6,500.00
2015	10	1041	5919905	6 Haviland Street First Time HomeBuyer Assistance	13	LHH	\$6,500.00
					13	Matrix Code	\$36,000.00
2012	5	888	5928028	115 Boardman Street Rehab	14A	LHH	\$7,100.00
2012	5	888	5930025	115 Boardman Street Rehab	14A	LHH	\$813.22
2014	5	950	5923549	35 Pilgrim Road Rehabilitation	14A	LHH	\$5,270.00
2014	5	981	5847312	81 Franklin Street Rehabilitation	14A	LHH	\$2,000.00
2014	5	981	5854458	81 Franklin Street Rehabilitation	14A	LHH	\$275.00
2014	5	988	5838062	984 Broadway ADA accessibility	14A	LHH	\$6,400.00
2014	5	988	5840667	984 Broadway ADA accessibility	14A	LHH	\$175.00
2015	5	1027	5868262	59 Altamont Street Rehabilitation	14A	LHH	\$432.00
2015	5	1027	5877104	59 Altamont Street Rehabilitation	14A	LHH	\$7,100.00
2015	5	1027	5885895	59 Altamont Street Rehabilitation	14A	LHH	\$2,950.00
2015	5	1030	5882560	84 12th Avenue Rehabilitation	14A	LHH	\$1,634.00
2015	5	1030	5891389	84 12th Avenue Rehabilitation	14A	LHH	\$175.00
2015	5	1030	5893734	84 12th Avenue Rehabilitation	14A	LHH	\$239.16
2015	5	1012	5862157	ANNUAL REBUILDING DAY	14A	LHH	\$3,031.00
2015	5	1012	5891389	ANNUAL REBUILDING DAY	14A	LHH	\$8,116.00
2015	5	1012	5915601	ANNUAL REBUILDING DAY	14A	LHH	\$3,182.00
					14A	Matrix Code	\$48,892.38
2015	2	998	5826681	REHABILITATION SA_ARIES	14H	LHH	\$1,036.23
2015	2	998	5828210	REHABILITATION SA_ARIES	14H	LHH	\$1,765.90
2015	2	998	5829571	REHABILITATION SA_ARIES	14H	LHH	\$1,845.10
2015	2	998	5832664	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74
2015	2	998	5834516	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74
2015	2	998	5836768	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74
2015	2	998	5838062	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74
2015	2	998	5840867	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74
2015	2	998	5843550	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74
2015	2	998	5845160	REHABILITATION SA_ARIES	14H	LHH	\$1,785.74



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2015
 HAVERHILL, MA

DATE: 09/30/16
 TIME: 9:41
 PAGE: 4

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	2	998	5847312	REHABILITATION SALARIES	14H	LMF	\$1,785.74
2015	2	998	5850271	REHABILITATION SALARIES	14H	LMF	\$1,785.74
2015	2	998	5851712	REHABILITATION SALARIES	14H	LMF	\$835.17
2015	2	998	5855550	REHABILITATION SALARIES	14H	LMF	\$1,785.74
2015	2	998	5857566	REHABILITATION SALARIES	14H	LYH	\$1,785.74
2015	2	998	5859870	REHABILITATION SALARIES	14H	LYH	\$1,785.74
2015	2	998	5865799	REHABILITATION SALARIES	14H	LYH	\$4,381.48
2015	2	998	5868262	REHABILITATION SALARIES	14H	LYH	\$3,571.48
2015	2	998	5870493	REHABILITATION SALARIES	14H	LYH	\$1,785.74
2015	2	998	5871985	REHABILITATION SALARIES	14H	LYH	\$1,785.74
2015	2	998	5875042	REHABILITATION SALARIES	14H	LYH	\$2,032.28
2015	2	998	5877704	REHABILITATION SALARIES	14H	LMH	\$1,834.61
2015	2	998	5880373	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5881807	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5882560	REHABILITATION SALARIES	14H	LMH	\$1,763.07
2015	2	998	5885895	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5888407	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5891389	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5892340	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5893731	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5895782	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5898142	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5900650	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5902543	REHABILITATION SALARIES	14H	LMH	\$1,763.07
2015	2	998	5905182	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5907953	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5909369	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5912036	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5913656	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5915601	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5919905	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5922517	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5923549	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5926109	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5928028	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5930025	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5931666	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5933973	REHABILITATION SALARIES	14H	LMH	\$1,798.07
2015	2	998	5936666	REHABILITATION SALARIES	14H	LMH	\$1,990.57
2015	2	998	5938880	REHABILITATION SALARIES	14H	LMH	\$4,238.82
2015	2	1002	5834916	REHABILITATION ADMIN EXPENSE	14H	LMH	\$650.00
2015	2	1002	5845160	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2015	2	1002	5866734	REHABILITATION ADMIN EXPENSE	14H	LMH	\$500.00
2015	2	1002	5870493	REHABILITATION ADMIN EXPENSE	14H	LMH	\$6,433.50
2015	2	1002	5880373	REHABILITATION ADMIN EXPENSE	14H	LMH	\$120.37
2015	2	1002	5882560	REHABILITATION ADMIN EXPENSE	14H	LMH	\$451.36
2015	2	1002	5885895	REHABILITATION ADMIN EXPENSE	14H	LMH	\$60.00
2015	2	1002	5891389	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2015	2	1002	5893734	REHABILITATION ADMIN EXPENSE	14H	LMH	\$32.50
2015	2	1002	5900650	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2015	2	1002	5902543	REHABILITATION ADMIN EXPENSE	14H	LMH	\$451.36
2015	2	1002	5905182	REHABILITATION ADMIN EXPENSE	14H	LMH	\$16,820.33
2015	2	1002	5909369	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2015	2	1002	5930025	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2015	2	1002	5931666	REHABILITATION ADMIN EXPENSE	14H	LMH	\$6,395.50
2015	2	1002	5938880	REHABILITATION ADMIN EXPENSE	14H	LMH	\$3,618.80
					14H	Matrix Code	\$131,120.54



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2015
 HAVERHILL, MA

DATE: 09-30-16
 TIME: 9:41
 PAGE: 5

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	3	945	5826681	CODE ENFORCEMENT	15	LMA	\$2,532.72
2014	3	945	5880373	CODE ENFORCEMENT	15	LMA	\$4,029.56
					15	Matrix Code	\$6,562.28
2015	9	1036	5935182	Microenterprise Business Assistance	18C	LMCMC	\$3,000.00
2015	9	1036	5923549	Microenterprise Business Assistance	18C	LMCMC	\$3,000.00
					18C	Matrix Code	\$6,000.00
Total							\$532,581.60

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	7	1004	5838062	Mitch's Place Emergency Shelter	05	LMC	\$7,000.00
2015	7	1006	5854458	Rent & Utility Assistance	05	LMC	\$6,000.00
2015	7	1010	5851712	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1010	5919905	Salvation Army Meals Program	05	LMC	\$12,500.00
2015	7	1013	5885895	Inner City Boxing Club and Youth Development Program	05	LMC	\$7,000.00
2015	7	1015	5933973	Haverhill YMCA Youth and Teen Center	05	LMC	\$7,000.00
2015	7	1017	5907953	Homeless/Near Homeless Drop In Center	05	LMC	\$8,000.00
2015	7	1018	5922517	Open Hand Pantry	05	LMC	\$11,000.00
2015	7	1019	5915601	Feeding Assistance	05	LMC	\$21,868.07
2015	7	1019	5922517	Feeding Assistance	05	LMC	\$8,101.93
2015	7	1020	5880373	Mother/Child Food & Clothing	05	LMC	\$8,000.00
2015	7	1021	5928028	Helping Hands Food and Heart Program	05	LMC	\$5,000.00
					05	Matrix Code	\$114,000.00
2015	7	1009	5847312	Open Hearts Ministries Social Outreach Program	05A	LMC	\$5,000.00
					05A	Matrix Code	\$5,000.00
2015	7	1014	5900650	Opportunity Works Project Search	05B	LMC	\$5,000.00
					05B	Matrix Code	\$5,000.00
2015	7	1016	5936666	Community Police	05I	LMA	\$5,000.00
					05I	Matrix Code	\$5,000.00
2015	7	1022	5881807	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$3,879.14
2015	7	1022	5933973	Common Ground Kitchen Equipment Upgrades	05W	LMC	\$453.88
					05W	Matrix Code	\$4,333.00
Total							\$133,333.00

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2014	1	941	5826681	ADMINISTRATION EXPENSE	2:A		\$8,273.78
2014	1	941	5880373	ADMINISTRATION EXPENSE	2:A		\$10,482.97
2014	1	946	5826681	ADMINISTRATION SALARIES	2:A		\$1,230.21
2015	1	997	5826681	ADMINISTRATION SALARIES	2:A		\$1,373.80
2015	1	997	5828310	ADMINISTRATION SALARIES	2:A		\$2,518.51
2015	1	997	5829971	ADMINISTRATION SALARIES	2:A		\$2,609.76
2015	1	997	5832664	ADMINISTRATION SALARIES	2:A		\$2,539.99
2015	1	997	5834916	ADMINISTRATION SALARIES	2:A		\$2,674.99
2015	1	997	5836768	ADMINISTRATION SALARIES	2:A		\$2,557.49
2015	1	997	5838062	ADMINISTRATION SALARIES	2:A		\$2,522.49
2015	1	997	5840867	ADMINISTRATION SALARIES	2:A		\$2,622.49
2015	1	997	5843550	ADMINISTRATION SALARIES	2:A		\$2,539.99
2015	1	997	5845160	ADMINISTRATION SALARIES	2:A		\$2,609.99
2015	1	997	5847312	ADMINISTRATION SALARIES	2:A		\$2,557.49
2015	1	997	5850271	ADMINISTRATION SALARIES	2:A		\$2,522.49



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2015
 HAVERHILL, MA

DATE: 09-30-16
 TIME: 9:41
 PAGE: 6

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	1	997	5851712	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5855550	ADMINISTRATION SALARIES	21A		\$2,309.99
2015	1	997	5857566	ADMINISTRATION SALARIES	21A		\$2,486.28
2015	1	997	5865799	ADMINISTRATION SALARIES	21A		\$0,387.18
2015	1	997	5868262	ADMINISTRATION SALARIES	21A		\$5,044.98
2015	1	997	5870493	ADMINISTRATION SALARIES	21A		\$2,522.49
2015	1	997	5871989	ADMINISTRATION SALARIES	21A		\$2,522.49
2015	1	997	5875043	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5877104	ADMINISTRATION SALARIES	21A		\$2,679.99
2015	1	997	5880373	ADMINISTRATION SALARIES	21A		\$2,679.99
2015	1	997	5881807	ADMINISTRATION SALARIES	21A		\$2,382.49
2015	1	997	5882560	ADMINISTRATION SALARIES	21A		\$2,347.49
2015	1	997	5885895	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5888407	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5891389	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5892340	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5893734	ADMINISTRATION SALARIES	21A		\$2,557.49
2015	1	997	5895782	ADMINISTRATION SALARIES	21A		\$2,574.99
2015	1	997	5898140	ADMINISTRATION SALARIES	21A		\$2,819.99
2015	1	997	5900650	ADMINISTRATION SALARIES	21A		\$2,609.99
2015	1	997	5902543	ADMINISTRATION SALARIES	21A		\$2,347.49
2015	1	997	5905182	ADMINISTRATION SALARIES	21A		\$2,574.99
2015	1	997	5907553	ADMINISTRATION SALARIES	21A		\$3,112.24
2015	1	997	5909369	ADMINISTRATION SALARIES	21A		\$1,819.23
2015	1	997	5912636	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5913656	ADMINISTRATION SALARIES	21A		\$2,568.58
2015	1	997	5915601	ADMINISTRATION SALARIES	21A		\$2,568.58
2015	1	997	5919505	ADMINISTRATION SALARIES	21A		\$2,459.63
2015	1	997	5922517	ADMINISTRATION SALARIES	21A		\$2,568.58
2015	1	997	5923549	ADMINISTRATION SALARIES	21A		\$2,568.58
2015	1	997	5926109	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5928028	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5930025	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5931666	ADMINISTRATION SALARIES	21A		\$2,568.58
2015	1	997	5933573	ADMINISTRATION SALARIES	21A		\$2,533.58
2015	1	997	5936666	ADMINISTRATION SALARIES	21A		\$2,813.58
2015	1	997	5938880	ADMINISTRATION SALARIES	21A		\$1,515.44
2015	1	1000	5838062	ADMINISTRATION EXPENSE	21A		\$1,078.91
2015	1	1000	5840867	ADMINISTRATION EXPENSE	21A		\$461.58
2015	1	1000	5843550	ADMINISTRATION EXPENSE	21A		\$10,200
2015	1	1000	5851712	ADMINISTRATION EXPENSE	21A		\$225.68
2015	1	1000	5866734	ADMINISTRATION EXPENSE	21A		\$120.69
2015	1	1000	5870493	ADMINISTRATION EXPENSE	21A		\$8,026.90
2015	1	1000	5875043	ADMINISTRATION EXPENSE	21A		\$90.60
2015	1	1000	5880373	ADMINISTRATION EXPENSE	21A		\$163.41
2015	1	1000	5895782	ADMINISTRATION EXPENSE	21A		\$30.80
2015	1	1000	5900650	ADMINISTRATION EXPENSE	21A		\$3,000.00
2015	1	1000	5902543	ADMINISTRATION EXPENSE	21A		\$760.68
2015	1	1000	5905182	ADMINISTRATION EXPENSE	21A		\$18,930.32
2015	1	1000	5909369	ADMINISTRATION EXPENSE	21A		\$411.63
2015	1	1000	5915601	ADMINISTRATION EXPENSE	21A		\$90.00
2015	1	1000	5919505	ADMINISTRATION EXPENSE	21A		\$25.00
2015	1	1000	5922517	ADMINISTRATION EXPENSE	21A		\$4,100.00
2015	1	1000	5926109	ADMINISTRATION EXPENSE	21A		\$279.61
2015	1	1000	5931666	ADMINISTRATION EXPENSE	21A		\$4,040.40
2015	1	1000	5933573	ADMINISTRATION EXPENSE	21A		\$38.00
2015	1	1000	5936666	ADMINISTRATION EXPENSE	21A		\$6,060.00



Office of Community Planning and Development
 U.S. Department of Housing and Urban Development
 Integrated Disbursement and Information System
 PR26 - CDBG Financial Summary Report
 Program Year 2015
 HAVERHILL, MA

DATE: 09-30-16
 TIME: 9:41
 PAGE: 7

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount	
2015	1	1000	5938880	ADMINISTRATION EXPENSE	21A		3596.85	
Total						21A	Matrix Code	\$198,427.63

REPORT FOR CPC PROGRAM CDBG
FCM YR 2015

Plan Year	IDIS Project	Project	IDIS Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2015	1	GENERAL ADMINISTRATION - PLANNING	937	ADMINISTRATION SALARIES	Completed	CD9G	\$191,960.85	\$191,960.85	\$0.00
				ADMINISTRATION EXPENSE	Completed	CD9G	\$49,479.92	\$49,479.92	\$0.00
	2	Project Total Rehabilitation Administration	980	REHABILITATION SALARIES	Open	CD9G	\$163,449.87	\$160,440.67	\$3,009.20
			1002	REHABILITATION ADMIN EXPENSE	Open	CD9G	\$102,358.85	\$95,211.82	\$7,147.03
	3	Project Total CODE ENFORCEMENT	984	CODE ENFORCEMENT	Open	CD9G	\$33,270.73	\$36,270.73	\$3,000.00
	4	Project Total Public Improvements & Facilities	986	Public Improvements & Facilities	Open	CD9G	\$138,324.58	\$131,482.56	\$6,842.02
			986	CODE ENFORCEMENT	Open	CD9G	\$81,740.59	\$61,740.55	\$19,999.04
			986	Public Improvements & Facilities	Open	CD9G	\$56,583.99	\$69,742.01	\$13,158.02
			1007	Tilton School Neighborhood Playground	Completed	CD9G	\$35,137.07	\$35,137.07	\$0.00
			1008	Neely School Neighborhood Sidewalks	Completed	CD9G	\$20,290.00	\$28,230.00	\$8,940.00
			1008	Prox Street + Bully Boulevard area sidewalk improvements	Completed	CD9G	\$4,895.70	\$4,895.70	\$0.00
			1025	Head Start Access + Safety Improvements	Open	CD9G	\$5,002.40	\$5,002.40	\$0.00
			1025	Collage Street Sidewalks	Completed	CD9G	\$9,788.00	\$9,788.00	\$0.00
			1026	Wingate Street Lit Underground Tank Removal	Completed	CD9G	\$7,644.13	\$7,644.13	\$0.00
			1032	Urban Forestry Tree Planting	Completed	CD9G	\$20,330.00	\$20,330.00	\$0.00
			1045	Downtown Streetscape Enhancements	Completed	CD9G	\$7,575.00	\$7,575.00	\$0.00
			1054	Rec'd Street area sidewalks	Completed	CD9G	\$3,500.16	\$3,500.16	\$0.00
	5	Project Total Single Family Rehabilitation	1027	58 Allamont Street Rehabilitation	Open	CD9G	\$120,351.46	\$123,357.46	\$3,006.00
			1030	84 12th Avenue Rehabilitation	Completed	CD9G	\$26,130.00	\$10,493.30	\$15,636.70
			1044	590 Main Street Rehabilitation	Open	CD9G	\$2,048.18	\$2,048.18	\$0.00
			1044	590 Main Street Rehabilitation	Open	CD9G	\$11,000.00	\$0.00	\$11,000.00
	6	Project Total Multi-Unit Rehabilitation	1005	30 1st Street Rehab + Sewer Report	Completed	CD9G	\$35,148.16	\$12,530.16	\$22,618.00
			1006	25 1st Street Rehabilitation	Open	CD9G	\$8,270.00	\$9,570.00	\$1,300.00
			1212	ANNAL REBUILDING DAY	Open	CD9G	\$1,367.33	\$1,367.63	\$3.30
			1225	Yewca-107 Winter Street Door Replacement, A Parking	Completed	CD9G	\$32,489.15	\$32,489.15	\$0.00
			1226	445 Washington Street Rehabilitation	Open	CD9G	\$3,500.00	\$0.00	\$3,500.00
			1231	25 Euclid Street Rehabilitation	Open	CD9G	\$19,650.30	\$13,300.00	\$6,350.30
			1304	24 Nichols Street Rehabilitation	Open	CD9G	\$16,929.00	\$78,925.00	\$61,996.00
			1304	12 Freeman Street Rehabilitation	Open	CD9G	\$35,878.00	\$35,700.00	\$178.00
			1043	483 Washington Street Rehabilitation	Open	CD9G	\$37,220.00	\$37,045.00	\$175.00
			1045	76-78 Marchand Street Rehabilitation	Open	CD9G	\$36,000.00	\$34,036.25	\$1,963.75
			1047	46 Hancock Street Rehabilitation	Open	CD9G	\$2,675.00	\$2,675.00	\$0.00
			1047	46 Hancock Street Rehabilitation	Open	CD9G	\$21,500.00	\$550.00	\$20,950.00
		Project Total					\$221,074.78	\$185,734.03	\$35,340.75

U.S. Department of Housing and Urban Development
 Office of Community Planning and Development
 Integrated Disbursement and Information System
 List of Activities By Program Year And Project
 HAYFRTH11, MA

Plan Year	DDIS Project	Project	Activity ID	Activity Name	Activity Status	Program	Funded Amount	Draw Amount	Balance
2015	7	Urban Services	1003	MICA's Place Emergency Shelter	Completed	CCBG	\$7,000.00	\$7,000.00	\$0.00
			1006	Firm & Utility Assistance	Completed	CCBG	\$5,000.00	\$5,000.00	\$0.00
			1010	Open Heads Multicultural Outreach Program	Completed	CCBG	\$5,000.00	\$5,000.00	\$0.00
			1013	Savonick Army Meals Program	Completed	CCBG	\$25,000.00	\$25,000.00	\$0.00
			1014	Inner City Boogie Club and Youth Development Program	Completed	CCBG	\$7,000.00	\$7,000.00	\$0.00
			1015	Opportunity Works Project Search	Completed	CCBG	\$5,000.00	\$5,000.00	\$0.00
			1016	Haverhill MICA Youth and Teen Center	Completed	CCBG	\$7,000.00	\$7,000.00	\$0.00
			1017	Community Voice	Completed	CCBG	\$5,000.00	\$5,000.00	\$0.00
			1018	Homeless/At-Risk Homeless Urge-In Center	Completed	CCBG	\$8,000.00	\$8,000.00	\$0.00
			1019	Open Home Family	Completed	CCBG	\$11,000.00	\$11,000.00	\$0.00
			1020	Homeless Assistance	Completed	CCBG	\$30,000.00	\$30,000.00	\$0.00
			1021	MotherChild Food & Clothing	Completed	CCBG	\$8,000.00	\$8,000.00	\$0.00
			1022	Helping Homeless Food Bank Program	Completed	CCBG	\$5,000.00	\$5,000.00	\$0.00
			1023	Common Ground Kitchen Equipment Upgrade	Completed	CCBG	\$4,000.00	\$4,000.00	\$0.00
			1024	251 South Main Street Demolition	Open	CCBG	\$40,000.00	\$40,000.00	\$0.00
			1025	Miscellaneous Business Assistance	Open	CCBG	\$3,000.00	\$3,000.00	\$0.00
			1026	2 Lafayette Square Facade Improvement	Open	CCBG	\$25,000.00	\$25,000.00	\$0.00
			1027	Creative Haverhill	Open	CCBG	\$5,000.00	\$5,000.00	\$0.00
			1028	16 High Street First-Time Homebuyer Assistance	Completed	CCBG	\$8,000.00	\$8,000.00	\$0.00
			1029	11 Green Street First-Time Homebuyer Assistance	Completed	CCBG	\$6,000.00	\$6,000.00	\$0.00
			1030	34 South Central Street First Time Homebuyer	Completed	CCBG	\$6,000.00	\$6,000.00	\$0.00
			1031	3 Ford Street First Time Homebuyer Assistance	Completed	CCBG	\$10,000.00	\$10,000.00	\$0.00
			1032	73 Rialto First Time Homebuyer	Completed	CCBG	\$6,000.00	\$6,000.00	\$0.00
			1033	2 Haviland Street First Time Homebuyer Assistance	Completed	CCBG	\$6,000.00	\$6,000.00	\$0.00
			1034	128B Summer Street-First Time Homebuyer Assistance	Completed	CCBG	\$6,000.00	\$6,000.00	\$0.00
			1035	30 Main Avenue First Time Homebuyer Assistance	Completed	CCBG	\$6,000.00	\$6,000.00	\$0.00
			1036	Project Total			\$1,313,333.00	\$1,313,333.00	\$0.00
			1037	Project Total			\$40,000.00	\$40,000.00	\$0.00
			1038	Project Total			\$3,000.00	\$3,000.00	\$0.00
			1039	Project Total			\$25,000.00	\$25,000.00	\$0.00
			1040	Project Total			\$5,000.00	\$5,000.00	\$0.00
			1041	Project Total			\$8,000.00	\$8,000.00	\$0.00
			1042	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1043	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1044	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1045	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1046	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1047	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1048	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1049	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1050	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1051	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1052	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1053	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1054	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1055	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1056	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1057	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1058	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1059	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1060	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1061	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1062	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1063	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1064	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1065	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1066	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1067	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1068	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1069	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1070	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1071	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1072	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1073	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1074	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1075	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1076	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1077	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1078	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1079	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1080	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1081	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1082	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1083	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1084	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1085	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1086	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1087	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1088	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1089	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1090	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1091	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1092	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1093	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1094	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1095	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1096	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1097	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1098	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1099	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1100	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1101	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1102	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1103	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1104	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1105	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1106	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1107	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1108	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1109	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1110	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1111	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1112	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1113	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1114	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1115	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1116	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1117	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1118	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1119	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1120	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1121	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1122	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1123	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1124	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1125	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1126	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1127	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1128	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1129	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1130	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1131	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1132	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1133	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1134	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1135	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1136	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1137	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1138	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1139	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1140	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1141	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1142	Project Total			\$6,000.00	\$6,000.00	\$0.00
			1143	Project Total			\$6,0		

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03 Main DOSMAC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 1/10

IDIS

Grantee	Rpt Program Year	Metrics	Count of PR03 Activities of all years that have not been Cancelled	% of PR03 Activities of all years that have not been Cancelled
HAVERHILL	2015		103	99.04%

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main BOSMAC Report

DATE: 9/30/2016
 TIME: 9:28:23 AM
 PAGE: 2/10

DIS

Grantee	Rpt Program Year	Measures	Count of PR03 Activities of prior years that have not been Cancelled	% of PR03 Activities of prior years that have not been Cancelled
HAVERHILL	2015		102	99.03%

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main DOSM/AC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 3/10

IDIS

Grantee	Rpt Program Year	Metrics	Count of PR03 Activities of prior years not Completed	% of PR03 Activities of prior years not completed
HAVERHILL	2015		25	34.27%

J.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main BOSMAC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 4/10

IDIS

Grantee	Rpt Program Year	Metrics	Count of PR03 prior years Activities not Completed and Without Accomplishment Narrative	% of PR03 prior years Activities not Completed and Without Accomplishment
HAVERTHILL	2015		11	10.68%

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main DOSMAC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 5/10

DIS

Grantee	Rpt Program Year	Metrics	PR03 Year Activities	% of PR03 Year Activities	PR03 Year Activities NOT Completed	% of PR03 Year Activities NOT Completed
HAVERHILL	2015		58	100.00%	20	34.48%

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main BOSMAC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 6/10

IDIS

Grantee	Rpt Program Year	Metrics	PR03 Year Activities without Accomp Narrative	% of PR03 Year Activities without Accomp Narrative	Completed Activities (All Years) with NO Accomp DATA
HAVERHILL	2015		10	17.24%	4

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main BOSWAC Report

DATE: 9/30/2015
 TIME: 9:38:23 AM
 PAGE: 7/10

DIS

Grantee	Rpt Program Year	Metrics	% of Completed Activities (All Years) with NO Accomplishments	Prior years Activities with Zero Expenditures	% of Prior Years Activities with Zero Expenditures
HAVRHILL	2015		DATA 3.85%	11	10.68%

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03-Main BOSMAC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 8/10

IDIS

Grantee	Rpt Program Year	Metrics	PR03 Year Activities with Zero Expenditure	% of PR03 Year Activities with Zero Expenditures	Count of Job Activities (All_Years) with 0 Accomplishment > \$35,000/Job
HAVERHILL	2015		10	17.22%	3

U.S. DEPARTMENT OF HOUSING AND
 URBAN DEVELOPMENT
 OFFICE OF COMMUNITY PLANNING AND
 DEVELOPMENT
 PR03 Main BOSMAC Report

DATE: 9/30/2016
 TIME: 9:36:23 AM
 PAGE: 9/10

IDIS

Grantee	Rpt Program Year	Metrics	% of Job Activities (All Years) with 0 Accom or > \$35,000/Job	Ratio of Balance of PI to Draw to Latest Grant Amount
HIAVERHILL	2015		2.88%	0.00%

Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR03 – Main BOSMAC Report

Grantee	Rpt Program Year	Metrics	PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES	PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES	
HAVERHILL	2015		14.9%	19.30%	