

## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This Consolidated Annual Performance Evaluation Report (CAPER) covers Program Year 2018 (PY18) or City's Fiscal Year 2019, from July 1, 2018 through June 30, 2019, for the Community Development Block Grant (CDBG). This represents the fourth year of the City's 5-Year Consolidated Plan (2015-2019). Due to issues with Congressional delays in setting the federal budget, the Program Year got off to a late start, but earlier than prior year's delays. The City's annual line of credit and most CDBG-related contracts were not effectuated until mid-November, 2019 in most cases. This truncated year obviously has some effects on performance. Results were mixed, but in most cases there is strong likelihood that any missed metrics or goals will eventually be reached.

The City's Housing Rehabilitation and Code Correction Program (HRCCP) successfully completed a backlog of PY 2016 and 2017 activities that had carried into PY2018. New projects were also undertaken, although one troubled project (IDIS #1136) threatened to cause delays and dominate focus, which was avoided.

Likewise, important Code Enforcement activities were undertaken that met planned outputs and goals.

Despite a somewhat shortened year, the City's Public Service activities were able to meet and exceed their goals in terms of serving needy low-to-moderate income Haverhill residents. Despite a strong economy, these needs are as prevalent as ever and the positive and even life-saving effects of assisting these residents cannot be overstated.

Public Improvements included many smaller scale projects that improved the quality of life around Downtown, including GAR Park, the Farmers Market, Washington Square, Bailey Boulevard, Lafayette Square and Riverfront Park. These improvements and investments were largely aimed at making the Downtown greener and more walkable, in keeping with the Mayor's goal of "a more walkable Haverhill." Other enhancements were made to playgrounds around inner-city schools such as Moody and Tilton.

The City's CDBG-funded First-Time Homebuyer (FTHB) program did not meet goals (completing 5 activities out of 9 planned), but interest remains high and technical issues that led to the prior year's underperformance were corrected.

CDBG-funded Economic Development activities were more vibrant than in past years, especially in terms of Facade Improvement. Actions aimed at increasing labor participation are bearing results as worthwhile investments.

All in all, Program Year 2018 had its share of accomplishments and set the stage for meeting any unmet goals over the next year.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Rental units constructed	Household Housing Unit	250	364	145.60%	400	140	35.00%
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Rental units rehabilitated	Household Housing Unit	50	27	54.00%	18	2	11.11%
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Homeowner Housing Added	Household Housing Unit	100	18	18.00%	20	17	85.00%

Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Homeowner Housing Rehabilitated	Household Housing Unit	250	101	40.40%	24	24	100.00%
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Direct Financial Assistance to Homebuyers	Households Assisted	60	23	38.33%	9	5	55.56%
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Housing for Homeless added	Household Housing Unit	5	5	100.00%	4	4	100.00%
Expand Supply and Type of Housing	Affordable Housing Public Housing Homeless	CDBG: \$ / HOME: \$175056 / MassWorks Infrastructure Grant: \$3450000	Buildings Demolished	Buildings	1	1	100.00%	4	1	25.00%
Increase Owner Occupancy in distressed areas	Affordable Housing	CDBG: \$ / HOME: \$32000	Homeowner Housing Added	Household Housing Unit	0	0		10	0	0.00%
Increase Owner Occupancy in distressed areas	Affordable Housing	CDBG: \$ / HOME: \$32000	Direct Financial Assistance to Homebuyers	Households Assisted	60	23	38.33%	9	5	55.56%

Maintain Housing Stock	Affordable Housing	CDBG: \$ / MassHousing- Get the Lead Out Admin Stipend: \$9000	Rental units rehabilitated	Household Housing Unit	50	27	54.00%	9	1	11.11%
Maintain Housing Stock	Affordable Housing	CDBG: \$ / MassHousing- Get the Lead Out Admin Stipend: \$9000	Homeowner Housing Rehabilitated	Household Housing Unit	120	117	97.50%	9	2	22.22%
Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / Chapter 90: \$1536547 / Greening the Gateway Cities grant: \$125000 / Shannon + Byrne Policing Grants: \$680000 / Vacant Property Registry: \$80000 / Working Cities Challenge grant: \$185000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	14969	149.69%	2734	3889	142.25%

Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / Chapter 90: \$1536547 / Greening the Gateway Cities grant: \$125000 / Shannon + Byrne Policing Grants: \$680000 / Vacant Property Registry: \$80000 / Working Cities Challenge grant: \$185000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	50	70	140.00%			
Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / Chapter 90: \$1536547 / Greening the Gateway Cities grant: \$125000 / Shannon + Byrne Policing Grants: \$680000 / Vacant Property Registry: \$80000 / Working Cities Challenge grant: \$185000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	15000	9299	61.99%	337	299	88.72%

Neighborhood Stabilization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$ / Chapter 90: \$1536547 / Greening the Gateway Cities grant: \$125000 / Shannon + Byrne Policing Grants: \$680000 / Vacant Property Registry: \$80000 / Working Cities Challenge grant: \$185000	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	2000	1048	52.40%	1200	681	56.75%
Promote Economic Development	Non-Housing Community Development	CDBG: \$ / MassDevelopment Site Readiness Grant: \$50000 / MassWorks Infrastructure Grant: \$3450000 / TDI Tools grants: \$25000 / Working Cities Challenge grant: \$185000	Facade treatment/business building rehabilitation	Business	5	4	80.00%	4	4	100.00%

Promote Economic Development	Non-Housing Community Development	CDBG: \$ / MassDevelopment Site Readiness Grant: \$50000 / MassWorks Infrastructure Grant: \$3450000 / TDI Tools grants: \$25000 / Working Cities Challenge grant: \$185000	Jobs created/retained	Jobs	200	35	17.50%	12	6	50.00%
Promote Economic Development	Non-Housing Community Development	CDBG: \$ / MassDevelopment Site Readiness Grant: \$50000 / MassWorks Infrastructure Grant: \$3450000 / TDI Tools grants: \$25000 / Working Cities Challenge grant: \$185000	Businesses assisted	Businesses Assisted	50	30	60.00%	14	5	35.71%
Provide other non-housing necessities	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	6524	65.24%	1145	1230	107.42%

Provide other non-housing necessities	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	18	18	100.00%	18	18	100.00%
Provide Shelter and Services for Homeless	Homeless	CDBG: \$ / Competitive McKinney-Vento Homeless Assistance Act: \$40000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	500	460	92.00%	162	207	127.78%
Provide Shelter and Services for Homeless	Homeless	CDBG: \$ / Competitive McKinney-Vento Homeless Assistance Act: \$40000	Homeless Person Overnight Shelter	Persons Assisted	160	289	180.63%	25	67	268.00%
Provide Shelter and Services for Homeless	Homeless	CDBG: \$ / Competitive McKinney-Vento Homeless Assistance Act: \$40000	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	5	1	20.00%	2	1	50.00%



Provide Shelter and Services for Homeless	Homeless	CDBG: \$ / Competitive McKinney-Vento Homeless Assistance Act: \$40000	Homelessness Prevention	Persons Assisted	500	171	34.20%	25	67	268.00%
Provide Shelter and Services for Homeless	Homeless	CDBG: \$ / Competitive McKinney-Vento Homeless Assistance Act: \$40000	Housing for Homeless added	Household Housing Unit	35	37	105.71%			

**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

In Haverhill, the Community Development Block Grant has traditionally been--and essentially remains-- a 'housing-first' grant, with housing representing the highest priority. This prioritization is reflected in the summary of disbursed amounts from CDBG. The majority of CDBG funds (\$475,868) were expended for housing-related activities last year, over 55% of the \$863,348 expended by the City in CDBG funds. Most of these housing funds were spent on housing rehabilitation efforts that aim to improve the quality of the housing stock in Haverhill, correcting Code deficiencies that jeopardize residents from living in safe, decent housing. Other housing activities included in this total include First-Time HomeBuyer (FTHB) downpayments and housing Code Enforcement efforts, along with Administration of these and other housing programs and activities. These housing activities reflect important Goals of the 2015-2019 Consolidated Plan, including "Expanding Type, Supply and Diversity of Housing," "Maintaining and Improving the Housing Stock," "Increasing Owner-Occupancy in Distressed Areas," and "Neighborhood Stabilization" efforts.

Public Service Activities always have comprised a priority area of expenditure for CDBG administrators. The City spent just over 13.25% of its allowable funds and over 16% of all CDBG spending on such activities this past year. These activities further the Goals of "Promoting Shelter

and Service for the Homeless" and "Providing Non-Housing Necessities" as well as promoting "Neighborhood Stabilization." Program Income allowed for the ability to spend slightly more than anticipated on these important activities this year.

Public Improvements account for just under 12% (\$103,119) of total CDBG spending. The majority of these investments in public facilities were related to neighborhood improvements in the chronically-disinvested Mount Washington neighborhood and walkability and beautification improvements in Downtown, in keeping with the Mayor's goals of "a more walkable Haverhill."

\$12,438.50 in CDBG funds were expended on Economic Development projects, in particular on business facade improvements and providing child care vouchers in exchange for labor participation from low-income parents/guardians. This comprises just under 1.5% of total CDBG spending. However, much groundwork was laid to expend greater actual amounts on economic development projects in the upcoming year (PY2019). Increasing labor participation has been a surging need throughout the ConPlan period.

These Public Improvement and Economic Development projects advance the Goal of "Promoting Economic Development" and "Stabilizing Neighborhoods." While both of these Projects are extremely important, the City has been notably successful in obtaining State and other resources (i.e MassWorks, PARC grants, State transportation funds, etc.) to bolster these priorities even further.

This dynamic has allowed for CDBG, historically lower funding amounts, to be concentrated on the primary goal of Housing, which is much more difficult to substitute through alternative funding than other items and projects.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	988
Black or African American	149
Asian	10
American Indian or American Native	3
Native Hawaiian or Other Pacific Islander	7
<b>Total</b>	<b>1,157</b>
Hispanic	307
Not Hispanic	850

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### Narrative

These figures are taken from HUD's data collection portal--IDIS (Integrated Disbursement and Information System)-- based upon self-reported data from the City and its subrecipients.

Data regarding Hispanic/Latino individuals and families served indicate that this group represents over a quarter (307 out of 1157, a 26.5% amount) of those served through the CDBG program in Haverhill. This is in line with Haverhill's 19.5% overall Hispanic/Latino population. These Program Year 2018 figures are also in line with the overall demographics of the Target Area as a whole. In PY2016, around 27% of the families served were Hispanic/Latino; in PY2017, this figure was 23.8%. Now it's 26.5%. Some Target Area neighborhoods are around 40-50% Hispanic/Latino, with the entire Target Area around 30% overall. Some CDBG subrecipients do a more effective job than others in terms of outreach to this critical population. All subrecipients have been made aware of the importance of reaching out to the community's burgeoning Hispanic/Latino population, which often requires multilingual outreach, efforts and materials.

The City, through its Community Development Department, has its own dedicated outreach efforts, especially among the ethnic minorities in the community, through church groups and other faith-based organizations. With strategic targeting of projects such as Housing Rehabilitation and First-Time HomeBuyer Assistance to the CDBG Target Area, the number of minorities, especially Hispanic/Latinos, non-whites and multi-racial households served has increased. Dedicated focus and emphasis upon the Mount Washington neighborhood will also increase diversity rates.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,104,242	863,347
Competitive McKinney-Vento Homeless Assistance Act	public - federal	40,000	40,000
Section 8	public - federal	3,195,870	3,195,870
Other	private	10,295,823	2,973,697
Other	public - federal	10,295,823	2,973,697
Other	public - local	10,295,823	2,973,697
Other	public - state	10,295,823	2,973,697

**Table 3 - Resources Made Available**

### Narrative

The City once again reached its HUD-preferred threshold of holding no more than 1.5 times the annual CDBG grant award on its books through the annual CDBG 'Timeliness Test,' getting close to a 1.0 threshold which serves as an unofficial internal goal.

The City will spend as aggressively as it can to meet unmet community needs, and to draw down prior year's unexpended balance of \$800,000.

In PY2018, the City also met its goals of spending less than 15% of its award on Public Services (at 13.26%), which constitute charitable efforts offered by non-profit subrecipients to serve low-to-moderate income residents. The City also easily (13%) met its threshold of spending less than 20% of its PY2018 allocation for General Administration and Planning activities, including staff salaries.

### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CDBG TARGET AREA	75	93.58	Housing Rehab, First-Time HomeBuyer Assistance, Code Enforcement are all Target Area exclusive

**Table 4 – Identify the geographic distribution and location of investments**

### Narrative

The 'Other' funding categories were underspent in the past year. This includes the Working Cities Grant,

which was underspent due to a lag in hiring outreach staff. Due to weather and a staffing crunch, the City's Chapter 90 highway funds could not be fully utilized. Both of these grant programs are expected to be able to expend their extra balances in this upcoming year with these various issues resolved. 2019 is currently the biggest paving season on record.

The biggest issue in terms of resource allocation was the failure to spend \$6.141 million in MassWorks funds during the past Fiscal Year. Only \$1.15 million was utilized during the year due to various financing and procurement delays associated with the Second Phase of Harbor Place. This massive grant being woefully underspent accounts for the bulk of the unused funds in the 'Other' category. Harbor Place Phase II again did not get off the ground downtown on Merrimack Street--only some minor site and permitting work occurred. Most of the \$6.9 million in MassWorks for this activity went unused. Conversations with the State on extending these funds are underway.

Meanwhile, on a positive note, up the Boardwalk, all of the \$2 million share in MassWorks funds were fully expended by the Lupoli Companies to provide parking for 'The Heights at Haverhill, including over \$1.1 million in construction this year.' This is a transformative, mixed-use, riverfront high-rise (10-story) new development. However, bids for the small parking deck/boardwalk extension adjacent to that site required a reduction in the scope of the project. Construction is underway nevertheless and being completed.

All Section 8 funds were utilized by the Haverhill Housing Authority.

The City only was awarded only one, not two, Site Readiness grants, which was somewhat underspent at \$33,700. The City was disappointed not to receive a State parks (PARC) grant for either Wysocki Park or Plug Pond recreation area.

More positively, the City Police's successful Byrne and Shannon Grants to diffuse and deter gang violence were mostly spent (around \$500,000). Similarly, all Vacant Property funds were utilized in non-CDBG-funded Code Enforcement efforts.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

Working Cities- This past Program Year represented the third year of a 3-year Boston Federal Reserve grant to this Gateway City, which is seeking systems change to improve economic outcomes in the city's most impoverished neighborhood, the geographically-isolated Mount Washington area. This grant paid for neighborhood outreach activities (such as weekly 'Neighbor Nights' dinners), grant administration, and Initiative Director and Neighborhood Outreach Coordinator salaries, among other items. CDBG funds for Administration (IDIS #1141) supported this effort as part of the required match, along with several Housing Rehabilitation and First-Time Homebuyer projects in Mt. Washington. An effort is underway to obtain a 6-month extension and sustainability grant from the Boston Fed through June 2020.

Greening the Gateway Cities- This State grant funded the planting of over 520 free trees in the last Program Year, mostly on private properties in the CDBG Target Area (which is the qualifying Environmental Justice zone). These trees will add shade and beauty, in addition to energy savings.

Vacant Property Registry funds-The City used CDBG-funded Code Enforcement (IDIS #1140) to augment this activity and take bank-owned properties to Housing Court to remedy code violations that affected the quality of life in Target Area neighborhoods. The City also received about \$76,000 in funds through its Vacant Property registry to demolish, secure or board up vacant housing. Most of these funds originated from banks which had properties in foreclosure stages.

Chapter 90- The City actually did not expend all of its \$1.6 million in state roadwork funds during the paving season, which it is rolling into the current and future paving seasons. As a result, the need for CDBG funds for such Public Improvements was minimal. CDBG funds subsequently did not need to be utilized for paving during the last Program Year. Instead funds were used for benches, trash barrels, permanent planter boxes and pedestrian improvements in Downtown as well as pocket park and playground improvements in Mount Washington.

Transformative Development Initiative (TDI) Small Business Tools 'Local Lift' grant (\$25,000) provided storefront assistance corresponding similarly with the CDBG Facade Improvement Program. Multiple retail businesses Downtown received notable assistance from Local Lift--,G's Texas Roadhouse Cantina, a new downtown restaurant which received iron fencing for outdoor

dining, signage and lighting, as well as new signs for retail spots Salon Mii 2 and FLHY Kicks shoe store, both in Railroad Square. These activities had tremendous visual impact. The Farmers Market was also upgraded through this grant, assisting multiple local agricultural vendors. These funds were also used in Mount Washington at Benedetti's Deli and Coco Brown and Makelt Haverhill community centers. City and CDBG funds leveraged these grant programs to great effect.

The former Cogswell School in Bradford continues to be redeveloped as a community arts center, providing training and economic development access to local artists, leveraging significant outside investments. It was formally sold off from the City to this arts non-profit in Summer, 2019.

Site Readiness grant- The City obtained \$50,000 in services from MassDevelopment to analyze land for the possible expansion of business parks and job growth. This grant was focused on the upper Hilldale area near the New Hampshire line, flagging wetlands, designing layouts and undertaking market studies for this undeveloped industrially-zoned land.

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	4	4
Number of Non-Homeless households to be provided affordable housing units	466	197
Number of Special-Needs households to be provided affordable housing units	2	6
<b>Total</b>	<b>472</b>	<b>207</b>

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	18	18
Number of households supported through The Production of New Units	401	157
Number of households supported through Rehab of Existing Units	44	27
Number of households supported through Acquisition of Existing Units	9	5
<b>Total</b>	<b>472</b>	<b>207</b>

Table 6 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The City had a productive year in terms of housing but fell short on some goals. Thanks to completion of the HOME-funded 98 Essex Street project, the City met goals for constructing new housing units for the homeless and those with special needs (ADA and sensory-enabled units). Through CDBG-funded St. Vincent dePaul, the City met its goal of providing spot rental assistance to prevent evictions.



The City's Housing Rehabilitation and Code Correction Program (HRCCP) spent a great deal of effort closing out prior year projects, and undertaking one very time-consuming activity at 21 Newark Street, and overcoming other delays. The City did not quite meet its rehab goals (27 units rehabilitated on a goal of 44), but progress was made.

Most of the significant goal discrepancies are due to several large housing projects experiencing delays. These include:

- Coalition for a Better Acre/Veterans Northeast Outreach Center's Gerson veterans housing project (44 units), which struggled with financing arrangements, permitting, site issues, and the untimely passing of a key project leader-- nevertheless, this project is now under active construction;
- Harbor Place Phase II (34 units), which stalled due to financing issues-- this Downtown riverfront project is still hoping to be built in 2020;
- Lupoli Companies' 'Heights at Haverhill' (30 units) Downtown riverfront high-rise project is still under construction but will be completed in 2020;
- Bread + Roses Housing's Mount Washington Homeownership project at the former St. George's Church site (7 townhouse units) experienced issues with historic status permitting and financing issues-- now resolved, this project is now commencing site demolition with construction in 2020;
- Winn Development's Pentucket Mills project (60 units) stalled due to issues with its dam on the Little River as well as historic tax credit issues-- this 40R transit-oriented brownfields redevelopment has revived and is slated for 2020 construction.

While not done last year, these important housing projects all remain in the pipeline for construction during this final year of the 5 Year ConPlan period.

Other Downtown projects at 98 Essex Street (62 40B affordable units), the Granville at 87 Washington Street {former Al Forno restaurant} (18 units), Chinburg Builders' Ellis Factory Lofts (56 units), and 120 Washington Street townhouses above Hidden Pig Restaurant (3 units) were all constructed within the past year. A duplex on Victoria Court in the Mount Washington neighborhood and 16 townhouse units along Orchard Street near Downtown were added as well, with varying degrees of City involvement and totaling 157 new units.

First-Time HomeBuyer activity fell a little short (5 on a goal of 9) in PY2018, with other prospects in the pipeline for PY2019.

Over 200 households benefitted from the City's various housing efforts in PY2018.

**Discuss how these outcomes will impact future annual action plans.**

The pervasive need for housing and the overall tightness of the housing market has surged to become perhaps the preeminent issue in the City- a comment not made lightly. This dynamic is driving many of the goals, objectives and outcomes of future plans. The City's 2018 State-certified Housing Production Plan provides the background and blueprint for future critical housing policy decisions.

The City is therefore committed to completing the approved housing projects listed above. Getting these units fully-constructed represents a significant priority for the upcoming year(s), and will get the City's goals back on track relative to ConPlan targets. In addition, there are new affordable housing projects in the development pipeline, including an expansion onto Bethany's Merrivista Senior Living facility (50+ units) which will help address the projected doubling of the city's over-65 population.

There is also a need for more housing in general, including market-rate units, in order to relieve pressure on the housing market and price escalation due to low supply and high demand. Several new Housing Development Incentive Projects (HDIP) projects are in design and development including the historic rehab of the former Haverhill Music Centre Building as well as the former Magnavox Building, both on Washington Street in Downtown. There are significant riverfront development prospects in Bradford along the Rail-Trail expansion and former industrial area there, including a 54-unit development of a former biscotti bakery at 38 Railroad Avenue, along with redevelopment of former lumberyards, tanneries and paperboard factories in this lower Bradford neighborhood.

The federal designation of Mount Washington as an 'Opportunity Zone' is also leading developers to consider investments in that area and along River Street. A 12-unit tax-credit market-rate apartment project is being proposed for new construction on Jackson Street, for example.

Likewise, housing rehabilitation activities will continue to chip away at housing code issues and neglect prevalent in the lower-income neighborhoods of Haverhill.

The Housing Plan and community demographics reveal a need for additional housing of all types-- for all types of socioeconomic income strata which are uncommonly represented and distributed fairly evenly in Haverhill-- for people in all stages of life. Such housing dynamics will continue to have a huge impact on future plans, in order to maintain Haverhill's unique socioeconomic diversity.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	10	0
Low-income	16	0
Moderate-income	14	0
<b>Total</b>	<b>40</b>	<b>0</b>

**Table 7 – Number of Households Served**

## Narrative Information

The former Ornsteen Heel site in Bradford is one of the projects that was anticipated to be built over the past year as part of the lofty goal of hundreds of affordable housing units. Unlike stalled projects listed above that are in the pipeline, the status of the Ornsteen site is once again dubious. This vacant City-owned (tax title) site along the Merrimack River was the subject of multiple requests for proposals (RFP), with the Neighborhood of Affordable Housing (NOAH) putting forth a proposal to construct around 75 affordable units onsite. However, due to concerns about traffic, school population growth, project financing and public funding obligations, this proposal was defeated in the past year. Therefore, the amount of affordable housing units, if any, to be constructed on this site in the future is unclear.

Similarly, a public RFP was issued for a multifamily dwelling behind City Hall owned by the City. 3 differing responses were received, with housing the main feature of each proposal. A proposal was accepted to rehabilitate the existing property and to construct 11 units of MA Department of Mental Health-subsidized housing for VinFen clients and referrals.

Phase II of Tenney Place created another 72 units of housing (56 affordable) along Interstate 495. This 40B project opened successfully in 2019.

Construction was completed in the past year on 62 new affordable units at the formerly blighting, abandoned Chen's Building at 98 Essex Street, one of the last large dilapidated old shoe factories left in Downtown. This project received HOME funds from the City and region as well as significant State Historic Tax Credits and State DHCD One-Stop support. The City and the CDD worked diligently and community-wide to promote the May, 2019 housing lottery to Haverhill residents. In all 281 qualified applications were received for the 62 units, a ratio of over 4.5 households for every 1 housing unit.

The Coalition for a Better Acre and Veterans Northeast Outreach Center's (VNOC) Gerson furniture complex redevelopment between Downtown and Mount Washington also has received its State and HOME funding support. This project demolished three vacant buildings in 2019 at a former furniture showroom and storage buildings along Washington Street. 44-units of mixed-use affordable housing will be built in one large building for veterans and their families. This CHDO-led project also includes a rear parking deck. Environmental review and planning work was also completed above the Gerson site at a dilapidated vacant two-family dwelling at 4 Central Street, which will be converted to housing for homeless veteran families by VNOC.

The Stevens Street Mills redevelopment along the Little River was also late to start as Winn Developers was delayed in receiving their State Historic Tax credits and other financing. However, this highly visible brownfields project, the scene of a massive 2015 fire, is supposedly still moving forward. Over 80 affordable Chapter 40R Transit-Oriented units are anticipated to begin construction in 2020.

Due to its efforts in developing housing and especially affordable housing in excess of its 10% threshold, and over 500 new housing units in 5 years, the City was awarded a 'Housing Choice Community' designation by the Commonwealth. Governor Baker personally made the statewide announcement of Housing Choice Communities Awards in May, 2019 at the completed Ellis Factory lofts in Downtown Haverhil, as a sign of support of the City's overall housing efforts in what he termed "one of the greatest problems in the Commonwealth- the lack of housing." The designation qualifies the City for Housing Choice capital grants and bonus points on state grant applications.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Like many other small Massachusetts 'Gateway Cities,' Haverhill continues to cope with an increasingly visible homelessness issue that used to be only associated with 'big cities.' This problem is no longer hidden from public view, and many vacant properties, public facilities, parks, street corners and buildings (such as the Public Library and around Winnekenni Park) are now frequented by an underclass of homeless citizens. Some of this phenomenon has been partly due to the unintended uprooting of traditional makeshift locations for the homeless as a result of new development, such as along and the riverfront, including the Bradford Rail Trail and its extensions.

Haverhill's homeless underclass is alarmingly diverse: old, middle age and young; men and women; representatives of different ethnic and sociological backgrounds. Reports monitoring homeless serving agencies reveal some common threads: domestic violence; criminal histories; chronic homelessness; low or no income; evictions; illness; mental illness; vagrancy; and current or past substance abuse and/or addictions. Obviously there are some pernicious links between opioid abuse and homelessness, especially among young adults. Heroin and fentanyl addicts are living out in city streets, parks, and vacant properties as well as shelters. The incidences of overdoses in local shelters remain high. Emmaus, operators of the city's main shelter, is now equipped with Narcan to deal with routine overdoses. A transient population wanders through town routinely from Maine to New York and beyond, according to local agencies.

Coordinated Entry system is designed to assess the needs of homeless individuals and place them across and among various agencies. The North Shore Region's Coordinated Entry Program Manager operates out of Haverhill at Emmaus House, doing comprehensive assessments of homeless individuals' needs. Likewise, the City works in strong partnership with homeless serving agencies, referring individuals to various existing community resources.

Among the activities that City has supported with CDBG funds include a continuum of organizations that do yeoman's duty in battling homelessness, such as: Emmaus, Inc. through its Mitch's Place homeless shelter (IDIS Activity #1155), which sheltered 67 unduplicated individuals in one month with \$7,000 in support from CDBG Public Services funds; Community Action Inc.'s Homeless Drop-In Center (IDIS #1159), which served and assisted 100 homeless individuals with \$10,000 in CDBG funds; and the Common Ground Cafe (IDIS #1168), which served 40 homeless individuals last year, supported by \$3,000 in CDBG funds.

Street outreach to chronically homeless or the unsheltered is difficult, inefficient and time-consuming,

but has proven to be very effective. It often requires a team of two or more for safety reasons. However, this is a proven way to ascertain individual needs. Emmaus, Common Ground and the Open Hearts Ministries (IDIS #1154) have all undertaken a small level of homeless street outreach with the CDBG funds they receive. More outreach is planned and budgeted for in the upcoming year through the Continuum. Emmaus' grant from the private Cummings Foundation continues to provide needed resources for coordinated street outreach.

### **Efforts in Progress**

Grants are being sought from the Wadleigh Foundation to expand their services by an extra hour per day. Common Ground Ministry's move to a larger center at 194 Winter Street will allow them to expand their services as well. The CDD has made arrangements for the mobile health van of Greater Lawrence Family Health Center to be stationed an extra day per week in the free municipal lot adjacent to the new Common Ground Cafe. This mobile medical center provides free health care services to the homeless and indigent in the community.

### **Homeless Assessment**

All of these facilities and CDBG sub-recipients strive to become personally acquainted with the homeless individuals they serve, and to try to relate to them on an interpersonal basis. This level of one-on-one interaction allows providers to assess the individual needs of the homeless. These providers work tirelessly to connect these clients with appropriate services and ultimately to permanent housing. All of the City's CDBG-funded agencies are expected to share information about available resources and services in the community.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Homelessness data from the 2019 Point in Time Count in Haverhill shows signs of improvement, but the issue of homelessness in the community is still far from solved, according to statistics from the Homeless Task Force. The good news has been a notable and continued decrease in veterans' homelessness, the result of aligned federal, state and local governmental priorities. The bad news is that any decreases with that subgroup have been partially negated by homelessness caused by opioids, mental illness and evictions.

The City has been compelled to respond to needs of its unsheltered homeless population, which has been challenging with dwindling resources. The City seeks partnerships with several agencies, developers and programs about the need to create additional housing for the homeless. While many new projects are in the offing, many of these projects take several months or years to complete. The

Haverhill Police Department and CDD work side-by-side with homeless service agencies by attending monthly community meetings hosted by Common Ground.

Those entering the Continuum of Care (CoC) system are evaluated for benefits maximization. These clients receive housing stability assessments and referrals as appropriate in order to address their most urgent needs to prevent chronic homelessness. Referrals are made to CAP agencies, as well as legal service outfits (such as Northeast Legal Aid) that provide 'pro bono' assistance to prevent homelessness.

Other strategies for addressing emergency shelter and housing needs include: networking amongst CoC members to address presented needs; emergency assistance to prevent evictions; use of funding outside of CoC including regional North Shore Homelessness Action Group and collaboration with the State Executive Office of Health and Human Services; diversion funds; utilization of HomeBASE for prevention and diversion, including housing court negotiations; physical help in locating apartments; and working with prison release programs.

Coordinated Entry is utilized as both a process and an evaluation tool to identify people before they become homeless, using one common application (many use virtual gateways).

There is a need for 'emergency' shelters, providing unconditional shelter for homeless individuals in the Merrimack Valley. This is in contrast to so-called 'dry' shelters, which only cater to those who are not drinking alcohol or under the influence of drugs. Unfortunately, the main shelters in Lowell are 'dry' facilities, and the Daybreak shelter in Lawrence announced plans to transition into a substance-abuse/detoxification only facility, not an emergency shelter open to all comers. This is having a ripple effect on Haverhill, with homeless individuals unwilling or unable to participate in substance abuse prevention programs flocking to Haverhill and Emmaus in order to get basic shelter. The concerns are being voiced regionally.

### **CDBG and other City Resources for the Homeless**

The City works closely with Emmaus, Inc., which operates Mitch's Place on How Street. CDBG Funds (\$7,000 in Program Year 2018) were used to help operate Mitch's, the city's predominant emergency housing shelter (IDIS #1155). Emmaus has also been tremendously successful in raising private funds for its operation. The City (through its Community Development Department) maintains a small non-CDBG source of old funds used to house emergency victims of fires. These funds are provided to working, rent-paying tenants who are displaced as a result of a fire not of their causing. Sometimes, these individuals go homeless as they do not have the means to secure a first and last month's rent and/or security deposit. With no savings accounts to speak of, they lose everything when disaster strikes. This one-time relief fund provides a last month's rent and deposit so these households, who are routinely paying rent but living paycheck to paycheck, can avoid the need for shelters. This fund was used twice in

the past Program Year, due to fires and emergencies displacing people. The City also maintains an emergency shelter at the Citizens Center during extreme weather emergencies or other disasters. The Center is conveniently located near senior housing complexes. Furthermore, the City is evaluating the small-scale emergency housing and shelter potential being offered in church halls, commercial establishments' basements and other non-traditional housing.

### **ESG and Coordinated Entry**

Emmaus is the lead agency for the North Shore Continuum of Care's (CoC) Emergency Solutions Grant (ESG) program, which provides Rapid Rehousing supports to homeless individuals and families within and throughout the region. Last year, these funds assisted 45 individuals and 4 families (who did not qualify for State 'HOMEBase' assistance) to move from shelter into housing. Additional Rapid Rehousing resources have been received from the MA Department of Housing and Community Development and from the Cummings Foundation to further support Emmaus' outreach efforts and to rehouse unsheltered homeless individuals. Emmaus is also the lead agency for the North Shore CoC's Coordinated Entry (NS CE) program, which this past year enrolled 385 new households into the NSCES program, 46% of whom were from the Greater Haverhill area. 234 homeless households were assisted through the NS CE system to relocate into permanent housing. 48% of those exiting the NS CE system into housing were from Greater Haverhill.

### **Point in Time Count Highlights**

The City of Haverhill actively participates in leading the coordination and execution of the Homeless Point-in-Time (PIT) count every year. This data is then assembled and provided to HUD and eventually to Congress. The Community Development Department, Police Department and School Department's McKinney representative all participate in this effort. The PIT data is organized locally by Emmaus, Inc., which administers the Homeless Management Information System (HMIS) for the Continuum of Care. The January 2019 Point-in-Time count in Haverhill revealed the following: 35 homeless individuals--31 individuals in shelter plus 4 homeless individuals living on the streets or in places not meant for habitation. In addition, 50 families with children were in emergency shelter, including 10 'parenting youth' households. A notable accomplishment over the past year was the increase in youth participation in the separate State-led youth homeless/ unaccompanied minors count. Given the difficulties in identifying this subpopulation, the creative and coordinated efforts of many partners deserve acknowledgement, including Emmaus, YouForward, Common Ground Ministries, the YWCA, the YMCA, the Boys and Girls Club, UTEC, the city's boxing clubs, POSE (Power of Self-Education), and the Haverhill Public Schools.

### **Haverhill Homeless Facilities Overview**

Multiple CDBG-funded sub-recipients interact on a daily basis with the homeless, both sheltered and unsheltered. A mini-continuum of care exists within the city center. Mitch's Place (IDIS #1155) provides dinner and indoor overnight emergency shelter to any and all homeless, usually 35 or so a night, 7 days



a week. Daily guests receive case management, health screenings, referral opportunities, a cot and a secure place to leave their belongings during the day. Mitch's Place turns over every day, so no one is fully guaranteed a cot nightly. The Homeless Drop-In Center (IDIS #1159) operates Monday-Friday out of the basement of the Universalist Unitarian Church on Ashland Street in the Highlands neighborhood near the Lower Acre, a walk-able distance from Mitch's. The Drop-In opens as Mitch's is closing for daily turnover. Managed by Community Action, the Drop-In provides breakfast, occasional bagged lunches, socialization, service referrals, transit connections, health care screenings, personal financial administration, benefits counseling/financial oversight (if so court-appointed) and other services. The Common Ground Cafe (IDIS #1168) opened on Winter and White Streets after Noon just as the Drop-In is closing. It is walk-able from the Drop-In Center as well. The Cafe provides coffee, meals, snacks, socialization and counseling services throughout the afternoon up until Mitch's Place reopens across the street. The Cafe looks like a restaurant but operates like a soup kitchen providing free amenities to the homeless, along with a furniture outlet and clothing thrift store. A non-inclusive PY2018 listing of shelter, transitional housing, and permanent housing facilities targeted to serving chronically-homeless populations reveals the following: Emmaus' Bethel MRVP (Massachusetts Rental Voucher Program) Affordable Housing Program- 16 family capacity; Emmaus Family Shelter- 54 households (over 140 residents); Emmaus Maya's House- 15 individual units; Emmaus' Mitch's Place- 34 individuals per night/average, serving 366 non-duplicated individuals annually; Veterans Northeast Outreach Center (VNOC)-- 25 homeless veterans' beds; VNOC VA Emergency homeless beds- 2 beds per night.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The City works in close partnership with a wide range of agencies to create more seamless referral pipelines for individuals emerging from state custody, incarceration, and health facilities in order to prevent them from becoming homeless. Several CDBG-funded Public Service activities received funding in Program Year 2018 specifically to address these concerns, as well as keeping individuals out of homelessness, including:

- Pregnancy Care Center's Mother and Child Food and Clothing Program (IDIS #1162)- \$8,000;
- St. James + St. John's Parishes Liz Murphy Open Hand Pantry (IDIS #1160)- \$12,000;
- Common Ground Ministries' Thrift Store and Soup Kitchen upgrades (IDIS #1168)- \$3,000;
- Community Action's Homeless Drop-In Center (IDIS #1159)- \$10,000;
- St. Vincent de Paul of St. James' Rent and Utility Assistance Program (IDIS #1156)- \$14,000;

-Open Hearts Ministries' Social Outreach Program (IDIS #1154)- \$5,000;

-Salvation Army's Congregate Feeding Program (IDIS #1157)- \$25,000;

-Emmaus' Mitch's Place Emergency Shelter (IDIS #1155)- \$7,000.

- NFI, Inc., providing substance abuse treatment and prevention, as well as housing foster youth under custody of the state Department of Children and Families (DCF) or Division of Youth Services (DYS), with funding still pending;

In PY2018, 168 families (approximately half from Haverhill) out of the Department of Transitional Assistance (DTA) office in Lawrence were diverted out of shelters through HOME Base, Section 8 and other tools.

In addition, the City has valuable relationships with other agencies even though it may not have funded them in PY2018 nor contract as sub-recipients. Many of these agencies work with populations being discharged from institutional systems of care or are at risk of homelessness, including:

Power of Self-Education (POSE, Inc.), counseling street youth as well as ex-offenders transitioning into release;

Christian Community Fellowship, assisting the homeless in Mt. Washington and beyond;

Lawrence CommunityWorks, counseling those at risk of foreclosure;

Social Security Offices in Lawrence and Haverhill, providing disability payments;

Department of Transitional Assistance (DTA) in Lawrence, providing cash assistance and short-term housing assistance;

Foster Kids of the Merrimack Valley, connecting orphan youth with opportunity.

When an unsheltered household calls or presents for services, the City's CDBG-funded subrecipients each have systems in place to refer that household to the DTA for placement and to any other agencies (i.e. food banks, etc.) for services that are needed.

## **State and Court Involved referrals**

The City has been working to make better connections with the Sheriff's office, the Court system and behavioral non-profits, including Serenity in Haverhill. With youth gang activity and opioid abuse ever present, and gang member and drug abuser incarceration rates on the rise in Haverhill, more outreach to convicts is needed. This is especially true for those many individuals set to be released from prison as their terms expire. These individuals often return to the community with low levels of success and high levels of recidivism. This dynamic also impacts and increases homelessness. In PY2018, the City continued its successful Shannon Anti-Gang initiative, funded partly from the Commonwealth, that allows the City to hire a youth outreach worker from UTEC (United Teen Equality Center) of Lowell. This resource will connect youth at risk of joining a gang into stable housing and not being homeless on the streets, among other aims.

### **Continuum of Care Efforts**

The City is one of the few municipalities that maintains an active participation and voting rights within the North Shore Continuum of Care (CoC), which has a special focus on this challenging issue of unconnected institutional discharges. CoC members, presenters and guests include the Essex County Sheriff's Office, DCF and Department of Mental Health (DMH). These lines of communication not only help in comprehending difficult housing issues, but also help forge valuable partnerships with these agencies. Massachusetts remains the only state in the nation with Right to Shelter laws guaranteeing emergency shelter for families that qualify. However, rules have tightened significantly, frustrating service providers as funding has shifted to homeless prevention and more permanent affordable housing. Demand for homeless services in the community has not waned.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City employs various strategies and partners to help homeless persons make the transition to permanent housing, access affordable housing units and prevent a return to homelessness.

The City continues its better promotion of affordable housing lotteries, which the State mandates for properties receiving State affordable housing tax credits. Many near-homeless Haverhill individuals had little way of participating or knowing about these lotteries previously.

Over the past year, the City engaged the public through a variety of social and other media about the housing lottery for 98 Essex Street (57 affordable units/62 units). The results have been significant, with a very high percentage of local applications. These promotional efforts far exceeded what is legally required, but they paid dividends for the many Haverhill residents who wish to stay in the community. A handful of these units were dedicated to homeless residents, as dictated by the housing lottery

procedures.

Over 250 HOMEBase vouchers were distributed to Haverhill households.

In addition, progress was made on the Gerson Furniture complex development, which will be creating 44 units for veterans on Washington Street with VNOC and Coalition for a Better Acre of Lowell. Construction is underway and should be completed in PY2019 (2020).

Through Coordinated Entry, the CoC (and the City) outreach at the community level to inform people of availability of housing and services. Each entry point, including VNOC, have staff dedicated to Coordinated Entry and use of all available resources. The City and CoC members will continue to collaborate and to refer clients as needed to intensive voluntary case management services. There is also an ongoing need to increase collaboration with health insurance case managers at the State levels, and to utilize these managers to identify resources for clients. There is also a need to provide rental income to increase slots, to work with landlords to educate them, and to use master leasing and encourage landlords to participate.

VNOC uses a leasing mechanism through which the landlord leases with VNOC until the individual stabilizes and then enters into a lease with the landlord. All CoC-funded agencies are SOAR trained. Each agency uses benefits screening. They have increased job training and education on an individual basis and a relationship with the One-Stop Career Center in order to add input into increasing employment. Agencies have combined programs with ESOL and job training/GED/HiSet.

## **Unaccompanied Youth**

The heightened focus continued this past year on the issue of homeless and unaccompanied youth, which typically represents the cohort of homeless that is most difficult to identify. The City actively participated with the North Shore Continuum of Care's special working group dedicated to this issue. This group coordinated the State's youth homeless count in the Spring of 2019 in Haverhill, working with several City departments, including the School and Police Departments. The working group seeks to better understand of the needs of unaccompanied youth through research as well as outreach to 'couch-surfing' youth, those who have dropped out of school, run away from abusive domestic situations, and/or experienced other crises (i.e. pregnant/parenting or rejection of sexuality, etc.). The School Department's newly dedicated McKinney liaison has become involved with the CoC. She participated in this forum and other joint meetings. This network is leading to quality referrals for homeless and unaccompanied youth. Group homes operated by Northeast Family Institute (NFI) are HOME-funded facilities providing lodging, counseling and programming for teens and young adults who have been referred by the State. Many are orphaned or have been taken from their parents' custody for abuse and/or neglect, or have parents who are incarcerated. Frequent runaways and missed curfews necessitate (by regulation) responses by police, which has been cited as a noticeable drain on City public

safety resources. However, compared to past years, much progress on this front has been made.

#### **Emmaus Family Shelter-- data**

In Program Year 2018, 202 homeless individuals were placed into permanent or transitional-to-permanent housing. 70 homeless families were placed out of shelter into permanent housing. 54 additional homeless families continued to be served at the Emmaus Housing temporary family housing units. This totals over 184 children who would otherwise be homeless if not for the family shelter. These numbers are not as stagnant as they may appear year-to-year. Despite the successful efforts of the City, various agencies, sub-recipients, and particularly Emmaus to move scores of homeless individuals into temporary or permanent housing, the amount of incoming or backfill offsets almost all of these gains. New homeless faces keep entering into Haverhill's system, which underscores the need for continued funding resources and prioritization.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The City worked with the Haverhill Housing Authority (HHA) throughout their busy year.

HHA directly operates over 440 State-funded/assisted units at scattered sites throughout the City. HHA also administers over 475 Section 8 vouchers which are used in private dwellings around the city. HHA also administers public housing units and programs in neighboring Groveland, with over 80 units there. As of the most recent VMS report, the Haverhill Housing Authority (HHA) distributed \$4.4 million in Section 8 Housing Vouchers last year.

The City continues to support the HHA's efforts to update and modernize its housing stock, with an eye towards future expansion. Much work, including new windows and roofs, and multiple kitchen replacements, occurred in HHA units across the city over the past year.

At HHA's Washington Square complex, in the heart of Downtown, the installation of a new \$2 million+ elevator and entry portal finally resumed after the bankruptcy of the original low-bid contractor and other technical and fiscal complications. The elevator is nearing completion after more than three years. In 2019, the HHA restored and repaired the historic front facade of its Washington Square complex, which required immediate emergency structural repair. This development required the relocation of residents in front-facing units while the brick facade was taken down, stabilized and replaced. The State (DHCD) covered the costs of this project.

The City has worked to address and improve transportation options and quality of life amenities for residents of public housing. For example, the Merrimack Valley Regional Transit Authority (MVRTA) bus routing has been linked with most HHA complexes.

In terms of CDBG, next to the HHA's Kennedy Circle elder housing complex, the City is preparing to remove asbestos from a formerly City-owned garage as well as an old petroleum tank underneath and beside an adjacent barn. The properties were sold to the HHA by the City without having proper environmental due diligence. In order to expedite the redevelopment of this Site into an expansion of HHA Kennedy Circle housing units, the City is using CDBG funds to remove these environmental hazards. Planning and Environmental Reviews for these activities were undertaken in Program Year 2018, with work slated for PY19.

The City will continue to seek ways to solicit and address the needs of public housing residents.

The HHA has a Tenant Council which holds regular meetings on the third Thursday of every other month. Members of the Section 8 Program also have their own Resident Advisory Board, which provides feedback on the Section 8 program's annual PHA plan that is subsequently submitted to HUD. On

average, over 30 residents regularly attend Tenant Council meetings.

The HHA is undergoing the modification of its community rooms to make them more accessible for residents and stakeholders with disabilities or other challenges.

The extremely long waiting lists for Haverhill Housing Authority (HHA) units are measured in years, months. This dynamic remains a critical concern for the City and many residents.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

Due to funding constraints, the HHA was not able to secure funding for the Family Self-Sufficiency (FSS) program. This program is designed to place some rental savings into savings accounts to fund down-payments for future home purchases, among other uses. The HHA will apply for the next round of FSS grants, because the HHA does not have funds for this program in its current budget.

HHA residents were referred to the 'Budget Buddies' program being offered by Bread & Roses Housing and supported by some area banks. This program teaches participants the importance of credit and other financial literacy skills. In conjunction, the HHA and the City have worked to notify residents in HHA's family housing units of homeownership opportunities for Low-Income (50% AMI) households available through the proposed Bread + Roses Housing project on Mount Washington.

HHA residents are made aware of the City's First-Time Home Ownership programs and other offerings as well, through the distribution of flyers and notices.

The HHA Board features a Tenant Representative on the board, to make management aware of the views of residents and vice versa.

### **Actions taken to provide assistance to troubled PHAs**

Not applicable-- The Haverhill Housing Authority is not considered a 'troubled' public housing agency.

NOTE: City CDD staff routinely attend HHA monthly Board meetings, in order to stay abreast of public housing issues and concerns, such as the lag time in turning around vacant or damaged units, as well as the HHA's budget deliberations.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

The 2015-2019 Consolidated Plan lists several public policies that may have negative effects serving as barriers to affordable housing. These include: lead-based paint regulations; inclusionary zoning; foreclosure laws; fire and ADA building codes; choice-limiting action; certain environmental review requirements; and taxes. The ConPlan aims to reform some of these policies during this period.

In terms of lead-based paint, the costs of mitigation can be exorbitant, dissuading some developers and even homeowners from moving ahead with worthy rehabilitation or needed expansion projects. Some landlords have left apartments vacant over lead-based paint concerns. Other owners routinely avoid renting to households with young children due to fears of liability over lead poisoning, despite these actions being egregious violations of fair housing regulations.

Actions taken to overcome these barriers include increased usage of CDBG funds for deleading properties through the HRCCP, as well as connection with MassHousing's 'Get the Lead Out' program. A State-reimbursed agent for the "Get the Lead Out" program, the City processes applications and oversees the privately-selected lead contractors as part of its program administration. The CDD makes strategic housing rehabilitation decisions with respect to disturbing lead-based paint.

Inclusionary zoning still exists on paper, but with the City achieving the State goal of having at least 10% of its housing stock as affordable and/or subsidized, there is less need for it. This well-intentioned regulation has actually stunted housing growth, deterring smaller subdivisions or infill development. This dynamic has hurt growth of the housing stock, naturally increasing average housing costs.

Actions taken to overcome these barriers include adoption of Smart Growth zoning principles, such as the Waterfront Overlay District. Repeal and replacement of inclusionary zoning is being discussed as part of the Master Plan. One alternative is allowing developers a choice either to pay into a housing stabilization fund or to construct affordable units, similar to neighboring communities.

Foreclosure laws intended to protect lenders have been a common link in creating vacant and abandoned properties that are blighting influences on neighborhoods rich and poor. These vacant properties not only reduce possible housing options for low-income individuals, but they also drive down property values for entire neighborhoods and pose public safety issues.

Actions taken to overcome this include: the establishment of a grant-funded Vacant Property Manager to maintain the City's Vacant Property register; pursuing property Receiverships in Housing Court to complement greater identification and prevention efforts; aggressive Code Enforcement efforts (IDIS



#1140), and in PY 2018, the purchase and implementation of Tolemi software's automated vacant property predictive software ('Building Blocks').

### **Negative Effects of Public Policies (cont.)**

Fire codes and ADA codes can make the redevelopment or creation of affordable housing units cost-prohibitive. The need for sprinklers and elevators have rendered many downtown Haverhill properties obsolete and slowed their redevelopment. These restrictions are also affecting agencies that serve the poor, such as Common Ground Ministries' relocation to the 194 Winter Street building. Upgraded electrical, plumbing and building codes are important, but these codes can also delay construction as money and/or tax credits are obtained to deal with development expenses. These rising construction costs also dissuade developers from building smaller, less expensive homes and steer activity towards development of larger, more expensive housing. The City is examining ways in which to make housing development more affordable through expedited pre-permitting, an automated permitting software (ViewCloud) system, and through a coordinated Code Team/Site Plan Review Committee. However, most of these important regulations cannot and probably should not be waived for safety ramifications. Choice Limiting Action and Environmental Review regulations and procedures can force affordable housing developers, especially those using HOME funds, to expend a great deal of time, effort and funds on reviewing potential development sites without any guarantee of future funding or even site control. This has affected smaller non-profits from wanting to take risks on developing certain properties and/or sites for affordable housing. The CDD works closely with developers seeking HOME funds to ensure that their projects will pass tests such as Hazardous/Explosive and Noise controls analyses, as well as other environmental review standards, which can be quite expensive to undertake externally and difficult to conduct internally. The City pledges support for affordable housing projects early in the process and reviews them early with its Site Plan Review Committee so as to reduce the likelihood of Choice Limiting actions in the Purchase and Sale process.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

Many of the underserved needs addressed in the ConPlan and previous CAPERs are still relevant, along with new issues. These needs include, but are not limited to: combatting opiate addiction; providing mental health resources; identifying transient youth; combatting gang violence; fixing sidewalks in disrepair; creating and preserving adequate rental housing; raising wage growth; providing substance abuse treatment; increasing philanthropic capacity; diversifying job training options; promoting ESOL resources and availability; outreaching and communicating with residents; adjusting to rising rents; adding available public housing units and vouchers; luring employers and creating additional business/industrial spaces.

Opiate addiction- This unprecedented public health crisis constitutes one of the gravest problems facing the city, state and nation. Deaths from overdoses continue to decline in the community. However, the

level of overdoses did not decrease. Fentanyl is now part of over 80% of the opioid-related overdose deaths. Drugs laced with fentanyl are still too easy to obtain, usually easier and cheaper than getting beer. While a city-wide problem, overdoses tracked by Trinity Ambulance by neighborhood reveal that Haverhill's CDBG Target Areas continue to remain the most affected.

There is a need to replace Haverhill Opioid Prevention and Education (HOPE) task force with another entity that can meet and develop resources, solutions and advocacy for this problem. Led by officials from NFI (Northeast Family Institute), a leading local detox and rehab provider, HOPE brought together court officials, local law enforcement, churches, non-profits, parents, citizens, the School Department, recovering addicts and others in a grassroots effort. HOPE has some notable successes in shining the media spotlight on this problem locally, and taking this issue out of the shadows as well as conducting educational programs for parents regarding the warning signs of opiate abuse. However, being all volunteer and perhaps too broad-based in its mission and workload, HOPE floundered to maintain itself as a viable entity. The City is exploring merging HOPE with a North Shore Substance Prevention group and/or the Greater Lawrence Opioid Alliance that have professional resources to deploy on this issue. There is a need for significant grant funding in this area, but HOPE's previous efforts to obtain Drug Free Community Services and other grants were unsuccessful largely due to the disorganization of the group.

CDBG resources were used in PY18 where possible to address this need, including: anti-drug and opiate curriculum provided by the Haverhill Inner City Boxing Club (IDIS #1158), and free health screenings offered by the Homeless Drop-In Center (IDIS #1159). A novel plan to use CDBG funds to provide Narcan anti-overdose medication to low-income households with known overdose victims still needs to be vetted in terms of program design and administration. The CDD will need to work with HUD to figure out the program structure and reporting to maintain eligibility. Narcan saves lives, so the City is seeking how to better distribute these doses to the community. The Haverhill Police Department already carries Narcan and it makes a life or death difference.

## **Addressing Unmet Needs II**

**Mental Health Resources-** The City is home to several mental health centers and has developed better relationships with them. Vinfen's regional multi-year grant-funded 'You Forward' initiative continues to work with youth with mental health issues, many of whom have dropped out of school and sometimes out of society. Last year, this program continued to operate several mornings out of the Rehoboth Church in Mount Washington. You Forward staff have participated in the CoC Youth Homeless Task Force as well. More resources for adults are needed, although the Haverhill DMH Clubhouse does admirable work with this population in the community. Unfortunately, many individuals requiring shelter care have mental health issues. **Transient Youth-** The City is working with the CoC, the Haverhill

Public School's fulltime dedicated McKinney Liaison Officer, and several sub-recipients on this issue. There are couch-surfing youth dealing with a variety of problems, from abuse to addiction to unstable housing, who need to be connected to resources and understood. Emmaus, You Forward, CAI, the YMCA, YWCA and others are all working together on this issue, including administration of the State's homeless youth count and survey every spring. Gangs and Gang Violence- The sudden rise in gang activity and resulting gang violence continues to plague the community. Several notable newsworthy incidents between the Trinitarios and Latin Kings gangs have raised concern. The Sheriff's Office has expressed concerns about this increase in gang activity. The rise in opiates has also clearly fueled reinvigorated gang activity. Gang recruitment is starting in middle school. The City obtained additional resources for the Police from the Byrne Grant, a very successful Shannon Grant effort, and other Public Safety grants. These grants include funding for gang-focused street outreach workers provided by UTEC, which opened a center in Haverhill in 2019. CDBG-funded activities such as Inner City Boxing Club (IDIS #1158)-which recruits directly from gangs, and the Boys and Girls Club Pathways to Success program (IDIS #1163)-- all attempt to curb gang activity and provide appropriate mentoring and recreational outlets for youth, especially in the Mt. Washington and Acre neighborhoods. Sidewalks in Disrepair- Attacking a massive backlog of road and sidewalk work, the City has spent over \$1.2 million annually on sidewalk repair over the past 2 years. Many of these prioritized sidewalks are well traveled in the CDBG Target Area near schools or parks. This amount is on top of the record \$1.6 million in state highway (Chapter 90) funds. This sidewalk work is addressing citizen feedback and adding safety and access for many with disabilities. Street trees are also being added. Adequate rental housing- The City is promoting the development of more rental housing in order to create lower prices through increased supply. In addition, CDBG Code Enforcement (IDIS #1140) is augmenting the city's other efforts to ensure adequate living conditions for renters in the community. Too many renters reside in inadequate living conditions and the City is working with relators, non-profits and landlords to change these conditions.

### **Addressing Unmet Needs III**

Wage growth- The City is experiencing historically-low unemployment, but wages are not keeping up with rent increases and inflation. The City and MVWIB are working to increase connections to better paying manufacturing, environmental, clean energy and high tech jobs and other opportunities available in the community. The City is now funding the entire share of an Economic Development Specialist who meets with employers to understand their employment and real estate needs and capacity. This enhanced employer outreach is paying dividends in a strong economy. UMass-Lowell's new Haverhill I-Hub are also helping this dynamic, as higher education yields better-paying employees. A new Northern Essex Community College Culinary Arts Training Center is planned for the Heights complex being constructed Downtown. Substance Abuse Treatment- Despite the presence of methadone and other rehab facilities, there remains a shortage of these facilities to meet demand. Horizons at the State Line plaza and Serenity near Holy Family Hospital have added needed capacity to address these issues. To establish better connections between these facilities and the Hospital and local non-profits, an annual Recovery Fair information and referral session is now held. Philanthropic Capacity- Haverhill is home to fewer foundations and private funding organizations and trusts than other communities in the region.

The City is applying to other foundations in other communities (i.e. Cummings Foundation, Casey Foundation) in an effort to lure additional private resources to address needs in this community. Much philanthropic activity in the region is focused on the North Shore or Greater Lowell and/or Lawrence.

**Job Training-** There is a pressing need to increase training capacity in fields outside of health care, where the capacity and facilities are excellent. However, training for blue-collar fields and manufacturing in this region is still somewhat limited. The City has worked with Northern Essex Community College (NECC) and Whittier Regional Vocational Technical School to add to this capacity by supporting efforts to revamp their machine shop into an advanced manufacturing center. Other training is underway on-site at businesses in the Ward Hill Industrial Park using apprenticeship models. Trade unions are offering more training in this area as well. The City supported a successful Workforce Competitiveness Trust Fund state grant that is training Head Start parents in Haverhill in the high-demand machining field. The City is participating in various job training initiatives with Community Action, and in partnership with many providers within the City's Pre-School Expansion grant, seeking to standardize child care and to improve quality and outcomes in early childhood education.

**English as a Second Language-** ESOL has capacity needs, despite the work of NECC and CAI. Many residents struggle to undertake ESOL around work and family schedules due to availability. Some use precious job training or education vouchers on ESOL, eliminating hope of vouchers for other training. The City is seeking ways to bring back classes at the Haverhill Public Library, the schools, and Makelt Haverhill. Employers are encouraged to use state Workforce Training Fund grants and other public and private resources to provide ESOL to their workers. Speaking English equates to higher wages, and residents know it to be so.

#### **Addressing Unmet Needs IV**

**Outreach and Communicating with Residents-** In this day and age, communicating with residents is challenging given the array of multimedia choices that residents have to receive information, as well as the symptoms of misinformation and information overload. There is no one single effective source of information or communication vehicle anymore. This problem is exacerbated in Target Areas such as Mount Washington or the Acre where many primarily speak Spanish or other languages. The Mt. Washington Alliance is attempting to tackle this issue through its neighborhood outreach efforts in that densely-settled yet isolated area. The City's 3-1-1 consolidated constituent response system is proving increasingly useful and effective. The City is trying to use more web-based, bilingual, online and social media-driven messaging to engage and enlighten citizen participation.

**Rising Rents-** The effects of supply and demand are on full display with the rental market in the region. There is not enough quality rental housing in the region, so it costs more. The City continues to develop multi-family rentals through HOME funds and use of Riverfront Overlay Zoning and other tools such as Housing Development Incentive Program (HDIP) and their Tax Increment Finance (TIF) deals. The City is aggressive in helping developers obtain Low-Income Housing Tax Credits, state and federal historic rehabilitation tax credits and other incentives, in order to more expeditiously create additional housing units. Also, the City has ramped up its efforts to promote affordable housing lotteries at the local level. This helped connect hundreds of Haverhill renters to the possibility of affordable units at 98 Essex Street lottery, who previously had not previously been aware of these processes. The City emphasized the dynamic of rising rents as a key tenet during production of the Housing Production Plan and now the Master

Plan. Available Public Housing Units and Vouchers- The Haverhill Housing Authority (HHA) wait lists for many of their units can be counted in terms of years or half-decades. Hundreds of households languish on these lists awaiting public housing. Additional public housing units would obviously fill up immediately. The City has encouraged the HHA to consider expansion plans into vacant lots and/or City parcels. However, the HHA is quite busy with aggressive modernization and capital plans and a major elevator project and facade repairs needed at its Washington Square building. CDBG funds will be used to remediate an HHA-acquired former municipal barn currently used by City/Schools Facilities Division near the Kennedy Circle development. This can not only store HHA equipment in safer confines, but also provide the locus for further units. Likewise, the HHA has a reserve of Section 8 vouchers and/or funds that the City has used strategically. These Discussions and developments between the City and HHA continue to progress.

### **Addressing Unmet Needs V**

Luring Employers and Developing More Industrial Space- Despite an improved economy, there is still a need to bring more jobs to Haverhill. The City is reaching out to employers offering expedited permitting, competitive land, water and sewer costs, micro-enterprise support, and favorable rezoning along the riverfront and highway. The City Economic Development staff is exploring supply chains and networks related to the city's existing employers. The City is involved with the Merrimack Valley Planning Commission (MVPC) in a regional effort to promote sites through data and branding, including the Merrimack Valley Means Business web portal and promotional materials to highlighting our advantages to employers coveting the Greater Boston market. A lack of available industrial space is a growing concern, however, as the city's main industrial areas are near fully occupied. Therefore, the City has obtained a Site Readiness Grant from MassDevelopment and is actively undertaking pre-development site assessment of a couple of possible new business parks in the city close to Interstate 495. The goal is to create the capacity needed for additional job growth. In PY2018, these regional efforts paid off with the decision of Amazon to location a major distribution hub at the former Western Electric plant just across the town line in North Andover, which could provide new jobs to hundreds in the Valley and in Haverhill.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The City, through its Community Development Department, committed as many resources as feasible to address the risks of lead-based paint hazards. Through the HRCCP, the City spent over \$41,900 in PY2018 CDBG funds on activities that involved substantial de-leading work at three (3) residential dwellings. These activities include:

-59 Dexter Street de-leading --due to need for paint disturbance to correct plumbing, electrical, and piping issues as well as hot water tank replacement--- \$6,445 in PY2018 CDBG funds (IDIS #1185);

-21 Newark Street de-leading--as part of a much larger project that renovated much of this dwelling. De-leading activities associated with this much larger project, along with extensive mold remediation,

accounted for over \$31,372, including relocation costs (IDIS #1136);

-93 Fountain Street- Additional mold remediation was undertaken at this two-family dwelling near the Highlands neighborhood (IDIS #1186), which included removal of walls in the basement unit and extensive plumbing repairs totaling \$4,090;

Through its work as an Agent for MassHousing's state-funded 'Get the Lead Out' program, the City successfully oversaw the de-leading of the following properties during the past Program Year:

-12 Shepherd Street-- \$12,100 in lead abatement in a two-family dwelling at the corner of Baldwin Street in the Mount Washington neighborhood. This project also made safe a tenant unit with a young child;

-53 Broadway-- \$22,500 in lead abatement in a dwelling in the lower Broadway neighborhood;

The City is committed to reducing the risks associated with lead-based paint in housing. In that spirit, the City applied for a large Lead Hazard Reduction grant from HUD Office of Lead Hazard Control and Healthy Homes.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

Reducing the number of families living in poverty constitutes a critical goal for the City, the Haverhill Public Schools, the Merrimack Valley Workforce Investment Board (MVWIB), Community Action (CAI) and scores of partnering agencies. The Mount Washington Alliance, headed by CAI and funded and overseen by the Federal Reserve Bank of Boston, is targeting various family anti-poverty measures in a discrete, defined area-- the impoverished Mt. Washington neighborhood.

Along with the City, these entities are examining issues such as: transportation options; lack of owner-occupied housing; adding mixed-use zoning; accessibility to jobs, job-training, and the location of the One-Stop Career Center; abandoned buildings; transit connections; day care/early childhood education; labor participation; housing instability; education; connecting social services through the schools; public health; and neighborhood conditions.

The City, through its Community Affairs Advisory Board (CAAB), prioritizes much of its CDBG Public Services funds towards reducing the number of poverty-level families. Some of these actions in Program Year 2018 include:

-Mitch's Place Shelter (IDIS #1155), where Emmaus staff not only provide emergency shelter through Coordinated Entry systems management, but also case management to transition homeless individuals and families into housing, counseling, life skills and job training;

- Salvation Army Meals Program (IDIS #1157), where staff refer and/or provide poverty-level families with an array of services, financial support, guidance and assistance;
- Pregnancy Care Center's Mother/Child Food and Clothing Program (IDIS #1162), which directly assists new families, especially young mothers and infants, at risk of poverty;
- Community Action's Heating Assistance program (IDIS #1161) assists families who otherwise have to choose between heat versus food, rent and/or health care;
- Open Hand Pantry (IDIS #1160), which provides a helping hand to households who experience food insecurity, especially at the end of the month;
- CAI's Homeless Drop-In Center (IDIS #1159), which directly provides financial oversight for indigent individuals and connects them with housing, employment and health resources;
- Common Ground Ministries (IDIS #1168), which provides meals, socialization, referrals, clothing, furniture and groceries to needy households and individuals;
- Saint Vincent dePaul's Rent and Utility Assistance program (IDIS #1156), which provides spot rent and utility payments to households at imminent confirmed risk of eviction or shutdown;
- Open Hearts Ministries Social Outreach Program (IDIS #1154), which provides Sunday meals, services, referrals, clothing, furniture, toiletries, household items and internal job opportunities for needy households;
- Boys' and Girls' Club Pathways to Success Academic Program (IDIS #1163), which provides after school programming, athletics and tutoring for needy children and at-risk youth;
- Ruth's House's Clothing Referral Program (IDIS #1167), which provides free clothing vouchers to struggling families as well as providing 'interview outfits' for low-income individuals seeking employment.

## **Actions to Reduce Poverty-Level Families- Part II**

Other actions taken to reduce the number of poverty-level families are focused around early education, job training and promoting labor participation. In PY 2018, the City participated in a collaborative effort funded by the Massachusetts Department of Early Education and Care (EEC) to analyze the capacity of Haverhill's early education system. The Pre-School Expansion Planning grant provided \$30,000 to analyze early education providers, their locations, the number of available slots for child care, the

qualifications and curricula offered, extent of child care vouchers, and the available labor force. This effort coincided with the launch of 'Haverhill Promise,' a private-funded effort to get all Haverhill youth reading at grade level by 4th grade, which research reveals is a critical metric for determining future academic and economic success. Much of this community effort surrounds dealing with inequities in terms of access to quality early childhood education, among other factors (including housing). To support these efforts, CDBG Public Service funds were used for the YMCA Youth and Teen Center (IDIS #1164), which provided early childhood education for low-income families at the YMCA's Winter Street center. Additionally, CDBG Economic Development funds were used to provide early education vouchers for unemployed parents who would subsequently enter the workforce, through the Childcare Supporting Employment program (IDIS #1175). This innovative program slightly underperformed, with 3 parents currently entering employment (on a goal of 6). It is difficult to convince certain families to enter or reenter the workforce, due to fears of the "cliff effect," in which those households moving over the poverty line lose critical benefits. With near 50-year low unemployment rates, the need to increase labor participation, particularly among inner-city residents, is prevalent. However, the connections made with Head Start, Wildflower Montessori network, the YMCA and others over the past year are paying dividends, and it is anticipated that all childcare subsidies will be filled by the end of the ConPlan period. This EEC planning grant also highlighted the need for more job training and professional development within the early childhood education field locally. This program should set up families for middle class attainment in the short-term (through employment) and the long-term (better early childhood education and being ready to read by Kindergarten).

### **Actions to Reduce Poverty-Level Families Part III**

The other steps to reduce poverty-level families are through enhanced and aligned job training and labor participation, especially in relevant, growing fields. Many non-traditional job training efforts, such as MassHire Workforce Board's AMP program, which trains Head Start parents in machining careers, are performing well in terms of hiring and salary attainment. In addition to the region's extensive medical training, there are new training programs in HVAC, construction, environmental remediation, advanced manufacturing and other technical fields that are placing trainees into employment at better-than-average wages. To support these efforts, CDBG funds are helping to launch Makelt Haverhill, an entrepreneurial training center and neighborhood based job-training center in the Mount Washington area. CDBG funds were used to support its operations (IDIS #1169) and facade improvement (IDIS #1171) to this previously blighting building at 301 Washington Street. Makelt Haverhill has developed a partnership with one of the City's largest employers, Southwick Clothing (Brooks Brothers), to train Mount Washington residents on the use of Southwick's replica sewing machines. Makelt Haverhill has 3-Dimensional printers also available for specialized training, and there is a computer laboratory for various Information Technology (IT) trainings. English for Speakers of Other Languages (ESOL) classes are also being held and are in great demand in this largely (50%) Latino neighborhood. Makelt Haverhill is also supported by the Mount Washington Alliance and is generating positive feedback (See attachment).



### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City took several steps to increase its both its own institutional structure internally and to support the development externally of non-profits, service providers and sub-recipients in the community.

The City CDD staff attended numerous trainings, including: HUD's Lead-Based Paint Training seminar at the Tip O'Neill Federal Building in Boston with Martin Nee on April 18, 2019 (attended by Housing Code officer and Housing Rehabilitation Coordinator). Subsequently, these same two staffers also undertook an intensive six-day Massachusetts Lead Inspector/Risk Assessor course (June 25-28 and July 1-2, 2019 at Institute for Environmental Education (IEE) in Wilmington. This led to them undertaking and passing the Massachusetts State Lead Inspector exam in July, 2019, adding to institutional capacity in this important area.

CDD staff participated in a June 2018 training workshop at Haverhill City Hall highlighting the 2020 Census.

Through the Mount Washington Alliance, CDD staff fully participated in a Fed-sponsored 'Adaptive Leadership Workshop' at Harbor Place in Haverhill on January 25, 2019, facilitated by renowned trainer Paul Schmitz of Milwaukee. Also through the Mount Washington Alliance, CDD staff participated in an abbreviated but facilitated 'Undoing Racism' seminar in November, 2018.

Additionally, CDD staff participated in useful webinars offered on HUD Exchange. The CDD also receives training and updates through its membership in the National Community Development Association (NCDA).

In order to develop further internal institutional capacity, the CDD staff meets routinely with officials from other City departments to coordinate and explain what the City can and cannot do with CDBG funds. The CDD interacts regularly with the Economic Development and Planning as well as the Health and Inspectional Services Departments, among others, to share information on resources and best practices. For example, CDD staffers routinely appear at Board of Appeals meetings and weekly Site Plan technical review sessions to review permitting of certain development projects. The CDD's Housing Manager regularly attended training sessions with Inspectional staff to review use and deployment of the new Tolemi 'Building Blocks' vacant property predictive software as well as the revised ViewCloud online cloud-based permitting system. The Housing Manager is reviewing best practices for the Board of Appeals to ensure better structure and processes for this rule-making organization.

The CDD itself was subject to a rigorous outside City audit in 2019, conducted by the firm Powers and Sullivan, which reviewed and made recommendations to files, budgets, expenses and fiscal procedures.

## **Developing External Institutional Structure**

In terms of external institutional structure, CDD staff provides technical assistance, training opportunities and outreach to both existing and new potential CDBG subrecipients. The City attempts to connect with unaffiliated entities and organizations that may be providing services to low-income individuals who may 'fall through the cracks' of the city's social safety nets. Some organizations fear federal assistance because of bureaucratic concerns. City staff works to quell these concerns as much as possible to ensure more widespread participation in CDBG Public Services and other programs. The CDD offers free Technical Assistance sessions to potential CDBG Public Service applicants during the annual Public Services bid solicitation process. CDBG Technical Assistance sessions were offered on Wednesday, February 6 and Tuesday, February 19, 2019 at City Hall. Follow-up meetings are held with new grantee if they are successful in order to review processes and ensure compliance with program and paperwork requirements. Over the past program year, the City connected multiple local non-profits with free technical assistance provided by Community Inroads (of Lawrence), which seeks to strengthen non-profit capacity in the region. Several newer local organizations (such as Sarah's Place, Dinah's House and Leaving the Streets Ministries) took advantage of this opportunity to increase their institutional capacity and board diversity. Community Inroads is aware of the lack of certifiable Community Housing Development Organizations (CHDOs) existing in the North Shore region. Attaining a CHDO certification, as Emmaus has, would greatly benefit funding potential for organizations seeking competitive regional HOME funds. For most organizations, the sticking point for CHDO qualification is the requirement concerning board membership (having adequate local residents/clients represented on the board). The CDD also connects meals programs, pantries and soup kitchens with suppliers and advisors such as the Greater Boston Food Bank, in order to save these programs money and increase their offerings to the public. The CDD routinely reviews the performance of CDBG-funded subrecipients. As part of this CAPER process, each CDBG-funded subrecipient was visited on-site to review CDBG procedures and to monitor processes. A schedule of these visits is attached. The CDD also hires other independent outside auditors to review the audits and/or organizational financial reports filed by subrecipients, which also further enhances the institutional capacity of these organizations.

## **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The Haverhill Housing Authority (HHA) works with Emmaus, Inc. to administer Emergency Solutions Grants (ESG) and Shelter Plus Care grants for the community. The City has taken steps to foster relationships between the HHA and other providers of housing and social services, such as the YWCA, Common Ground, Katydid Foundation, the Haverhill Council on Aging, Community Action, Inc. (CAI) and others. Having Community Action located next door to the HHA headquarters has proven convenient for many, and has led to enhanced service coordination.

The City reaches out to Community Teamwork Inc. (CTI) in Lowell for additional Section 8 vouchers for

constituents, in addition to those vouchers administered by HHA. Expanding the utilization of these vouchers is important as they still represent the best way (according to researchers) to provide housing to those who would likely be homeless otherwise.

The City is discussing with its many pending or new affordable housing project developers ways in which to link their future residents with the city's strong network of social service providers and to connect with HHA residents and project-based vouchers. The City is working closely with the developers of 98 Essex Street, Tenney Place Phase II, Gerson redevelopment, and Stevens Street (Pentucket) Mills projects to enhance coordination and connection with social service agencies.

The HHA is already promoting affordable homeownership opportunities with Bread & Roses Housing on its Mount Washington townhouses project at the former St. George's Church, for example. In PY18, any prospective applicants for this unique project have undertaken the 'Budget Buddies' curriculum in order to improve credit scores.

In other cases, various agencies are being referred to property management outfits (such as Peabody Properties) in order to make officially non-supportive housing into unofficial supportive housing situations, in order to ensure the best long-term results for residents. The City strives to make these property management companies aware of the many non-profit services providers who constitute Haverhill's social safety net.

### **Enhanced Coordination- Transportation**

One new coordinated effort that has emerged in PY18 from Haverhill's social service agencies revolves around an issue that seemingly all have in common: reliable, functional, and viable transportation. Led by Community Action and others, multiple social service agencies are examining the possibilities of using on-line, on-demand transportation applications such as Uber and Lyft to provide a coordinated network that would get low-income residents where they need to go when they need to get there. A partnership of agencies is exploring how to pool resources and fund-raise to make this system viable and relevant. The City is contemplating resources of its own, including CDBG, as ways to get low-income residents to job interviews, employment, medical, retail and other places.

### **Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Previous 'Impediments to Fair Housing Choice' reports identified the following concerns and

impediments:

#### IMPEDIMENT -Foreclosures

Action Step: Prevention- The City works closely with area lenders, foreclosure prevention specialists and counseling agencies, community action agencies and Merrimack Valley Legal Aid to help residents avoid foreclosures. This includes information dissemination, workshops, legal assistance or direct counseling. Among the agencies to which the City makes referrals are Lawrence CommunityWorks (featuring foreclosure counseling in Spanish), Merrimack Valley Housing Partnership (Lowell) and Community Action, Inc. The City through its Assessors Office subscribes to and receives Warren Reports and reviews real estate listings, seeking foreclosures or Real Estate Owned (REO) transactions. The City also works with the Registry of Deeds on these issues as well. Foreclosures have slowed considerably since the early Recession days a decade ago, but still occur in Haverhill.

Action Step: Code Enforcement- CDBG funds the activity of 4 part-time building, health, safety and sanitary code enforcement officers charged with investigating housing and other conditions, including at foreclosed properties. In the case of higher-income income absentee landlords, code enforcement is the only City tool to ensure residents (renters) have safe, clean and decent housing.

Action Step: Tolemi's 'Building Blocks' software- In PY18, the City implemented a predictive analysis and tracking software that uses certain factors (i.e. lack of water usage) to 'flag' certain properties as risk of vacancy, abandonment and foreclosure. CDD staff have been working to implement and integrate this system within the City's other software and geographic information systems.

#### IMPEDIMENT-Lack of Fair Housing Outreach and Education-

Action Step: Information and Outreach- The City's Community Development Department serves as a public repository of Fair Housing information from HUD and other public agencies. Many Foreclosure prevention agencies also provide assistance with Fair Housing issues, advocacy and guidance. The CDD also updates the Haverhill Landlords Guild and minority residents on Fair Housing obligations and regulations. Applicants to the CDBG-funded First-Time Homebuyers program are made aware of these tools as well.

#### IMPEDIMENT- Residents Unable to Access Fair Housing Marketing

Action Step: The City is unofficially playing a more active role in promoting affordable housing lotteries in Haverhill, which are required for State (DHCD)-funded housing projects. Too often, poor, minority, and non-English speaking city residents are left unaware of these lotteries from which they could surely benefit. In order to ensure that more local residents have access to the affordable housing units being created in Haverhill, the City is actively promoting housing lotteries and keeping lists of households wishing to be made aware of them. In the May, 2019 housing lottery for 98 Essex Street, over 281 applicants qualified to apply for the development's 62 units.

## **Fair Housing Addendum I- Lead Paint Hazards**

IMPEDIMENT-Discrimination against Families with Young Children due to the Possible Presence of Lead Paint-Action Step: Referral to Lead Assessment and Abatement Resources- There is clearly discrimination against families with young children by multi-family property owners concerned about their legal liability due to the possible presence of lead-based paint in their units. Due to the expense of removal, property owners have pervasive fears about having a young child poisoned and winding up in court defending a lawsuit. The City works to apprise renters and homeowners of their rights and obligations under the law as explained on pamphlets, posters and other materials. More importantly, the City tries to provide or connect resources to the home-owning public. Among the resources for addressing lead-based paint are the City's own HRCCP and Mass Housing's 'Get the Lead Out' program, which the City helps to administer and oversee to make housing units and (in case of multi-family dwellings) tenants safe. This past year featured lead-based paint removal in 4 properties and 5 units made certifiably lead-safe through these public resources.Action Step: Advocacy on lead-based paint-The CDD actively promotes and disseminates information concerning lead-based paint hazards to scores of individuals and households every year. All participants in CDBG programs, especially HRCCP and First-Time Homebuyers, are made aware of the risks, their rights and their responsibilities under the law as it pertains to lead. All contractors employed through the HRCCP are EPC-RRP-certified. Ongoing outreach is conducted with landlords, through the Haverhill Landlords Guild, to reeducate them on the rules concerning non-discrimination against households with young children due to concerns or uncertainty about lead poisoning risks. The City applied for a major HUD Lead Hazard Reduction Grant in the hopes of developing additional resources to remove lead paint from the community's housing stock.

## **Fair Housing Addendum II- Rents**

IMPEDIMENT-Rental IncreasesAction Step: Tracking, Communication and Advocacy- Rents in Haverhill are rising dramatically, in most cases far beyond what the average area median income earner could pay at 30% of income. Landlords are making large-rent increases in general. 2-bedroom units are upwards of \$1400/month or more. These increases are causing pain for low-income households, pricing many out of the market. The Haverhill Landlords Guild tracks local rental rates and the rental market, among other issues. The CDD underscores to the Guild members the need to keep units affordable for those of very low incomes.Action Step: Rental Assistance- Many individuals and households of lesser means are seeking assistance paying rent or are dependent upon social-service providers for non-housing essentials such as food, heat, clothing, etc. While the City does not have rental assistance mechanisms, CDBG has supported the St. Vincent dePaul's spot rent and utility assistance program (IDIS #1156),

which provides one-time support to prevent imminent evictions or utility shutoffs. The City also connects such distressed renters with the Salvation Army, CAI or the Department of Transitional Assistance (DTA) Office in Lawrence, in order to get resources to help offset rents. The Mayor is seeking to freeze rental increases on those homeowners utilizing HRCCP or FTHB programs for multi-family dwellings, and the CDD is working to design such a program.

### **Fair Housing Addendum III- Lack of Housing**

**IMPEDIMENT-Supply of Adequate Housing**  
**Action Step: Housing Rehabilitation and Code Correction Program (HRCCP)**- The City uses a majority of its CDBG funds to rehabilitate housing that has Code deficiencies, primarily located within the CDBG Target Area, in order to keep low-to-moderate income homeowners in their homes in safe, decent housing conditions.  
**Action Step: HOME funds**- The City prioritizes its HOME funds for the development of new affordable housing units. In PY2017, the City used most of its discretionary HOME share by formula for projects that will create new units, increasing the future amount of adequate housing. This included support for Bread & Roses' Mount Washington Housing project that will create 7 new low-income homeowner townhouse units, the 98 Essex Street development (62 new units), the Gerson development (44 new units) and Bethany Community Services' Merrivista Senior Housing expansion (50+ units). Three of these projects obtained regional HOME awards as well, and Merrivista is expected to be awarded in 2020.  
**Action Step: Reducing Permitting Roadblocks**- The City uses multiple tools and various programs to reduce permitting backlogs for developers of housing, including 40R Smart Growth, 40B Affordable Housing, Housing Development Incentive Program (HDIP), Tax Increment Financing (TIFs), 43D Expedited Permitting and other by-right zoning (such as density bonuses for riverfront views and access) to expedite housing development to create a wide range of housing. Tenney Place Phase II and Merrivista Expansion have been permitted as 'friendly 40Bs,' which is an anachronism in many communities.  
**Action Step: Distressed Properties Identification and Revitalization**- The City aggressively targets abandoned and vacant properties with the goal of getting them back into productive use. The City's Vacant Property Manager uses the City's vacant property registry system, Tolemi's Building Blocks software, Code Enforcement (IDIS #1140), and assistance from the State Attorney General's office to identify distressed bank or real estate owned (REO) and other vacant properties. This multi-pronged effort seeks to correct code violations at these deleterious properties and get them back onto the tax rolls, as well as getting the housing units back onto the market, whether through sale, Housing Court filings, or Receivership.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The Community Development Department (CDD), on behalf of the City, undertakes and performs different types of monitoring activities in order to ensure compliance, efficacy and performance of its CDBG and other publicly-funded programming by its employees, vendors and subrecipients. Monitoring remains a key responsibility.

Multiple CDD staff conduct continual 'desk monitoring' through reviews of invoices, reimbursement requests, and through IDIS input and timelines. The Director and Division Director review all invoices jointly; photographs are required for all construction or rehabilitation invoices submitted by contractors.

At least once a year-- or at least once during the lifecycle of a shorter activity-- CDD staff conduct on-site monitoring of sub-recipients, project sites, and files. The on-site visit reviews progress towards goals, program eligibility, national objectives, spending schedules, staffing levels, financial systems and program delivery. All CDBG Public Services subrecipients were visited on-site by CDD staff during the production of this CAPER.---see attached--

The CDD has hired an outside auditor to review the audits and certified financial statements submitted by CDBG subrecipients, in order to see if there are any outstanding issues for the subrecipient to address, or 'red flags' regarding the subrecipient organizations themselves. CDBG Administrative funds were used to conduct this review of the audits compiled from CDBG subrecipients.

In addition, the CDD is subject to review by the City's own internal and external auditors (Powers & Sullivan), which eyes over City fiscal practices, processes and procedures. There has recently been tightening and reform of several practices relating to paying vendors, acceptable invoicing, and managing grants. A corrective action plan was recently issued by the City's auditors to the CDD and the City finance departments regarding reconciling of accounts on at least a monthly basis. There were no problems identified with reconciling with HUD but rather back to the City's ledgers.

All homeowners who participate in the HRCCP or First-Time homebuyer activities are subject to intensive review and scrutiny of income-eligibility records.

The City is addressing under-representation of Minority and Women Business-Owned Enterprises (MBE/WBE) in carrying out its publicly-funded programs including CDBG. This includes recruiting MBE/WBE firms off the State registry. Some minority-led contractors and firms that the City procures do not register on the MBE/WBE lists, despite those benefits. Multiple environmental remediation and housing rehabilitation contractors that the City has used in the past Program Year are in this category. In

2019, the City arranged for the Greater Haverhill Chamber of Commerce to host a seminar by the State Operational Services Division (OSD) regarding getting businesses registered with the MBE/WBE program and on the State's preferred bidders list, which was very well attended.

The City takes Davis-Bacon wage rate regulations seriously for its applicable federally-funded projects. Payroll records are examined from contractors before construction invoices are processed for payment. More on-site employee classification wage interviews are being conducted using updated forms and schedules.

The CDD is using HEROS more frequently in conducting appropriate Environmental Reviews.

The City also assists the North Shore HOME Consortium in the monitoring of its many HOME-funded affordable housing projects in Haverhill.

All of these efforts, practices and procedures are undertaken with the goal of ensuring compliance with the requirements of the programs involved and comprehensive planning requirements.

### **Citizen Participation Plan 91.105(d); 91.115(d)**

#### **Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

Production of the Program Year 2018 Consolidated Annual Performance Evaluation Report (CAPER) completed a year of interaction with community residents, public officials, several subrecipients, partners and others. The performance of CDBG during the past year was also reviewed in a dedicated meeting with the Mayor.

A public notice was placed in advertisement on Tuesday, September 10, 2019 in the EAGLE-TRIBUNE that commenced an official Public Comment period of greater than 15 days for the CAPER, with an end date of September 27, 2019. This periodical has the largest local subscription and reach. Copies of the draft CAPER were disseminated at the Haverhill Public Library and City Hall for the public to review and to provide comment on performance reports.

A posted public meeting was held on Monday, September 30, 2019 to review the CAPER and relevant performance reports for the past Program Year (PY2018). This meeting was attended by several members of the Community Affairs Advisory Board (CAAB). CAAB members appreciated the opportunity to review performance reports and spending information in charts and graphs formats.



There were no public comments received on the Program Year 2018 draft CAPER. Local radio station and news outlet WHAV did request copies of the PY18 CDBG-funded Public Services subrecipients.

All Annual Action Plans and CAPERs are catalogued on the City's Community Development Department website; response and critique are always welcome.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

Coming towards the end of the 5-Year Consolidated Plan period (ConPlan), there are not major areas of discrepancy that would necessitate significant changes, at least in terms of policy, to the program objectives cited in the ConPlan. Overall, the national and local economies continue to chug along, despite volatility. At the same time, the needs of the community have not diminished significantly either, and economic inequality is rampant to an almost historic degree.

The goals and objectives of the ConPlan still carry relevance today. For example:

Addressing and attacking homelessness is still a significant objective, perhaps more so than in past periods. Homelessness in Haverhill is increasingly diverse and more visible than before.

Likewise, keeping up the city's traditionally century-plus old housing stock-- especially in the urban Target Area-- is still a constant need and priority.

The need to expand housing opportunities for a uniquely wide socioeconomic range of residents is even more profound than imagined in the development of the ConPlan, especially in the increasingly intense housing market. The City's recent Housing Production Plan underscores this importance. Completion of many housing developments under consideration will remain a key priority.

The percentage of income that Haverhill residents spend on housing continues to soar, placing pressure on other budgetary necessities. This continues to place great strain on those entities that can provide non-housing necessities for people (food, clothing, fuel, furniture, etc.).

The greatest dynamic shifts may be in the economic development realm. The economy has driven down unemployment, but increasing and promoting labor participation remains a challenge. Wage increases are still somewhat slow. Technology threatens to eliminate the need for some jobs. Access to jobs, lending and financial support for new microenterprises and entrepreneurs remains elusive and complicated for too many. A shift of focus on how to address these economic dynamics may be reflected in upcoming plans. Economic development efforts are becoming increasingly more regional and cooperative.

Community needs shift from year-to-year as well. The heroin and opioid epidemic is not only presenting a humongous public health crisis, but it has rejuvenated and to some degree fueled the organization of youth gang networks. With that has come a spike in gang violence that was seemingly under control at the time of the development of the ConPlan. These experiences may lead to changes in program priorities moving forward.

Wild weather and effects of climate change has placed strain on the rehabilitation of housing as well as creating stress on social services.

The rising costs of construction—and with it the rising costs of housing—are beyond even what was contemplated at the beginning of the Con Plan period.

If anything, certain metrics in the ConPlan were either set too high or too low. There will be figures grossly exceeded or missed. However, these discrepancies were due to some lack of understanding of how CDBG in particular and the economy and conditions in general would interact with these issues and figures. However, missed and/or mis-targeted ConPlan goals are related and are not due to having the wrong objectives.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## **CR-45 - CDBG 91.520(c)**

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**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

**Attachment**

**Title Page**

# **City of Haverhill, Massachusetts**



## **Consolidated Annual Performance and Evaluation Report (CAPER)**

**July 1, 2018 – June 30, 2019**

**Community Development Department  
Haverhill City Hall, 4 Summer Street, Room 309  
Haverhill, MA 01830  
Telephone 978-374-2344  
Fax 978-374-2332  
William Pillsbury, Jr., Director**

# Certification



WILLIAM PILLSBURY, JR.,  
DIRECTOR  
TELEPHONE: 978-374-2344 V/TDD  
FAX: 978-374-2332

**CITY OF HAVERHILL  
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309  
FOUR SUMMER STREET  
HAVERHILL, MA 01830-5843

## Consolidated Annual Performance And Evaluation Report (CAPER)

### CERTIFICATION

The City of Haverhill certifies as follows:

1. That it did not hinder the Consolidated Plan implementation by action or willful inaction, and
2. That its performance and actions were consistent with other programs of the U.S. Department of Housing and Urban Development.

CERTIFIED: \_\_\_\_\_

James J. Fiorentini  
MAYOR





# Notification and Hearings

THE EAGLE-TRIUNE  
MONDAY, SEPTEMBER 9, 2019

**PUBLIC NOTICE**  
**CITY OF HAVERHILL**  
**COMMUNITY DEVELOPMENT**  
The City of Haverhill has prepared the Comprehensive Annual Performance and Evaluation Report (CAER) for use of the Community Development Block Grant (CDBG) funds for the program year ending June 30, 2019.  
The City of Haverhill Office of Community Development will display a draft copy that will be available on the Haverhill Public Library on 18 September 10th 2019 for 8:00 AM to 12:00 PM and on September 27, 2019 from 8:00 AM to 12:00 PM.  
Residents are encouraged to comment on the performance of the past year's program (2018-2019) Program Year 2018 and the City's progress in meeting community development needs.  
ET 09/19

Department of Community Development  
City Hall, 4 Summer Street  
Room 309  
Haverhill, MA 01830

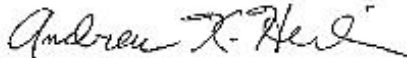
September 3, 2019

Legal Ads  
Eagle Tribune

Please publish the attached Public Notice for Monday, September 9, 2019. Please let us know if you have received this by e-mail.

If you have any questions, please call me at the office at (978) 420-3723. Please bill this office directly at the above address. Thank you for all your help.

Sincerely,



Andrew K. Herlihy  
Division Director

Attachment



**PUBLIC NOTICE  
CITY OF HAVERHILL  
COMMUNITY DEVELOPMENT**

The City of Haverhill has prepared its Consolidated Annual Performance and Evaluation Report (CAPER) for use of the Community Development Block Grant (CDBG) funds for the program year ending June 30, 2019.

The City of Haverhill's Office of Community Development will provide a draft copy that will be available in the Haverhill Public Library on September 10, 2019 for a comment period ending September 27, 2019.

Residents are encouraged to comment on the performance of the past year's program (2018-2019/Program Year 2018) which addresses housing and community development needs.

LEGAL ADS – EAGLE TRIBUNE  
KATIE SULLIVAN  
LEGAL/ORBIT CONSULTANT  
EAGLE TRIBUNE  
NORTH OF BOSTON MEDIA GROUP  
PHONE NUMBER (978) 946-2157  
FAX # (978) 685-1588  
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WILLIAM PILLSBURY, JR.,  
DIRECTOR  
TELEPHONE: 978-374-2344 V/TDD  
FAX: 978-374-2332

**CITY OF HAVERHILL  
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309  
FOUR SUMMER STREET  
HAVERHILL, MA 01830-5843

**NOTICE OF PUBLIC HEARING**

September 23, 2019

The Community Affairs Advisory Board (CAAB) will meet on **Monday, September 30, 2019 at 6:00 P.M.** to discuss the past year's (2018-2019/Program Year 2018) Program Performance and update long-term scheduling of the 2020 Request for Proposals (RFP) for Community Development Block Grant (CDBG) funds. The meeting will be held in **Room 301, City Hall, 4 Summer Street, Haverhill.**

  
Andrew K. Herlihy  
Division Director

c: Mayor  
William Pillsbury, Jr., CDBG Director  
City Clerk  
CAAB Members



WILLIAM PILLSBURY, JR., DIRECTOR  
TELEPHONE: 978-374-2344 VTDD  
FAX: 978-374-2332

**CITY OF HAVERHILL  
HAVERHILL HISTORICAL  
COMMISSION**

CITY HALL, ROOM 309  
FOUR SUMMER STREET  
HAVERHILL, MA 01830-5843

**Community Affairs Advisory Board**

**Minutes for September 30, 2019 meeting**

**Members Present:** William LaPierre, Sheila Callahan, Hartell Johnson, Lourdes Lopez, Juliet Sithole-Berk, Gabriela Peixoto Twaalhoven, Andrew Herlihy (ex officio)

The Community Affairs Advisory Board (CAAB) met in a Public Meeting starting at 6:05 PM in Haverhill City Hall Room #301.

Community Development Division Director Andrew Herlihy described the process and the results of the Consolidated Annual Performance Evaluation Report (CAPER) for the prior Program Year 2018 (PY18), which occurred in City Fiscal Year 2019 (FY19). A brief presentation was made.

Among the materials disseminated for review were various PY18 reports from the draft CAPER that were to be attached to the final version of the CAPER. These included the CDBG Financial Summary Report, CDBG Expenditure Report and pie charts, CDBG Beneficiaries Report, and the CDBG Summary of Accomplishments. There were no objections to the PY18 CAPER.

Of most interest were internally-generated reports concerning location of CDBG investment by neighborhood and a report of the performance of the PY18 CDBG-unfunded Public Service sub-recipients.

Some discussion occurred about a few non-profits, specifically UTEC, which had been in the news for some gang activity organized by one of its employees off the clock and not sanctioned by UTEC itself. It was noted that UTEC was not one of the sub-recipients funded in PY18, but recommended for a contract in PY19. The City would be further monitoring this situation as prior to contracting with UTEC.

There was discussion about the schedule of events concerning the Public RFP for the upcoming year. Being a year in which to update the Consolidated Plan, Andrew Herlihy recommended moving the process up a month or so.

The meeting was adjourned at 6:40PM.

# Reports

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	PR26 - CDBG Financial Summary Report		
	Program Year 2018 HAVERHILL, MA		

## PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	620,692.67
02 ENTITLEMENT GRANT	970,242.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	68,274.23
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SE TYPE)	0.00
06 FUNDS RETURNED TO THE LINE OF CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	1,669,208.90

## PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	728,130.12
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	728,130.12
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	134,916.92
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	863,347.34
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	805,861.56

## PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	90,606.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	500,953.14
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	681,639.14
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	93.58%

## LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEAR(S) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITTING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

## PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	137,005.44
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	7,400.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 + LINE 29 + LINE 30)	144,405.44
32 ENTITLEMENT GRANT	970,242.00
33 PRIOR YEAR PROGRAM INCOME	118,485.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 31-34)	1,089,728.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	13.26%

## PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	134,916.92
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 + LINE 39 + LINE 40)	134,916.92
42 ENTITLEMENT GRANT	970,242.00
43 CURRENT YEAR PROGRAM INCOME	68,274.23
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 41-44)	1,089,516.23
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	12.99%





Office of Community Planning and Development  
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**LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17**

Report returned no data.

**LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18**

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	10	1143	10 North Street First-Time Homebuyer Assistance	13B	LMI-I	\$6,000.00
2018	10	1145	81 Harrison Street First-Time Homebuyer Assistance	13B	LMI-I	\$6,000.00
2018	10	1175	8-10 5th Avenue First-Time Homebuyer Assistance	13B	LMI-I	\$6,000.00
				<b>13B</b>	<b>Matrix Code</b>	<b>\$18,000.00</b>
2016	6	1080	8 Dustin Street Rehabilitation	14B	LMI-I	\$500.00
2016	6	1082	8 Fay Place Rehabilitation	14B	LMI-I	\$6,787.54
2016	6	1094	49 Cedar Street Rehabilitation	14B	LMI-I	\$615.00
2017	6	1105	15 Grove Street Rehabilitation	14B	LMI-I	\$20,575.00
2017	6	1129	487 Washington Street Rehabilitation	14B	LMI-I	\$6,463.77
2017	6	1133	9 Lewis Street Rehabilitation	14B	LMI-I	\$13,064.25
2018	6	1153	15 Bartlett Street Rehabilitation	14B	LMI-I	\$13,750.00
2018	6	1186	95 Fountain Street Rehabilitation	14B	LMI-I	\$6,165.00
2018	6	1387	44 High Street Rehabilitation	14B	LMI-I	\$575.00
				<b>14B</b>	<b>Matrix Code</b>	<b>\$68,895.56</b>
2017	2	1101	REHABILITATION SALARIES	14H	LMI-I	\$3,418.56
2017	2	1103	REHABILITATION ADMIN EXPENSE	14H	LMI-I	\$341.88
				<b>14H</b>	<b>Matrix Code</b>	<b>\$3,790.44</b>
<b>Total</b>						<b>\$90,686.00</b>

**LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19**

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	4	1180	6267416	Noody-School-Area-Park-and-Playground	03B	LMI-C	\$1,634.68
					<b>03B</b>	<b>Matrix Code</b>	<b>\$1,634.68</b>
2018	7	1168	6279810	Common Ground Kitchen Equipment Upgrades	03C	LMI-C	\$3,000.00
					<b>03C</b>	<b>Matrix Code</b>	<b>\$3,000.00</b>
2018	4	1183	6271161	Hammers Market Enhancements	03E	LMI-I	\$1,647.00
					<b>03E</b>	<b>Matrix Code</b>	<b>\$1,647.00</b>
2017	4	1128	6171701	Cashman Field Renovations and Playground	03F	LMA	\$6,500.00
2017	4	1128	6170647	Cashman Field Renovations and Playground	03F	LMA	\$10,802.09
2017	4	1128	6205863	Cashman Field Renovations and Playground	03F	LMA	\$2,200.00
2017	4	1128	6207592	Cashman Field Renovations and Playground	03F	LMA	\$10,750.00
2018	4	1179	6267416	Rivermont Park Enhancements	03F	LMA	\$2,200.00
2018	4	1181	6267416	Tilton School Neighborhood Playground	03F	LMA	\$1,725.58
2018	4	1184	6267416	G.A.R. Park Bench Replacement	03F	LMA	\$6,851.08
2018	4	1184	6305044	G.A.R. Park Bench Replacement	03F	LMA	\$1,375.00
					<b>03F</b>	<b>Matrix Code</b>	<b>\$42,503.75</b>
2017	4	1131	6125348	Park Way Lot Paving	03G	LMA	\$1,404.18
					<b>03G</b>	<b>Matrix Code</b>	<b>\$1,404.18</b>
2018	4	1149	6209969	Lafayette Square Enhancements	03K	LMA	\$300.00
2018	4	1150	6209969	Bailey Boulevard Enhancements	03K	LMA	\$1,380.000
2018	4	1150	6209945	Bailey Boulevard Enhancements	03K	LMA	\$293.58
2018	4	1150	6267416	Bailey Boulevard Enhancements	03K	LMA	\$1,668.21
					<b>03K</b>	<b>Matrix Code</b>	<b>\$3,641.79</b>
2018	4	1182	6267416	Washington Square Renovations and Resurfacing	03L	LMA	\$3,459.28
2018	4	1182	6271358	Washington Square Renovations and Resurfacing	03L	LMA	\$9,750.00
2018	4	1182	6275947	Washington Square Renovations and Resurfacing	03L	LMA	\$368.00
					<b>03L</b>	<b>Matrix Code</b>	<b>\$19,577.28</b>





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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	9	1123	6171701	Zinna Early Education- Mt. Washington Connection to Employment	03M	LHDP	\$6,840.00
2017	9	1123	6195717	Zinna Early Education- Mt. Washington Connection to Employment	03M	LHDP	\$2,280.00
2017	9	1173	6215425	Zinna Early Education- Mt. Washington Connection to Employment	03M	LHDP	\$5,070.00
2018	9	1175	6234655	Childcare Supporting Employment program	03M	LHJ	\$337.78
2018	9	1175	6279810	Childcare Supporting Employment program	03M	LHJ	\$3,352.35
2018	9	1175	6302228	Childcare Supporting Employment program	03M	LHJ	\$4,000.00
					<b>03M</b>	<b>Matrix Code</b>	<b>\$21,875.14</b>
2018	7	1155	6236951	Mitch's Place Emergency Shelter	03T	LMC	\$7,000.00
2018	7	1159	6271358	Homeless/Near Homeless Drop-In Center	03T	LMC	\$10,000.00
					<b>03T</b>	<b>Matrix Code</b>	<b>\$17,000.00</b>
2018	7	1155	6257885	Sarah's Place- Keeping Elder Participants Healthy + Active	05A	LMC	\$11,000.00
					<b>05A</b>	<b>Matrix Code</b>	<b>\$14,000.00</b>
2018	7	1158	6274151	Inner City Boxing Club and Youth Development Program	05D	LMC	\$2,500.00
2018	7	1153	6236951	Pathways to Success Academic Program	05D	LMC	\$3,850.00
2018	7	1153	6279810	Pathways to Success Academic Program	05D	LMC	\$1,150.00
2018	7	1155	6279810	Fight for Kids- Haverhill Boxing Club	05D	LMC	\$2,500.00
2018	7	1193	6293531	Leaving the Streets Anti-Gang Youth Program	05D	LMC	\$2,500.00
					<b>05D</b>	<b>Matrix Code</b>	<b>\$12,500.00</b>
2018	7	1164	6306252	YMCA Early Education and Care	05L	LMC	\$8,000.00
					<b>05L</b>	<b>Matrix Code</b>	<b>\$8,000.00</b>
2018	7	1162	6275547	Mother/Child Food & Clothing	05N	LMC	\$8,000.00
					<b>05N</b>	<b>Matrix Code</b>	<b>\$8,000.00</b>
2017	7	1121	6171701	Ruth's House- Clothing Referral Program	05Q	LMC	\$1,370.44
2018	7	1156	6264664	Rent & Utility Assistance	05Q	LMC	\$14,000.00
2018	7	1161	6276491	Heating Assistance	05Q	LMC	\$15,000.00
2018	7	1167	6227713	Ruth's House- Clothing Referral Program	05Q	LMC	\$2,419.25
2018	7	1167	6236951	Ruth's House- Clothing Referral Program	05Q	LMC	\$1,734.00
2018	7	1167	6245625	Ruth's House- Clothing Referral Program	05Q	LMC	\$1,181.75
					<b>05Q</b>	<b>Matrix Code</b>	<b>\$35,505.44</b>
2018	7	1157	6279810	Salvation Army Meals Program	05W	LMC	\$25,000.00
2018	7	1160	6267416	Open Hand Pantry	05W	LMC	\$12,000.00
					<b>05W</b>	<b>Matrix Code</b>	<b>\$37,000.00</b>
2018	7	1154	6220145	Open Hearts Ministries Social Outreach Program	05Z	LMC	\$3,113.07
2018	7	1154	6262978	Open Hearts Ministries Social Outreach Program	05Z	LMC	\$1,886.93
					<b>05Z</b>	<b>Matrix Code</b>	<b>\$5,000.00</b>
2018	10	1142	6197700	63 Wilson Street First-Time HomeBuyer Assistance	13B	LMI	\$6,000.00
2018	10	1152	6207992	14 Cedar Street First-Time HomeBuyer Assistance	13B	LMI	\$6,000.00
					<b>13B</b>	<b>Matrix Code</b>	<b>\$12,000.00</b>
2016	5	1081	6211240	34 South Central Street Rehabilitation	14A	LMI	\$4,000.00
2016	5	1081	6220145	34 South Central Street Rehabilitation	14A	LMI	\$2,500.00
2016	5	1081	6221871	34 South Central Street Rehabilitation	14A	LMI	\$3,650.00
2016	5	1081	6243341	34 South Central Street Rehabilitation	14A	LMI	\$6,115.00
2016	5	1081	6260487	34 South Central Street Rehabilitation	14A	LMI	\$815.00
2016	5	1081	6271358	34 South Central Street Rehabilitation	14A	LMI	\$2,995.00
2016	5	1081	6275947	34 South Central Street Rehabilitation	14A	LMI	\$175.00
2017	5	1104	6199348	12 Bateman Street Rehabilitation	14A	LMI	\$395.00
2017	5	1104	6241053	12 Bateman Street Rehabilitation	14A	LMI	\$15,000.00
2017	5	1104	6248173	12 Bateman Street Rehabilitation	14A	LMI	\$10,000.00
2017	5	1104	6249071	12 Bateman Street Rehabilitation	14A	LMI	\$1,002.34
2017	5	1104	6260487	12 Bateman Street Rehabilitation	14A	LMI	\$1,323.60
2017	5	1104	6262978	12 Bateman Street Rehabilitation	14A	LMI	\$5,710.00
2017	5	1104	6275947	12 Bateman Street Rehabilitation	14A	LMI	\$5,750.73
2017	5	1104	6278191	12 Bateman Street Rehabilitation	14A	LMI	\$3,098.18



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2017	5	1134	6179813	12 Estemans Street Rehabilitation	14A	LMH	\$825.00
2017	5	1127	6174130	41 Downing Avenue Rehabilitation	14A	LMH	\$11,000.00
2017	5	1134	6188793	51 Cedar Street Rehabilitation	14A	LMH	\$312.29
2017	5	1135	6195717	21 Newark Street Rehabilitation	14A	LMH	\$175.00
2017	5	1135	6209575	21 Newark Street Rehabilitation	14A	LMH	\$7,800.00
2017	5	1135	6217180	21 Newark Street Rehabilitation	14A	LMH	\$5,911.50
2017	5	1135	6221871	21 Newark Street Rehabilitation	14A	LMH	\$10,000.00
2017	5	1135	6222912	21 Newark Street Rehabilitation	14A	LMH	\$695.00
2017	5	1135	6225300	21 Newark Street Rehabilitation	14A	LMH	\$7,371.45
2017	5	1135	6227713	21 Newark Street Rehabilitation	14A	LMH	\$1,120.00
2017	5	1135	6229713	21 Newark Street Rehabilitation	14A	LMH	\$6,050.00
2017	5	1135	6231996	21 Newark Street Rehabilitation	14A	LMH	\$421.62
2017	5	1135	6234656	21 Newark Street Rehabilitation	14A	LMH	\$24,656.14
2017	5	1135	6236951	21 Newark Street Rehabilitation	14A	LMH	\$4,250.00
2017	5	1135	6241053	21 Newark Street Rehabilitation	14A	LMH	\$410.00
2017	5	1135	6248173	21 Newark Street Rehabilitation	14A	LMH	\$2,470.72
2017	5	1135	6248671	21 Newark Street Rehabilitation	14A	LMH	\$1,377.10
2017	5	1135	6257886	21 Newark Street Rehabilitation	14A	LMH	\$504.93
2017	5	1135	6260487	21 Newark Street Rehabilitation	14A	LMH	\$2,406.00
2017	5	1135	6267416	21 Newark Street Rehabilitation	14A	LMH	\$3,879.85
2017	5	1135	6274161	21 Newark Street Rehabilitation	14A	LMH	\$1,500.00
2017	5	1135	6275947	21 Newark Street Rehabilitation	14A	LMH	\$83.00
2017	5	1135	6305044	21 Newark Street Rehabilitation	14A	LMH	\$250.00
2017	5	1137	6225300	40 BOSTON STREET REHABILITATION	14A	LMH	\$5,750.00
2017	5	1137	6227713	40 BOSTON STREET REHABILITATION	14A	LMH	\$175.00
2018	5	1145	6201513	210 Primrose Street Rehabilitation	14A	LMH	\$290.00
2018	5	1145	6207992	210 Primrose Street Rehabilitation	14A	LMH	\$185.00
2018	5	1145	6227713	210 Primrose Street Rehabilitation	14A	LMH	\$5,175.00
2018	5	1147	6203636	38 10th Avenue Rehabilitation	14A	LMH	\$2,274.00
2018	5	1148	6221871	41 South Central Street Rehabilitation	14A	LMH	\$12,200.00
2018	5	1172	6241053	62 Upland Avenue Remediation and Rehabilitation	14A	LMH	\$6,560.48
2018	5	1177	6215525	62 Upland Avenue Remediation and Rehabilitation	14A	LMH	\$10,265.72
2018	5	1172	6248173	62 Upland Avenue Remediation and Rehabilitation	14A	LMH	\$2,889.66
2018	5	1172	6249871	62 Upland Avenue Remediation and Rehabilitation	14A	LMH	\$1,758.82
2018	5	1172	6252855	62 Upland Avenue Remediation and Rehabilitation	14A	LMH	\$3,625.00
2018	5	1174	6234656	62 Harrison Street Rehabilitation	14A	LMH	\$750.00
2018	5	1171	6243341	62 Harrison Street Rehabilitation	14A	LMH	\$710.00
2018	5	1174	6274161	62 Harrison Street Rehabilitation	14A	LMH	\$3,169.46
2018	5	1185	6255919	59 Dexter Street Rehabilitation	14A	LMH	\$390.00
2018	5	1185	6264864	59 Dexter Street Rehabilitation	14A	LMH	\$3,720.00
2018	5	1185	6267416	59 Dexter Street Rehabilitation	14A	LMH	\$2,050.00
2018	5	1185	6275947	59 Dexter Street Rehabilitation	14A	LMH	\$150.00
2018	5	1185	6275810	59 Dexter Street Rehabilitation	14A	LMH	\$175.00
2018	5	1189	6264864	986 Broadway repairs	14A	LMH	\$100.00
2018	5	1191	6300223	40 School Street Unit 3 Rehabilitation	14A	LMH	\$1,339.31
							<b>\$215,675.55</b>
2018	2	1139	6187032	REHABILITATION SALARIES	14H	LMH	\$6,932.12
2018	2	1139	6199348	REHABILITATION SALARIES	14H	LMH	\$1,741.78
2018	2	1139	6201513	REHABILITATION SALARIES	14H	LMH	\$2,483.56
2018	2	1139	6217180	REHABILITATION SALARIES	14H	LMH	\$1,741.78
2018	2	1139	6220145	REHABILITATION SALARIES	14H	LMH	\$6,967.12
2018	2	1139	6221871	REHABILITATION SALARIES	14H	LMH	\$6,967.12
2018	2	1139	6222912	REHABILITATION SALARIES	14H	LMH	\$8,673.90
2018	2	1139	6225300	REHABILITATION SALARIES	14H	LMH	\$6,967.00
2018	2	1139	6227713	REHABILITATION SALARIES	14H	LMH	\$5,155.31
2018	2	1139	6229713	REHABILITATION SALARIES	14H	LMH	\$1,741.78
2018	2	1138	6231996	REHABILITATION SALARIES	14H	LMH	\$1,741.78



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2018	2	1139	6234656	REHABILITATION SALARIES	14H	LMH	\$1,631.71
2018	2	1139	6236551	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6238876	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6241053	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6243341	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6245625	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6248173	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6250782	REHABILITATION SALARIES	14H	LMH	\$3,818.81
2018	2	1139	6252886	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6255919	REHABILITATION SALARIES	14H	LMH	\$1,699.02
2018	2	1139	6257886	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6260487	REHABILITATION SALARIES	14H	LMH	\$1,836.16
2018	2	1139	6262978	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6264864	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6267416	REHABILITATION SALARIES	14H	LMH	\$4,686.95
2018	2	1139	6269255	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6271358	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6271161	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6275947	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1139	6278191	REHABILITATION SALARIES	14H	LMH	\$1,871.13
2018	2	1151	6205969	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2018	2	1151	6217180	REHABILITATION ADMIN EXPENSE	14H	LMH	\$6,769.83
2018	2	1151	6227713	REHABILITATION ADMIN EXPENSE	14H	LMH	\$6,814.37
2018	2	1151	6236551	REHABILITATION ADMIN EXPENSE	14H	LMH	\$4,175.36
2018	2	1151	6248173	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2018	2	1151	6255919	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
2018	2	1151	6261516	REHABILITATION ADMIN EXPENSE	14H	LMH	\$7,782.13
2018	2	1151	6278491	REHABILITATION ADMIN EXPENSE	14H	LMH	\$75.00
					<b>14H</b>	<b>Matrix Code</b>	<b>\$118,549.83</b>
2017	9	1135	6293531	350 Washington Street Facade Improvement	17C	LMH	\$5,000.00
					<b>17C</b>	<b>Matrix Code</b>	<b>\$5,000.00</b>
2018	9	1177	6255919	Common Ground Facade Improvement	17D	LMH	\$7,438.50
					<b>17D</b>	<b>Matrix Code</b>	<b>\$7,438.50</b>
<b>Total</b>							<b>\$590,953.14</b>

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	7	1155	6236551	Mimi's Place Emergency Shelter	03T	LMH	\$7,000.00
2018	7	1155	6271358	Homeless/Near Homeless Drop-In Center	03T	LMH	\$10,000.00
					<b>03T</b>	<b>Matrix Code</b>	<b>\$17,000.00</b>
2018	7	1165	6257886	Sarah's Place- Keeping Elder Participants Healthy + Active	05A	LMH	\$14,000.00
					<b>05A</b>	<b>Matrix Code</b>	<b>\$14,000.00</b>
2018	7	1168	6271161	Inner City Boxing Club and Youth Development Program	05D	LMH	\$2,500.00
2018	7	1163	6236951	Pathways to Success Academic Program	05D	LMH	\$3,850.00
2018	7	1163	6279810	Pathways to Success Academic Program	05D	LMH	\$1,150.00
2018	7	1166	6279810	Fight for Kids- Haverhill Boxing Club	05D	LMH	\$2,000.00
2018	7	1193	6293531	Leaving the Streets Anti-Gang Youth Program	05D	LMH	\$2,500.00
					<b>05D</b>	<b>Matrix Code</b>	<b>\$12,500.00</b>
2018	7	1161	6306252	YMCA Early Education and Care	05L	LMH	\$5,000.00
					<b>05L</b>	<b>Matrix Code</b>	<b>\$8,000.00</b>
2018	7	1162	6275947	Mother/Child Food & Clothing	05N	LMH	\$5,000.00
					<b>05N</b>	<b>Matrix Code</b>	<b>\$8,000.00</b>
2017	7	1171	6171701	Ruf's House- Clothing Referral Program	05Q	LMH	\$1,270.44
2018	7	1156	6264864	Rent & Utility Assistance	05Q	LMH	\$14,000.00





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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	7	1161	6278491	Heating Assistance	05Q	LHC	\$16,000.00
2018	7	1167	6227713	Ruth's House- Clothing Referral Program	05Q	LHC	\$9,219.25
2018	7	1167	6236931	Ruth's House- Clothing Referral Program	05Q	LHC	\$1,734.00
2018	7	1167	6245635	Ruth's House- Clothing Referral Program	05Q	LHC	\$1,181.75
					<b>05Q</b>	<b>Matrix Code</b>	<b>\$35,505.44</b>
2018	7	1157	6279810	Salvation Army Meals Program	05W	LHC	\$25,000.00
2018	7	1160	6262116	Open Hand Pantry	05W	LHC	\$12,000.00
					<b>05W</b>	<b>Matrix Code</b>	<b>\$37,000.00</b>
2018	7	1154	6220145	Open Hearts Ministries Social Outreach Program	05Z	LHC	\$3,113.97
2018	7	1154	6262978	Open Hearts Ministries Social Outreach Program	05Z	LHC	\$1,888.93
					<b>05Z</b>	<b>Matrix Code</b>	<b>\$5,000.00</b>
<b>Total</b>							<b>\$137,605.44</b>

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37


Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	1	1130	6173317	ADMINISTRATION SALARIES	21A		\$1,705.14
2017	1	1130	6171701	ADMINISTRATION SALARIES	21A		\$1,842.14
2017	1	1130	6171701	ADMINISTRATION EXPENSE	21A		\$308.81
2017	1	1130	6195717	ADMINISTRATION EXPENSE	21A		\$225.10
2017	1	1130	6199348	ADMINISTRATION EXPENSE	21A		\$114.70
2018	1	1138	6187032	ADMINISTRATION SALARIES	21A		\$7,661.56
2018	1	1138	6217100	ADMINISTRATION SALARIES	21A		\$7,755.06
2018	1	1138	6220145	ADMINISTRATION SALARIES	21A		\$7,600.50
2018	1	1138	6221871	ADMINISTRATION SALARIES	21A		\$7,622.58
2018	1	1138	6222512	ADMINISTRATION SALARIES	21A		\$9,003.20
2018	1	1138	6225300	ADMINISTRATION SALARIES	21A		\$7,755.06
2018	1	1138	6227713	ADMINISTRATION SALARIES	21A		\$5,512.92
2018	1	1138	6229713	ADMINISTRATION SALARIES	21A		\$2,052.81
2018	1	1138	6231996	ADMINISTRATION SALARIES	21A		\$1,925.14
2018	1	1138	6236636	ADMINISTRATION SALARIES	21A		\$2,999.69
2018	1	1138	6236951	ADMINISTRATION SALARIES	21A		\$2,184.78
2018	1	1138	6238876	ADMINISTRATION SALARIES	21A		\$2,194.70
2018	1	1138	6241053	ADMINISTRATION SALARIES	21A		\$2,342.20
2018	1	1138	6243341	ADMINISTRATION SALARIES	21A		\$2,394.70
2018	1	1138	6245625	ADMINISTRATION SALARIES	21A		\$2,167.20
2018	1	1138	6248173	ADMINISTRATION SALARIES	21A		\$2,184.70
2018	1	1138	6250782	ADMINISTRATION SALARIES	21A		\$4,400.68
2018	1	1138	6252855	ADMINISTRATION SALARIES	21A		\$2,167.20
2018	1	1138	6255919	ADMINISTRATION SALARIES	21A		\$2,184.70
2018	1	1138	6257995	ADMINISTRATION SALARIES	21A		\$2,184.70
2018	1	1138	6260487	ADMINISTRATION SALARIES	21A		\$2,027.20
2018	1	1138	6262578	ADMINISTRATION SALARIES	21A		\$2,257.20
2018	1	1138	6264864	ADMINISTRATION SALARIES	21A		\$2,447.00
2018	1	1138	6267416	ADMINISTRATION SALARIES	21A		\$2,167.20
2018	1	1138	6269266	ADMINISTRATION SALARIES	21A		\$2,187.20
2018	1	1138	6271358	ADMINISTRATION SALARIES	21A		\$2,194.70
2018	1	1138	6274161	ADMINISTRATION SALARIES	21A		\$2,197.20
2018	1	1138	6275547	ADMINISTRATION SALARIES	21A		\$2,202.20
2018	1	1138	6278491	ADMINISTRATION SALARIES	21A		\$2,202.20
2018	1	1141	6187032	Administrative Expenses	21A		\$206.97
2018	1	1141	6199348	Administrative Expenses	21A		\$1,040.94
2018	1	1141	6215425	Administrative Expenses	21A		\$206.97
2018	1	1141	6217180	Administrative Expenses	21A		\$2,608.33
2018	1	1141	6221871	Administrative Expenses	21A		\$189.06



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2018	1	1141	6222912	Administrative Expenses	21A		\$224.05
2018	1	1141	6225300	Administrative Expenses	21A		\$37.58
2018	1	1141	6227713	Administrative Expenses	21A		\$2,033.26
2018	1	1141	6231996	Administrative Expenses	21A		\$269.21
2018	1	1141	6236951	Administrative Expenses	21A		\$3,733.93
2018	1	1141	6238876	Administrative Expenses	21A		\$157.69
2018	1	1141	6241053	Administrative Expenses	21A		\$208.97
2018	1	1141	6243361	Administrative Expenses	21A		\$834.78
2018	1	1141	6245525	Administrative Expenses	21A		\$88.87
2018	1	1141	6249871	Administrative Expenses	21A		\$100.00
2018	1	1141	6252855	Administrative Expenses	21A		\$208.97
2018	1	1141	6260487	Administrative Expenses	21A		\$51.30
2018	1	1141	6261515	Administrative Expenses	21A		\$3,088.41
2018	1	1141	6262978	Administrative Expenses	21A		\$4,850.00
2018	1	1141	6261854	Administrative Expenses	21A		\$238.87
2018	1	1141	6267416	Administrative Expenses	21A		\$75.00
2018	1	1141	6269266	Administrative Expenses	21A		\$326.21
2018	1	1141	6271358	Administrative Expenses	21A		\$582.00
2018	1	1141	6275917	Administrative Expenses	21A		\$2,636.00
					21A	Matrix Code	\$134,916.92
<b>Total</b>							<b>\$134,916.92</b>

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		Expenditure Report			
		Use of CDBG Funds by HAVERHILL, MA from 07-01-2018 to 06-30-2019			
Matrix Code	Activity Group	Matrix Code Name	Disbursements	Percent of Total	
17C	ED	CB Building Acquisition, Construction, Rehabilitation	5,000.00	0.58%	
17D	ED	Other Commercial/Industrial Improvements	7,438.50	0.86%	
<b>Subtotal for : Economic Development</b>			<b>12,438.50</b>	<b>1.44%</b>	
13B	HR	Homeownership Assistance including Housing Counseling under 24 CFR 5.100	39,000.00	3.47%	
14A	HR	Rehab; Single-Family Residential	215,675.55	21.98%	
14B	HR	Rehab; Multi-Family Residential	69,896.56	7.58%	
14H	HR	Rehabilitation Administration	172,340.27	14.17%	
15	HR	Code Enforcement	39,956.47	4.51%	
<b>Subtotal for : Housing</b>			<b>475,867.85</b>	<b>55.12%</b>	
03B	PI	Facility for Persons with Disabilities	1,634.68	0.19%	
03C	PI	Homeless Facilities (not operating costs)	3,000.00	0.35%	
03E	PI	Neighborhood Facilities	3,220.50	0.37%	
03F	PI	Parks, Recreational Facilities	49,756.06	5.65%	
03G	PI	Parking Facilities	1,404.18	0.16%	
03K	PI	Street Improvements	3,641.79	0.42%	
03L	PI	Sidewalks	19,577.28	2.27%	
03M	PI	Child Care Centers	21,873.14	2.53%	
<b>Subtotal for : Public Facilities and Improvements</b>			<b>103,118.63</b>	<b>11.94%</b>	
03T	PS	Operating Costs of Homeless/AIDS Patients Programs	17,000.00	1.97%	
05A	PS	Senior Services	19,000.00	1.62%	
05D	PS	Youth Services	12,500.00	1.43%	
05L	PS	Child Care Services	8,000.00	0.91%	
05H	PS	Abused and Neglected Children	8,000.00	0.93%	
05Q	PS	Subsistence Payment	35,585.44	4.11%	
05W	PS	Food Banks	37,000.00	4.25%	
05C	PS	Other Public Services Not Listed in 05A-05Y, 03T	5,000.00	0.58%	
<b>Subtotal for : Public Services</b>			<b>137,005.44</b>	<b>15.87%</b>	
214	AP	General Program Administration	134,916.92	15.63%	
<b>Subtotal for : General Administration and Planning</b>			<b>134,916.92</b>	<b>15.63%</b>	
<b>Total Disbursements</b>			<b>863,347.34</b>	<b>100.00%</b>	



U.S. Department of Housing and Urban Development  
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**CDBG Community Development Block Grant Performance Profile**

PR54 - HAVERHILL, MA

Program Year From 07-01-2018 To 06-30-2019

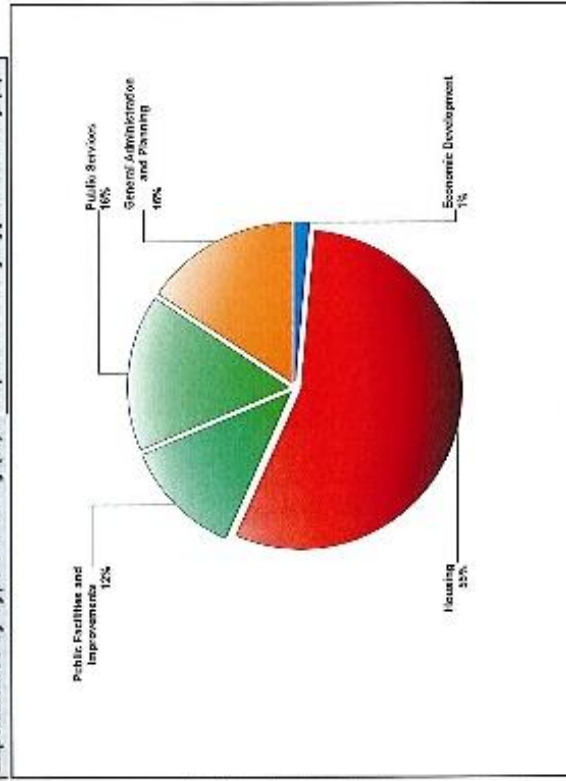
**Program Year 2018 Funds**

2018 CDBG Allocation	\$9,024,200
Program Income Reapplied During Program Year 2018	\$68,274.23
Funds Returned to Local Program Account During Program Year 2018	\$0.00
<b>Total Available<sup>1</sup></b>	<b>\$1,038,516.23</b>

**Expenditures<sup>2</sup>**

Type of Activity	Expenditure	Percentage
Economic Development	\$12,438.50	1.44%
Housing	\$475,867.85	55.12%
Public Facilities and Improvements	\$103,118.63	11.94%
Public Services	\$137,005.44	15.87%
General Administration and Planning	\$134,916.92	15.63%
<b>Total</b>	<b>\$863,347.34</b>	<b>100.00%</b>

**Expenditures by Type of Activity (%)**



**Timeliness**

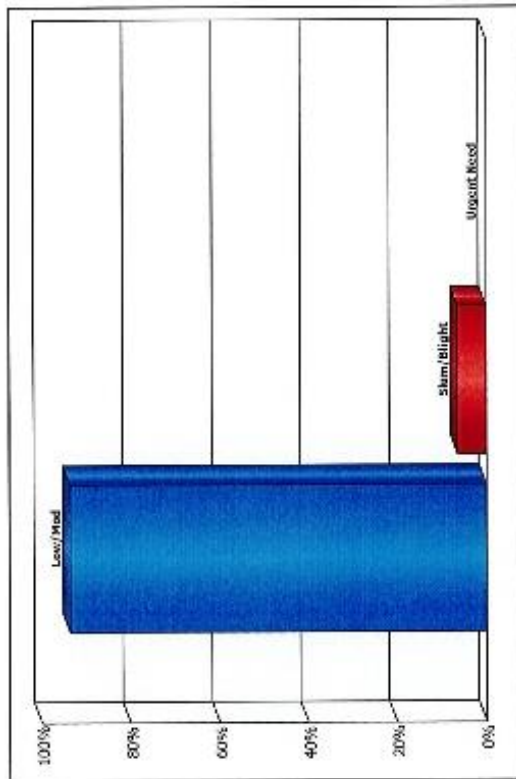
Timeliness Ratio - unexpended funds as percent of 2018 allocation

1.06



Program Targeting

1 -Percentage of Expenditures Assisting Low- and Moderate Income Persons and Households Either Directly or On an Area Basis?	93.58%
2 -Percentage of Expenditures That Benefit Low/Mod Income Areas	9.44%
3 -Percentage of Expenditures That Aid in The Prevention or Elimination of Slum or Blight	6.42%
4 -Percentage of Expenditures Addressing Urgent Needs	0.00%
5 -Funds Expended in Neighborhood (Community For State) Revitalization Strategy Areas and by Community Development Financial Institution	\$0.00
6 -Percentage of Funds Expended in Neighborhood (Community For State) Revitalization Strategy Areas and by Community Development Financial Institution	0.00%



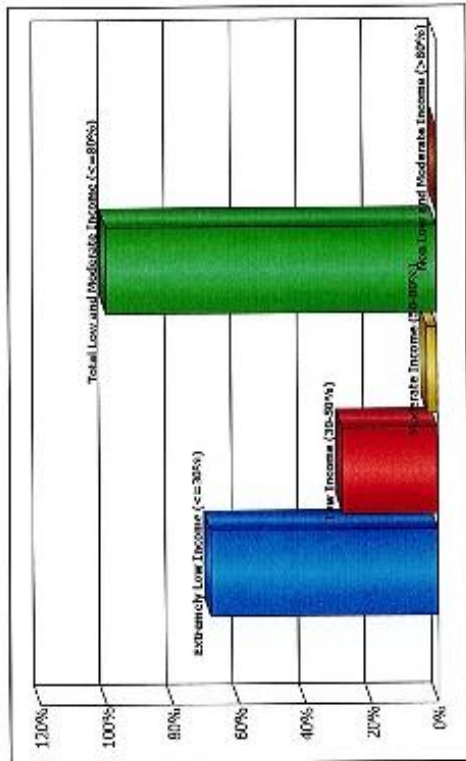


**CDBG Beneficiaries by Racial/Ethnic Category\***

Race	Total	Hispanic
White	59.46%	46.72%
Black/African American	8.99%	1.75%
Asian	0.55%	0.44%
American Indian/Alaskan Native	0.17%	0.00%
Native Hawaiian/Other Pacific Islander	0.39%	0.16%
American Indian/Alaskan Native & White	0.06%	0.00%
Asian & White	0.33%	0.00%
Black/African American & White	3.81%	0.73%
Amer. Indian/Alaskan Native & Black/African Amer.	0.28%	0.15%
Other multi-racial	25.56%	50.07%
Asian/Pacific Islander (valid until 03-31-04)	0.00%	0.00%
Hispanic (valid until 03-31-04)	0.00%	0.00%

**Income of CDBG Beneficiaries**

Income Level	Percentage
Extremely Low Income (<=30%)	65.45%
Low Income (30-50%)	28.43%
Moderate Income (50-80%)	2.92%
Total Low and Moderate Income (<=80%)	96.83%
Non Low and Moderate Income (>80%)	0.17%



Accomplishment	Number
Actual Jobs Created or Retained	0
Households Receiving Housing Assistance	276
Persons Assisted Directly, Primarily By Public Services and Public Facilities	1,736
Persons for Whom Services and Facilities were Available	22,875
Units Rehabilitated-Single Units	19
Units Rehabilitated-Multi Unit Housing	5

**Funds Leveraged for Activities Completed      5689,884.89**

#### Notes

- Also, additional funds may have been available from prior years.
- The return of grant funds is not reflected in these expenditures.
- Derived by dividing annual expenditures for low-and moderate-income activities by the total expenditures for all activities (excluding planning and administration, except when State planning activities have a national objective) during the program year.
- For entitlement communities, these data are only for those activities that directly benefit low- and moderate-income persons or households. They do not include data for activities that provide assistance to low- and moderate-income persons on an area basis, activities that aid in the prevention and elimination of slums and blight, and activities that address urgent needs. For states, these data are reported for all activities that benefit low- and moderate-income persons or households, aid in the prevention and elimination of slums and blight, and address urgent needs.
- This number represents the total number of persons/households for whom services/facilities were available for [in many cases] multiple area benefit activities as reported by grantees. A service or facility meeting the national objective of benefiting low- and moderate-income persons on an area basis is available to all residents of the area served by the activity. If one or more activities had the same or overlapping service areas, the number of persons served by each activity was used to calculate the total number served; e.g., if two activities providing different services had the same service area, the number of persons in the service area would be counted twice; once for each activity.



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CDUS Summary of Accomplishments  
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LOWER HUD

Count of CDUS Activities with Disbursements by Activity Group & Matrix Code

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Acquisition	Acquisition of Real Property (01)	1	\$0.00	0	\$0.00	1	\$0.00
	<b>Total Acquisition</b>	<b>1</b>	<b>\$0.00</b>	<b>0</b>	<b>\$0.00</b>	<b>1</b>	<b>\$0.00</b>
Economic Development	CT Building Acquisition, Construction, Rehabilitation (LAC)	1	\$5,000.00	0	\$0.00	1	\$5,000.00
	Other Commercial/Industrial Improvements (170)	1	\$7,438.50	0	\$0.00	1	\$7,438.50
	Micro Enterprise Assistance (18C)	2	\$0.00	0	\$0.00	2	\$0.00
	<b>Total Economic Development</b>	<b>4</b>	<b>\$12,438.50</b>	<b>0</b>	<b>\$0.00</b>	<b>4</b>	<b>\$12,438.50</b>
Housing	Homeownership Assistance, including Housing Counseling under 24 CFR 5.108 (13B)	0	\$0.00	5	\$30,000.00	5	\$30,000.00
	Rehab, Single-Unit Residential (14A)	6	\$36,349.00	14	\$110,336.25	20	\$215,675.25
	Rehab, Multi-Unit Residential (14B)	3	\$1,940.00	6	\$55,955.55	9	\$58,895.55
	Rehabilitation Administration (14H)	0	\$0.00	4	\$127,340.77	4	\$127,340.77
	Code Enforcement (15)	0	\$0.00	7	\$38,956.47	2	\$38,956.47
	<b>Total Housing</b>	<b>9</b>	<b>\$111,289.20</b>	<b>31</b>	<b>\$364,578.65</b>	<b>40</b>	<b>\$475,807.85</b>
Public Facilities and Improvements	Facility for Persons with Disabilities (03B)	1	\$1,634.68	0	\$0.00	1	\$1,634.68
	Homeless Facilities (not operating costs) (04C)	0	\$0.00	1	\$3,000.00	1	\$3,000.00
	Neighborhood Facilities (03E)	2	\$3,229.50	0	\$0.00	2	\$3,229.50
	Parks, Recreational Facilities (03F)	3	\$15,203.57	3	\$32,557.00	6	\$48,756.00
	Parking Facilities (03G)	1	\$1,401.18	0	\$0.00	1	\$1,401.18
	Street Improvements (03Q)	0	\$0.00	2	\$3,641.79	2	\$3,641.79
	Sidewalks (03I)	1	\$19,577.28	0	\$0.00	1	\$19,577.28
	Child Care Centers (03M)	1	\$7,565.14	3	\$14,130.00	4	\$21,875.14
	Asbestos Removal (03R)	0	\$0.00	1	\$0.00	1	\$0.00
	<b>Total Public Facilities and Improvements</b>	<b>9</b>	<b>\$49,734.75</b>	<b>10</b>	<b>\$53,383.88</b>	<b>19</b>	<b>\$103,118.63</b>
Public Services	Operating Costs of Homeless/ATOS Patients Programs (03T)	0	\$0.00	2	\$17,000.00	2	\$17,000.00
	Senior Services (05A)	0	\$0.00	2	\$14,000.00	2	\$14,000.00
	Youth Services (05D)	0	\$0.00	3	\$12,500.00	3	\$12,500.00



U.S. Department of Housing and Urban Development  
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NEWARK, NJ

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Public Services	Child Care Services (CSA)	0	\$0.00	1	\$8,000.00	1	\$8,000.00
	Abused and Neglected Children (CNS)	0	\$0.00	1	\$8,000.00	1	\$8,000.00
	Substance Payment (CSG)	0	\$0.00	4	\$35,505.44	4	\$35,505.44
	Food Banks (CSW)	0	\$0.00	3	\$57,000.00	3	\$57,000.00
	Other Public Services Not Listed in CSA, CNS, CSW (CSA)	0	\$0.00	1	\$5,000.00	1	\$5,000.00
	<b>Total Public Services</b>	0	\$0.00	19	<b>\$137,005.44</b>	19	<b>\$137,005.44</b>
General Administration and Planning	General Program Administration (GPA)	0	\$0.00	4	\$134,916.92	4	\$134,916.92
	<b>Total General Administration and Planning</b>	0	\$0.00	4	<b>\$134,916.92</b>	4	<b>\$134,916.92</b>
<b>Grand Total</b>		<b>23</b>	<b>\$173,462.45</b>	<b>64</b>	<b>\$689,884.89</b>	<b>87</b>	<b>\$863,347.34</b>





U.S. Department of Housing and Urban Development  
Office of Community Planning and Development  
Integrated Performance and Information System  
CIIG Summary of Accomplishments  
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HAWKSHILL

COBG Sum of Actual Accomplishments by Activity Group and Accomplishment Type

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Economic Development	CE Building Acquisition, Construction, Rehabilitation (17C)	Jobs	0	0	0
	Other Commercial/Industrial Improvements (17D)	Business	0	0	0
	Minor Enterprise Assistance (18C)	Persons	0	0	0
		Jobs	0	0	0
	<b>Total Economic Development</b>		<b>0</b>	<b>0</b>	<b>0</b>
Housing	Homeownership Assistance (excluding Housing Counseling under 24 CFR 5.103) (13B)	Households	0	5	5
	Rehabs; Single Unit Residential (14A)	Housing Units	2	33	35
	Rehabs; Multi-Unit Residential (14B)	Housing Units	3	10	13
	Rehabilitation Administration (14C)	Housing Units	0	106	106
	Code Enforcement (15)	Housing Units	0	735	735
	<b>Total Housing</b>		<b>5</b>	<b>894</b>	<b>899</b>
Public Facilities and Improvements	Facility for Persons with Disabilities (02B)	Public Facilities	0	0	0
	Homeless Facilities (not operating costs) (03C)	Public Facilities	0	40	40
	Neighborhood Facilities (03F)	Public Facilities	0	0	0
		Jobs	0	0	0
	Parks, Recreational Facilities (03F)	Public Facilities	1	16,626	16,626
	Parking Facilities (03C)	Public Facilities	0	0	0
	Street Improvements (03Q)	Persons	0	8,295	8,295
	Sidewalks (03I)	Public Facilities	0	0	0
	Child Care Centers (03M)	Public Facilities	0	20	20
		Jobs	0	3	3
	Asbestos Removal (03M)	Public Facilities	0	33	33
	<b>Total Public Facilities and Improvements</b>		<b>1</b>	<b>25,016</b>	<b>25,017</b>
Public Services	Operating Costs of Homeless/ADG Patients Programs (03T)	Persons	0	167	167
	Senior Services (05A)	Persons	0	205	205
	Youth Services (05D)	Persons	0	91	91
	Child Care Services (05L)	Persons	0	65	65
	Abused and Neglected Children (05M)	Persons	0	50	50
	Substance Payment (05C)	Persons	0	1,183	1,183
	Food Banks (06W)	Persons	0	740	740



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HAWAII				
Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count
Public Services	Other Public Services Not Listed in 05A-05Y, 03T (05Z)	Persons	0	90
	Total Public Services		0	2,593
Grand Total			6	28,498
				28,504



HAVERHILL

CDBG Beneficiaries by Racial / Ethnic Category

Housing-Non Housing	Race	Total Persons	Total Hispanic Persons	Total Households	Total Hispanic Households
Housing	White	0	0	109	7
	Black/African American	0	0	11	0
	Black/African American & White	0	0	5	0
	Other multi-racial	0	0	35	25
	<b>Total Housing</b>	<b>0</b>	<b>0</b>	<b>161</b>	<b>32</b>
Non Housing	White	1,454	448	0	0
	Black/African American	218	16	0	0
	Asian	16	3	0	0
	American Indian/Alaskan Native	9	1	0	0
	Native Hawaiian/Other Pacific Islander	11	3	0	0
	American Indian/Alaskan Native & White	1	0	0	0
	Asian & White	0	0	0	0
	Black/African American & White	70	5	0	0
	Amer. Indian/Alaskan Native & Black/African Amer.	0	1	0	0
	Other multi-racial	682	695	0	0
	<b>Total Non Housing</b>	<b>2,687</b>	<b>1,176</b>	<b>0</b>	<b>0</b>
Grand Total	White	1,454	448	109	7
	Black/African American	218	16	11	0
	Asian	16	3	0	0
	American Indian/Alaskan Native	9	1	0	0
	Native Hawaiian/Other Pacific Islander	11	3	0	0
	American Indian/Alaskan Native & White	1	0	0	0
	Asian & White	0	0	0	0
	Black/African American & White	70	5	6	0
	Amer. Indian/Alaskan Native & Black/African Amer.	0	1	0	0
	Other multi-racial	682	695	35	25
	<b>Total Grand Total</b>	<b>2,687</b>	<b>1,176</b>	<b>161</b>	<b>32</b>



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HAVERHILL

CDBG Beneficiaries by Income Category

	Income Levels	Owner Occupied	Renter Occupied	Persons
Housing	Extremely Low (<= 30%)	20	0	0
	Low (>30% and <=50%)	33	2	0
	Mod (>50% and <=80%)	22	0	0
	Total Low-Mod	75	2	0
	Non Low-Mod (>80%)	0	0	0
	Total Beneficiaries	75	2	0
Non-Housing	Extremely Low (<= 30%)	0	0	1,221
	Low (>30% and <=50%)	0	0	481
	Mod (>50% and <=80%)	0	0	31
	Total Low-Mod	0	0	1,733
	Non Low-Mod (>80%)	0	0	3
	Total Beneficiaries	0	0	1,736





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HAVERHILL

Count of CDBG Activities with Disbursements by Activity Group & Matrix Code

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Acquisition	Acquisition of Real Property (01)	1	\$0.00	0	\$0.00	1	\$0.00
	<b>Total Acquisition</b>	<b>1</b>	<b>\$0.00</b>	<b>0</b>	<b>\$0.00</b>	<b>1</b>	<b>\$0.00</b>
Economic Development	Building Area Renovation, Construction, Rehabilitation (17C)	1	\$5,000.00	0	\$0.00	1	\$5,000.00
	Other Commercial/Industrial Improvements (17D)	1	\$7,438.50	0	\$0.00	1	\$7,438.50
	Micro-enterprise Assistance (18C)	2	\$0.00	0	\$0.00	2	\$0.00
	<b>Total Economic Development</b>	<b>4</b>	<b>\$12,438.50</b>	<b>0</b>	<b>\$0.00</b>	<b>4</b>	<b>\$12,438.50</b>
Housing	Homeownership Assistance excluding Housing Counseling under 24 U.S.C. 5106 (13F)	0	\$0.00	5	\$30,000.00	5	\$30,000.00
	Rehab: Single-Unit Residential (14A)	6	\$95,345.20	14	\$119,325.35	20	\$215,675.55
	Rehab: Multi-Unit Residential (14B)	3	\$14,900.00	6	\$53,950.56	9	\$68,855.56
	Rehabilitation Administration (14-1)	0	\$0.00	4	\$122,940.77	4	\$122,940.77
	Code Enforcement (15)	0	\$0.00	2	\$38,956.42	2	\$38,956.42
	<b>Total Housing</b>	<b>9</b>	<b>\$111,289.20</b>	<b>31</b>	<b>\$364,578.65</b>	<b>40</b>	<b>\$475,867.85</b>
Public Facilities and Improvements	Facility for Persons with Disabilities (02B)	1	\$1,634.68	0	\$0.00	1	\$1,634.68
	Homeless Facilities (not spending costs) (03C)	0	\$0.00	1	\$3,000.00	1	\$3,000.00
	Neighborhood Facilities (03E)	2	\$3,229.10	0	\$0.00	2	\$3,229.10
	Parks, Recreational Facilities (03F)	3	\$16,603.97	3	\$12,507.00	6	\$48,755.06
	Parking Facilities (03G)	1	\$1,404.18	0	\$0.00	1	\$1,404.18
	Street Improvements (03K)	0	\$0.00	2	\$1,641.79	2	\$3,641.79
	Sidewalks (04J)	1	\$15,577.28	0	\$0.00	1	\$15,577.28
	Child Care Centers (05B)	1	\$7,681.14	3	\$14,190.00	4	\$21,875.14
	Asbestos Removal (05K)	0	\$0.00	1	\$0.00	1	\$0.00
	<b>Total Public Facilities and Improvements</b>	<b>9</b>	<b>\$49,734.75</b>	<b>10</b>	<b>\$53,383.88</b>	<b>19</b>	<b>\$103,118.63</b>
Public Services	Operating Costs of Homeless/MHS Patients Programs (011)	0	\$0.00	2	\$17,000.00	2	\$17,000.00
	Senior Services (05A)	0	\$0.00	2	\$14,000.00	2	\$14,000.00
	Youth Services (05C)	0	\$0.00	5	\$12,500.00	5	\$12,500.00



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HAWAII

Activity Group	Activity Category	Open Count	Open Activities Disbursed	Completed Count	Completed Activities Disbursed	Program Year Count	Total Activities Disbursed
Public Services	Child Care Services (DBL)	0	\$0.00	1	\$8,000.00	1	\$8,000.00
	Abused and Neglected Children (BSN)	0	\$0.00	1	\$8,000.00	1	\$8,000.00
	Subsistence Payment (CSO)	0	\$0.00	4	\$35,505.44	4	\$35,505.44
	Food Banks (GSW)	0	\$0.00	3	\$37,000.00	3	\$37,000.00
	Other Public Services Not Listed in CSW-BSN, CSO (BSZ)	0	\$0.00	1	\$5,000.00	1	\$5,000.00
	<b>Total Public Services</b>	0	\$0.00	19	\$137,005.44	19	\$137,005.44
General Administration and Planning	General Program Administration (ZIA)	0	\$0.00	4	\$134,916.92	4	\$134,916.92
	<b>Total General Administration and Planning</b>	0	\$0.00	4	\$134,916.92	4	\$134,916.92
<b>Grand Total</b>		<b>23</b>	<b>\$173,462.45</b>	<b>64</b>	<b>\$689,884.89</b>	<b>87</b>	<b>\$863,347.34</b>



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HAVERHILL

CDBG Sum of Actual Accomplishments by Activity Group and Accomplishment Type

Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Economic Development	CD Building Acquisition, Construction, Rehabilitation (17A)	Jobs	0	0	0
	Other Community/Industrial Improvements (17D)	Business	0	0	0
	Micro-Enterprise Assistance (18C)	Persons	0	0	0
		Jobs	0	0	0
	<b>Total Economic Development</b>		<b>0</b>	<b>0</b>	<b>0</b>
Housing	Homeownership Assistance-excluding Housing Counseling under 24 C.F.R. 5.100 (13B)	Households	0	5	5
	Rentaid Single-Unit Residential (14A)	Housing Units	2	33	35
	Rentaid Multi-Unit Residential (14B)	Housing Units	3	10	13
	Rehabilitation Administration (14H)	Housing Units	0	108	108
	Code Enforcement (15)	Housing Units	0	735	735
	<b>Total Housing</b>		<b>5</b>	<b>891</b>	<b>896</b>
	Facility for Persons with Disabilities (03B)	Public Facilities	0	0	0
Public Facilities and Improvements	Homeless Facilities (not operating costs) (03C)	Public Facilities	0	40	40
	Neighborhood Facilities (03E)	Public Facilities	0	0	0
		Jobs	0	0	0
	Parks, Recreational Facilities (03F)	Public Facilities	1	16,525	16,525
	Parking Facilities (03G)	Public Facilities	0	0	0
	Street Improvements (03K)	Persons	0	8,295	8,295
	Sidewalks (04L)	Public Facilities	0	0	0
	Child Care Centers (05N)	Public Facilities	0	20	20
		Jobs	0	3	3
	Asbestos Removal (06R)	Public Facilities	0	13	13
	<b>Total Public Facilities and Improvements</b>		<b>1</b>	<b>25,016</b>	<b>25,017</b>
Public Services	Operating Costs of Homeless/AIDS Patients Programs (05T)	Persons	0	167	167
	Senior Services (05A)	Persons	0	205	205
	Youth Services (05D)	Persons	0	91	91
	Child Care Services (05L)	Persons	0	65	65
	Abused and Neglected Children (05N)	Persons	0	50	50
	Substance Payment (06Q)	Persons	0	1,183	1,183
	Food Banks (05W)	Persons	0	710	710



U.S. Department of Housing and Urban Development  
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CDOC Summary of Accomplishments  
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HAWAII					
Activity Group	Matrix Code	Accomplishment Type	Open Count	Completed Count	Program Year Totals
Public Services	Other Public Services Not Listed in OSA-BFY, 637 (162)	Persons	0	90	90
	Total Public Services		0	2,591	2,591
Grand Total			6	28,498	28,504



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HAWAII

CDBG Beneficiaries by Racial / Ethnic Category

Housing-Non Housing	Race	Total Persons	Total Hispanic Persons	Total Households	Total Hispanic Households
Housing	White	0	0	109	7
	Black/African American	0	0	11	0
	Black/African American & White	0	0	6	0
	Other multi-racial	0	0	35	25
	<b>Total Housing</b>	<b>0</b>	<b>0</b>	<b>161</b>	<b>32</b>
Non Housing	White	1,454	440	0	0
	Black/African American	218	16	0	0
	Asian	15	3	0	0
	American Indian/Alaskan Native	9	1	0	0
	Native Hawaiian/Other Pacific Islander	11	3	0	0
	American Indian/Alaskan Native & White	1	0	0	0
	Asian & White	0	0	0	0
	Black/African American & White	70	5	0	0
	Amer. Indian/Alaskan Native & Black/African Amer.	8	1	0	0
	Other multi-racial	892	699	0	0
	<b>Total Non Housing</b>	<b>2,687</b>	<b>1,176</b>	<b>0</b>	<b>0</b>
Grand Total	White	1,454	440	109	7
	Black/African American	218	16	11	0
	Asian	15	3	0	0
	American Indian/Alaskan Native	9	1	0	0
	Native Hawaiian/Other Pacific Islander	11	3	0	0
	American Indian/Alaskan Native & White	1	0	0	0
	Asian & White	0	0	0	0
	Black/African American & White	70	5	6	0
	<b>Total Grand Total</b>	<b>2,687</b>	<b>1,176</b>	<b>161</b>	<b>32</b>



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Haverhill

CDBG Beneficiaries by Income Category

	Income Levels	Owner Occupied	Renter Occupied	Persons
Housing	Extremely Low (<=30%)	20	0	0
	Low (>30% and <=50%)	33	2	0
	Med (>50% and <=80%)	22	0	0
	Total Low-Med	75	2	0
	Non Low-Med (>80%)	0	0	0
	Total Beneficiaries	75	2	0
Non Housing	Extremely Low (<=30%)	0	0	1,241
	Low (>30% and <=50%)	0	0	481
	Med (>50% and <=80%)	0	0	31
	Total Low-Med	0	0	1,733
	Non Low-Med (>80%)	0	0	2
	Total Beneficiaries	0	0	1,736

#### HOUSING

Matrix Code	Eligible Activity	Number of Households Assisted
13B	Homeownership Assistance, excluding Housing Counseling under 24 CFR 5.3	5
14A	Rehab, Single-Unit Residential	19
14B	Rehab, Multi-Unit Residential	5
		Total Number of Households Assisted:
		29

#### PUBLIC SERVICES

Matrix Code	Eligible Activity	Number of Persons Benefitting
051	Operating Costs of Homeless/AIDS Patients Programs	167
05A	Senior Services	206
05D	Youth Services	71
05L	Child Care Services	65
05N	Abused and Neglected Children	50
05Q	Substance Payment	441
05W	Food Banks	607
05Z	Other Public Services Not Listed in 05A-05Y, 03T	90
		Total Number of Persons Benefitting:
		1,596

#### PUBLIC IMPROVEMENTS

Matrix Code	Eligible Activity	Number of Persons Benefitting
03C	Homeless Facilities (not operating costs)	40
03F	Parks, Recreational Facilities	7,190
03K	Street Improvements	8,295
03M	Child Care Centers	20

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03R	Asbestos Removal		33
Total Number of Persons Benefitting:			15,576



IDIS - PR78

U.S. Department of Housing and Urban Development  
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Summary of Expenditures by Type of Organization  
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TYPE OF ORGANIZATION	EXPENDITURES *
Grantee	\$572,652.48
Subrecipient	123,777.94
A 105 (a) (15) Entity	0.00
A Local Government	0.00
Other Public Agency	0.00
CBOO	0.00
CBOO Designated as a Subrecipient	32,000.00
For-Profit Organization	12,635.00
Non-Profit Organization	98,870.44
Faith-Based Organization	44,272.50
Institute of Higher Education	0.00

\*- The types of organizations in this report are not mutually exclusive. An activity may be carried out by an organization that may be identified as more than one of the above categories. For example, an organization carrying out an activity may be a non-profit, faith-based subrecipient of an entitled community grantee or non-profit, faith-based 105(a)(15) entity of a State grantee. The expenditures for that activity will be appear in the three pertinent categories.

DASH-PRC

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CEBG Housing Activities  
BAYVIEW, PA

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PMN YEAR	PROJ ID	LINE ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL CBU	TOTL EST. AMT	% CDBG	DRAWN AMOUNT	CDBG TOTAL	OCCUPIED TOTAL	UNITS L/H	% L/H	CUMULATIVE OCCUPIED OWNER	UNITS RENTER
2019	6876	1194	REHABILITATION ADMIN EXPENSE	OPEN	144	L/H	1,350.00	0.0	1,350.00	0	0	0.0	0	0	0
2019	6876	1201	REHABILITATION SALARIES	OPEN	144	L/H	0.0	0.0	0.0	0	0	0.0	0	0	0
2019	6882	1197	35 High Street Rehabilitation	OPEN	144	L/H	10,000.00	0.0	0.00	0	0	0.0	0	0	0
2019	6882	1198	37 Seven Sisters Road Rehabilitation	OPEN	144	L/H	20,350.00	0.0	0.00	0	0	0.0	0	0	0
2019 TOTALS BUDGET/MUNICIPALITY							31,700.00	4.3	1,350.00	0	0	0.0	0	0	0
TOTALS BUDGET/MUNICIPALITY							31,700.00	4.3	0.00	0	0	0.0	0	0	0
							31,700.00	4.3	1,350.00	0	0	0.0	0	0	0

PMN YEAR	PROJ ID	LINE ACT ID	ACTIVITY NAME	STATUS	MTX CD	NTL CBU	TOTL EST. AMT	% CDBG	DRAWN AMOUNT	CDBG TOTAL	OCCUPIED TOTAL	UNITS L/H	% L/H	CUMULATIVE OCCUPIED OWNER	UNITS RENTER
2018	2157	1159	REHABILITATION SALARIES	CDB	144	L/H	94,579.27	100.0	94,579.27	24	24	100.0	24	0	0
2018	2157	1161	REHABILITATION ADMIN EXPENSE	CDB	144	L/H	37,949.17	100.0	37,949.17	24	24	100.0	24	0	0
2018	2167	1144	39 Lewis Street Rehabilitation	OPEN	144	L/H	5,000.00	0.0	0.00	0	0	0.0	0	0	0
2018	2167	1145	210 Fremont Street Rehabilitation	CDB	144	L/H	5,000.00	100.0	5,000.00	1	1	100.0	1	0	0
2018	2167	1147	34 10th Avenue Rehabilitation	OPEN	144	L/H	7,000.00	0.0	0.00	0	0	0.0	0	0	0
2018	2167	1148	41 South Central Street Rehabilitation	OPEN	144	L/H	10,000.00	0.0	0.00	0	0	0.0	0	0	0
2018	2167	1172	62 Upland Avenue Remediation and Rehabilitation	CDB	144	L/H	24,099.90	100.0	24,099.90	1	1	100.0	1	0	0
2018	2167	1174	62 Marion Street Rehabilitation	OPEN	144	L/H	23,774.99	100.0	23,774.99	1	1	100.0	1	0	0
2018	2167	1174	ANNUAL RESIDUALING DAY	CDB	144	L/H	23,675.27	100.0	23,675.27	9	9	100.0	9	0	0
2018	2167	1185	55 Swick Street Rehabilitation	CDB	144	L/H	6,445.00	100.0	6,445.00	1	1	100.0	1	0	0
2018	2167	1185	695 Broadway Avenue	CDB	144	L/H	100.00	100.0	100.00	1	1	100.0	1	0	0
2018	2167	1192	43 Railroad Street Rehabilitation	CDB	144	L/H	11,475.25	100.0	11,475.25	1	1	100.0	1	0	0
2018	2167	1201	40 School Street Unit 5 Rehabilitation	CDB	144	L/H	2,395.31	100.0	2,395.31	1	1	100.0	1	0	0
2018	2167	1197	210 W River Street Rehabilitation	OPEN	144	L/H	10,750.00	0.0	0.00	0	0	0.0	0	0	0

2015 - PRI0

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2018	2240	1155 15 Berwick Street Public Housing	OPEN	140	LNH	15,725.00	87.4	13,750.00	3	2	100.0	3	3
2018	2250	1166 95 Franklin Street Public Housing	COM	140	LNH	10,040.00	100.0	10,040.00	1	1	100.0	1	0
2018	2250	1167 11 High Street Rehabilitation	OPEN	140	LNH	40,000.00	0.0	575.00	0	0	0.0	0	0
2018 TOTALS BUDGET/UNDERWAY						155,765.00	35.6	33,365.00	3	3	100.0	3	3
COMPLETED						217,277.17	100.0	217,277.17	64	61	100.0	64	0
						373,042.17	75.5	350,642.17	67	64	100.0	67	3

PGH YEAR	PROJ ID	PRI0	2015 ACT ID	ACTIVITY NAME	STATUS	MTR CD	RTR CD	TOTAL		COMPS DRAWN AMOUNT	COMPRP TOTAL	LIMITS LNH	LN %	CUMULATIVE DECLINED UNITS		
								EST. AMT	% CDBE					CANBER	RENTER	
2017	0809	1101		REHABILITATION AWARDS	COM	140	LNH	1	93,496.35	100.0	36,196.35	30	30	100.0	27	3
2017	0809	1103		REHABILITATION AWARD EXPENSE	COM	140	LNH	1	37,522.35	100.0	37,522.35	30	30	100.0	27	3
2017	4154	1097	51 8th Avenue Rehabilitation	COM	144	LNH	1	1	7,160.00	100.0	7,160.00	1	1	100.0	1	0
2017	4154	1098	627 Finneric Street Rehab	COM	144	LNH	1	1	2,750.00	100.0	2,750.00	1	1	100.0	1	0
2017	4154	1104	12 Rehoboth Street Rehabilitation	COM	144	LNH	1	1	46,284.54	100.0	46,284.54	1	1	100.0	1	0
2017	4154	1124	ANNAUL PHASE 1 DOW DAY	COM	144	LNH	1	1	27,775.00	100.0	27,775.00	17	17	100.0	12	0
2017	4154	1125	101 River Street Rehabilitation	COM	144	LNH	1	1	12,995.00	100.0	12,995.00	1	1	100.0	1	0
2017	4154	1127	41 Downing Avenue Rehabilitation	COM	144	LNH	1	1	26,410.00	100.0	26,410.00	1	1	100.0	1	0
2017	4154	1130	585 WASHINGTON STREET REHABILITATION	COM	144	LNH	1	1	1,310.00	100.0	1,310.00	1	1	100.0	1	0
2017	4154	1134	11 Cedar Street Rehabilitation	COM	144	LNH	1	1	342.20	100.0	342.20	1	1	100.0	1	0
2017	4154	1136	71 Newark Street Rehabilitation	OPEN	144	LNH	1	1	90,822.00	85.9	83,137.53	1	1	100.0	1	0
2017	4154	1137	40 BOSTON STREET REHABILITATION	COM	144	LNH	1	1	5,925.00	100.0	5,925.00	1	1	100.0	1	0
2017	4168	1138	25 Grove Street Rehabilitation	COM	148	LNH	1	1	34,075.00	100.0	34,075.00	2	2	100.0	2	1
2017	4168	1139	187 WASHINGTON STREET Rehabilitation	COM	148	LNH	1	1	11,051.77	100.0	11,051.77	2	2	100.0	1	1
2017	4168	1150	9 Lewis Street Rehabilitation	COM	148	LNH	1	1	13,054.25	100.0	13,054.25	3	3	100.0	3	1
2017 TOTALS BUDGET/UNDERWAY								93,496.35	85.9	83,137.53	1	1	100.0	1	0	
COMPLETED								317,820.59	100.0	317,820.59	67	66	100.0	77	9	

**GEOGRAPHIC DISTRIBUTION AND LOCATION OF INVESTMENTS-Program Year 2018**

***The Acre (2601, Block Groups 1,2,3; 2606, Block Groups 2, 3)***

DDIS #	Activity Name	Project	Goal	Funding Type	Amount
1162-	Mother/Child Food/Cloth.	Public Services	50	CDBG Public Service-	\$ 8,000.00
1157-	Salvation Army Men's	Public Services	450	CDBG Public Service-	\$25,000.00
1160-	Open Hand Pantry	Public Services	75	CDBG Public Service-	\$ 6,000.00*
1164-	YMCA Early Education	Public Services	62	CDBG Public Service-	\$ 8,000.00
1159-	Homeless Drop-In Ctr.	Public Services	50	CDBG Public Service-	\$ 5,000.00*
1156-	Rent/Utility Assistance	Public Services	30	CDBG Public Service	\$14,000.00
1154-	Open Hearts Outreach	Public Services	45	CDBG Public Service-	\$ 2,500.00*
1155-	Mitch's Place Shelter	Public Services	67	CDBG Public Service-	\$ 7,000.00
1168-	Common Ground Café Kitchen Equipment	Public Services	40	CDBG Public Service-	\$ 3,000.00
1177-	Common Ground Café Facade Improvement	Economic Develop.	1	CDBG Economic Dev.-	\$10,488.50
1090-	147 Franklin Street	Housing Rehab	1	CDBG Rehab	inspections/ close-out
1080-	8 Dustin Street	Housing Rehab	2	CDBG Rehab	\$500.00
1094-	49 Cedar Street	Housing Rehab	1	CDBG Rehab	\$ 615.00
1127-	41 Downing Avenue	Housing Rehab	1	CDBG Rehab	inspections/ close-out
1134-	51 Cedar Street	Housing Rehab	1	CDBG Rehab	\$ 342.29
1126-	Common Ground 194 Winter Street Asbestos Removal + Demolition	Demolition	3	CDBG Demolition	inspections/ close-out
1133-	9 Lewis Street	Housing Rehab	2	CDBG Rehab	\$13,064.25
1145-	210 Primrose Street	Housing Rehab	1	CDBG Rehab	\$ 6,650.00
1147-	38 10 <sup>th</sup> Avenue	Housing Rehab	1	CDBG Rehab	\$ 2,274.00
1174-	62 Harrison Street	Housing Rehab	1	CDBG Rehab	\$23,774.59
1178-	35 5 <sup>th</sup> Avenue	Housing Rehab	1	CDBG Rehab	* see #1178
1185-	59 Dexter Street	Housing Rehab	1	CDBG Rehab	\$ 6,145.00
1143-	10 North Street FTHB	1 <sup>st</sup> Time HomeBuyer	1	CDBG FTHB	\$ 6,000.00
1146-	81 Harrison Street FTHB	1 <sup>st</sup> Time HomeBuyer	1	CDBG FTHB	\$ 6,000.00
1152-	14 Cedar Street FTHB	1 <sup>st</sup> Time HomeBuyer	1	CDBG FTHB	\$ 6,000.00
1176-	8-10 5 <sup>th</sup> Avenue FTHB	1 <sup>st</sup> Time HomeBuyer	1	CDBG FTHB	\$ 6,000.00

***Highlands (2602, Block Groups 1,2)***

1082-	8 Fay Place	Housing Rehab	2	CDBG Rehab	-\$ 6,787.54
1159-	Homeless Drop-In Ctr.	Public Services	50	CDBG Public Services-	\$ 5,000.00*
1160-	Open Hand Pantry	Public Services	75	CDBG Public Services	\$ 6,000.00*
1154-	Open Hearts Outreach	Public Services	45	CDBG Public Service	-\$ 2,500.00*
1191-	40 School Street, Unit #5	Housing Rehab	1	CDBG Rehab	-\$ 2,399.31
1186-	93 Fountain Street	Housing Rehab	2	CDBG Rehab	-\$10,040.00

**Mount Washington (2608, Block Groups 1,2; 2609, Blocks 2,3)**

1129- 487 Washington Street	Housing Rehab	2	CDBG Rehab	-\$ 6,463.77
1137- 40 Boston Street	Housing Rehab	2	CDBG Rehab	-\$ 5,925.00
1105- 15 Grove Street	Housing Rehab	2	CDBG Rehab	-\$ 20,975.00
1158- Inner City Boxing Club	Public Services	19	CDBG Public Services-\$	2,500.00
1123- Zinnia Early Education- Mt. Washington Connection To Employment	Economic Develop.	4	CDBG Economic Dev.-\$	7,350.00
1135- 350 Washington Street Façade Improvement-	Economic Develop.	1	CDBG Economic Dev.-\$	5,000.00
1173- High + Grove Street Lot Pocket Park	Public Improvements	1	CDBG Public Improv.-\$	6,252.31
1180- Moody School Area Park & Playground	Public Improvements	1	CDBG Public Improv.-\$	1,634.68
1181- Tilton School Neighborhood Playground	Public Improvements	1	CDBG Public Improv.-\$	1,725.58
1153- 15 Bartlett Street	Housing Rehab	2	CDBG Rehab	-\$13,750.00
1171- MakeIT Haverhill Façade Improvement	Economic Develop.		CDBG Economic Dev.-	inspections
1142- 63 Wilson Street FTHB	1st-Time HomeBuyer	1	CDBG FTHB	-\$ 6,000.00
1188- Cox + Brown Community Center Façade Improvement	Economic Develop.	1	CDBG Economic Dev.-\$	2,665.00
1187- 44 High Street	Housing Rehab	2	CDBG Rehab	-\$ 575.00
1196- 430 Washington Street Asbestos Abatement	Demo./Clearance	7	CDBG Demolition	inspections
-12 Shepherd Street	De-Leading	2	Get the Lead Out	\$ 12,100.00

**Hilldale/Broadway Area (2607, Block Group 2)**

1128- Cashman Field Renovation + Playground	Public Facility	1	CDBG Public Improv.-\$12,950.00	
1104- 12 Bateman Street	Housing Rehab	1	CDBG Rehab	-\$43,184.85
1149- Lafayette Square Entrance	Public Improvements	1	CDBG Public Improv.-\$	300.00
1167- Ruth's House Clothing Referral Program	Public Services	366	CDBG Public Services-\$	5,135.00
1189- 986 Broadway Repairs	Housing Rehab	1	CDBG Rehab	-\$ 100.00
1192- 2 Little River Street	Housing Rehab	1	CDBG Rehab	-\$ 800.00
1193- 'Leaving the Streets' Anti-Gang Youth Program	Public Services	10	CDBG Public Services-\$	2,500.00
-53 Broadway	De-leading	1	Get the Lead Out	-\$22,500.00

**Lower Bradford Area (2610, Block Group 1)**

1081- 34 South Central Street	Housing Rehab	1	CDBG Rehab	-\$20,240.00
1148- 41 South Central Street	Housing Rehab	1	CDBG Rehab	-\$12,200.00
1190- 13 Railroad Street	Housing Rehab	1	CDBG Rehab	-\$ 11,479.25

**Downtown/Gateway Area (2601, Block Groups 2,3; 2602, Block 2)**

1163- Pathways to Success Academic Program	Public Services	25	CDBG Public Services-	\$ 5,000.00
1131- Park Way Lot Paving	Public Facilities	1	CDBG Public Improv. -	\$ 1,404.18
1150- Bailey Boulevard Enhance.	Public Improvements	1	CDBG Public Improv. -	\$ 3,341.79
1179- Riverfront Park Enhance.	Public Improvements	1	CDBG Public Improv. -	\$ 4,200.00
1183- Farmers' Market Enhance.	Public Improvements	1	CDBG Public Improv. -	\$ 1,647.00
1165- Sarah's Place- Keeping Elder Participants Healthy	Public Services	42	CDBG Public Services-	\$14,000.00
1166- Downtown Boxing Club Fight for Kids' Program	Public Services	17	CDBG Public Services-	\$ 2,500.00
1182- Washington Square Renovations	Public Improvements	1	CDBG Public Improv. -	\$ 19,577.28
1184- G.A.R. Park Bench Replacement	Public Improvements	1	CDBG Public Improv. -	\$ 8,226.08
1170- Bethany Intergenerational Discovery Club Program	Public Services	163	CDBG Public Services-	\$ 4,400.00

**Target Area wide (2601, 2602, 2606, 2607, 2608, 2609)**

1106- Code Enforcement	Code Enforcement		CDBG Code Enforce	- \$ 2,744.70
1140- Code Enforcement	Code Enforcement		CDBG Code Enforce	- \$38,923.30

**Citywide/Miscellaneous Locations**

1178- Annual Rebuilding Day	Housing Rehab	9	CDBG Rehab	-\$ 23,635.22
1136- 21 Newark Street	CDBG Rehab	1	CDBG Rehab	\$ 77,945.74
1161- Heating Assistance	Public Services	45	CDBG Public Services-	\$ 15,000.00
1100- Administrative Salaries	Administration		CDBG Admin/Plan.	- \$ 3,727.28
1102- Administrative Expense	Administration		CDBG Admin/Plan.	- \$ 649.66
1101- Rehabilitation Salaries	Housing Rehab	--	CDBG Rehab	- \$ 3,448.56
1103- Rehab Admin. Expenses	Housing Rehab	--	CDBG Rehab	- \$ 341.88
1138- Administrative Salaries	Administration		CDBG Admin/Plan.	-\$106,414.14
1141- Administrative Expense	Administration		CDBG Admin/Plan.	- \$ 35,056.01
1139- Rehabilitation Salaries	Housing Rehab		CDBG Rehab	-\$ 94,579.27
1151- Rehab Admin. Expenses	Housing Rehab		CDBG Rehab	-\$ 37,949.17
1172- 62 Upland Avenue	Housing Rehab	1	CDBG Rehab	-\$ 24,099.90
1175- Childcare Supporting Employment	Economic Develop.	3	CDBG Economic Dev.	- \$ 12,885.14

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## Misc. Photos and Articles

# Housing designation aims to spur development

By MIRA LABELLA  
miralabella@haverhill.com

HAVERHILL — Gov. Charles Baker was in Haverhill on Thursday to announce the city is one of the 10 latest communities in the state to be designated as a Housing Choice Community, which will open the door to new sources of state funding to support economic development.

The 10 communities join 69 Housing Choice Communities designated in 2013. Baker made the

announcement at the newly opened Ellis Factory Lofts at 24 Essex St., where he was joined by Mayor James Fiorentini, state Reps. Linda Dean Campbell, D-Methuen, Christina Minicucci, D-North Andover, Lenny Mirra, R-West Newbury, and Andy Vargas, D-Haverhill, along with other local and state officials.

The city recognized as a Housing Choice Community for adopting best practices for boosting housing production. The Baker

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## HOUSING

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administration has awarded \$4 million to 13 communities through the Housing Choice Capital Grant Program since its inception two years ago, according to a press release from the governor's office.

Haverhill earned the designation by building more than 800 new homes over the last five years, successfully leveraging state resources to drive the conversion of former downtown mill buildings into mixed-use developments and promoting a variety of housing and commercial activity, according to the governor's office.

In addition to Haverhill, the newly designated communities include Ayer, Burlington, Dracut, Fall River, Franklin, Hingham, Newton, Westwood, and Wrentham. Since 2014, these municipalities have collectively produced more than 5,800 new units of housing, according to the governor's office.

"We congratulate today's designees for their commitment to delivering important housing for residents and look forward to building on this progress by working together with the Legislature to pass our Housing Choice legislation," Baker said.

Baker also highlighted his key legislative housing proposal, filed in February. The bill, called the Housing Choice Initiative, calls for targeted zoning reforms with a goal of spurring 185,000 new housing units by 2025.

Baker said his proposal would change a century-old



RYAN HUTTON/STAFF PHOTO

Gov. Charlie Baker shakes hands with Haverhill Mayor James Fiorentini at the Ellis Factory Lofts in Haverhill on Thursday during a visit to discuss his Housing Choice Initiative.

state law requiring a two-thirds supermajority in communities across the state to a simple majority for certain zoning changes, in an effort to free up projects that got bogged down in the planning and approvals stages.

"This legislation will give our city options to control our own destiny," Fiorentini said. "It fits perfectly with our ongoing master plan process and will help us as we decide where we want residential growth and what kind of residential growth we want. Most importantly, it will give us new tools to develop housing that middle class families can actually afford."

Several developers at the event lamented the high cost in terms of time and money as well as the uncertainty in obtaining approvals for housing projects under current state laws. The result is that developers end up pursuing

only high-end projects for high-income buyers and renters.

"This has led to a shortage of housing for young people and seniors and working families," Baker said. "We need to do something to change this and we need to do it soon."

Reps. Campbell, Minicucci, Mirra and Vargas as well as Karen Sawyer Conard, executive director of the Merrimack Valley Planning Commission, David Traggorth, president of Traggorth Companies, and Eric Chinburg, president of Chinburg Properties, joined the mayor in endorsing the legislation in the lead up to the May 14 Joint Committee on Housing hearing.

Chinburg's new Lofts building, a former shoe manufacturing building, was transformed into 58 units of market rate housing, and according to Chinburg, is

already full with tenants including millennials, empty nesters, and young adults who were looking for their first apartment as the building features many small studios.

"Gov. Baker's housing choice legislation provides a much clearer path to create dense urban housing and to preserve existing structures like the Ellis Factory Lofts," Chinburg said. "It will increase housing options and density, reduce dimensional requirements, and decrease costs, which all helps to make more affordable projects."

David Traggorth, president of Traggorth Companies, also stepped up to support the governor's legislative proposal.

In 2016, Traggorth transformed the former Surplus Office Supply building at 87 Washington St. into JM Lofts, and is currently transforming the long-vacant, four-story brick building at 87 Washington St., which more than a decade ago housed Trattoria Al Forno restaurant, into a similar type of mixed-use development.

"We have been successful in Haverhill because Mayor Fiorentini has proven that housing is key to economic development, and because Gov. Baker has given us the tools like the Housing Development Incentive Tax Credit and the State Historic Tax Credit to help make it happen," Traggorth said. "We support the housing choice legislation so that we can scale up the success we've had both within Haverhill, and in other cities and towns eager to see the same incredible results."

*You are cordially invited to join*

*Governor Charlie Baker*

*Acting Undersecretary Jennifer Maddox*

*and*

*Haverhill Mayor James Fiorentini*

*for an*

## **Announcement and Spotlight on Housing Choice**

Thursday, May 9<sup>th</sup>, 2019  
11:30 AM

~

Ellis Factory Lofts  
24 Essex Street, Haverhill, MA

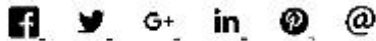
Please RSVP with Ryan Ambrose at [ryan.ambrose@dmass.gov](mailto:ryan.ambrose@dmass.gov)



[https://www.eagletribune.com/news/haverhill/city-to-provide-child-care-help-with-block-grant-money/article\\_575f16d3-916f-53c8-a9f2-466521a0e498.html](https://www.eagletribune.com/news/haverhill/city-to-provide-child-care-help-with-block-grant-money/article_575f16d3-916f-53c8-a9f2-466521a0e498.html)

## City to provide child care help with block grant money

By Mike LaBella [mlabella@eagletribune.com](mailto:mlabella@eagletribune.com) May 14, 2019



**HAVERHILL** — The city plans to spread the nearly \$1 million in Community Development Block Grant money it expects to receive from the federal government this year on a various neighborhood initiatives, including providing child care scholarships to encourage residents get a job, helping first-time homebuyers pay up-front costs, and help fund a space for free job training.

Bill Pillsbury, the city's director of economic development, said he expects the city will receive a similar amount to last year, approximately in the \$970,000 range, to be spent in the next fiscal year, which begins July 1.

He said 80 percent of the money the city receives from the federal government each year must benefit low to moderate income residents and spent primarily within target neighborhoods, notably Mt. Washington, the Acre and the Highlands.

The program also supports public services such as food pantries, home heating assistance, programs to assist the homeless, and community groups such as Emmaus Inc. and Community Action.

Pillsbury told the City Council at its May 7 meeting that CDBG money is helping with neighborhood stabilization efforts such as housing rehabilitation for owner-occupied projects, code enforcement, selective demolition, improvements to streets and sidewalks, and assistance to programs such as Rebuilding Together, which he said is an important program for the city.

"And we've branched out in recent years with our first-time homebuyer program," he said.

Qualified time homebuyers, primarily in the Mt. Washington and Acre neighborhoods are eligible for down-payment and/or closing cost assistance, according to Andrew Herlihy, the city's division director for Community Development.

[https://www.eagletribune.com/news/haverhill/city-to-provide-child-care-help-with-block-grant-money/article\\_575f16d3-916f-53c8-a9f2-466521a0e498.html](https://www.eagletribune.com/news/haverhill/city-to-provide-child-care-help-with-block-grant-money/article_575f16d3-916f-53c8-a9f2-466521a0e498.html) 1/4

"We use this as a tool to increase owner occupancy in certain areas of the city," Herlihy said. "Most people live in neighborhoods where everyone owns, or no one owns, so we're trying to infuse home ownership in neighborhoods with low owner occupancy."

This year, the city provided up to \$6,000 for about a dozen applicants in inner-city neighborhoods, and will bump that up to \$7,500 per applicant in the next fiscal year for the Mt. Washington neighborhood.

"For the Acre, it will still be \$6,000," Herlihy said. "Mt. Washington is a critical area with the lowest, owner-occupied rates while incomes are rising in the Acre along with more home ownership."

Pillsbury said the program is branching out to provide support for childcare, and will focus on the Mt. Washington neighborhood.

To encourage more people to get into the workforce due to childcare costs, the city will be offering some support for them to send their children to quality childcare services to free them up to find employment.

Money will be available to help as many as six households per year.

Herlihy said the city is working with Mass Hire Haverhill (formerly ValleyWorks) and various childcare providers.

"The providers tend to know the parents, and we ask them to refer parents to us," he said. "We're trying to drive up employment, especially in the Mt. Washington area where there is a labor participation problem as well as child care issues."

The federal money, along with money from other sources will be used to support the Make it Haverhill center at 301 Washington St., where community leader Keith Boucher is working to transform a former shoe store into a neighborhood job training center and makerspace, where entrepreneurs can start their businesses.

"Southwick provided them with sewing machines, to learn on, then people apply for a job at Southwick," Herlihy said.



Although the council eagerly approved Pillsbury's request to have the mayor submit the city's Fiscal Year 2020 CDBG plan to the federal government, some counselors expressed their concerns with the level of funding.

Counselor Tom Sullivan praised Pillsbury for what he's been able to accomplish with the block grant money the city receives, but expressed disappointment with the amount of money coming from the federal government.

"I think it's an embarrassment that our president and our federal legislators can't get us more money can't get us more money for programs such as this ... given the size of the federal government budget it really is embarrassing and somewhat of a disgrace that we don't get any more money," he said.

Counselor William Macek echoed Sullivan's concerns.

"Our federal government has almost forgotten about communities," Macek said. "They spend money around the world without much thought, and they don't think much about sending money back to help the communities."

0 comments

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1 person listening

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Newest | Oldest

NEW SIGNAGE AS PART OF RIVERFRONT PARK IMPROVEMENTS (IDIS #1179)

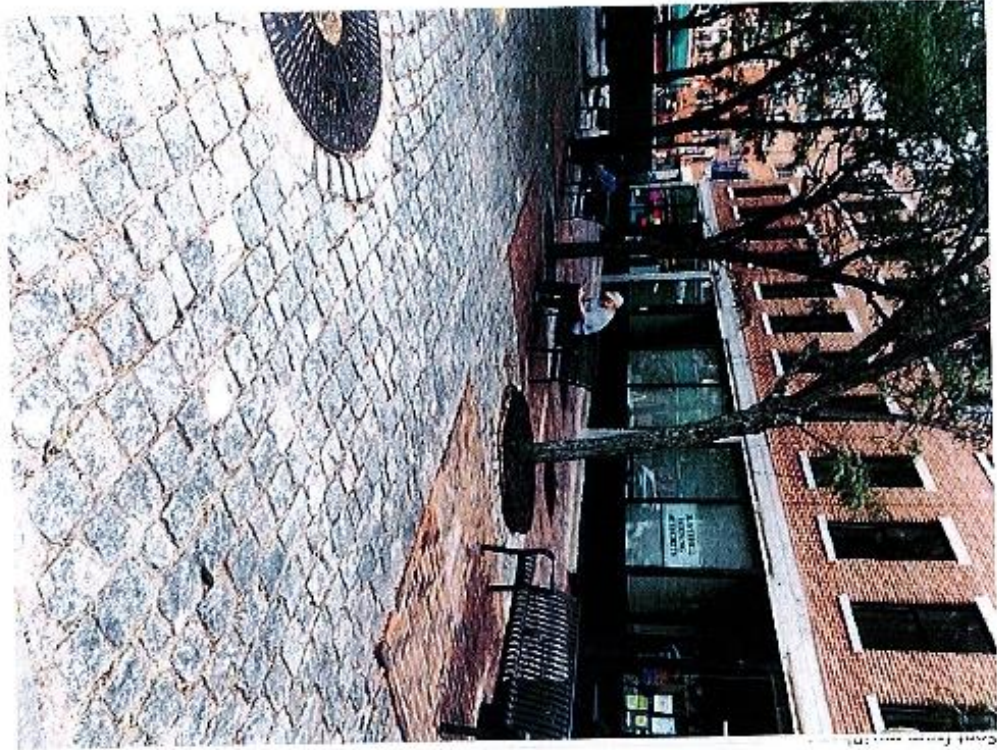


Sent from my iPhone





WASHINGTON SQUARE BENCHES REPLACED AFTER HOUSING AUTHORITY FACADE COMPLETED (IDIS #1182)





NEW TRASH BARREL INSTALLED BY WAR MEMORIAL/PEACE PARK (IDIS #1150)



NEIGHBORHOOD MEETING AT REHOBOTH LIGHTHOUSE GOSPEL CHURCH IN MOUNT WASHINGTON CONDUCTED IN SPANISH REGARDING CDBG AND BREAD & ROSES HOUSING PROJECT



Sent from my iPhone



ORGANIZED BY MOUNT WASHINGTON ALLIANCE, RESIDENTS OF THAT NEIGHBORHOOD MARCH IN HAVERHILL'S  
LONGEST EVENT, THE ANNUAL SANTA PARADE.

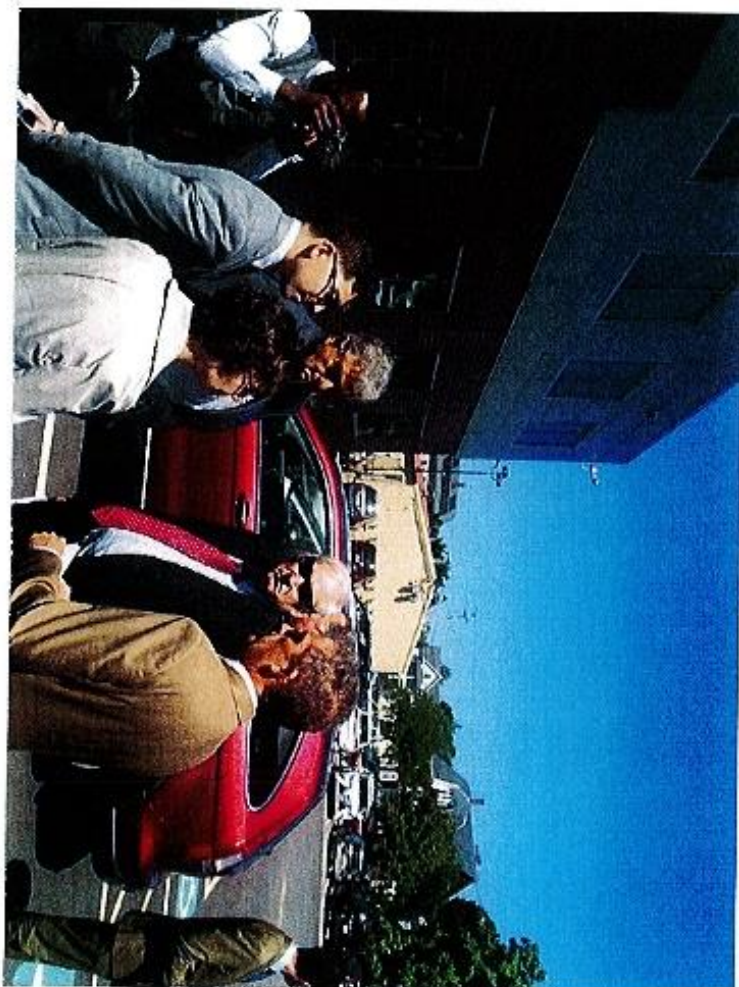


GROUNDBREAKING AT THE HEIGHTS AT HAVERHILL, A NEW 10-STORY TOWER ALONG THE MERRIMACK RIVER BOARDWALK DOWNTOWN





(SECOND FROM RIGHT) BOSTON FEDERAL RESERVE PRESIDENT ERIC ROSENBERN AT TOUR OF MOUNT WASHINGTON NEIGHBORHOOD



### **MWA Staff**

Christine P. Soundara  
Initiative Director

Abigail V. Perez  
Project Coordinator

John Cuneo  
President/CEO  
WDC Backbone Agency Director



### **MWA Governance Committee Members**

Gretchen Artuz  
Ernstman, Inc.  
Chair of MWA Health Committee

Keith Baucher  
Udon Knottess

John Cuneo  
Community Action, Inc.  
Backbone Agency Director

Joe Fardini  
Fardini Baking Co.

Andrew Herlihy  
The City of Haverhill

Karina Everett Hobbs  
Power of Self Education (P.O.S.E.)  
Patriotic Lighthouse First Gospel Church  
MWA Steward

Hartell Johnson  
Town Haverhill

Rashawn Martin  
Haverhill Public Schools

Alice Mann  
EADA Volunteer (Not a Governance  
Committee Member)

Mirra Mejias  
Mt. Washington Resident

George Merlery  
Northern Essex Community College

Melissa Seavey  
Greater Haverhill Chamber of Commerce

[www.mtashingtonalliance.org](http://www.mtashingtonalliance.org)

3 Washington Square  
Haverhill, MA, 01830  
978-373-1971

## *The Mount Washington Alliance presents* **Federal Reserve Bank of Boston President & CEO, Eric Rosengren Site Visit to Haverhill**



Thursday, July 19, 2018  
Fardini Baking Co.  
375 Washington Street  
Haverhill, MA, 01832  
2:30PM-4:00PM

**working**  
**cities**  
collaboration



**Mount Washington Alliance**

**OUR MISSION**

The Mt. Washington Alliance works to expand opportunity in the Mt. Washington neighborhood of Haverhill through programs and resources for improving education, employment, and neighborhood life. Residents play a prominent role in both shaping and evaluating the work of the Alliance.

***Federal Reserve Bank of Boston  
President & CEO, Eric Rosengren  
Site Visit to Haverhill***

- 2:30pm**      **Guided Bus Tour:** Mt. Washington neighborhood and downtown Haverhill
- 3:00pm**      **New & Good: Welcome**
- 3:10pm**      **Boston Fed President & CEO, Eric Rosengren**
- 3:20pm**      **Table Talk 1: Quality of Life Campaign**
- 3:30pm**      **Table Talk 2: MW Resident Experiences**
- 3:50pm**      **Market Place: Make an offer or request!**
- 4:00pm**      **Closing Remarks**



**CBA Person Project**

Coalition for a Better Area plan to construct 44 residential units in a four story building, commercial space, a community room, and two offices. At least 18 units will be affordable at 50 percent area median income.



**Merrimack Valley Music and Arts**

Merrimack Valley Music & Arts is a center for the growth and development of a performing Arts community within the Merrimack Valley. This center will foster beginning, intermediate and advanced artistic gifts and talents, and embrace those seasoned in their abilities as the inspiration and instruction for the new generation of leaders and learners.



**Northeast Veteran's Outreach Center**

VIEWK is located in the heart of Mt. Washington. The center provides a continuum of care to Veterans, their families, from the very basic food and shelter needs to advocacy, information, referral, career, and education services.



**Wysoki Park**

The City of Haverhill submitted a proposal to Reinvest in Wysoki Park (new playground, community garden, dog park, etc.) to the Terland Acquisitions and Renovations for Communities Grant Program (July 2018)



**301 Washington Street—MakeIt Haverhill**

A "Collaborative Marketplace" for Haverhill, partnering with other organizations such as Creative Haverhill, the Mt. Washington Alliance, the City and other civic and service oriented organizations.





### **UMass Lowell Innovation Hub**

The UMass Lowell Innovation Hub offer entrepreneurs, startups, technology companies and established manufacturing partners 24-hour access to all the amenities they need to get their businesses up and running.



### **HC Media—Studio 101**

HC Media Studio 101 is HC Media's state-of-the-art new location in the first floor of the new Harbor Place building in Downtown Haverhill. Workshops based at the site include: Boston Post Adaptive Leadership Workshop with Paul Schmitz, Network Night Training with Bill Traynor, and Stop the Violence Event in partnership with UTEC, PDSB, Haverhill Police Department, Urban Kindness, and more.



### **Haverhill Riverfront Boardwalk**

September 2016, the Haverhill Riverfront Boardwalk overlooking the Merrimack River has opened to the public that extends from the Harbor Place buildings connecting to the other boardwalk behind Haverhill Bank.



### **Northern Essex Community College —Culinary Arts & Hospitality Center**

Northern Essex Community College's new Culinary Arts & Hospitality Center will be located in "The Heights at Haverhill", a 10-story, 65,000 square-foot luxury mixed-use development that Lupol Companies is building at 192 Merrimack St in downtown Haverhill. NECC President, Jane Glenn and NECC Executive Director of Workforce Development and Corporate Relations, George Morfarty are looking forward to partnering with Lupol Companies and the City of Haverhill and contributing to the revitalization of downtown Haverhill.



### **Community Action, Inc. (CAI)**

Community Action, Inc. leads as the backbone agency for the Worsing Cities Challenge. CAI is an anti-poverty agency that serves 11 communities in the northeast corner of Massachusetts. Programs and services offered by CAI include: adult education, Head Start and family daycare, consumer services, food and clothing, fuel and energy, and housing and shelter.



**Guide Bus Tour Sites**

### **Fantini Baking Co.**

One of the city's oldest family owned businesses in the heart of Mt. Washington. The Fantinis have donated \$20,000 to Triton School for the purchase of new Chromebooks for their sits on the MWA Governance Committee and offers the conference room space for our monthly Governance Committee meetings.



### **Rehoboth Lighthouse Full Gospel Church**

The site has provided a location to host several MWA events including MWA's Neighbor Night's, community asset mapping, and Broad and Rosses Community Forum on the Affordable Homeownership Project. Karina Everett Hobbes, CEO of PDSB sits on the MWA Governance Committee and represents PDSB and Rehoboth Church (owned by the Hobbes Family).





### **St. George's Church**

Breed and Roses Housing plan to build 10 units of affordable housing on the site of the Church. A community forum was held on June 29 with a dozen in attendance to learn more about the project.



### **Urban Kindness, Community Garden**

A Mc Washington neighborhood group known as Urban Kindness built a community garden on the land owned by MW resident and MWA Governance Committee member, Keith Boucher.



### **Consentino Annex at Bartlett School**

The Bartlett School works to provide a high, developmentally appropriate academic expectations so that children can reach their full potential and become life-long learners. The Bartlett is a public school serving Kindergarten through Grade 2.



### **Silver Hill Horace Mann Charter School**

Silver Hill Horace Mann Charter School is to be a thriving learning environment that educates, inspires, challenges and nurtures the minds and well-being of our diverse population of children Kindergarten through Grade 5. The MWA Health Committee has hosted its Annual Community Health Fair at this site over the last two years.



### **Consentino School**

Consentino is dedicated to ensuring each learner meets or exceeds rigorous academic standards to become a citizen with integrity, skills, and the resources to succeed in the global community. Consentino is a public school serving students grades 1-8.



### **Tilton School**

Over 500 1st through 4th grade students attend Tilton. MWA Gov Comm member and UK leader Keith Boucher has worked tirelessly with the PTOC and staff to support school improvement efforts.



### **Grove Street Vacant Lot**

This lot is the focus of MWA Pitch Contest winner Lynne Azevedo. She will organize neighbors to clean up and improve the lot. The Mayor has pledged the City's help in cleaning up the park and installing a bench.



### **Swasey's Field**

Is a true gem in the city and a point of pride for neighborhood residents. Recently it has become the focus of the HPD's annual "National Night Out" festivities, which is attended by thousands.



### **G.A.R. Park**

The park served as the assembly point for a citywide rally against violence in response to the murder of Mike Colan in the heart of Mount Washington.



# VISION HAVERHILL —2035—→

## **Kick-off and Listening Workshop**

Wednesday, May 29  
6–8pm

Consentino Middle School  
685 Washington Street  
Haverhill, MA

### ***Help us shape the Haverhill of tomorrow!***

Join Mayor James Fiorentini and the Master Plan Committee for the launch of Vision Haverhill 2035, the process to update the City of Haverhill's master plan. Vision Haverhill 2035 will work with the community to create a shared understanding of issues and opportunities facing the city, and together we will craft a plan for the future.

This workshop will introduce you to the planning process, present existing conditions analysis, and offer you a chance to share your priorities for the plan.

[visionhaverhill2035.org](http://visionhaverhill2035.org)

**Brought to you by the City of Haverhill and Mayor Fiorentini**