

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The Program Year 2020 (PY20) Plan for Community Development Block Grant (CDBG) and other community development efforts was created under historically tumultuous circumstances. Plan development followed a normal course in early 2020, with an extremely strong economy and record low unemployment (2.0%) in Haverhill, following a year with the best City budget in two decades.

Then the coronavirus arrived, resulting in a pandemic that affected the planet, the nation and Haverhill itself. Eventually 99 city residents died and thousands of city residents caught the disease, many with lingering health effects. The public health emergency forced a shutdown of the economy, spiking unemployment in Haverhill to 29% in just 2 months! One of the City's largest employers, Southwick Clothing/Brooks Brothers went bankrupt and abruptly closed up its manufacturing facility in Haverhill, costing 500+ lost jobs. City government and the public schools were forced to operate remotely in ways they never had. City government operated in a crisis/triage mode. Soon CARES Act funds provided extensive relief through the CDD office, including CDBG-CV funds from the CARES Act. These funds proved critical to providing Personal Protective Equipment (PPE), quarantine, cleaning and disinfecting services, emergency health outreach, food and COVID testing to city departments and the community itself through dedicated volunteers and non-profits. CDBG-CV became the priority, providing resources to address an unprecedented rise in food insecurity, provide emergency rental assistance, homeless quarantining, child care subsidies and distance learning support. These funds also provided support to small businesses such as family-run restaurants to keep this critical segment of Haverhill's downtown economy alive and support jobs for lower-income workers.

After months of being in the red zone after a first and second wave, the City is slowly emerging from coronavirus. The unemployment rate dipped to 8% in Haverhill and stayed flat as labor participation reemerges as a problem. COVID exposed inequities in our neighborhoods, our economy, and our institutions during an era of social unrest and political upheaval. Schools and businesses are reopening, and Haverhill proudly has actually added to its number of restaurants while most communities have lost scores of these businesses. An Amazon distribution center has taken over the former Southwick space. Industrial space is at capacity. Meanwhile, there are numerous retail vacancies downtown and elsewhere. Haverhill turns to its new Master Plan to help provide guidance in returning long lasting and sustainable growth.

COVID seemingly change everything-- including several points of focus for the PY20 Plan. One thing seemed immune from the Pandemic-- the housing crisis. The supply of housing remains insufficient, and

market forces have driven the cost of housing out of reach of too many residents. The constrained housing market is creating a host of problems that this Plan seeks to assist in addressing-- homelessness; a lack of non-housing necessities; need for better jobs closer to home; quality recreational outlets in neighborhoods, etc.

This Plan takes advantage of HUD waivers that allowed for a delayed submission while emergency COVID issues were addressed. The CDD's strategy is to use these funds as quickly as possible while blending into Program Year 2021, getting back onto a normal Plan schedule as soon as possible. Creation of this particular Plan was challenging given the unprecedented circumstances that caused so many changes, along with an amended amount of CDBG funds from HUD (a \$200 reduction).

The historic coronavirus Pandemic will affect the Consolidated Plan and community development efforts of the City of Haverhill likely for years to come.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

- Expand Supply, Type and Diversity of Housing
- Maintain Housing Stock
- Increase Owner-Occupancy and Labor Participation
- Provide Other Non-Housing Necessities
- Promote Neighborhood-Based Economic Development
- Foster Access to Economic Opportunities and Resources
- Stabilize Neighborhoods

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Evaluation of past performance is challenged by the chaos wrought by the COVID-19 Pandemic, which created a national emergency of historic scope at the end of the previous 5-Year Consolidated Plan (ConPlan) period. HUD's generous allocation of additional CDBG funds (CDBG-CV) required two

substantial amendments to the Program Year 2019 Plan, just as that program year and that ConPlan period were supposed to be ending. Program Year 2019 was treated as an 18-month year, and priority shifted to expending CDBG-CV funds expeditiously to deal with the public health emergency and its effects on hunger, housing and employment, among other vital issues. The start of PY2020 was delayed as a result, taking advantage of HUD mega waivers.

The City is proud of its expenditure rate and effectiveness of disbursing CDBG-CV and other CARES Act funds in order to address the effects of the COVID-19 pandemic. Two-thirds of these emergency funds have been expended or are actively being spent, with care being given not to duplicate the use of federal funds.

In terms of previous performance, by and large the City achieved most, but not all, of its goals from the prior Program Year and ConPlan period. For every Goal that missed its mark badly, there is another Goal that greatly exceeded its expected performance metrics, with about half of the Goals basically meeting their targets more or less exactly.

Housing Rehabilitation is running well again after being suspended early in the prior ConPlan period for quality review. Prior unused rehab funds originally emanating from this delay have now been expended, so the PY20 budget fully funds the Housing Rehabilitation Project for single- and multi-family dwellings.

A tremendous amount of CDBG-funded Public Improvements were undertaken in 2019 and into the 2020 year, with notable projects completed at Wysocki Park (playground installation), Kennedy Circle Housing Authority buildings (environmental remediation), Essex Street and sidewalk paving, Merrimack Street (utility relocation), Washington Square (pedestrian improvements), and street furniture installations around the Target Area. This completed a proud roster of Public Improvement accomplishments over the past 5 years. There are fewer CDBG-funded Public Improvements in the pipeline at the start of this new ConPlan period.

With investments made in ramping up internal staffing and training, the City has the capacity to increase CDBG-funded Code Enforcement during the Pandemic and for the foreseeable future to ensure safe, sanitary neighborhood conditions and the surge in this need in response to Coronavirus.

First-Time Homebuyer activities over the prior ConPlan period were somewhat underwhelming, so there is a need to utilize unspent prior year funds that were previously allocated for this FTHB activities in this upcoming Program Year, so that explains the budgeted reduction (which is not indicative of any lack of prioritization of increasing owner occupancy in distressed neighborhoods).

Economic Development activities (such as Facade Improvement, workforce development, microenterprise support, and business outreach efforts) were also somewhat underwhelming in terms of prior ConPlan performance; the Pandemic has brought these economic development needs back to the forefront and thus this Project is realizing a budgetary increase.

Likewise, the City is obligated to take advantage of existing HUD waivers to expend Public Services funds for CDBG over and above the normal 15% cap, in order to respond to the coronavirus pandemic and its effects.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Citizen Participation Process involved joint actions with and without the North Shore HOME Consortium, and both formal and informal meetings in order to elicit the most relevant feedback.

The public participation process is in actuality the product of months of outreach, information gathering, listening, and data analysis by the City's Community Development Department (CDD) and even the Mayor himself.

The City relies on the viewpoints expressed by its Community Affairs Advisory Board (CAAB) through a series of public meetings. The CAAB is a very diverse board, proudly the most diverse in City government, comprised of mainly Target Area residents who are familiar with the work of non-profits addressing poverty and the needs of their low-to-moderate income neighbors. CAAB feedback is very useful in setting the parameters and priorities for each year's entire Annual Plan, not just the 15% Public Services share. The City was able to complete its Public Service RFP hearings in person in March 2020 just prior to the public health imposed emergency lockdowns. This included a CAAB meeting in Mount Washington at MakeIT Haverhill.

All sub-recipients are routinely asked if there are any trends, issues or concerns of which the City should be aware. Every year different issues and phenomena emerge and take shape, such as a focus on youth mental health issues and food insecurity as a result of the COVID-19 Pandemic, as well as those barriers to returning to the labor market post-pandemic. Unfortunately, due to the coronavirus public health emergency, on-site visits to CDBG-funded subrecipients could not take place over the Past Year. This represented a missed opportunity to see firsthand community needs and hear of trends and issues that often emerge during these visits.

While exclusively CDBG-dedicated public outreach sessions are relatively few in number and not well-attended, overall, the number of public input sessions that provided input to this Plan is sufficient.

Also, a great deal of community outreach was conducted by members and outreach staff of the Mt. Washington Alliance/Census 2020 personnel. These efforts solicited feedback on the lack of service usage and low expectations, underwhelming civic engagement and social isolation experienced by residents in this poorest of Haverhill's neighborhoods. .

Civic groups such as the Merrimack Valley Planning Commission's (MVPC) Comprehensive Economic Development Strategy (CEDS) Committee, Greater Haverhill Chamber of Commerce, Team Haverhill, the

Merrimack Valley Transportation Working Group, the United Way's Haverhill One Fund Committee and clergy groups such as the Interfaith Network of Compassion (INC) frequently offer their comments about the direction of the City's community development plans and strategies. The Mount Washington neighborhood had a special focus, as well as the salient issue of opioid abuse and gang violence ravaging the community.

Finally, elected and city officials are solicited for their input. A formal City Council hearing was held to present the elements, justification and goals of the City's Annual Action Plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Public comments for this Plan originally focused on youth, homelessness, elder needs and the ongoing opioid epidemic, but conversations morphed during the coronavirus outbreak in the Spring of 2020. The focus quickly shifted to food insecurity and supporting overwhelmed volunteer food pantries largely operated by those elders most susceptible to death from the virus. Much concern was raised for housing stability and preventing coronavirus outbreaks among the city's homeless population, those residing in assisted and/or congregate living, and those who lost employment and income as unemployment briefly spiked to 29% in Haverhill in May, 2020.

At the end of this Program Year 2020 Plan development, concerns about the mental health toll from the social isolation mandated by the Pandemic on youth and others surged as a factor, which will obviously need to be prioritized in subsequent Plans. As part of the national conversation that several high-profile racial incidents stirred, there were also public comments about promoting racial equity and breaking down structural and institutional racism through various Community Development efforts. Child care, transportation and economic development support for small businesses also emerged as issues that were not as evident during the onset of this incredibly tumultuous period.

6. Summary of comments or views not accepted and the reasons for not accepting them

There were no other notable comments to the Plan that were not accepted. There were no responses to the Public Notice that was advertised in the EAGLE-TRIBUNE (the local periodical with the largest circulation).

7. Summary

Much of the focus for the upcoming Program Year (PY2020) revolves around recovery from the Pandemic and moving forward.

One challenge will be sustaining the unique partnership that resulted from the expired Working Cities Challenge grant from the Federal Reserve to improve economic outcomes for residents of the Mt. Washington area, which comprises statistically the most impoverished census blocks in the city and a designated Opportunity Zone. The Fed provided \$475,000 over 3 years (now completed) for the Mt. Washington Alliance to expand and enhance: job opportunities; access to training; educational conditions at the challenged neighborhood Tilton School; neighborhood conditions such as stable housing, new affordable housing units, cleanups, public health efforts and community events. This physically and socially isolated, densely settled urban area with largely non-owner-occupied multifamily housing is being greatly affected by the coronavirus, and had a higher than average infection rates. There is a need to connect residents to services, testing and vaccines offered here and elsewhere.

Downtown, the Lupoli Companies' Haverhill Heights completion represents a major accomplishment, as this 10-story tower features ground floor, outdoor and rooftop dining, a Northern Essex Community College culinary arts center and relocated One-Stop Career Center in addition to 44 fully-rented high-end waterfront units in the Transformative Development District.

Improving the housing stock of the urban neighborhoods of Haverhill remains the preeminent mission of the City's CDBG funds and of this Annual Plan.

Increasing access to First Time Homebuyer (FTHB) opportunities in this overly hot housing market also comprises a huge emphasis. The eligible area for the FTHB program is narrowly concentrated on the Mount Washington and second on the Lower Acre neighborhoods with the lowest rates of owner-occupancy. The competition is fierce in this sellers market, so closing on FTHB activities requires quick action.

Public Improvements through CDBG will be focused and concentrated on smaller underutilized public parcels in Mount Washington and Lower Acre, along with demonstrable improvements Downtown. CDBG will leverage the State's Greening the Gateways Cities grant, which will seek to plant 500 new trees on private and public property in the Environmental Justice area during the Program Year. State grants and increased Chapter 90 and Complete Streets bonus funds will be used for Public Improvements with CDBG funds mostly playing only a leveraging role. CDBG could leverage a pending Shared Streets proposal for the Winter Street (Route 97) corridor.

The coronavirus pandemic affected everyone, but not equally. Economic impacts due to COVID have been uneven and have left some people behind. Haverhill is no exception, and this explains continuing high service demand from sub-recipients, charities and non-profits. Prior to the pandemic, labor participation was a historically significant challenge-- then came the pandemic. Now in recovery, there is once again a crushing need to increase Labor Participation, and to promote small business growth in the urban neighborhoods and not just downtown.

This Plan makes the most of available resources, leveraging and partnering wherever possible to make the most of CARES Act and American Rescue Plan Act fund. Extending opportunity for all residents remains the paramount goal of Community Development.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HAVERHILL	
CDBG Administrator	HAVERHILL	Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative

The City of Haverhill, through its Community Development Department, is the agency responsible for the preparation and execution of the Annual Plan, within the framework of the Five-Year Consolidated Plan.

The Community Development Department is led by William Pillsbury, Jr. The Division Director is Andrew Herlihy.

The City of Haverhill is not a Participating Jurisdiction (PJ) in terms of Home Investment Partnership Program (HOME) funding. The City instead participates in the North Shore HOME Consortium; Haverhill is the largest of the North Shore HOME Consortium's 30 member communities. The City of Peabody is the Participating Jurisdiction (PJ).

The City contracts with a number of subrecipients in order to undertake its various projects and activities. These subrecipients include local non-profits, other City departments, consultants, contractors and agencies.

Consolidated Plan Public Contact Information

The City of Haverhill Community Development Department is the lead agency responsible for the development, implementation, performance and oversight over the Consolidated Plan.

The City of Haverhill Community Development Department operates out of Haverhill City Hall Room #309, 4 Summer Street, Haverhill, MA 01830, with a telephone number of 978-374-2344 and fax is 978-374-2332.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The Annual Plan is an organic process that takes into account feedback and observations over the course of the whole year, working with and among a large group of stakeholders, non-profit partners and the public. Obviously, the COVID-19 pandemic made this process more challenging, but technology such as Zoom certainly helped. Outreach was still conducted in COVID-safe fashion during the year to help generate the Annual Plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The COVID-19 pandemic brought public health back to the forefront of American life, and Haverhill was no exception. The City worked aggressively to coordinate services offered through CDBG and City taxpayer-funded programs with public and non-profit housing providers, especially those with special populations such as assisted living facilities, senior housing, public housing, housing for developmentally-disabled and those with other special needs. Funding through the CARES Act in general and CDBG-CV in particular helped immensely as Personal Protective Equipment, cleaning and sanitation products, and COVID testing were brought to these facilities. Food insecurity and other challenges affecting health were provided in a state of crisis. Now focus is seemingly shifting towards mental health services, especially for youth. In addition, the pandemic did not hit all equally-- lower income and minority groups were affected at a disproportionately high rate, and community development efforts are focused first and foremost on addressing these gaps in resources and services. A myriad of old and new subrecipients received City assistance through the CARES Act, and partnerships borne of necessity were created on the fly. Further coordination between these public and private entities is needed going forward to move the City in an equitable manner out of this pandemic.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Through the North Shore and now Balance of State Continuum of Care (CoC), the City shares information, data and best practices about treatment, care, programs, options and sheltering of homeless individuals and families. For example, thanks to guidance from the CoC, the CDD coordinates with the Haverhill Police Department, Haverhill High School and service providers such as Emmaus and CAI on the Annual Homeless Count. Homeless Information Management Systems (HMIS) have been better coordinated and improved by the CoC and its sub-recipients such as Emmaus and VNOC. Coordinated Entry (CE) is run by Emmaus for the benefit of the entire region. HMIS/CE support leads to available beds, support services, family reunification, better client tracking, etc.

The City also participates in an Emmaus-led monthly discussion about the City's Unsheltered population, both from a policy and individual case management perspective.

Another key focus for the CoC will be the housing of homeless veterans. The City supported the construction and completion of the former Gerson furniture complex on Washington Street into 44 units of veterans' housing.

It is hoped that the transition to the Balance of State CoC provides an opportunity, vehicle and forum for the City to learn of effective strategies, funding options, programs and regulations that can help transition homeless families to temporary and permanent housing more seamlessly. Among the priority focus areas include dealing with domestic violence victims, 'couch-surfing,' court-involved or transsexual youth and ex-convicts. Other concerns include housing of registered sex-offenders, substance abusers, immigrant families, homeless veterans and mentally ill populations. Innovative and cooperative solutions are needed to deal with such issues in a time of constrained budgets, public stigma and parochial pressures against creating such housing.

The City has deployed, in conjunction with CAI, an emergency housing fund that provides first/last rental assistance for rent-paying tenants who lose their units due to fire or other catastrophes not of their causing. In cases of devastating fires or other tragic mishaps, some individuals and households end up in homeless shelters even though they are employed and paying regular rent, due to the lack of having adequate savings to provide a first and last to a new landlord when they are suddenly displaced.

Over the past year, the City has used CDBG-CV and other CARES Act funds to house and quarantine homeless individuals to great effect. In addition, the Commonwealth rented out the Days Inn Hotel in Methuen in order to prevent a coronavirus outbreak among the homeless, and this strategy positively impacted up to 40 unstably housed Haverhill residents. This drove the Annual Homeless Count numbers in Haverhill way down into the single digits.

The City continues to monitor the capacity and need for housing for homeless youth, foster kids, and instably housed 'couch-surfing' youth. The Haverhill Public School's full-time dedicated McKinney liaison is paying dividends.

The City also gets good intelligence on homeless cases, needs and trends from the staff of the Homeless/Near Homeless Drop In Center.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Haverhill, Emmaus directly manages ESG funds for the community.

Emmaus' and the North Shore Continuum of Care's (NSCoC) Homeless Management Information Services (HMIS) challenges, workload and expenses steadily increased to the degree that a strategic decision was made regionally in early 2021 to merge the NSCoC into the Balance of State (BoS) Continuum of Care.

Coordinated Entry (CE) is still being managed for the North Shore region by Emmaus, and the North Shore region retains its own borders for the purposes of homeless referrals. The BoS governance and other policies are being adopted by the former NSCoC communities, along with performance standards, outcome evaluations, compliance monitoring, data quality and common definitions of homeless conditions. Emmaus and Veterans Northeast Outreach Center get monitored by the CoC separately from the City. The NSCoC's Regional Homeless Action Plan is still being used as a blueprint for how the region tackles homelessness.

A great challenge for Haverhill is how to provide quality services to homeless individuals while balancing the necessity of not handling all of the needs of homeless individuals from more affluent neighboring communities.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Haverhill Housing Authority
	Agency/Group/Organization Type	Housing PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Housing Authority's (HHA) input was sought from both management, Board members, staff and residents in terms of housing issues in general, and more specifically, the needs of HHA residents and applicants seeking public housing. This Plan was discussed in general and specific at HHA Board meetings, in terms of the Public Housing section.
2	Agency/Group/Organization	EMMAUS
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Neighborhood Organization

What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy Market Analysis Anti-poverty Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Emmaus serves as administrator of the Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA) funds, as well as the community's main overnight shelter, Mitch's Place. Emmaus provides a great deal of input and insight into every plan, especially Homelessness policy issues.</p> <p>Emmaus serves as convener of the monthly Unsheltered meeting, lead organizer of the annual Point in Time homeless census, and as a leading advocates for the homeless and indigent. Emmaus is actively involved in the Continuum of Care, and lead the transition to join the Balance of State. Anticipated outcomes include more services for the homeless, increased shelter capacity in the city, enhanced HMIS (homeless management information systems), more understanding of unaccompanied youth needs as well as more seamless cross-referrals connecting homeless with available beds through Coordinated Entry (CE) systems, which Emmaus managed for the North Shore.</p>

3	Agency/Group/Organization	COMMUNITY ACTION INC.
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CAI always is a lead contributor to the Plan, serving as the community's lead anti-poverty agency. CAI is a double subrecipient of CDBG funds, through their Heating Assistance and Homeless Drop-In Center. CAI also provides critical information on affordable and fair housing, poverty trends and education/training including ESOL and First-Time Homebuyer classes. Expected outcomes for PY20 include improved processes in energy assistance programs (through ACTION, Inc.), connections to housing units and coordination with their new management.

4	Agency/Group/Organization	SALVATION ARMY
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-homeless Services - Victims Regional organization Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Salvation Army serves a tremendous amount of low-income individuals with very little overhead. They provide walk-in services to residents of the 01830 zip code, primarily the Acre neighborhood. Areas for coordination include food bank collaborations and housing services.
5	Agency/Group/Organization	Veterans Northeast Outreach Center
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless Services-Health Services-Employment Regional organization Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This large regional services provider for veterans and their families underwent a leadership change over the past year, following the completion of the Gerson Veterans Housing project on Washington Street. VNOC counsels veterans, provides job training, assistance with VA benefits and other programming. VNOC instituted a major food pantry and relief effort during the COVID-19 pandemic. VNOC is a large housing provider and growing developer, addressing the needs of homeless veterans on a continuum of intensive services. VNOC provided input to the PY20 Plan regarding the Continuum of Care transition and homeless services, especially for veterans. Ongoing coordination will be needed in terms of service provision for the new residents of the 44 new units of the Gerson building.
6	Agency/Group/Organization	PREGNANCY CARE CENTER
	Agency/Group/Organization Type	Services-Children Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This long-time CDBG-funded subrecipient provides services to young, at-risk or impoverished mothers or expecting mothers. PCC underwent leadership changes and a change of location from their Haverhill office over the past year. PCC provided input to the PY20 Plan regarding teen pregnancy and single mother poverty trends. PCC will be a sub-recipient again in PY20, with opportunities for continued consultation as they seek a new Haverhill headquarters.
7	Agency/Group/Organization	BETHANY HOMES INC
	Agency/Group/Organization Type	Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bethany Community Services manages a great deal of downtown housing complexes and units for elderly residents on fixed incomes. They provide input to the Plan on this important subpopulation and on housing issues in general. Further coordination is needed with the City as Bethany seeks State 'One'Stop' approval for their Merrivista Senior Housing complex expansion plans, which would add a new wing and provide fire upgrades to the existing complex. Bethany provides notable services to its residents, especially food and medical support during the Pandemic.
8	Agency/Group/Organization	REBUILDING TOGETHER GREATER HAVERHILL
	Agency/Group/Organization Type	Housing Services-Elderly Persons Services-Persons with Disabilities

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CDBG funds are the primary revenue source for Rebuilding Together in Haverhill, a program that uses professional contractors who volunteer their time and services the last Saturday in April annually. However, due to coronavirus, Annual Rebuilding Day did not occur in 2020 as scheduled. Rebuilding's projects are generally smaller but similar to the CDD's Housing Rehabilitation and Code Correction Program (HRCCP). Their consultation to the PY20 Plan includes trends with elderly and disabled homeowners that they target. Ongoing coordination will lead to a 'hand-off' of projects between the HRCCP and Rebuilding Together depending upon circumstances, budgets and schedules. This organization also experienced a change in Executive Director over the past year.
9	Agency/Group/Organization	Common Ground Cafe
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-homeless Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Common Ground amazingly operates 365 days a year with extremely dedicated volunteers providing afternoon meals and socialization, clothing, furniture and monthly food giveaways, along with other support for the homeless and indigent street people of Haverhill. There has been much coordination with Common Ground around the PY20 Plan regarding homeless services, community policing strategies, food insecurity and neighborhood crime watch issues. With this agency now fully settled in its second home at 194 Winter Street, Common Ground continues to grow and serve more needy residents more efficiently.
10	Agency/Group/Organization	Haverhill YMCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The YMCA provides youth and teen afterschool wellness and enrichment services to hundreds of youth, especially in the Acre neighborhood. The YMCA also runs large and expanding day care and early education centers, including a new facility that opened in 2020 at Northern Essex Community College's Haverhill campus (NECC). As a lead participant in the City's Early Learning Team (ELT), the Y coordinates the management and intake of the CDBG-CV funded childcare assistance program. The YMCA also provides housing to scores of previously-chronically homeless individuals at the Winter Street building. The YMCA provides regular input to the Plan regarding homeless issues, early childhood education, Acre neighborhood issues, food insecurity, and especially the growing mental health challenges faced by youth as a result of the Pandemic. Further coordination in PY2020 is expected as the Y plans to convert its existing building into family housing units while attempting to construct a new YMCA facility in partnership with NECC. Coordination will also be needed in regards to ongoing support of child care and early childhood education, both in terms of getting parents back into the post-pandemic workforce and getting youth reading at grade level. The Y is also involved in transportation issues through the Haverhill Transportation Alliance, and combatting hunger as school food distribution site as well as a distance learning facility.</p>
11	Agency/Group/Organization	St. James Parish
	Agency/Group/Organization Type	Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St. James Parish is a Roman Catholic church serves as a community anchor in the Lower Acre, especially with popular Spanish masses for the Latino community. Along with St. John the Baptist parish in Riverside, St. James operates the Liz Murphy Open Hand Pantry from the basement of the Universalist Unitarian Church on Ashland Street. St. James also is the home base for the St. Vincent DePaul that provides utility, spot rent and household goods assistance to needy low-income renters. St. James is therefore a double subrecipient of CDBG funds. Their input on the Plan revolves around low-income individuals and Latino community needs. Coordination in terms of addressing community needs in this neighborhood is ongoing and continuous.
12	Agency/Group/Organization	Vinfen
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-Education Health Agency Foundation
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Vinfen operates the Haverhill Clubhouse on Locust Street which provides day services for individuals with mental illness as well as referrals from the MA Department of Mental Health (DMH). Vinfen is the lead agency for the 'You Forward' organization, which is a 5-year grant-funded effort to assist youth dealing with mental health needs and other personal crises. The COVID-19 pandemic spiked mental health issues for isolated youth, which is a major concern in PY20.

13	Agency/Group/Organization	NFI MA
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Services-Education Services - Victims Child Welfare Agency Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Northeast Family Institute (NFI) merged with Team Coordinating Agency (TCA) in 2015, taking over operations of TCA's group homes for State-referred at-risk youth. NFI is also on the frontline of the ongoing opioid epidemic, serving as the community's largest substance abuse treatment and counseling agency, providing methadone, anti-opioid clinics and hospital referrals. NFI was consulted for this plan regarding youth homelessness, substance abuse (including heroin), and mental health needs, especially among the unattached youth population. NFI is also affiliated with the Inner City Boxing Club, a PY20 CDBG subrecipient. NFI will be trying to launch a novel Narcan distribution effort for low-income impacted households through CDBG.

14	Agency/Group/Organization	Greater Haverhill Chamber of Commerce
	Agency/Group/Organization Type	Services-Employment Business Leaders Civic Leaders Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Chamber represents the voice of many businesses in the community. Its Community Arts and Education Foundation has been involved with Creative Haverhill and other cultural endeavors and events. The Chamber provides business assistance to small businesses through SCORE (Service Corps of Retired Executives) and other tools and programs. The Chamber was involved in outreach for the CDBG-CV-funded Restaurant Assistance program and the production of the Latino Business analysis. The Chamber was consulted regarding Economic Development, workforce development, supporting microenterprises (through MakeIT Haverhill and elsewhere) and the creative economy. The Chamber has also spearheaded the issue of greater Merrimack River access for commercial and recreational boating as well, in order to promote economic development.
15	Agency/Group/Organization	Somebody Cares New England
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services - Victims Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Somebody Cares is a secular non-profit operating in the chronically-disinvested Mount Washington neighborhood. Somebody Cares has quickly become a leading community voice in that low-income neighborhood. They operate a food distribution program and provide other services and counseling to low-income residents. Somebody Cares hosts community events as well. Somebody Cares is now a CDBG subrecipient in PY20 for its Youth Center on the Hill providing after school services. They provided quality feedback to the Plan regarding Mount Washington needs for youth, hunger, homelessness, disinvestment and other issues.
16	Agency/Group/Organization	COALITION FOR A BETTER ACRE
	Agency/Group/Organization Type	Housing Services - Housing Regional organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Non-Homeless Special Needs Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Coalition for a Better Acre (CBA) is a Lowell-based Community Housing Development Organization (CHDO) that undertook the Gerson furniture complex redevelopment. They have been consulted as regards housing needs for low-income individuals and redevelopment of large vacant parcels. Further coordination will involve working with new residents at the Gerson project on Washington Street at its 44 units of veterans housing.
17	Agency/Group/Organization	Team Haverhill
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Team Haverhill is a local civic group comprised of community residents interested in making Haverhill a better place to live, work, and play. They were consulted from the Plan early on in alignment with their community visioning sessions (Possible Dreams). They seek to champion doable causes that volunteers can execute. Areas for improved coordination going forward will include the use of the City's new docks and downtown redevelopment. Team Haverhill members have also championed a more robust Farmers Market and advocated for additional public improvements at this Downtown location funded through CDBG. Furthermore, a 2021 project involves the renovation of Gale Park in the Highlands neighborhood.
18	Agency/Group/Organization	HAVERHILL POLICE DEPARTMENT
	Agency/Group/Organization Type	Services-Health Services - Victims Other government - Local Grantee Department

	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Police Department (HPD) was consulted regarding this Plan, especially on their opioid prevention work and neighborhood street gang prevention activities. They also provide community policing and targeted neighborhood patrols which yields useful crime data analysis. The CDBG Target Area features the city's highest criminal activity. In addition, the Police administer the anti-gang Shannon and Byrne grants. Improved coordination will need to revolve around community policing strategies, anti-opioid abuse efforts, and connections with Haverhill High's Violence Intervention Program (VIP). The HPD's Community Action Team participates in neighborhood meetings with the CDD, as well as monthly 'Unaccompanied' meetings on the local homeless population and issues (hosted by Emmaus), and also provide great support to the Annual Homeless and Unaccompanied Youth counts.
19	Agency/Group/Organization	Mill Cities Community Investments
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Service-Fair Housing Community Development Financial Institution Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development Lead-based Paint Strategy De-Leading

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mill Cities (MCCI) has performed as the main banking and lending entity for low-to-moderate income homeowners looking to utilize the State's 'Get the Lead Out' de-leading program. The CDD has worked to assist applicants and MCCI in getting deals done to remove lead hazards. MCCI is also providing funds to micro-enterprises and start-up entrepreneurs to get their businesses off the ground. MCCI was consulted on the Plan regarding lead hazard removal and the affordable housing development parts of the Plan. The outcomes for improved coordination moving forward are to process even more "Get the Lead Out" and micro enterprise opportunity loans.
20	Agency/Group/Organization	Merrimack Valley Workforce Investment Board
	Agency/Group/Organization Type	Services-Employment Other government - Local Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Now known as MassHire Merrimack Valley Workforce Board, this private-sector led board oversees and funds the federally-funded public workforce development system, which includes unemployment and job training. MMVWB oversees the rebranded MassHire Merrimack Valley Career Centers (formerly ValleyWorks Career Centers) in Lawrence and Haverhill. CDD staff represent the City on the MMVWB. The WIB was consulted on this Plan regarding economic development needs, especially regarding large employers, and provided unemployment rate data. Moving forward, improved coordination with MMVWB will lead to the maintenance of a permanently relocated Haverhill Career Center closer to the Downtown, and stimulate more job training programs in manufacturing to benefit our largest employers (such as Cedar's), and an increased labor participation rate. The arrival of Amazon to the area represents a labor challenge for the Career Center to tackle.
21	Agency/Group/Organization	YWCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services-Education Services - Victims Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill YWCA merged with the YWCA of Greater Lawrence, with a renewed focus on women in crisis, after-school programs, and domestic violence prevention. The YWCA has input in the plan regarding abused women and children and the infrastructure available to them in Haverhill. The YWCA's 10 units of housing in their Winter Street building continues to address a documented need for temporary housing for abused women and children.
22	Agency/Group/Organization	Merrimack Valley Planning Commission
	Agency/Group/Organization Type	Regional organization Planning organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Merrimack Valley Planning Commission (MVPC) is the regional planning entity that oversees transportation funding through the Metropolitan Planning Organization (MPO), economic planning and regionalization. They were consulted on the Plan relative to transportation and public improvement projects, including Complete Streets, Safe Routes to School, the Bradford Rail Trail, sidewalks, and a possible Winter Street Shared Streets grant corridor narrowing and pedestrian improvement project. They were also included in planning regarding MassWorks initiatives such as in Bradford. They are responsible for the regional and local Housing Production Plan as well as the Comprehensive Economic Development Strategy (CEDS), which helps drive regional economic development and transportation decisions. This organization underwent a leadership change this past year.

23	Agency/Group/Organization	Haverhill Department of Public Works
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The DPW manages most of the Public Improvement projects in the City, including those funded through CDBG. The DPW was consulted regarding prioritization and scheduling of public improvement projects, with guidance from the 'City of Haverhill Pavement Management Plan.' With a slow rollout of Chapter 90 (state roadway funds), coordination with CDBG is crucial to improving sidewalks, parks, and public corridors.
24	Agency/Group/Organization	Haverhill Public Schools
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Other government - Local Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The School Department was consulted for their role in working with homeless youth, children with housing instability, especially 'couch surfing' unaccompanied youth with no formal address. The McKinney liaison at the School Department provided input regarding these unattached youth and the challenge and expenses (such as transportation) of serving them. Moving forward, the outcome from improved coordination is to better identify these youth, these needs and how to resolve them. Another outcome is to pursue grants together with the schools, as the interconnection between school performance and housing is very real. There is significant coordination with the schools relative to their use of various City and School CARES Act funds with the City and food services serving low-income youth and families.
25	Agency/Group/Organization	Ruth's House, Inc.
	Agency/Group/Organization Type	Services-Elderly Persons Services-homeless Services-Employment Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ruth's House is a local organization that seeks to assist families in crisis with clothing needs and access to informational resources. Since 1992 Ruth's House has provided clothing and employment training opportunities to individuals and families in need though out the community. Ruth's House has input in the Plan regarding the needs of families with low incomes.

26	Agency/Group/Organization	Sarah's Place
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Health Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sarah's Place, a nonprofit adult day health program for elders and disabled adults, works with primary care physicians to determine participants' health status and needs. The organization is committed to keeping individuals healthy, active and in the community. This elder serving organization had a challenging year due to the coronavirus, running most of its program remotely or with in-person visits instead of in a congregate setting. Sarah's Place has input on the PY20 plan with regards to the needs of elderly persons in Haverhill living on a low/fixed incomes. Sarah's Place will be a Public Service sub-recipient again in PY20.
27	Agency/Group/Organization	HAVERHILL CITIZENS CENTER - HUMAN SERVICES
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Grantee Department
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City's Human Services Department includes the Council on Aging, Youth Recreation, Veterans Services, Council on Disabilities, Meals on Wheels and the Parks Departments, among others. This City Department has been closely consulted for this Plan with regards to Park Improvements (such as Union Park), elder services, ADA accessibility issues in parks, veterans affairs and other matters. In addition, the Parks Department was involved with the CDD on the development of the State PARC grant for upgrades to the Plugs Pond Recreation Area.
28	Agency/Group/Organization	Haverhill's Brightside
	Agency/Group/Organization Type	Other government - Local Volunteers Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This City-chartered, volunteer-led organization is committed to public beautification efforts, including community gardens and adopt-a-parks. They were consulted regarding their plans for adding flowers, cleaning lots and making other select neighborhood improvements, such as at Union Park and other public open spaces.
29	Agency/Group/Organization	Boys and Girls Club of Greater Haverhill
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Boys and Girls Club is a leading provider of youth services and after-school programs. Many of their members are from working class and Low-Moderate income families. They will be a sub-recipient again in Program Year 2020. The Boys and Girls Club, located on Emerson Street in Downtown, was consulted for the Plan in regards to Unaccompanied Youth, anti-gang activities and improving academic performance outside of school and in households with parents working second shift jobs. A possible outcome for the upcoming year includes their possible expansion or relocation to another location in the city. Ongoing coordination continues with the Boys Club serving as a food distribution site for the School system and during the Pandemic as a distance learning site.
30	Agency/Group/Organization	HAVERHILL PUBLIC LIBRARY
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-homeless Services-Education Services-Employment Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Library is a tremendous community resource. The Library is also frequented by many homeless individuals and youth, among others, and Library staff is increasingly providing more services to them. The Library will be working to increase its use of technology to close a digital divide in the community, while still providing for the literacy and literary needs to the community. The CDD is involved with Strategic Planning for the Library.

31	Agency/Group/Organization	Haverhill Inner City Boxing Club
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Gang Prevention
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Haverhill Inner-City Boxing is a CDBG-funded subrecipient that serves a population of street kids who do not feel comfortable at other youth-serving agencies. The Club works to combat gang involvement and opioid and drug abuse. The Club works with youth to stay in school and keep up with homework through their use of after school tutors at the Club. The Club provided input to the PY20 Plan by contributing feedback on youth, gangs and neighborhood trends.
32	Agency/Group/Organization	BREAD AND ROSES HOUSING, INC.
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bread and Roses Housing is a CHDO out of Lawrence. The City consulted with them about the need for affordable housing and neighborhood needs during redevelopment of the extremely blighting former St. George's Church atop Mount Washington into 7 low-income (<60% AMI) newly-constructed homeownership townhouse units. Bread and Roses has also been strongly involved with the development of the Regional Housing Plan and implementation of the 'Budget Buddies' credit counseling programs locally and the City's First-Time Homebuyer program.
33	Agency/Group/Organization	OPEN HEARTS MINISTRIES INC
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Open Hearts is a street outreach and social services agency that operates out the First Baptist Church near City Hall, the Acre and Highland neighborhoods. They provide a myriad of services for low-moderate income people, some homeless and others struggling to obtain non-housing necessities. They also operate a significant Sunday meals program. they provide food pantry services since the pandemic. Open Hearts was consulted in regards to homeless needs and demand for non-housing necessities by various low-moderate income residents of the center of the city. Future collaboration with the CDBG subrecipient includes possible plans to construct their first-ever housing units on a vacant lot owned by First Baptist, as well as ongoing support for their food operations.
34	Agency/Group/Organization	Northeast Legal Aid
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Education Services-Employment Service-Fair Housing Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Northeast Legal Aid previously established a satellite office in Haverhill with CDBG assistance. NLA's Haverhill office provides aid for low-moderate income resident seeking free legal assistance on civil matters, usually housing related (foreclosure prevention, eviction prevention, utility shut-offs, etc.). The agency also counsels small businesses, start-ups and entrepreneurs on legal matters such as taxes, incorporation/establishment and permit filings. The agency was consulted on the Plan over housing issues relative to tenancy rights, eviction/foreclosure trends and business permitting issues.
35	Agency/Group/Organization	ACTION INC
	Agency/Group/Organization Type	Services - Housing Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	ACTION, Inc. provides energy-efficiency improvements to low-moderate income residents who qualify for Low-Income Heating and Energy Assistance Program [LIHEAP] or weatherization [HEARTWAP] federal programs. ACTION, Inc. is a subcontractor for Community Action and they work closely with the City's HRCCP Program to augment and leverage HUD housing rehabilitation dollars. They were consulted for this Plan in terms of housing rehabilitation, heating assistance, LIHEAP trends, and energy efficiency. Anticipated outcomes are to use ACTION funds and save and stretch CDBG rehab funds in multiple dwellings.
36	Agency/Group/Organization	Urban Village Montessori, Inc. d/d/a Marigold Montessori
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment Child Welfare Agency

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Marigold Montessori is a neighborhood-based, Montessori-based early education center. Part of the Wildflower network, they are promoting small-scale quality early education/child care centers in distressed neighborhoods. Wildflower is expanding into a new location in the Gerson Building serving the disinvested Mount Washington neighborhood. They provided significant consultation to the Plan, participating in the Preschool Expansion planning grant, providing critical data that details the efficacy of investing in early childhood education and its long-term economic and educational gains. Through enhanced coordination, the City seeks to support their expansion into the Gerson project in order to give Mount Washington parents a opportunity to obtain employment and enter the labor force in this improved job market. This project also represents new investments for Eastern Bank into this area.
37	Agency/Group/Organization	Peabody Resident Services
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Peabody Properties is a major property manager for several of the largest and newest housing projects in the city. Peabody manages the Hayes Building, Harbor Place, Winter Street School and other units. They have previously run affordable housing lotteries for multiple Haverhill projects. Their housing development arm, the Affordable Housing and Services Collaborative, redeveloped the abandoned, blighting Chen's Building downtown into the 98 Essex Street apartments. The City consulted with them on the Plan relative to eviction policies during the Pandemic, issues in managing rental properties and in terms of developing more affordable units.
38	Agency/Group/Organization	Dakota Partners, Inc.
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Dakota Partners is a large housing development agency that has constructed Tenney Place (Phase I- 72 units) and completed construction of Phase II (72 additional units) in the western side of the city in 2019, with HOME funds for both phases along with DHCD 'One-Stop' funds. The City consulted with them relative to housing, construction costs, permitting, eviction policy during the Pandemic, and developing additional units in the city or downtown. The expected outcome of coordination is continued residence in these 40B units.
39	Agency/Group/Organization	Greater Haverhill Foundation
	Agency/Group/Organization Type	Services - Housing Business Leaders Business and Civic Leaders Foundation

	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Greater Haverhill Foundation is a leading entity in the City with significant historical impact, dating back to the establishment of the Ward Hill Industrial Park in the 1960s. More recently, the Foundation has been involved with the redevelopment of the waterfront, including assisting in the purchase of the railroad corridor that became the Bradford Rail-Trail and also in terms of improving boating access on the Merrimack through bathymetric studies, channeling and updated mapping. Most notable, however, has been the Foundation's involvement with the transformative Harbor Place development. They are a leading partner, with the Planning Office for Urban Affairs, in this significant urban redevelopment project. The City has consulted with them on the PY20 Plan concerning the conversion of the Urban Renewal parcels downtown, and planning for future industrial park growth and new locations for business parks. This Board underwent leadership changes this past year.
40	Agency/Group/Organization	MERRIMACK VALLEY CATHOLIC CHARITIES (MVCC)
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-homeless Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Merrimack Valley Catholic Charities provides an array of social services, including food services for pantries and rental assistance, across the Merrimack Valley. They directly serve around 30 Haverhill households, and they are seeking to expand their presence in Haverhill. They provided input to the Plan regarding the needs of low-income families, and the affect rising rents are having in terms of eroding food budgets. They are a PY20 CDBG subrecipient.
41	Agency/Group/Organization	Mount Washington Alliance
	Agency/Group/Organization Type	Services - Housing Services-Education Services-Employment Health Agency Business Leaders Civic Leaders Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Mt. Washington Alliance (MWA) is the organization founded through the Federal Reserve Bank of Boston's Working Cities Challenge Grant to improve socioeconomic outcomes in the Mount Washington neighborhood. It is led by Community Action but includes a number of public, private, service, religious, education, neighborhood, business and resident groups working together. The City is an active participant in the MWA which is focusing on resident engagement around education, employment/ training, housing/neighborhood conditions, and health/transportation issues. Coordinating with this group, now a volunteer only organization will be necessary to keep this momentum alive.
42	Agency/Group/Organization	GroundWork Lawrence
	Agency/Group/Organization Type	Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Environmental Equity
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Groundwork Lawrence works with the City to add open space and recreational investments to the Environmental Justice zone of Haverhill. They help administer the Greening the Gateway Cities grant, conducting bi-lingual outreach in the Target neighborhoods. They are the lead consultant on the Parklands Acquisitions and Renovations for Communities (PARC) Grant to improve Plug's Pond Recreation Area. They provided guidance for the CDBG-CV restaurant- food pantry program as well. Groundwork assisted in the development of the Public Improvements section of the Plan.
43	Agency/Group/Organization	L'Arche Irenicon Boston North
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	L'arche provided input to the Plan regarding their challenges and efforts in housing individuals with developmental disabilities. They operate multiple group homes, some HOME-supported, in Haverhill, They contributed to the 'Expand Diversity and Types of Housing' section of the Plan. This organization is also becoming more involved with Downtown quality of life issues.
44	Agency/Group/Organization	Community Inroads
	Agency/Group/Organization Type	Services-Education Planning organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Subrecipient Training
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Community Inroads (formerly Jericho Road-Lawrence) is a non-profit for non-profits that provides technical assistance, training and mentoring to sub-recipients and their boards to help them achieve CHDO certification or more diverse and representative board constitution. They provided input to the state of affairs for Public Services and many non-profit agencies. Coordination with Community Inroads is expected as fledgling non-profits such as Leaving the Streets, Helping Hands, and the Haverhill Transportation Alliance try to grow and to be able to use state and federal funds.
45	Agency/Group/Organization	Merrimack Valley Chamber of Commerce
	Agency/Group/Organization Type	Regional organization Business Leaders Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The MV Chamber represents many businesses in the region, including in Haverhill. They provided feedback for the Economic Development section of the Plan. Their events provide an opportunity to hear the concerns of local employers.
46	Agency/Group/Organization	LAWRENCE COMMUNITYWORKS INC
	Agency/Group/Organization Type	Services - Housing Services-Employment Service-Fair Housing Regional organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
47	Agency/Group/Organization	UNITED TEEN EQUALITY CENTER ("UTEC")
	Agency/Group/Organization Type	Services-Children Child Welfare Agency Regional organization

	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-Gang Strategies
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	UTEC (of Lowell) is a non-profit organization that has demonstrated notable success in combatting recidivism among youth offenders, ex-offenders and Court-involved youth. UTEC is notable for their outreach to street gang populations and working in prison pre-release transitions programs. UTEC is being hired through the Shannon Grant to provide a street outreach worker in Haverhill to connect with gang members and steer them in more productive directions. They have employment and training available to lure youth away from gangs. In 2019, they opened a Haverhill location on Winter Street. UTEC contributed to the Plan through their input on the Mayor's Anti-Gang Task Force, and will be a CDBG sub-recipient working with out-of-school youth in PY2020. Coordination will be ongoing with UTEC's expansive 'Madd Love Meals' program, which was created during the COVID-19 pandemic to create and distribute food boxes to several different non-profit organizations, undertaken by UTEC's at-risk youth labor force. UTEC received CARES Act and CDBG-CV funding for this program locally.
48	Agency/Group/Organization	UMASS LOWELL
	Agency/Group/Organization Type	Regional organization University- Higher Education
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City consulted with the new iHub staff at UMass-Lowell's Harbor Place satellite campus in Haverhill about micro-enterprise support and trends in Economic Development. The iHub has hosted numerous events including a Creative Industry Night and other important regional economic development roundtables. Entrepreneurs are currently taking advantage of shared space in the iHub, and they are targets for growing their businesses here in Haverhill.
49	Agency/Group/Organization	All Saints Parish
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Located in the struggling Mount Washington neighborhood, All Saints Parish provides services in multiple languages to the neighborhood as well as members of its parish. Meanwhile, All Saints' volunteer-run Food Pantry continues to expand efforts, the only pantry in that isolated neighborhood. All Saints Food Pantry is a CDBG-funded sub-recipient in PY2020, and they provided input on neighborhood needs to the Plan.
50	Agency/Group/Organization	Leaving the Streets Ministry
	Agency/Group/Organization Type	Services-Children Services-homeless Child Welfare Agency Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	'Leaving the Streets' is a new non-profit that strives to get court-involved youth, street kids, and gang members of the streets and out of trouble and jail. A drop in center was created in Lafayette Square and a there is access to a campground in New Hampshire where kids can recreate and receive mentoring from a former gang-member turned minister. Leaving the Streets contributed to the Plan with input on youth involvement and homeless youth needs. In addition, this organization is providing hundreds of job placements to at-risk youth. During the Pandemic, Leaving the Streets set up a new and large food bank operation as well to support inner city families in need, many of whom do not speak English.
51	Agency/Group/Organization	United Way of Mass Bay & Merrimack Valley
	Agency/Group/Organization Type	Services-Health Civic Leaders Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The United Way's One Haverhill Fund collects private donations to help needy Haverhill residents in the aftermath of the coronavirus pandemic. The committee that governs this fund includes the City officials including the Mayor and CDD, state representatives, non-profit, chamber, academic, food pantries and business leaders committed to coordinating a better response to the food insecurity in the community exacerbated by the pandemic. This group provided significant feedback for CDBG-CV and CDBG funding going forward, especially in terms of providing non-housing necessities in a more coordinated manner.

52	Agency/Group/Organization	City of Haverhill Public Health Department
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Health Health Agency Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Strategy public health and COVID response
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City revamped its Public Health Department in response to the the COVID-19 pandemic which claimed 100 lives in Haverhill. The Health Department is closely coordinating with Code Enforcement efforts and CDBG-CV and CDBG programmed funds to address testing, vaccination, quarantining and other needs due to the pandemic.
53	Agency/Group/Organization	Haverhill Transportation Alliance
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-homeless Services-Employment Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Transportation Alliance is a grouping of non-profit service providers that came together around a common need: transportation for low-income clients. This group uses local minority owned taxi/livery companies such as Haverhill Taxi and ride share apps such as Uber and Lyft to provide scheduled point-to-point rides to low-income and/or homeless individuals so they can get to medical appointments, services, food and work or job training. Opportunity Works is relieving the Merrimack Valley Regional Transit Authority (MVRTA) as the administrator of this coalition and program, which is funded by a combination of grants and donations, as well as by CDBG in PY20 for job-related transit for low-moderate income residents.
54	Agency/Group/Organization	GREATER LAWRENCE FAMILY HEALTH CENTER, INC
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Regional organization Major Employer Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs public health

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Greater Lawrence Family Health Center [GLFHC] has expended its reach into Haverhill, like other health care providers such as Anna Jacques. GLFHC is providing free medical services, including COVID testing and vaccines, to hard to reach inner city and minority populations who do not speak English through their medical van, which stops in Mount Washington and next to Common Ground Ministries in the Lowe Acre. GLFHC has coordinated these services closely with the City and helped developed homeless outreach and public health focus in the PY20 Plan.
55	Agency/Group/Organization	Latino Coalition Haverhill
	Agency/Group/Organization Type	Service-Fair Housing Services - Narrowing the Digital Divide Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Latino Coalition Haverhill is a relatively new group designed to harness the collective strength of Haverhill's growing Latino community, economically, socially and culturally. This group provided feedback to the PY20 plan regarding Economic Development, fair housing, health care, child care and anti-poverty strategies for hard-to-reach populations. Coordination with this group will include completion of a State grant-funded analysis of the city's Latino businesses, as well as other issues.

56	Agency/Group/Organization	Trinity Emergency Medical Services
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Health Agency Business Leaders Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs COVID response
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Trinity EMS holds the City's ambulance contract, but also provide(d) COVID testing during the Pandemic, along with response to opioid overdoses. They contributed to the PY20 Plan in terms of health services and opioid and COVID prevention through CDBG-CV and CDBG. Key business and civic leaders, Trinity provides critical Target Area health statistics that can drive public policy decisions for government and non-profits.
57	Agency/Group/Organization	National Grid
	Agency/Group/Organization Type	Agency - Emergency Management Business Leaders Major Employer
	What section of the Plan was addressed by Consultation?	Economic Development energy efficiency

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Through National Grid grant support, the City is incentivized to promote energy efficiency through the Municipal Partnership Program. This grant is meant to realize energy efficiency savings through programs already in existence for hard-to-reach populations such as low-income populations, minorities, renters and small businesses. In PY20, this one-year program will complement the CDBG Housing Rehab program(s) by offering no-cost energy assessment, free lighting and insulation and other offerings.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

While undoubtedly some agencies were not consulted, none were omitted intentionally. Obviously, the COVID-19 Pandemic made outreach to the public difficult, but the Annual Plan is an iterative process that is constantly taking in feedback from various stakeholders.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Balance of State	The goal of 'Providing Shelter and Services for the Homeless' overlap well with the goals of Balance of State CoC, into which the North Shore CoC merged in early 2021.
Housing Production Plan	Merrimack Valley Planning Commission	This comprehensive analysis of Haverhill's housing market and demographics highlights the need for greater housing production for all socioeconomic strata in Haverhill, from affordable to market rate housing, single-family to multi-family, rental to ownership. This study overlaps with the Goal of 'Expanding Type and Diversity of Housing.'
Master Plan	City of Haverhill/Utile	The City's first Master Plan of the 2000s was completed in 2020 and creates a blueprint for significant issues such as: housing growth and density in various nodes and neighborhoods throughout the city; quality of life; and industrial/job growth. The Master Plan influences housing and economic development sections of the PY20 Plan and future plans.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Downtown Parking Plan	City of Haverhill DPW	Consultant John Burke Associates' plan accounts for new parking demands, new parking technologies and new parking rates so the City can break even in its parking management strategies. This plan impacts Public Improvements in the Downtown as part of the PY20 Plan as well as influencing future Urban Renewal redevelopment plans.
Open Space and Recreation Plan	City of Haverhill Conservation Department	This 2018 plan describes the strength, weaknesses, opportunities and threats to preserving open space, parks, water resources and natural amenities in Haverhill. It continued to influence Public Improvement plans for this upcoming Program Year.

Table 3 - Other local / regional / federal planning efforts

Narrative

The City consults on community development issues with many other groups of people, some of which are not formal entities. These include fledgling neighborhood associations such as the Historic Highlands group and the Gale Park neighbors, to name a few. The City's PARC grant has spawned a notable Plug Pond Advisory Group in 2020.

One of the City groups that the CDD interacts with is the Haverhill Landlords' Guild, which represents 'smaller' individually-operating landlords (many owner-occupants themselves) who struggle with issues involving tenant relations, rent-setting, code issues and updated technology and trends. They provide a great deal of feedback to the City about housing plans and other code issues at their monthly meetings, which are designed to educate landlords and to provide support. Topics such as code enforcement, snow clearance regulations, the 2020 Census and energy efficiency savings have been discussed. Rental Assistance programs have been profiled to this group to great effect, allowing tenants to avoid eviction and landlords to avoid possible mortgage foreclosures.

The City also consults routinely with church groups, such as at the Universalist Unitarian, Rehoboth Lighthouse Full Gospel Church on Mount Washington and the Trinity Episcopal Church in the Lower Acre as well as older parishes and new churches such as Rock Church, Changing Lives and Goshen International.

Other City Department Heads provide feedback to the development of the Plan, such as the Assessor, Chief Financial Officer, the City Engineer. In addition, City boards such as the Historical Commissions (including the Bradford Common and Washington Shoe District

commissions), the Zoning Board of Appeals, Planning Board and Parking Commission provide feedback to the City that is useful for the Plan. There is heightened appetite to protect certain historical structures such as the 1840s Powderhouse and Winnekenni Castle and its Carriage House.

Pentucket Bank and Haverhill Bank are two locally-based lenders who also provide feedback to the development of the Plan. Not only do they underwrite several residential mortgages, but they also promote and sponsor downtown events, support non-profits and subrecipients philanthropically, and they support business development in the City. These lending institutions are very important partners to the City's community redevelopment efforts and they sponsor their own privately-funded First-Time Homebuyer program. The City has also met with Bank of New England, which underwrites business loans, and Align Credit Union which is looking to increase its footprint in the area. These banks helped the 'Support Economic Development' section of the Plan by describing heightened interest in commercial Facade Improvement.

The City has received great input from a Shannon Grant committee, which is administering a State grant to combat gang involvement and gang activity in both Methuen and Haverhill. Excellent partners are around the table sharing ideas, coordinating services and developing best practices in terms of inner city youth.

Groups such as the Kiwanis and Exchange Club also funnel excellent suggestions for policies and potential CDBG activities to the Mayor and the City.

As stated, consultation on the Plan is an ongoing process that requires a fully-engaged Community Development office.

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Given the effects of the COVID-19 Pandemic, 2020 was a historically difficult year to elicit citizen participation. Goals shifted with an unprecedented frequency, given the conditions on the ground (for example, unemployment in Haverhill went from 2.0% to 29% in two months, and then back down dramatically again).

Nevertheless, due to technologies such as Zoom, the City was able to complete a satisfactory public participation and notification process for the Program Year 2020 Annual Plan. The 2020 Community Affairs Advisory Board (CAAB), the diverse volunteer board which reviews and make funding determinations on CDBG and especially Public Services applications, was able to complete interviews in person before the coronavirus shutdowns and public health emergencies took effect. Final deliberations were done virtually over Google Meets platforms.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Non-targeted/broad community	CDBG Director William Pillsbury presented the annual CDBG funding Resolution to the City Council for Program Year 2020 at a posted public hearing on August 25, 2020. This occurred in a publicly-posted virtual City Council meeting, held remotely in accordance with the Governor's Public Health Emergency protocols.	Comments were positive, particularly around the Housing Rehabilitation Program, and the efforts to support entrepreneurs and neighborhood-based economic development through MakeIT Haverhill and E for All. City Councilors expressed support for additional Code Enforcement and Economic Development Assistance to assist residents and businesses during the public health emergency.	None	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Newspaper Ad	Non-targeted/broad community	A Public Notice was published in the EAGLE-TRIBUNE, the community's most-read and widely-circulated periodical, on August 24, 2020. A Public Comment period on the City's Program Year 2020 Annual Plan subsequently began on August 26, running through September 8, 2020.	There were comments received to increase support for Leaving the Streets Ministry and their anti-gang and food pantry operations. The budget of for this Activity was raised as a result beyond CAAB recommendations.	Some comments were and suggestions more directly related to CARES Act program, including CDBG-CV and were addressed through the comments and planning periods for those plans.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Technical Assistance Session	potential subrecipients/applicants	This meeting held on January 7, 2020 was optional and held as a Technical Assistance Workshop for potential CDBG Public Service applicants.	Emmaus representatives attended and also provided feedback on homelessness issues and discussed the Community Development Department's Request for Proposals (RFP) and Goals in detail.		
4	Technical Assistance Session	potential subrecipients/applicants	This meeting held on January 23, 2020 was optional and held as a Technical Assistance Workshop for potential CDBG Public Service applicants.	Representatives from Ruth's House, Sarah's Place, and Somebody Cares New England attended. Various issues concerning needy populations, youth and elders were discussed.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	potential subrecipients/applicants	The Community Affairs Advisory Board (CAAB) held a public meeting on February 27, 2020 to discuss Public Service applications for CDBG funds and to discuss issues and trends.	Comments were received and presentations reviewed from: Common Ground Ministries; Community Action's Homeless Drop-In Center; Emmaus (Mitch's Place shelter); Open Hearts Ministries; and Northeast Legal Aid. Most discussion focused around homelessness and indigent residents.		

6	Public Meeting	potential subrecipients/applicants	The Community Affairs Advisory Board (CAAB) held a public meeting on March 3, 2020 to discuss Public Service applications for CDBG funds and to discuss issues and trends.	Comments were received and presentations reviewed from: Pregnancy Care Center; St. James Parish's St. Vincent dePaul; Community Action Heating Assistance program; Liz Murphy Open Hand Pantry (St. James/St. John's Parishes); Ruth's House; All Saints; Catholic Charities. Most comments concerned providing non-housing necessities for low-income residents who are spending a great deal of their incomes on housing, leaving insufficient funds		
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				for other necessities.		
7	Public Meeting	potential subrecipients/applicants	The Community Affairs Advisory Board (CAAB) held a public meeting on March 5, 2020 in Mount Washington at MakeIT Haverhill to discuss Public Service applications for CDBG funds and to discuss issues and trends concerning youth.	Comments were received and presentations reviewed from: Haverhill Boys & Girls Club; Leaving the Streets Ministry; Haverhill Public Schools; Somebody Cares New England; Haverhill Promise; Haverhill Inner-City Boxing and Youth Development; other local youth serving on the Haverhill Youth Commission. Discussion focused on serving at-risk, low-income and minority youth.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Public Meeting	potential subrecipients/applicants	The Community Affairs Advisory Board (CAAB) held a public meeting on March 10, 2020 to discuss Public Service applications for CDBG funds and to discuss issues and trends.	Comments were received and presentations reviewed from: Sarah's Place; Coco Brown; Marigold Montessori; Salvation Army; NFI; YMCA; Rebuilding Together. Comments ranged across various neighborhood stabilization issues and providing services to low-income individuals and households.		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

it is difficult to project future revenues with confidence.

The City of Haverhill, meanwhile, continues to pay down the largest single municipal debt in the history of the Commonwealth, the burdens of the formerly city-owned Hale Hospital. The closure, sale and transfer of the Hale in 2001 allowed a hospital presence to remain in the city, but it saddled Haverhill residents with over \$87 million of debt. This harsh reality drives the City to find, obtain and/or leverage additional resources whenever possible.

The CDD and other departments have been aggressive in pursuing other funds-- through grants, appropriations or program income-- in order to augment the City's abilities to fulfill its goals and priorities. These include the MassWorks Infrastructure grants and other notable state, federal and private sources of support. Providing additional resources outside of HUD entitlements is a major goal for the City's Community

Development Department.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,037,890	185,000	40,000	1,262,890	4,212,500	Community Development Block Grant (CDBG)
Other	public - federal	Housing Public Services	215,124	0	0	215,124	1,575,000	Haverhill's local formula share of HOME funds are used for aiding the production of affordable housing. Some HOME funds are used for Tenant-Based Rental Assistance.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funding through the Community Development Block Grant program is critically important to leveraging millions of dollars in other funds, by matching other grant funds. CDBG leverages complementary and corresponding projects funded through multiple sources, and provides seed

money for economic development and growth.

Some of the largest and most important outside resources are MassWorks funds, provided by the Commonwealth's Executive Office of Housing and Economic Development (EOHED).

Parkland Acquisitions and Renovations for Communities (PARC) grants- This State program provides 68% reimbursement for park improvements and open space programs. The City is refurbishing and upgrading the Plug's Pond Recreation Area with almost \$400K in PARC grant funds, with desing efforts in Fiscal Year 2021 and construction activities occurring in 2021-2022.

TIP funded activities/Chapter 90- The CDD's Public Improvement funds leverage and spread the reach of the City's Chapter 90 Roadway improvement funds, which are local transportation funds provided by the Commonwealth. CDBG funds often add elements of Complete Streets to Chapter 90 roadway projects, adding amenities such as sidewalks, curbs and curb cuts, street trees and other items. In PY 20, this includes Mount Washington sidewalk repairs and sidewalks on Ferry Street in Bradford;

Code Enforcement- The CDD's funding of Code Enforcement officers leverages the City's funding of similar positions, to provide more effective and aggressive enforcement of quality of life, health and safety issues in the CDBG Target Area.

Private Foundations- The City and the CDD will continue a renewed effort to obtain Education, Housing, Food banks, land banks, etc. The United Way's One Haverhill Fund was established during the pandemic to address food insecurity and other needs.

See grant listing addendum attched to the Plan.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

There exist tracts of public land and public buildings that will be used to address needs identified in this Plan, including:

Ornsteen Property- This Riverfront land in Bradford near the Comeau Bridge was taken years ago by the City for unpaid taxes. It used to be the location of a shoe heel factory. There is a significant proposal to redevelop this site for 290 affordable housing units, commercial space

recreation and waterfront access.

River Rest Park, next to Central Fire Station- This land could be the location for additional municipal docks and a possible community boathouse over the next few years, as the City seeks to increase use of, and access to, the Merrimack River and community rowing/boating programs.

Citizens Center- This structure houses the Human Services Department, which includes the Council on Aging, Veterans representative, Meals on Wheels, Parks and Recreation, Youth programs and Disabilities Commission. Most notably of late, this facility houses the Public Health Nursing team, leading the City's testing and vaccination charge against COVID-19. Many vulnerable populations use this facility, and the services provided here help the City achieve the goals of the Plan.

Boardwalk/Rail Trail- the City purchased an abandoned railroad corridor that runs along the southern bank of the Merrimack River across from Downtown Haverhill and heads east towards Groveland and Georgetown. This property was transformed into a non-vehicular pedestrian path (the Bradford Rail Trail) that provides recreational amenities for downtown and Bradford residents alike. A 0.5 mile eastward extension of the Rail Trail is under construction by the State (MassDOT). The Boardwalk and Rail Trail, linked by two Downtown bridges, form a 2-mile pedestrian loop that will connect residents with the Merrimack and spur additional economic development. In PY20, there are plans to expand sidewalks up Ferry Street in lower Bradford to support this extension project.

Cogswell School- This former school will be utilized as a Community Arts Center in the Bradford section of the City, exposing young residents to arts programming and other benefits. It is nearing completion of a \$2.8 million capital campaign;

Public Docks and Waterfront parks will also seek to connect residents with the River, bicycling opportunities, and community rowing and boating. These facilities will also help to draw and lure economic development towards the many redevelopable parcels along the underutilized waterfront. Plum Island Kayak is setting up a satellite location along the Merrimack River in Downtown Haverhill, utilizing a multi-purpose booth facility that the City was able to purchase with grant funds.

Discussion

As the City acquires parcels of land through unpaid tax title, every effort is made to sell off the land to provide additional revenues for the City. Where redevelopment of the lot is feasible, the City contacts Habitat for Humanity or other housing providers for the purposes of developing

permanent affordable housing, or providing greenspace or adding to the lot size of a preexisting property. These sorts of parcels default into the City's possession fairly regularly.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand Supply and Type of Housing	2015	2020	Affordable Housing Public Housing Homeless	CDBG TARGET AREA	Encourage Economic + Workforce Development Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$24,240 HOME: \$168,671	Rental units constructed: 140 Household Housing Unit Homeowner Housing Added: 15 Household Housing Unit Housing for Homeless added: 2 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Maintain Housing Stock	2015	2020	Affordable Housing	CDBG TARGET AREA	Enhance Public Safety and Health Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Provide Basic Shelter and Services for Homeless	CDBG: \$358,338	Public service activities for Low/Moderate Income Housing Benefit: 7 Households Assisted Rental units rehabilitated: 8 Household Housing Unit Homeowner Housing Rehabilitated: 20 Household Housing Unit Other: 2 Other
3	Provide Shelter and Services for Homeless	2015	2020	Homeless	CDBG TARGET AREA	Encourage Economic + Workforce Development Promote Neighborhood Stabilization Provide Basic Shelter and Services for Homeless Provide for Non-Housing-related Basic Needs	CDBG: \$49,240 HOME: \$40,000	Homeless Person Overnight Shelter: 48 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 2 Beds Homelessness Prevention: 100 Persons Assisted Housing for Homeless added: 5 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Increase Owner Occupancy in distressed areas	2015	2020	Affordable Housing	CDBG TARGET AREA	Encourage Economic + Workforce Development Increase Owner-Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$61,740	Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted Direct Financial Assistance to Homebuyers: 5 Households Assisted Jobs created/retained: 95 Jobs Businesses assisted: 5 Businesses Assisted
5	Provide other non-housing necessities	2015	2020	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA	Enhance Public Safety and Health Promote Neighborhood Stabilization Provide for Non-Housing-related Basic Needs	CDBG: \$123,240	Public service activities other than Low/Moderate Income Housing Benefit: 1929 Persons Assisted
6	Promote Economic Development	2015	2020	Non-Housing Community Development	CDBG TARGET AREA	Encourage Economic + Workforce Development Promote Neighborhood Stabilization	CDBG: \$129,240	Facade treatment/business building rehabilitation: 2 Business Jobs created/retained: 95 Jobs Businesses assisted: 60 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Neighborhood Stabilization	2015	2020	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA	Promote Neighborhood Stabilization	CDBG: \$291,852	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1310 Persons Assisted Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 100 Households Assisted Public service activities other than Low/Moderate Income Housing Benefit: 274 Persons Assisted Homelessness Prevention: 8 Persons Assisted Buildings Demolished: 1 Buildings Housing Code Enforcement/Foreclosed Property Care: 2000 Household Housing Unit Other: 1 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Expand Supply and Type of Housing
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Goal Description	<p>This goal seeks to add to the City's housing stock with units available to a comprehensive range of income levels, from very-low income units to upper-end market rate units and every range in between. This is necessary given the remarkable socioeconomic diversity of the community, which is evidenced in the Housing Production Plan, which reveals a nearly equal spread of income ranges in Haverhill from rich to poor.</p> <p>This goal seeks to provide relief to an extremely tight housing market that is limiting options for many, with overly high prices due to a lack of supply. This lack of housing supply is subsequently consuming and constraining an unhealthy amount of income (30%+ to 50%+ or higher) for too many residents. The high cost of housing affects other dynamics, including putting extreme pressure on demand for social services from the government and non-profit sectors. As the Governor himself notes, eastern Massachusetts remains in the midst of a housing crisis, and that remains true in Haverhill, with even the Pandemic not cooling off the market.</p> <p>In addition, the city seeks to expand upon housing choice options for those at every cycle of life. This includes student housing, apartments, starter homes, larger homes for starting families, downsized units for 'empty nesters,' multi-family housing for extended families, and elder housing and medical-housing options. This diversity of type of housing is needed to provide housing choice and fairness to all in our community, without excluding an particular segment, while attracting newcomers who can bolster our local economy.</p> <p>In addition, this goal seeks to support the development of many different and diverse types of housing that can keep intact the character of our many neighborhoods, rather than applying a 'cookie cutter' model of housing across our varied landscapes.</p> <p>In many cases, this goal is not directly supported with CDBG funds themselves. Rather, CDBG funds are targeted to support and complement the development of these projects, often through quality of life/public improvements. For example, the Ferry Street sidewalk project supports the development of 48 units of new housing in that neighborhood on Railroad Avenue. Local HOME funds are used to support the development of badly-needed new housing units as well.</p> <p>Through its HOME funds, the City is supporting the development of about 60 units of elderly housing as part of Bethany Community Services' expansion of the Merrivista Apartment complex for seniors on fixed incomes. Other HOME projects are being developed.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$169,678) are disbursed evenly across these Goals with \$24,239.71 attributed to each goal funding budget.</p>
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2	Goal Name	Maintain Housing Stock
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Goal Description	<p>The goal of maintaining the housing stock of this old city is a constant one, given that so much of inner-city Haverhill's housing was built to accommodate millworkers over a century ago, mostly between 1885-1925, including much of the Acre, Hilldale/Broadway and Mount Washington neighborhoods. Housing from a smaller boom after World War II and the 1980s also shows signs of aging. The need to maintain housing stock from decay and to enhance these properties to updated Housing Code standards is constant.</p> <p>This goal will be primarily accomplished through the Housing Rehabilitation and Code Correction Program (HRCCP), which provides Housing Code corrections for low-moderate income owner-occupied dwellings. HRCCP assistance generally takes the form of no-interest deferred loans repayable upon sale or transfer of the property. HRCCP activities are prioritized for the low-moderate income CDBG Target Area neighborhoods of Haverhill. In addition to Target Area properties, homes owned by the elderly throughout the city will also now be prioritized. Keeping older residents in their homes represents a significant priority and it will greatly save public Medicare dollars being spent in long-term care facilities, while simultaneously preserving neighborhood character.</p> <p>\$200,000 in hard rehab construction costs are allocated in Program Year 2020 (PY20) for HRCCP. Another \$145,600 is allocated for administration costs relative to the HRCCP and other programs, with \$103,070 for Housing Rehabilitation staff salaries at the City's Community Development Department and \$42,530 in Rehab Administrative Costs. In PY20, around 20 HRCCP activities are anticipated, due to the shorter year caused by the COVID-19 pandemic. For every dollar in rehab, there are \$1.50 in hard construction actions.</p> <p>In addition, Rebuilding Together of Greater Haverhill provides housing rehabilitation to primarily elderly and disabled homeowners around the city through the donated services of professional contractors and volunteers. These are usually smaller one-day projects in comparison to larger HRCCP projects. In PY20, 7 such dwellings are anticipated to be undertaken by Rebuilding Together, which has been forced to reschedule its annual April Annual Rebuilding Days in 2021 and 2021 due to COVID-19 restrictions; therefore, a smaller number of new projects are anticipated as Rebuilding catches up on their caseloads.</p> <p>In addition, State programs such as MassHousing's 'Get the Lead Out' (deleading) and MA Rehabilitation Commission's 'Home Loan Modification Program' (accessibility improvements for residents with disabilities) also help assist in achieving this goal. 2 such projects are anticipated this Program Year.</p>
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		<p>NOTE: CDBG Administration and Planning funds (totaling \$169,678) are disbursed evenly across these Goals with \$24,239.71 attributed to each goal funding budget.</p> <p>NOTE: A portion is adjusted for rehab administrative responsibilities for this goal.</p>
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3	Goal Name	Provide Shelter and Services for Homeless
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Goal Description	<p>This goal prioritizes providing Shelter and Services to homeless individuals and families, including referrals and connections to services, health care, substance abuse treatment, counseling and other emergency assistance as necessary.</p> <p>This goal is largely abetted by the activities of the Continuum of Care, which is shifting this Program Year from the North Shore Continuum of Care to the Balance of State (BoS), and through the Coordinated Entry (CE) system supported by this Continuum.</p> <p>In PY20, CDBG activities to support this goal include the following:</p> <p>Emmaus' Mitch's Place Shelter- This Public Service activity supports the operation of Haverhill's main emergency overnight shelter, managed for many years by Emmaus, Inc. on How Street in the Lower Acre. Mitch's is considered a wet shelter that accommodates those under the influence of drugs or alcohol, taking all comers in order to get people off the streets. In PY20, the City proposes to use \$7,000 in CDBG funds to support this activity.</p> <p>Community Action's Homeless Drop-In Center- This unique facility in the basement of the Universalist Unitarian church in between the Lower Acre and Highlands neighborhoods provides morning coffee and breakfast, socialization as well as health, counseling and financial services to all comers off the streets. In PY20, the City proposes to use \$10,000 in CDBG funds to support this activity.</p> <p>There are other Public Service activities in PY2020 that partially support this goal, including:</p> <ul style="list-style-type: none"> -Open Hearts Ministries Social Outreach Program --about 1/4 of its 87 clients (21) to be served will be homeless individuals contacted through street outreach. This represents \$1,250 of \$5,000 First Baptist Church receives from CDBG. -Northeast Legal Aid-- about 1/4 of the 41 Haverhill clients (11) that receive pro bono legal assistance from Northeast Legal will escape homelessness as a result. This represents \$1,750 of \$7,000 in CDBG Public Service funds. -Saint Vincent dePaul of St. James Parish-- about 5 individuals will receive rental support to ward off eviction and homelessness. This represents about \$5,000 of their CDBG-awarded funds. <p>\$40,000 of PY20 HOME funds are allocated for Tenant-Based Rental Assistance activities, sustaining programs created during the Pandemic to support eviction prevention efforts.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$169,678) are disbursed evenly across these Goals with \$24,239.71 attributed to each goal funding budget.</p>
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4	Goal Name	Increase Owner Occupancy in distressed areas
	Goal Description	<p>The Goal seeks to increase owner-occupancy and labor participation in certain distressed neighborhoods, most notably the Lower Acre and Mount Washington neighborhoods. Low-income, jobless renters are at higher risk of intergenerational poverty, and are frequently inhabitants of these neighborhoods.</p> <p>First-Time HomeBuyer (FTHB) Program- \$6,000 in new PY2020 funds are proposed for this program, as the City seeks to use about \$60,000 in older unused funds from prior program years (mostly unused in Program Year 2018 and during the pandemic). First Time Homebuyer (FTHB) support will be limited to targeted low-owner occupancy neighborhoods, in order to stabilize these CDBG Target Area neighborhoods.</p> <p>In addition, investments in job training, job supports-- such as transportation and child care-- and other workforce development efforts will be targeted to these same neighborhoods (Acre and Mt. Washington). This goal encompasses CDBG funds to be spent on activities designed to support labor participation and wealth generation.</p> <p>Examples of these activities proposed for PY2020 include the following:</p> <p>Leaving the Streets Ministry's Job Placement program for youth, which is providing inner-city youth (at-risk youth, gang members, court-involved youth, and those youth returning from detention facilities or jail) with employment opportunities. \$19,000 is budgeted for this activity in PY2020.</p> <p>Haverhill Transportation Alliance- this innovative non-profit start-up is utilizing the services of ride share apps such as Uber and Lyft, along with local minority-owned taxi/livery companies, to provide scheduled point-to-point transit for individuals seeking to interview for a job, get to work or attend job training. \$10,000 of 20,000 of this Activity's CDBG-funded budget is allocated for this goal in PY2020. Other funds support this service to also connect individuals with rides to address food insecurity/groceries and medical needs/doctors appointments.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$169,678) are disbursed evenly across these Goals with \$24,239.71 attributed to each goal funding budget.</p>

5	Goal Name	Provide other non-housing necessities
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Goal Description	<p>This goal seeks to address the community need for necessities that are too often not being met due to the high costs of housing--such as food, heat, utilities, clothing, cultural enrichment, etc. For many homeowners and renters alike, the end of the month means sacrificing without these items to great detriment. This goal seeks to reverse that.</p> <p>In Program Year 2020, the achievement of this goal is partially met through various CDBG funded Public Service activities, including:</p> <ul style="list-style-type: none"> -Open Hearts Ministries Social Outreach Program- feeding, clothing and counseling 66 individuals, including \$2,000 specifically to support ongoing client COVID pandemic needs (\$3,750 allocated to this goal out of \$5,000 in CDBG funds); -Pregnancy Care Center Mother/Child Food & Clothing Program- feeding (formula), clothing, and material support (diapers,etc.) for 17 pregnant/parenting mothers, including \$2,000 for food insecurity during COVID pandemic (\$8,000 in CDBG); -Northeast Legal Aid Haverhill Legal Aid Project- pro bono civil legal assistance for 30 individual cases (\$5,250 of \$7,000 in CDBG funds); -Catholic Charities Haverhill Utility Assistance- utility arrearages support to prevent shutoffs for 9 households during COVID pandemic (\$5,000 in CDBG); -Sarah's Place Adult Day Health Center Keeping Elders Active- elder day socialization, check-ups, programming, hot nutritious meals and visitation to support 62 seniors (\$13,000 in CDBG); -Ruth's House Clothing Referral Program- free clothing, housewares and furniture for 47 needy households (\$6,000 in CDBG); -Saint Vincent DePaul of St. James Parish Direct Help for People in Need- utility payments to prevent shutoffs and diapers for 61 needy families, including \$5,000 for emergency housing and quarantine during COVID (\$10,000 of \$15,000 in CDBG); -Community Action Heating Assistance Program-heating assistance funds for 156 needy households just beyond federal Low Income Heating and Energy Assistance Program (LIHEAP) qualification levels (\$13,000 in CDBG) -Salvation Army Comprehensive Emergency Services Program- \$10,000 in Food Insecurity assistance through large meals program and food pantry, as well as \$10,000 in other emergency assistance such as temporary lodging, clothing or transport during COVID, serving 1,300 households (\$20,000 in CDBG total);
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		<p>-All Saints Parish Food Pantry Improvements- improvements to efficiency and operations through new equipment to serve 66 need clients (\$5,000 in CDBG)</p> <p>-Saint James and Saint John's Parishes Liz Murphy Open Hand Food Pantry- \$5,000 to support food pantry program with an additional \$5,000 to support COVID-related food insecurity (\$10,000 total in CDBG), serving 125 clients.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$169,678) are disbursed evenly across these Goals with \$24,239.71 attributed to each goal funding budget.</p>
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6	Goal Name	Promote Economic Development
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Goal Description	<p>This goal seeks to expand employment, opportunity, entrepreneurship and workforce development to strengthen Haverhill's economy, attract new employers (especially higher-end manufacturing, technology and bio-manufacturing firms out of Greater Boston), and create better-paying jobs for Haverhill residents.</p> <p>This goal seeks to expand and spread income growth and economic opportunity out of Downtown and the industrial parks and into the Target Area neighborhoods, with a special focus on small businesses and entrepreneurs. In addition, this goal seeks to connect the workforce of the Target Areas with those economic opportunities in the Downtown and business/industrial parks.</p> <p>This goal includes support for maker spaces, farmers markets, small business development, cultural entrepreneurs, etc. and those operating in commercial node districts as identified in the City's new Master Plan.</p> <p>This goal includes the following in PY20:</p> <ul style="list-style-type: none"> -Facade Improvement Program for upgrading commercial storefronts in Target Area neighborhoods- (\$25,000 in PY2020), along with \$25,000 in unused prior year funds. -Support for MakeIT Haverhill (\$5,000), a maker space and job training and access center affiliated with the One-Stop Career Center and Community Action, providing entrepreneurship support, English classes for speakers of other languages, job fairs, job coaching and facility rentals for firms, in the heart of the Mount Washington neighborhood; -Support for the fledgling Haverhill Transportation Alliance (\$20,000) which is using the services of ride share apps such as Uber and Lyft, along with local minority-owned and operated taxi/livery services, to provide scheduled on-demand point-to-point transportation for those trying to get to work, interviews, job training, etc. -Staffing for half of the salary of the City's new Economic Development Assistant (\$30,000), who is serving as a liaison visiting the business community, providing connections to federal, state and private resources, luring employers to the city, and making connections between the business community and public officials. This position has proven particularly valuable during the COVID-19 pandemic, during which connections to PPP loans, communication about Small Business Support, helping with forms and paperwork, accessing testings and vaccinations for employees and other services were critical matters of survival for many businesses. In particular, this Economic Development Assistant served as the point person for the City's Restaurant Support Program, supported with CDBG-CV funds in general;
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		<p>-Support for Entrepreneurship for All ('E for All' or 'E para Todos') to establish more of a presence mentoring start-up firms in the City, usually through the results of a pitch contest for individuals and microenterprises (\$25,000);</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$169,678) are disbursed evenly across these Goals with \$24,239.71 attributed to each goal funding budget.</p>
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7	Goal Name	Neighborhood Stabilization
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Goal Description	<p>This goal ensures stability and heightened quality of life in Target Area neighborhoods. Various activities that this broader category feature include: addressing and revitalizing vacant/foreclosed properties and foreclosure prevention assistance; supporting Haverhill Police with anti-crime and gang eradication efforts; Code Enforcement; demolition/clearance activities; enhancing neighborhood parks, schools, public spaces, sidewalks, community buildings and playgrounds, along with child care and after-school programs and activities that enrich youth and families.</p> <p>In PY20, these activities include public improvements such as:</p> <p>Ferry Street sidewalks (\$36,000)- to expand access between Bradford Central Square and the easterly extension of the Bradford Rail Trail;</p> <p>Merrimack Street Utility Improvements (\$29,000)- further utility relocations/upgrades to support new Downtown developments including along the new Merrimack River boardwalk;</p> <p>Union Park Playground (\$21,000)- improvements to a pocket park in the middle of a densely-settled residential Lower Acre block, including new play structure for the neighborhood's many youngsters and a small dog park;</p> <p>Winter Street CDC Building ADA ramp (\$2,000)- public access design and improvements to a donation center, meeting rooms and child care center in the Lower Acre;</p> <p>Mount Washington Area Streets/Sidewalk repairs (\$2,000)- repairs to broken or missing sidewalks, curb cuts and other pedestrian upgrades in the Mount Washington area.</p> <p>Heightened Code Enforcement activity in Target Area neighborhoods is also a key component of this goal (\$109,400), with additional staffing maintaining health and safety standards for residents and businesses in the Target Area during the joint pandemic and housing crisis.</p> <p>Demolition and Clearance activities on a spot basis, as/if needed (\$500 placeholder);</p> <p>The following public service activities support the goal of neighborhood stabilization:</p> <p>Leaving the Streets Ministry (\$19,000)- this program supports anti street-gang activity through outreach, counseling, intervention and job placement. 95 at-risk youth are expected to obtain employment through this activity in PY20;</p>
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	<p>NFI MA (\$5,000)- Nasal Narcan program will supply 23 low-income households with anti-overdose kits and medications that will save lives and provide follow-up drug treatment and intervention for household/family members battling opioid addiction;</p> <p>UTEC, Inc. (\$19,000)- the Transitional Coach Supports activity will provide street outreach, counseling, support and necessities to prevent and deter gang-involvement, connecting 12 at-risk youth with active employment opportunities (mattress recycling, food preparation and delivery, logistics, etc.);</p> <p>Haverhill Boys and Girls Club (\$3,000)- Pathways to Success Academic Program provides targeted and structured quality after-school homework support, enrichment and recreational offerings for 15 low-income/at-risk youth;</p> <p>Inner-City Boxing Club (\$3,000)- The Youth Development program provides recreation, boxing, counseling, mentoring and dedicated and structured academic and homework support to 14 at-risk youth, operating in Lafayette Square, after being shut down doe several months due to the pandemic;</p> <p>YMCA (\$7,000)- The Y's Early Education and Care program provides child care/early education opportunities to 52 low-income working families;</p> <p>Somebody Cares New England (\$6,000)- this new after-school program on Mount Washington will support youth/teens from 43 households;</p> <p>Urban Village Montessori (\$5,712)- child care for 2 low-income Acre families.</p>
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AP-35 Projects - 91.420, 91.220(d)

Introduction

The City has 10 Program Year 2020 projects that it is undertaking to meet identified community needs and to achieve proposed goals and objectives.

#	Project Name
1	GENERAL ADMINISTRATION + PLANNING
2	Rehabilitation Administration
3	CODE ENFORCEMENT
4	Public Improvements & Facilities
5	Single Family Rehabilitation
6	Multi-Unit Rehabilitation
7	Public Services
8	Demolition and Clearance
9	Economic Development
10	First Time Homebuyer Assistance

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The PY20 Spending Plan reflects community development priorities, and vary a bit from year to year.

Given the effects of the Pandemic, there is a need to increase Public Services over and above the 15% limit to address coronavirus, as allowed by HUD waiver.

With old unused First-Time HomeBuyer [FTHB] funds available, the amount of new PY20 FTHB funds was lowered; this is not a reflection of any de-prioritization.

There is a need to replenish funds for Housing Rehabilitation, with \$220,000 in new CDBG funds allocated to housing rehabilitation in PY20, not including Rehabilitation Administration.

The Pandemic caused significant Economic Development turmoil, so additional funds were added to Economic Development (\$105,000).

After significant Public Improvement investments through CDBG in PY19, the amount of PY20 Public Improvement funds were reduced.

The need for Code and Public Health Services in response to the Pandemic led to a notable increase in

Code Improvement costs in this PY20 Spending Plan.

AP-38 Project Summary
Project Summary Information

1	Project Name	GENERAL ADMINISTRATION + PLANNING
	Target Area	CDBG TARGET AREA
	Goals Supported	Maintain Housing Stock Expand Supply and Type of Housing Increase Owner Occupancy in distressed areas Provide Shelter and Services for Homeless Promote Economic Development Provide other non-housing necessities Neighborhood Stabilization
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Provide Basic Shelter and Services for Homeless Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Encourage Economic + Workforce Development Promote Neighborhood Stabilization
	Funding	CDBG: \$169,678 HOME: \$6,454
	Description	Administration, Oversight and Planning of Community Development Block Grant (CDBG) and other Community Development programs, including Community Development Staff Salaries, Consultants and Office Supplies. This Project is limited to not more than 20% of the overall Program Year 2020 CDBG funding allocation, or less than \$207,577.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	CDBG Admin staff work with hundred of households, coounseling and referring them to score of various services and programs.
	Location Description	Citywide, with priority to CDBG Target Area

	Planned Activities	<p>Housing studies, including completion of Inclusionary Zoning reform and expansion of Haverhill's Housing Development Incentive Program (HDIP) zone, creating more market rate housing development in Downtown;</p> <p>Predevelopment costs for future Downtown redevelopments of City-owned parcels;</p> <p>Historical research to get properties listed on National Register of Historic Places, qualifying them for historic rehabilitation programs, incentives and grants.</p>
2	Project Name	Rehabilitation Administration
	Target Area	CDBG TARGET AREA
	Goals Supported	Maintain Housing Stock
	Needs Addressed	<p>Maintain, Preserve and Improve Housing Stock</p> <p>Expand Type, Diversity and Supply of Housing</p> <p>Increase Owner-Occupancy in Target Neighborhoods</p> <p>Enhance Public Safety and Health</p> <p>Promote Neighborhood Stabilization</p>
	Funding	CDBG: \$165,600
	Description	Administration of Housing Rehabilitation activities, including the in-house Housing Rehabilitation and Code Correction Program (HRCCP) and other relevant programs and activities. This Project comprises salaries and benefits of City Housing Rehab staff as well as relevant equipment and supplies.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	---
	Location Description	Most, but not all, activities will occur within the CDBG Target Area

	Planned Activities	<p>Housing Rehabilitation and Code Correction activities; Program Administration and Oversight of HRCCP;</p> <p>Oversight and cross-referrals of Rebuilding Together and ACTION, Inc. (energy efficiency improvement) activities in the city;</p> <p>Administration of Massachusetts 'Get the Lead Out' program, as City serves as a local agent for this program. [NOTE: the City is reimbursed for its time on a case-by-case basis by MassHousing, so CDBG funds are not used on these activities;</p> <p>Inspection of potential First-Time HomeBuyer properties;</p> <p>Housing counseling and referrals-- dealing with constituent housing issues and problems as necessary;</p> <p>Inspection of potential First-Time Homebuyer properties;</p> <p>Housing counseling and referrals-- deal with housing problems as necessary</p> <p>NOTE: Program Income usually derives from payback of HRCCP liens, so program income is prioritized for rehabilitation activities, both single and multi-family and rehab administration. This will add funding for this Project, estimated at \$20,000.</p> <p>\$145,600 in new CDBG PY2020 funds plus \$20,000 in Program Income totals \$165,600 for Housing Rehabilitation Administrative activities.</p>
3	Project Name	CODE ENFORCEMENT
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Maintain Housing Stock</p> <p>Expand Supply and Type of Housing</p> <p>Promote Economic Development</p> <p>Neighborhood Stabilization</p>
	Needs Addressed	<p>Maintain, Preserve and Improve Housing Stock</p> <p>Enhance Public Safety and Health</p> <p>Encourage Economic + Workforce Development</p> <p>Promote Neighborhood Stabilization</p>
	Funding	CDBG: \$109,400
	Description	Enhanced Enforcement of Housing, Building, Health, Trash and Safety codes in CDBG Target Area
	Target Date	9/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	Due to the COVID-19 pandemic, there is a big need to increase public health and safety infrastructure, ensuring safe living conditions for those stuck at home, ensuring adequate social distancing measures are being followed by businesses, and tracking the disease in densely settled neighborhoods. This activity includes much more in the way of public health monitoring, ensuring that state and federal COVID safety protocols are being followed. The eviction moratorium and other measures demand more housing inspections and trash inspections. This Project anticipates doubling PY2019 numbers in terms of properties.
	Location Description	All CDBG Code Enforcement activities will occur within the defined CDBG Target Area.
	Planned Activities	Code enforcement
4	Project Name	Public Improvements & Facilities
	Target Area	CDBG TARGET AREA
	Goals Supported	Promote Economic Development Neighborhood Stabilization
	Needs Addressed	Encourage Economic + Workforce Development Promote Neighborhood Stabilization
	Funding	CDBG: \$90,000
	Description	Public Improvements including roadway, sidewalks, street trees, benches, curbing, ramps, playgrounds and park improvements. Some utility relocations and upgrades may also be undertaken through this Project.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Entire Census tracts will benefit from these neighborhood-based public improvements. An estimated 1310 individuals are estimated to benefit directly from these public improvements, with thousands more likely to benefit indirectly.

	Location Description	<p>All activities will occur within the CDBG Target Area. Some focus will be given around Downtown projects, while other improvements and investments will be prioritized in neighborhoods, such as:</p> <p>Ferry Street Sidewalks- Lower Bradford Area and Bradford Square;</p> <p>Merrimack Street Utility Improvements- Downtown;</p> <p>Union Park Improvements- Lower Acre;</p> <p>Winter Street CDC Building ADA Ramp- Lower Acre;</p> <p>Mt. Washington Sidewalk sections- Mount Washington.</p>
	Planned Activities	<p>In PY20, these activities include public improvements such as:</p> <p>Ferry Street sidewalks (\$36,000)- to expand access between Bradford Central Square and the easterly extension of the Bradford Rail Trail;</p> <p>Merrimack Street Utility Improvements (\$29,000)- further utility relocations/upgrades to support new Downtown developments including along the new Merrimack River boardwalk;</p> <p>Union Park Playground (\$21,000)- improvements to a pocket park in the middle of a densely-settled residential Lower Acre block, including new play structure for the neighborhood's many youngsters and a small dog park;</p> <p>Winter Street CDC Building ADA ramp (\$2,000)- public access design and improvements to a donation center, meeting rooms and child care center in the Lower Acre;</p> <p>Mount Washington Area Streets/Sidewalk repairs (\$2,000)- repairs to broken or missing sidewalks, curb cuts and other pedestrian upgrades in the Mount Washington area</p>
5	Project Name	Single Family Rehabilitation
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Maintain Housing Stock</p> <p>Expand Supply and Type of Housing</p> <p>Increase Owner Occupancy in distressed areas</p> <p>Neighborhood Stabilization</p>

	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$220,000
	Description	Rehabilitation to address code deficiencies (as well as energy efficiency and ADA accessibility issues) in single-family dwellings owned by low-to-moderate income homeowners.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	<p>The HRCCP undertakes Housing Code correction rehabilitation activities (roofs, plumbing, heating, electrical, carpentry upgrades, etc.) on essentially an open application basis. It is unknown at the start of the year where exactly each of the upcoming year's rehabilitation activities will originate. All projects will inspected to official Housing Quality Standards (HQS). In some cases, de-leading activities will also be undertaken as required or practicable.</p> <p>Rebuilding Together activities (severely curtailed by the COVID-19 pandemic) are usually exclusively single-family dwellings. It is anticipated that their 7 estimated projects this year will be single-family dwellings.</p> <p>In PY20, HRCCP anticipates rehabilitating 12 owner-occupied single-family dwellings benefitting 12 low-moderate income families.</p>
	Location Description	These locations are undetermined, although the vast majority of HRCCP activities will occur in the CDBG Target Area. Rebuilding Together's projects are usually smaller and scattered around the city.

	Planned Activities	<p>In PY20, HRCCP anticipates rehabilitating 12 owner-occupied single-family dwellings benefitting 12 low-moderate income families.</p> <p>Rebuilding Together activities (severely curtailed by the COVID-19 pandemic) are usually exclusively single-family dwellings. It is anticipated that their 7 estimated projects this year will be single-family dwellings.</p> <p>NOTE: Program Income usually derives from payback of HRCCP liens, so program income is prioritized for rehabilitation activities, both single and multi-family. This will add funding for this Project, estimated at \$100,000. \$100,000 in new CDBG PY2020 funds plus \$20,000 for Rebuilding Together plus \$100,000 in Program Income totals \$220,000 for rehabilitation of single-family dwellings owned by low-moderate income homeowners.</p> <p>One State-funded Get the Lead Out activity is anticipated for a single-family dwelling during this program year.</p>
6	Project Name	Multi-Unit Rehabilitation
	Target Area	CDBG TARGET AREA
	Goals Supported	Maintain Housing Stock Expand Supply and Type of Housing Increase Owner Occupancy in distressed areas Neighborhood Stabilization
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Provide Basic Shelter and Services for Homeless Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$165,000 HOME: \$140,000
	Description	Rehabilitation of owner-occupied multi-family dwellings to address code deficiencies, energy efficiency and ADA accessibility issues, as well as potential lead-based paint hazards in rental units.
	Target Date	9/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 8 multifamily dwellings will rehabilitated to meet Housing Code standards in PY2020. 8 rental units are estimated to be brought up to Code as well as part of these activities for the benefit of tenants and the multi-family dwellings' owner-occupants.
	Location Description	These locations are undetermined, although the vast majority of multi-family dwellings and HRCCP focus are found in the CDBG Target Area.
	Planned Activities	<p>The HRCCP undertakes Housing Code correction rehabilitation activities (such as roof, plumbing, heating, electrical and carpentry upgrades) on essentially an open application basis. It is unknown from where exactly the upcoming year's rehabilitation activities will originate. All projects will be inspected against official Housing Quality Standards (HQS). In some cases, de-leading activities will be undertaken as required.</p> <p>Facets of this Project include:</p> <p>Housing Rehabilitation to address HQS Code Corrections;</p> <p>Energy-efficiency efforts;</p> <p>Addressing Americans with Disabilities Act (ADA) issues;</p> <p>De-leading of rental units when necessary and/or practicable; one State-funded 'Get the Lead Out' project is anticipated to be undertaken on a multifamily project.</p> <p>NOTE: Program Income usually derives from payback of HRCCP liens, so program income is prioritized for rehabilitation activities, both single and multi-family as well as Rehab Administrative activities. This will add funding for this Project, estimated at \$65,000. \$100,000 in new PY20 CDBG funds plus \$65,000 in Program Income totals \$165,000 in housing rehabilitation of multi-family dwellings owned by low-moderate income homeowners.</p> <p>NOTE: \$140,000 in local share discretionary HOME funds are budgeted to be spent on constructing or renovating multi-family housing units for low-income individuals. This represents \$140,000 out of \$208,670 in HOME funds for the City, with the remainder in rental assistance.</p>
7	Project Name	Public Services
	Target Area	CDBG TARGET AREA
	Goals Supported	Provide Shelter and Services for Homeless Promote Economic Development Provide other non-housing necessities Neighborhood Stabilization

	Needs Addressed	Provide Basic Shelter and Services for Homeless Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Promote Neighborhood Stabilization
	Funding	CDBG: \$191,712 HOME: \$68,670
	Description	Provision of goods, supports and services through charitable endeavors benefitting low-to-moderate income individuals, families and households in the community.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	<p>2,343 individuals and families will benefit from the Program Year 2020 Public Service Activities funded with CDBG. The types of beneficiaries run the gamut from toddlers to elders, with funds being distributed for early education/child care, after school programs, anti-gang activities, youth recreation and enrichment, academic support, pregnancy care, legal assistance, housing support, food security programs, job training, medical assistance, clothing assistance, homeless care, street outreach and shelter, elder care and other social services.</p> <p>Usually, this Project is capped at no more than 15% of the city's annual CDBG allocation, but the City is taking advantage of a generous HUD waiver that allows for COVID-related activities to exceed the normal 15% threshold. This waiver allows for an additional \$36,000 of COVID-related services to be provided on top of the \$155,712 in capped CDBG Public Service funds in PY2020.</p>

	Location Description	<p>Citywide, but primarily in the CDBG Target Area, especially the Lower Acre and Downtown, with a growing number being focused on the chronically underserved Mount Washington area.</p> <p>Planned Activities for PY2020 include the following (and continued below):</p> <ul style="list-style-type: none"> -Haverhill Inner-City Boxing Club Youth Development program (\$3,000 in PY2020 CDBG funds) provides homework support, mentoring and boxing for 14 at-risk youth at their gym in Lafayette Square; -YMCA's Early Education and Care program (\$7,000 in PY20 CDBG funds) provides child care services for 52 low-income families at their Winter Street center; -Somebody Cares New England's Youth Center on the Hill (\$6,000) provides youth enrichment activities for 43 Mount Washington neighborhood youth at their center; -Urban Village Montessori (\$5,712) provides childcare and early education for 2 children of low-income Acre families; <p>NOTE: \$68,670 in local discretionary HOME funds are allocated for qualified Tenant-Based Rental Assistance activities for an estimated 7 additional households.</p>
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	Planned Activities	<p>-Open Hearts Ministries Social Outreach Program- feeding, clothing and counseling 66 individuals, with \$2,000 specifically to support ongoing client COVID pandemic needs (\$5,000 total in CDBG funds);</p> <p>-Pregnancy Care Center Mother/Child Food & Clothing Program- feeding (formula), clothing, and material support (diapers,etc.) for 17 pregnant/parenting mothers, including \$2,000 for food insecurity during COVID pandemic (\$8,000 total in CDBG);</p> <p>-Northeast Legal Aid Haverhill Legal Aid Project- pro bono civil legal assistance for 30 individual cases, usually involving housing cases and tenancy rights (\$7,000 in CDBG funds);</p> <p>-Catholic Charities Haverhill Utility Assistance- utility arrearages support to prevent shutoffs for 9 households during COVID pandemic (\$5,000 in CDBG);</p> <p>-Sarah's Place Adult Day Health Center Keeping Elders Active- elder day socialization, check-ups, programming, hot nutritious meals and visitation to support 62 seniors (\$13,000 in CDBG);</p> <p>-Ruth's House Clothing Referral Program- free clothing, housewares and furniture for 47 needy households (\$6,000 in CDBG);</p> <p>-Saint Vincent DePaul of St. James Parish Direct Help for People in Need- utility payments to prevent shutoffs and diapers for 61 needy families, including \$5,000 for emergency housing and quarantine during COVID, with 5 individuals receiving emergency rental assistance (\$15,000 total in CDBG);</p> <p>-Community Action Heating Assistance Program-heating assistance funds for 156 needy households just beyond federal Low Income Heating and Energy Assistance Program (LIHEAP) qualification levels (\$13,000 in CDBG)</p> <p>-Salvation Army Comprehensive Emergency Services Program- \$10,000 in Food Insecurity assistance through large meals program and food pantry, as well as \$10,000 in other emergency assistance such as temporary lodging, clothing or transport during COVID, serving 1,300 households (\$20,000 total in CDBG total);</p> <p>-All Saints Parish Food Pantry Improvements- improvements to efficiency and operations through new equipment to serve 66 need clients (\$5,000 in CDBG)</p>
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		<p>-St. James/St. John's Parishes Liz Murphy Open Hand Food Pantry- \$5,000 to support food pantry program with \$5,000 to support COVID-related food insecurity (\$10,000 total in CDBG), serving 125;</p> <p>-Emmaus' Mitch's Place Shelter- This Public Service activity supports the operation of Haverhill's main emergency overnight shelter, managed for many years by Emmaus, Inc. on How Street in the Lower Acre. Mitch's is considered a wet shelter that accommodates those under the influence of drugs or alcohol, open to all to get people off the streets. (\$7,000 in PY2020 CDBG funds).</p> <p>-Community Action's Homeless Drop-In Center- This unique facility in the basement of the Universalist Unitarian church provides morning coffee and breakfast, socialization as well as health, counseling and financial services to all comers off the streets. (\$10,000 in PY20 CDBG funds).</p> <p>-NFI MA (\$5,000)- Nasal Narcan program will supply 23 low-income households with anti-overdose medical kits that will save lives and provide follow-up treatment and intervention for household/family members battling opioid addiction;</p> <p>-Leaving the Streets Ministry (\$19,000 in PY20 CDBG funds) Job Placement program will provide 95 at-risk and/or gang-involved youth with jobs and counseling;</p> <p>-UTEC's Transitional Coach supports program (\$19,000) will assist 12 gang-involved and/or state-involved youth find employment, training and counseling;</p> <p>-Haverhill Boys & Girls Club's Pathways to Success Academic Program (\$5,000) will provide afterschool tutoring support and enrichment for 15 low-income youth;</p>
8	Project Name	Demolition and Clearance
	Target Area	CDBG TARGET AREA
	Goals Supported	Neighborhood Stabilization
	Needs Addressed	Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$500
	Description	Demolition and Clearance of condemned structures (if needed)
	Target Date	9/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	to be determined
	Location Description	to be determined
	Planned Activities	<p>CDBG funds are a placeholder, to be used only if needed--</p> <p>It is anticipated that the City will use its Vacant Property Registry funds, which continue to offer a recurring revenue stream, to offset costs in this category. Property owners (primarily banks, property management, and holding companies) are required to register unoccupied and foreclosed properties after 6 months.</p> <p>If need be, CDBG funds will be used to undertake the boarding of vacant properties that pose a public safety or public health threat due to vacancy and/or intrusion by squatters and vandals. Boarding will also occur on distressed, abandoned properties that present an active fire risk. CDBG funds may also be used to undertake asbestos or hazardous materials assessment as well as rodent baiting on vacant, abandoned, dilapidated, burnt or condemned properties prior to demolition.</p>
9	Project Name	Economic Development
	Target Area	CDBG TARGET AREA
	Goals Supported	Promote Economic Development Neighborhood Stabilization
	Needs Addressed	Encourage Economic + Workforce Development Promote Neighborhood Stabilization
	Funding	CDBG: \$109,000
	Description	Economic Development Activities, including support of Micro-enterprises and manufacturers; facade improvement for commercial storefronts; and support for the downtown creative economy;
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that CDBG-funded Economic Development efforts will create close to 100 new jobs (95) and directly assist 60 companies. However, larger and broader efforts will indirectly support hundreds of Haverhill businesses and jobseekers.

	Location Description	<p>This Project will occur Citywide, including in industrial parks such as Ward Hill Business Park, Computer Drive area off Broadway, Upper Hilldale area and Newark Street, but will give special attention to economic development Downtown and in urban neighborhoods centers.</p>
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	Planned Activities	<p>Planned Economic Development Activities funded through CDBG in PY2020 include:</p> <p>Commercial Property Facade Improvement (\$50,000)- This low-interest loan program improves the exterior commercial storefronts of properties in the downtown and urban village centers of Haverhill; (\$25,000 in PY2020), along with \$25,000 in unused prior year funds</p> <p>Make IT Haverhill (\$5,000)- This activity supports operations at a Mount Washington MakerSpace and job training center that seeks to connect local residents with job skill attainment, English for Speakers of Other Languages (ESOL), financial literacy, job coaching and job fairs for local employers. in addition, this center, affiliated with the One-Stop Career Center and Community Action, provides technology and other business support, as well as facility rentals for firms, in the heart of the Mount Washington neighborhood. This center supports and empowers local entrepreneurs and microenterprises, especially for the growing Latino business community;</p> <p>Economic Development Assistant (\$30,000)- CDBG will fund half the salary of an Economic Development Assistant who provides front-line business support as a liaison to restaurants, food manufacturers, health care institutions, other manufacturers in critical sectors such as transportation/warehousing as well as commercial/retail enterprises. The goal of this position is as much to retain existing employers as much as it is to woo new ones to the city. Working closely with the Small Business Administration and the One-Stop Career Center, this position maintains a business assistance directory that provides referrals and connections to federal, state, regional and local assistance as well as troubleshooting permitting issues for businesses. A special CDBG-focus is one businesses employing Low-Moderate Income workers. This position has proven particularly valuable during the COVID-19 pandemic, during which connections to PPP loans, communication about Small Business Support, helping with forms and paperwork, accessing testings and vaccinations for employees and other services were critical matters of survival for many businesses. In particular, this Economic Development Assistant served as the point person for the City's Restaurant Support Program, supported with CDBG-CV funds in general;</p> <p>Entrepreneurship for All {E for All or E Para Todos} (\$25,000)- This activity will support the efforts of E for All to provide targeted</p>
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		<p>entrepreneurial support, business/financial planning, marketing and mentoring for minority entrepreneurs and micro-start up businesses. PY20 CDBG funds will establish more of a presence mentoring start-up firms in the City, usually through the results of a pitch contest for individuals and microenterprises;</p> <p>Support for the fledgling Haverhill Transportation Alliance (\$20,000) which is using the services of ride share apps such as Uber and Lyft, along with local minority-owned and operated taxi/livery services, to provide scheduled on-demand point-to-point transportation for those trying to get to work, interviews, job training, etc.</p> <p>NOTE: \$4,000 in estimated unspent prior year funds are allocated to this Project in PY2020, for use in either facade improvement or transportation needs, depending upon demand.</p>
10	Project Name	First Time Homebuyer Assistance
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Maintain Housing Stock</p> <p>Increase Owner Occupancy in distressed areas</p> <p>Neighborhood Stabilization</p>
	Needs Addressed	<p>Maintain, Preserve and Improve Housing Stock</p> <p>Expand Type, Diversity and Supply of Housing</p> <p>Increase Owner-Occupancy in Target Neighborhoods</p> <p>Enhance Public Safety and Health</p> <p>Promote Neighborhood Stabilization</p>
	Funding	CDBG: \$42,000
	Description	Downpayment and Closing Costs Assistance for Low-to-Moderate Income First Time Homebuyers;
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	It is anticipated that 4 families will be served in PY20 through CDBG-funded First Time HomeBuyer assistance, which is precious to these families given the soaring costs of housing. There is only \$6,000 in new PY20 FTHB funds allocated, but the plan is to draw down about \$36,000 in older unused prior year funds (particularly from Program Year 2018 and the Pandemic) previously designated for this purpose, totaling \$42,000.

	Location Description	<p>This program is very geographically targeted, primarily to the Acre and Mount Washington neighborhoods, where home ownership occupancy rates are below 40% and 30% respectively.</p> <p>It is anticipated that several PY20 FTHB candidates will emerge from Bread & Roses Housing's project featuring seven (7) affordable homeownership townhouses being constructed on the site of an abandoned and blighting former church structure in the heart of Mount Washington (Washington Street and Gilbert Avenue). This project provides homeownership to qualifying candidates as low as 50% AMI, which the land held in a trust by Bread & Roses, with affordability restrictions in place, making it a very transformative project for this chronically-disinvested area.</p>
	Planned Activities	<p>First-Time Homebuyers will receive \$6,000 in First-Time Homebuyer Assistance for purchasing a dwelling in low owner-occupancy Target Area neighborhoods-- mainly in the Acre. In the Mount Washington neighborhood, first-time homebuyers will receive up to \$7,500 for this very low-owner occupied area. \$6,000 in new PY2020 funds are proposed for this program, as the City seeks to use about \$60,000 in older unused funds from prior program years (mostly unused in Program Year 2018 and during the pandemic). FTHB loans amortize to zero after five years of residency. Both programs require completion of a certified FTHB Course, meeting federal income requirements and residing within the designated property within the Target Area.</p>

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The CDBG Target Area is comprised of those Census tracts where 51% or more of resident households are at or below 80% of the Area Median income (AMI). The map detailing CDBG Target Area changed over the past year, showing a spread of poverty geographically across Haverhill while overall household incomes at the same time generally went up in the city. This reveals growing income inequality. Parts of Riverside, Bradford, Ward Hill and census tracts west and north of Downtown Haverhill are now newly included in the CDBG Target Area. This data also reveals a congregation of housing where a number of rental units are clustered and expanding in comparison to rural areas that are actually shrinking in terms of population growth.

In terms of where CDBG assistance will be directed, the Mount Washington neighborhood remains the top concern, where various CDBG and other community and economic improvements are starting to make positive changes. This neighborhood benefitted from a three-year Working Cities Challenge Grant from the Federal Reserve of Boston, which just ended but left behind some engaged neighborhood leaders and a renewed focus on this chronically-disinvested area and its needs. This neighborhood was also the prime the target of intense Census 2020 outreach and COVID relief/public health efforts. It is hoped that Opportunity Zone investments will make a difference in this Census tract.

Likewise, the Lower Acre and Lower Hilldale Area, which meet Mount Washington in Lafayette Square, remain areas of targeted focus and investment as well, These neighborhoods along with Mount Washington feature the greatest percentages of minority (especially Hispanic/Latino) residents and people of color, living in some of the densest housing with the greatest number of housing concerns from a code, safety and quality of life standpoint.

Downtown remains a focus as well, despite great changes that have occurred that some refer to as a 'renaissance.' Deliberate strategic efforts to move focus away from Downtown and into the urban neighborhoods of the city were challenged by the negative economic effects of the COVID pandemic. The restaurant-led economy was crippled by the pandemic and despite CDBG-CV relief efforts making a big difference with these establishments, negative fallout from other businesses downtown led to an increase in vacant storefronts.

If the Pandemic winds down, there is hopes of creating Neighborhood Revitalization Strategy Areas (NRSA) in the Lower Acre and/or Mount Washington through an amended Consolidated Plan (ConPlan).

Geographic Distribution

Target Area	Percentage of Funds
CDBG TARGET AREA	85

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The greatest need is present in the Target Area, particular the urban neighborhoods just off Downtown. The new Target Area maps give the City a chance to bring CDBG resources and public improvements to areas previously unable to be served, such as Riverside and parts of Ward Hill.

There is a need to bring resources to underserved neighborhoods, such as Mount Washington, and not just where the community's providers are located (Downtown and Lower Acre predominantly). These Target Area neighborhoods feature the greatest number of inferior housing units, the highest numbers of impoverished residents, and the lowest quality of life indicators. The Target Area has the greatest need for economic development opportunities, safe/decent housing and enhanced quality of life to which CDBG funds can address.

Discussion

Most Haverhill residents live in an area where everyone around them owns their own house, or nobody around them owns their own house. Those two Haverhills are dramatically different, and bridging these gaps is a key policy aim of our Community Development Block Grant program.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

The biggest single barrier to people obtaining affordable housing is a lack of supply--period. The historically tight housing market is nearing crisis proportions for far too many Haverhill residents, who are spending well in excess of 30% of their annual gross income on housing. Housing production of all types must be increased in the city, region and state to keep up with demand and to support our economy and house a labor force.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Federal Policies-

A lack of new federal public housing has contributed to a squeeze on the number of units that low-to-moderate income individuals and families can afford. It is not expected that new large-scale public housing developments will be constructed any time soon, in comparison to other national post-war periods (such as after World War II).

Federal and State lead-based paint prevention laws, controls, and regulations undeniably and unintentionally create a situation in which some property owners are discouraged from renting or renovating housing units for fear of being sued or cited under lead-based paint violations. Discrimination on this basis-- while illegal-- is readily admitted by many rental property owners. More CDBG funds are being used to reduce lead-based paint hazards than before.

State and Local Policies-

The City's Overlay districts allow for increased density and state funding supports and enables affordable units within mixed income developments;

In the City of Haverhill, tremendous progress has been made in terms of developing affordable housing. The City ended Program Year 2019 with roughly 10.75% of its housing stock as being certified by the Commonwealth as affordable and/or subsidized. Over 600 new units have been

created in Downtown from old shoe mills, and now another 40+ units are currently in construction or under construction contracts downtown. New units are expected over the next 5 years and needed to offset the potential loss of expiring units.

The City approved a new Master Plan. A controversial issue the Master Plan addresses which could affect affordable housing development: the proposed reduction of lot sizes for developing in the city's rural-residentially zoned outskirts. While the Master Plan was approved to permit more mixed-use residential development in small commercial nodes, the 2-acre rural zoning issue remains unresolved.

Another action will be City Council policy making that discourages condex development, or disallowing the 'condo-ization' of larger Victorians in neighborhoods such as the Highlands.

In addition, the City is analyzing its high permitting costs and charges for installing water services and piping at developments. This factor has been cited as discouraging needed residential development, as noted in the City's Housing Production Plan.

The implementation of State Historic Tax credits, notably the process and the schedule, are not at all aligned with typical development timeframes. This has definitely delayed the completion of many housing development projects in the City. In addition, the City has been very successful with the development of downtown market-rate housing projects through the Housing Development Incentive Program (HDIP), but this increasingly-popular program needs additional funding from the State Legislature in order to process additional applications from local developers.

Discussion

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

In order to promote economic development connections to the critical and emerging industries of the future, the City is now fully funding an Economic Development Assistant position, half-funded through CDBG, providing needed capacity.

The addition of a University of Massachusetts satellite campus in 2017, as part of the Harbor Place development, provides a unique opportunity to invest, leverage and connect to certain industries and research opportunities. In addition, a new Culinary Arts center of Northern Essex Community College opened Downtown in the Lupoli Companies' Heights project. This new phenomenon of the presence of postsecondary education is critical to Downtown Haverhill's ongoing success.

Haverhill does not have as many jobs as other communities of its size. The community exports more workers than it imports, a change from Haverhill's industrial heyday. Furthermore, the wages of Haverhill jobs are lower than other job-importing communities. Many residents need to travel to work elsewhere to earn higher wages.

At the same time, Haverhill's business parks are now essentially built out, with little space available. Such high business occupancy rates in the Ward Hill Industrial Park are stifling new employment opportunities and possibilities. The City is exploring potential build out of other industrial park land in the City, such as undeveloped area of Upper Hilldale Avenue near the New Hampshire line and open land along I-495.

Aligning the new UMass presence in Haverhill to growth opportunities and new emerging industries such as BioTech, Advanced Manufacturing, Executive Education, advanced food production research and development, and robotics represents a critical step in the future success of the City and regional economy.

Actions planned to address obstacles to meeting underserved needs

The prestigious 'Working Cities Challenge' grant from the Federal Reserve Bank of Boston was completed, but its Mt. Washington Alliance continued to promote resources to address underserved needs, as well as short- and long-term economic outcomes, in the impoverished and isolated Opportunity Zone Census Tract 2608. The Mt. Washington Alliance employed a four-pronged approach of: improving access to employment and training; promoting educational stability and expanded learning time; improving housing and neighborhood conditions; and improving public health. Sustaining these efforts post-grant will be a focus for this upcoming year, as the COVID-19 Pandemic curtailed

progress in these areas.

The other area of significant concern is the Lower Acre neighborhood. Such narrowed geographic focus helps provide concentrated resources to address homelessness and dilapidated, code-deficient housing in these areas.

Gang violence, food insecurity, housing assistance, mental health needs and drug abuse issues in these two neighborhoods (Mt. Washington and the Acre)-represent the most salient unmet needs, according to various community feedback.

Community policing, added patrols, gang prevention and eradication efforts, treatment options, etc. are critical. Overshadowed by coronavirus, opioid abuse is affecting Haverhill residents from all corners, but in highest numbers in the CDBG Target Area. A novel Narcan distribution program to low-moderate income households is included in this PY2020 plan as a Public Service.

Better organized food pantries, food banks and meals programs, with support from the United Way, are working hard and collectively to address food insecurity brought about by the pandemic.

CDBG-CV and other CARES Act resources are addressing significant needs brought about by the Pandemic, especially in terms of food insecurity efforts, as well as emergency rental/mortgage/utility assistance.

Residents' trust and communication with institutions are community needs commonly cited in feedback sessions. Many obstacles to meeting underserved needs involve lack of resources, interconnectivity, and organization. Working in cooperative partnership with Haverhill's strong and varied network of social service providers, the City hopes to address and break down such obstacles. For some non-profits, this involves systems change and a new way of service provision.

Communication in the social media age, with emerging online community groups and an increasingly reclusive populace, presents a major obstacle to meeting underserved needs, especially in neighborhoods that do not request needed services. The City strives to be 'demand-driven,' but that assumes groups in need are actually aware of how to request services. The City's 3-1-1 constituent management system now provides one centralized phone number for all City requests, staffed by cross-trained bilingual operators in City Hall. This system is engaging a greater number of residents of these historically underreported and under-represented Target Area neighborhoods. This presents the City a fairer and more accurate depiction of unmet community needs.

Actions planned to foster and maintain affordable housing

The City seeks additional grants, resources and partnerships outside of traditional funds from the North

Shore HOME Consortium, in order to augment funding to promote and provide affordable housing.

The City will work with the Haverhill Housing Authority (HHA), financial institutions, affordable housing developers and other housing providers in order to foster and maintain affordable housing. The City intends to pursue State, private and other grants (in tandem with the HHA and others) to develop affordable housing.

The City will also seek partnerships with banks and financial institutions to provide additional funds to rehabilitate housing. The City encourages the use of HomeWorks and other programs to assist landlords in rehabilitating their properties.

The City and Merrimack Valley Planning Commission (MVPC) developed the Merrimack Valley Regional Housing Plan in 2018. This Plan aims to foster affordable housing and other housing production in the City and region. This unique state-funded study analyzed housing needs, preferences and solutions producing a State-certified housing production plan with a section uniquely applicable to Haverhill.

The City may need to revive either the Haverhill Housing Partnership, or the defunct Haverhill Affordable Realty Trust (HART) or a similar organization that can hold real estate (like a local land bank) in order to create and preserve affordable housing. New zoning being proposed with the Master Plan would allow developers the opportunity to make a payment in lieu of developing affordable housing affiliated with smaller projects. This provision should generate new affordable housing resources to augment HOME funding, and will require an entity to prioritize usage of these funds.

The City will focus its limited HOME and other resources for new projects that create a large quantity of affordable housing units, such as the proposed Merrivista Senior Living units expansion. The City is also working proactively to address expiring use properties in order to extend affordability provisions and to renovate these properties as necessary.

The City has also identified certain properties (such as old industrial buildings or educational facilities) that could be converted into affordable housing given their location and condition; the City promotes these properties' availability to affordable housing developers. This targeted approach has worked before.

The City is using its local share of HOME funds not only for the Merrivista expansion, but also to help convert a run-down two-family dwelling in Mount Washington into rehabilitated veterans housing. The City is working with the YMCA on plans to create affordable housing for families from their existing building on Winter Street, while a new YMCA is created.

Actions planned to reduce lead-based paint hazards

The City will pursue federal, state and private grants to remediate lead-based paint hazards-- this need is emerging with more non-traditional housing units--basements, attics and annexes-- being converted

into makeshift housing units across the city. The City will follow-up on HUD recommendations that it pursue such federal Notice of Funding Availability for de-leading residences.

The number of reported housing units with lead-based paint issues in the community is actually growing due to these dynamics.

In addition, the City will continue its enhanced efforts to serve as an Agent for the Commonwealth's 'Get the Lead Out' Program, which provides low-interest loans from MassHousing to homeowners and/or landlords trying to remediate lead-based paint in their properties. The City coordinates assessment and payment of contractors in this program as well as other services on behalf of program applicants. The City does this outside of CDBG funds as it receives a small administrative stipend for each successful application.

CDBG Housing Rehabilitation funds are increasingly being used for de-leading activities when practical, including temporary relocation during remediation activities. Lead-based paint regulations affect every housing action that the City undertakes, including housing rehabilitation and first-time homebuyer activities.

The City will continue training HRCCP and Code Enforcement staff on Lead regulations and will continue to use every creative funding and technical means available to address lead-based paint hazards.

Actions planned to reduce the number of poverty-level families

The City is committed to work to prevent cyclical, intergenerational poverty in families, including :

- working with adult basic education providers to expand access and availability to ensure that households are literate and can speak fluent English, in order to earn higher wages in this economy/society. This includes promoting non-traditional providers that could provide ESOL, such as employers, the Library or non-profits such as Common Ground Café or Make It Haverhill;

- increasing access to job training and Individual Training Accounts (ITAs) in relevant, critical and emerging fields and available jobs with career ladders of growth and opportunity. The types and diversity of training offerings, such as blue-collar training opportunities, need to be expanded locally.

- coordinating public and online ride-sharing transportation options around employment opportunities to more easily connect people with work, as well as providing more frequent and inexpensive taxi services. This is particularly true for a growing cohort of second-shift workers in manufacturing, healthcare, retail, restaurants, and other fields. Support for the Haverhill Transportation Alliance in

PY2020 seeks to do just that.

- providing adequate childcare, especially off-hours, that allows families to work and achieve more income than they could with public assistance benefits. The City through CDBG-CV offers child care subsidies in exchange for jobs, which is allowing more parents to attain employment post-pandemic.

- making households aware of various services for which they may be entitled, including more outreach through social media and where people are at, as well as translating materials/forms in Spanish;

- coordinating services between, across and amongst various social service providers. The Interfaith Network of Compassion (INC), the Merrimack Valley Transportation Roundtable, and the Haverhill Hunger Network are all examples of these principles in action;

- promoting permanent housing options and homeownership where possible, such as Bread and Roses' Mount Washington homeownership units. Helping residents build up their credit ratings, usually through programs such as at CAI, is a huge factor in realizing this goal;

- supporting financial literacy efforts and the establishment of savings accounts and increasing creditworthiness; the Haverhill Housing Authority has such a Sufficiency program;

The face of poverty is predominantly single mothers, many of whom are in various states of crisis, according to Community Action. Haverhill has more than double the state average of female-led no spouse family households (31% vs. 13%). Providing additional resources and programming for this vulnerable subpopulation would have a profound impact.

Actions planned to develop institutional structure

The City, for the first time this century, undertook a comprehensive Master Plan.

The City's planning capacity is enhanced through partnerships with the Merrimack Valley Planning Commission's Comprehensive Economic Development Strategy (CEDS) committee, Northern Essex Community College, the United Way One Fund committee, the MassHire Merrimack Valley Workforce Board and other partners. These entities are evaluating ways in which to develop a 21st-century economy and more streamlined service delivery, in designated Priority Growth Districts of the city. The goal is attracting, growing and nurturing critical and emerging industries and cultural sectors often flourishing in Greater Boston but not necessarily here. The City and CDD also retain the services of a

local zoning consultant, historic consultant and landscape architect as needed.

Outside of City Hall, new neighborhood groups and associations, church groups and non-profits are being organized in order to enhance the quality of life in various aspects. The City stands ready and willing to assist these entities, such as the new 'Leaving the Streets' Ministries, in their growth and development. New Community Housing Development Organizations (CHDOs) are needed in the region, and the City seeks to cultivate more of these entities, and has been attracting some from Lowell and Lawrence to undertake projects in this area. For example, the CDD has worked with Greater Lawrence Family Health Center and Common Ground Ministries to increase the frequency of a mobile health van that provides free health care to the indigent. This 'clinic on wheels' spends multiple days in Mount Washington, along with a day in the Locke Street public lot adjacent to Common Ground's new center for the homeless, provides check-ups and COVID vaccinations. UTEC's Winter Street building has been notable in its success in keeping gang-involved youth from returning to state custody or the prison system.

Another action to develop institutional structure is to connect more sub-recipients and non-profits with technical assistance provided through Lawrence-based Community Inroads (formerly Jericho Road). They have expertise in providing Board training, diversification and outreach training, and financial compliance assistance among other tools. They have been providing services to newer non-profits such as Leaving the Streets and Helping Hands.

CDD staff themselves take advantage of training opportunities provided by and through HUD on a host of topics, often through HUD Exchange or other channels.

Actions planned to enhance coordination between public and private housing and social service agencies

The City is committed to developing coalitions and relationships between the Haverhill Housing Authority (HHA), housing developers/managers, and the City's strong network of social service agencies. The City's CDBG-funded annual Request For Proposals incentivizes such interagency partnerships.

These connections can make a major difference in the lives of low-income residents in public and private housing. A key is to assist those in public or private housing with the array of social services that the City offers, so that residents do not suffer silently in their own homes. The HHA's Self-Sufficiency program is one such example. Another example is the connection between HHA's elderly housing and the City's

Council on Aging programming and transportation.

Sarah's Place (senior day habilitation) is another outlet that provides programming for some HHA Seniors and other elders in subsidized housing; they are a CDBG-funded sub-recipient again in PY2020.

Getting a more relevant Section 3 Program off the ground would be another useful step with the HHA.

The City will be evaluating ways in which to make the plaza at Washington Square, which is mostly uneven cobblestone, more accommodating and welcoming for the HHA seniors who live in front of it. A reimagined plan for this central public space is likely needed.

Discussion

The City seeks to increase economic and recreational use along and on the Merrimack River. While the Merrimack flows through Haverhill more than any other community on its journey to the Sea, it still remains somewhat hard to see, access or get onto the River.

The Chamber and the Greater Haverhill Foundation are leading coordinated efforts with the City's Harbor Commission to provide greater access to the Merrimack River, especially in Downtown Haverhill, to boaters and the public. This has been a complicated effort to remove obstructions in a river that needs some dredging but hosts endangered species such as short-nose sturgeon. This group is reaching out to the Coast Guard and the U.S. Army Corps of Engineers, which oversees Haverhill's downtown flood wall, to resolve issues that prevent a tour boat(s) from traversing the River on a regular basis.

Most importantly, the City need to cultivate a community-wide service culture whereby the city's various social service agencies are encouraged, enlightened and empowered to refer families to various distinct resources offered through other agencies or entities. Instead of trying to address family poverty holistically and falling short, it is better for agencies to engage each other in providing services that are

in the best interest of the families in need.

One of the strategies to initiate this change is to promote community rowing opportunities, possibly through the creation of a boathouse. The River Access Committee has channelized markings for navigation purposes and spot dredging to encourage greater commercial boating from the Seacoast. . Making access to the River and docks ADA accessible, accommodating rowing and power boats together, dealing with potential litigation from visiting boaters hitting low-water obstructions, avoiding permitting issues with the US Army Corps of Engineers concerning the flood wall, protecting endangered sturgeon, etc.-- these have all been just a sample of the challenges the committee has faced. Addressing these concerns have been part of the discussion in development of the Plan.

The City Council is also seeking to increase public art and opportunities for artists in the City, both through Creative Haverhill and other means, such as developers and festivals. The City will continue to seek to improve economic viability and outcomes for its low-to-moderate income artists and creative entrepreneurs. The City is monitoring efforts to revitalize the former Cogswell School into a community arts space, as well as other cultural developments. A large private mural will be installed along Washington Street this upcoming year, with the City investing some private foundation funds it received into the effort.

The City is continuing its efforts to combat the deleterious effects associated with distressed vacant properties, which negatively affect property values and quality of life in neighborhoods. The City's ongoing (albeit reduced) partnership with the Attorney General's office, combined with the success of the City's Vacant Properties Registry and enhanced coordinated Code Enforcement Team efforts, is generating needed resources to deal with the complicated and time-consuming issue of vacant, abandoned and foreclosed properties. The City has implemented new software from Tolemi that provides predictive analysis for, and better tracking of, abandoned and distressed properties.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(l)(1,2,4)

Introduction

City of Haverhill 2020-2021 Community Development Block Program

\$1,037,890

Public Services (\$191,712)

See CAAB determinations (14.99% + 16,000 in COVID-related expenses over cap)

Administration + Planning (\$169,678)

First-Time Homebuyer Assistance (\$ 6,000)

Housing Rehabilitation (\$365,600)

Public Improvements (\$ 90,000)

Miscellaneous Projects (\$109,900)

Economic Development (\$105,000)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	6,772
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	6,772

Annual Action Plan	124
2020	

Other CDBG Requirements

- | | |
|---|--------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 85.00% |

Discussion

The City determines its Low-Moderate Income percentages on an Annual basis.

Attachments

Citizen Participation Comments



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARING

February 19, 2020

The Community Affairs Advisory Board (CAAB) will hold the following meeting dates to interview and rank the Public Service proposals with applicants for Community Development Block Grant (CDBG) funding. All meetings will be held in Room 301, City Hall at 6:00 p.m.

Thursday, February 27, 2020 (Room 301)

Tuesday, March 3, 2020 (Room 301)

Thursday, March 5, 2020 (Location to be determined)

Tuesday, March 10, 2020 (Room 301)


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC MEETING

February 25, 2020

The Community Affairs Advisory Board (CAAB) will hold the following meeting date to interview and rank the Public Service proposals with applicants for Community Development Block Grant (CDBG) funding. The meeting will be held at Make It Haverhill, 301 Washington Street, Haverhill at 6:00 p.m.

Thursday, March 5, 2020


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, FEBRUARY 27, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Don Mills	Common Ground	508-633-0122	fmills@commongroundhills.org
Pat Dennehy	Drop In Center	978 241-9102	pdennehy@communityactionma.org
Bob Gould	Community Action	978 373-1971	rgould@communityactionma.org
Elizabeth Antz	Emmons	978-241-3411	elizabeth@emmonsinc.org
Marcus Randall	Open Works Ministries	978-374-7491	marcus@openworksmin.org
Marshall Morris Jr.	Northwest Legal Aid	781-244-1434	mmorris@nw-legal.org

CAAB
present:

Sharon Sullivan
Anne Vlack
Sheila Callahan
William LaPierre
Gabriela Twaalhoven

Lourdes Lopez
Robin DeNegro, Assoc. Member

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 3, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Nancy Kacmar	PCC 496 Main St	978-373-5718	nkacmar@pcc-haverhill.org
Deb Roy	PCC 496 Main St	978-373-5718	deborah@pcc-haverhill.org
Kathy Fitts	St. Vincent de Paul St. James	978-521-8851	Kathy.Fitts.25@gmail.com
Miguel Sanborn	CAI	978-373-1571	MSanborn@CommunityAdvocates.org
Wase Hatt	Loz Murphy Party	978-420-6097	dwatt@jefferson-hill.com
Cathy Marchand	Ruth's Bookstore	617-688-5080	cathymerchant@mon.com
Angie Mariani	Ruth's Bookstore	617-938-4441	angie@ruthsbookstore.org
Barbara Donagan	il	978-852-5068	barbara@ruthsbookstore.org
Teresa Kueicos	ALL Saints Food Pantry	978-502-1898	teresa.kueicos@gmail.com
Terry Madenay	All Saints	(603) 303-6646	Bac2014@aol.com
Robert Coyote	All Saints	(978) 228-0859	patcoyot23@yahoo.com
Paul Mulvihill	C.C.N.V	978-314-1011	Paul_Mulvihill@haverhill.org

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 5, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Javier Bristol	555 Emerson St	978-574-6071	bristol@haverhill.org
Jesus Ruiz	117 Lafayette St Haverhill, MA 01830	978-392-2470	JesusRuiz24@gmail.com
Francisco Tito Santos Silva	35 WARREN AVE, LOWELL MA 01850	508-353-1039	FSANTOS1111@VERIZON.NET
Lorenda Lopez	45 Feinstein St Haverhill MA 01830	978-420-1967	21022@haverhill-b.org
Lorna Marchant	1105 137 Main St	978-374-5730	CMARCHANT@haverhill-b.org
Kate Bailey	258 Washington St	508-280-0777	KateBaileyC@haverhill-b.org
Martine Vito	258 Washington St	978-912-7626	office@somewherecare.org
LORIS ANDERSON	558 Washington St	978-902-1897	brigade@somewherecare.org
Jenny Arndt	Haverhill Prisoners 45 Fountain St	603-283-8557	team@haverhillprisoners.com
Johnna Mullen	HICAB LAWRENCE SQ	978-322-2-332	haverhillprisonerscitybox.org@gmail.com
Joseph Ferguson	Haverhill Prisoners City Box + youth development	978-914-2116	haverhillprisonerscitybox.org@gmail.com
Olivia Leone		978-798-4661	olive-101224@gmail.com
Karyn Wren		978-424-6874	karynwren0902@gmail.com

CITY OF HAVERHILL

COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING

THURSDAY, MARCH 5, 2020

SIGN IN SHEET

NAME _____

Sharon Sullivan

Sharon Sullivan
Juliet Sithole-Berk

Sharon Sullivan
Juliet Sithole-Ber
Hartell Johnson

Sharon Sullivan
Juliet Sitthole-
Hartell Johnson
Bill LaPierre

Am Vlach

Ann Vlack
Gabriella Twoalhaven

Am Vlach
Gabriella Tivallio
Lourdes Lopez

Am Vlach
Gabriella Twaalho
Lourdes Lopez
Robin Del Negro

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 10, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Heidi Rine	Sarah's Place ADH 180 Water St. Haverhill	978-374-2175	heidi@sarahsplace.org
Pamela Perron	Sarah's Place 180 Water St. Haverhill	978-374-2175	pamperron@conest.net
Kat Florent	Coco Brown (Haverhill) 873 Washington St. Haverhill	978-452-3696	cocobrown@passion.org
Janet Beggs	24 White St	978-361-0793	janet@marigoldmontessori.org
Lynnon Rivers	The Salvation Army 350 Main St. Haverhill	978-420-4192	lrivers@us.salvationarmy.org
Jonathan Miller	NFI-MB, Inc. 76 White St. Haverhill	978-373-1181 x 140	jonathanmiller@nafi.com
Katharine Ryan	NFI-MB 76 White St. Haverhill	978-373-1181 x 113	katharine.ryan@nafi.com
Shannon Parolia	NFI 76 White St. Haverhill	978-373-1181 x 116	Shannonparolia@nafi.com
Kim Boisselle	NFI 76 White St. Haverhill	978-373-1181 x 120	Kimboisselle@nafi.com
Alison Anthony	Haverhill YMCA	(978) 374-0506	ammonya@northshoreymca.org
Cowett Ekman	Haverhill YMCA	978-374-0506	ekman@northshoreymca.org
Kay Spofford	Rebuilding Together	978-468-0800	rt.haverhill@outlook.com

CAAB

members: Ann Vlache

Sheila Callahan

William Lapierre

Hartell Johnson

Lourdes Lopez

Robin Del Negro, Assoc. Member



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/IDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC MEETING

May 20, 2020

The Community Affairs Advisory Board (CAAB) will be meeting to review funding recommendations for Community Development Block Grant-Coronavirus (CDBG-CV) funding from the CARES Act. These funds will be incorporated as an Amendment to the City's Program Year 2019 (PY19) Community Development Block Grant. This virtual meeting will be held on **Tuesday, May 26, 2020 at 6:00 p.m. via Google Meets.**

To join the video meeting, click this link: <https://meet.google.com/uzm-pqby-edf>

To join by phone, dial +1 251-616-8637 and enter this PIN: 883 577 301#

Agenda

1. Roll Call
2. Presentation of CDBG-CV Budget
3. Overview of PY19 Amended Annual Action Plan
4. Public Comment/Questions- In order to participate in live public comment during the CAAB meeting please use the following link.

To join the video meeting, click this link: <https://meet.google.com/uzm-pqby-edf>

To join by phone, dial +1 251-616-8637 and enter this PIN: 883 577 301#


Andrew K. Herlihy
Division Director

c: Mayor, City Clerk, CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



**PUBLIC NOTICE
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning May 29, 2020, the public is invited to review and comment on the City of Haverhill's Community Development Block Grant Coronavirus allocation (CDBG-CV), which covers the period March 1, 2020 through September 30, 2022. This emergency allocation of Community Development Block Grant (CDBG) funds is provided by the United States Department of Housing and Urban Development (HUD) through the Coronavirus Aid, Relief and Economic Security (CARES) Act. A draft copy of the (CDBG-CV) plan will be available on the Community Development Department website [/www.cityofhaverhill.com/departments/community_development_block_grant.php](http://www.cityofhaverhill.com/departments/community_development_block_grant.php) and mailed/e-mailed by request.

A virtual public hearing on the plan was held Tuesday, May 26, 2020 at 6:00 p.m. at a posted meeting of the Community Affairs Advisory Board (CAAB).

The anticipated amount of CDBG-CV funds will be approximately \$610,649. The City of Haverhill proposes the following Projects for CDBG-CV funds:

ECONOMIC DEVELOPMENT (\$150,000): Emergency Small Business Assistance.

ADMINISTRATION & PLANNING: (\$99,649).

PUBLIC SERVICES (\$361,000): Various social services, including:

HOMELESSNESS-COVID RELATED EXPENSES: (\$61,000)

FOOD STABILITY FUNDS: (\$48,000)

HOUSING ASSISTANCE: (\$116,000) In Addition to \$85,000 in HOME-funded Tenant Based Rental Assistance (TBRA).

CHILDCARE & EARLY LEARNING ASSISTANCE: (\$136,000)

Activities must directly relate to the effects of the COVID-19 pandemic and benefit low-moderate income persons or address an urgent need. For more information or to submit verbal or written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Friday, June 5, 2020 at 3:00 p.m. The City has amended its Citizen Participation Plan during this public health emergency and utilized a HUD waiver allowing for a reduced five (5) day minimum comment period.

THE EAGLE-TRIBUNE
FRIDAY, MAY 29, 2020

PUBLIC NOTICES

**PUBLIC NOTICE
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**
Beginning May 29, 2020, the public is invited to review and comment on the City of Haverhill's

Community Development Block Grant Coronavirus allocation (CD-BG-CV), which covers the period March 1, 2020 through September 30, 2022. This emergency allocation of Community

Development Block Grant (CDBG) funds is provided by the United States Department of Housing and Urban Development (HUD) through the Coronavirus Aid, Relief and Economic Security (CARES)

Act. A draft copy of the (CD-BG-CV) plan will be available on the Community Development

Department website www.cityof-haverhill.com/departments/community-development/block-grant and emailed to those who request.

A virtual public hearing on the plan was held Tuesday, May 26, 2020 at 3:00 p.m. at a posted meeting of the Community Affairs Advisory Board (CAAB).

The anticipated amount of CD-BG-CV funds will be approximately \$810,548. The City of Haverhill proposes the following projects for CD-BG-CV funds:

ECONOMIC DEVELOPMENT (\$150,000): Emergency Small Business Assistance; ADMINISTRATION & PLANNING: (\$55,649);

PUBLIC SERVICES (\$361,000): Various social services, including:

HOMELESSNESS-COVID-RELATED EXPENSES: (\$61,000);

FOOD SECURITY FUNDS: (\$40,000);

HOUSING ASSISTANCE: (\$16,000); In Addition to \$85,000 in HOME-funded Tenant Based Rental Assistance (TBRA);

CHILD CARE & EARLY LEARNING ASSISTANCE: (\$196,000);

Activities must directly relate to the effects of the COVID-19 pandemic to and benefit low/moderate income persons or address an urgent need. For more information or to submit verbal or written

comments, please contact the Community Development Department at (978) 374-7344. Written

comments must be received by Friday, June 5, 2020 at 3:00 p.m. The City has amended its Citizen

Participation Plan during this public health emergency and utilized a HUD waiver allowing for a reduced five (5) day minimum comment period.

CT - 5/29/20



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARINGS

December 16, 2019

The Community Affairs Advisory Board (CAAB) is sponsoring Technical Assistance Workshops for applicants for its Request for Proposals (RFP) on Tuesday, January 7, 2020 at 4-6 PM and Thursday, January 23, 2020 at 5-7 PM. Both meetings will be at City Hall, 4 Summer Street, Room 301.


Andrew K. Herlihy
Division Director

c: Mayor
City Clerk
CAAB Members

 **EMMAUS**
"Where
Everybody Mortgages"
(Making A Difference)
P.O. Box 568
Haverhill, MA 01831
www.emmausinc.org

Tel: (978) 241-0676
Fax: (978) 241-3422
E-Mail: donna@emmausinc.org

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB)
TECHNICAL ASSISTANCE WORKSHOP
TUESDAY, JANUARY 7, 2020

SIGN IN SHEET

[illegible]

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TECHNICAL ASSISTANCE WORKSHOP
THURSDAY, JANUARY 23, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Catherine Merchant	Kennisthuse, Tex	676 885 080	cathmerchant@msn.com
Anna Merchant	Ruth's House	617 938 4461	afm1015@att210@gmail.com
Anna Arnold	Javars Place	978 374 2175	amy@savatopolace.org
Kate Bailey	Somebody Cares NE	978 916-4624 509280-0172	KathrynLBailey@outlook.com



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5813

NOTICE OF PUBLIC HEARING

June 4, 2020.

The Community Affairs Advisory Board (CAAB) will meet on Tuesday, June 9, 2020 at 6:00 pm. to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2020 Public Service proposals and discuss the amount awarded from CDBG for Year 46 (2020 – 2021) funding. The meeting will be held virtually via google meets.

To join the video meeting, click this link: <https://meet.google.com/qqs-wasj-rwo>
Otherwise, to join by phone, dial +1 915-613-2562 and enter this PIN: 722 467 736#
To view more phone numbers, click this link: <https://tel.meet/qqs-wasj-rwo?hs=5>


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2341 V/TDD
FAX: 978-374-2352

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMNER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARING

June 23, 2020.

The Community Affairs Advisory Board (CAAB) will meet on Tuesday, June 30, 2020 at 6:00pm. to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2020 Public Service proposals and discuss the amount awarded from CDBG for Year 46 (2020 - 2021) funding. The meeting will be held virtually via Google Meets.

To join the video meeting, please contact the Community Development Department at 978-374-2344. A link will be provided no later than 48 hours prior to meeting.


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/1DD
FAX: 978-374-2532

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

August 11, 2020

Council President Melinda Barrett
Council Office - City Hall - Room 204
Haverhill, MA 01830

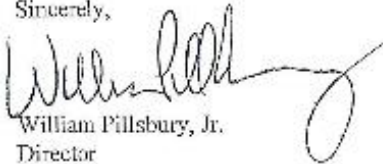
Re: Resolution authorizing the Mayor to submit the CDBG Application

Dear President Barrett:

I respectfully request that the City Council on Tuesday, August 25, 2020 approve the attached resolution authorizing the Mayor to submit the FY*2021 (Program Year 2020) Community Development Block Grant (CDBG) program for the City.

The resolution is attached and your positive action on this matter is requested. Thank you for your attention to this request.

Sincerely,


William Pillsbury, Jr.
Director

c: Mayor Fiorentini
Andrew K. Herlihy, Division Director
City Clerk



DOCUMENT 87-B

CITY OF HAVERHILL

In Municipal Council August 25 2020

ORDERED:

RESOLUTION OF THE CITY COUNCIL OF HAVERHILL,
MASSACHUSETTS, AUTHORIZING THE MAYOR TO SUBMIT THE
AMENDED CONSOLIDATED PLAN FOR THE COMMUNITY
DEVELOPMENT BLOCK GRANT PROGRAM, INCLUDING ALL
UNDERSTANDINGS AND ASSURANCES CONTAINED THEREIN.

WHEREAS: the City of Haverhill is entitled to receive federal financial assistance
under the Housing and Community Development Act of 1974, as amended,
and

WHEREAS: to secure such financial assistance, it is necessary to file an annual
amendment to the Consolidated Plan, and

WHEREAS: the Housing and Community Development Act of 1974, as amended,
requires each municipality to give assurances with respect to Community
Development Block Grant funds.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The Mayor, as Chief Executive Officer, is hereby authorized as follows:

- To file said amendment to the Consolidated Plan with the
U.S. Department of Housing and Urban Development on or before
September 30, 2020.
- To serve as authorized representative of the City of Haverhill
in connection with said amended Consolidated Plan, and to
provide such additional information as may be required.

2. The Mayor, his designee, and City Solicitor, in their respective capacities,
are hereby authorized to sign all necessary documents for implementation
of the City's Community Development Block Grant program.

3. The Secretary of Housing and Urban Development be, and is hereby,
assured of full compliance by the City of Haverhill with the assurances
attached hereto and made part thereof.

ADOPTED:
Attest:

Yeas 9, Nays 0

City Clerk

APPROVED: August 28 2020

Mayor

AUG 31 2020

A True Copy Attest

City Clerk

PUBLIC NOTICES

PUBLIC HEARING

CITY OF HAVERHILL COMMUNITY DEVELOPMENT

Beginning August 24, 2020, the public is invited to review and comment on the City of Haverhill's 2020 Annual Action Plan. The plan will be available for public review from August 24, 2020, through September 8, 2020. A draft copy of the plan will be available for public review from September 8, 2020, through September 15, 2020. The plan will be available for public review from September 15, 2020, through September 22, 2020. A public hearing will be held on the plan on Tuesday, September 22, 2020, at 7:00 p.m. in the City Council Chamber, 100 State Street, Haverhill, MA 01830.

The public is invited to provide comments on the plan by email to communitydevelopment@cityofhaverhill.com or by mail to the City of Haverhill, 100 State Street, Haverhill, MA 01830. Comments should be received by September 8, 2020.

PUBLIC IMPROVEMENTS (\$100,000) - Various public improvements and public works projects, including: sidewalk improvements, street lighting improvements, and various other public works projects.

PUBLIC SERVICES (\$100,000) - Various public services, including: public safety, public health, and various other public services.

HOUSING REHABILITATION (\$300,000) - Various housing rehabilitation projects, including: various other housing rehabilitation projects.

MISCELLANEOUS PROJECTS (\$100,000) - Various miscellaneous projects, including: various other miscellaneous projects.

ECONOMIC DEVELOPMENT (\$100,000) - Various economic development projects, including: various other economic development projects.

ADMINISTRATION & PLANNING (\$100,000) - Various administration and planning projects, including: various other administration and planning projects.

FIRST-TIME HOME BUYER (\$50,000) - Down Payment Assistance

Activities are held regularly to assist low/moderate income households who are unable to purchase a home. The hearing room is accessible to disabled individuals. For more information, please call (978) 374-2344. Written comments must be received by Tuesday, September 8, 2020 at 3:00 p.m.

ET - 8/24/20



**PUBLIC HEARING
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning August 26, 2020 the public is invited to review and comment on the City of Haverhill's Five-Year Consolidated Plan for Program Years 2020 through 2024 and its corresponding Annual Action Plan, which covers the period July 1, 2020 through June 30, 2021. A draft copy of the plan will be available in the Community Development Department office at City Hall, 4 Summer Street, Room 309, and also at the Haverhill Public Library. A public hearing on the plan was held Tuesday, August 25, 2020 at 7:00 p.m. in the City Council Chambers, City Hall, 4 Summer Street.

The anticipated amount of funds for the 2020-2021 program year will be approximately \$1,038,090. The City of Haverhill proposes the following for the 2020-2021 Annual Action Plan:

PUBLIC IMPROVEMENTS (\$90,000): Various public works and public facilities projects, including benches, sidewalks along Ferry Street, and improvements to Union Park, Washington Square and Merrimack Street.

PUBLIC SERVICES (\$191,712): Various social services, including additional services to respond to coronavirus.

HOUSING REHABILITATION (\$365,600): Housing code correction loans and architectural barriers removal. This includes support for Rebuilding Together Greater Haverhill.

MISCELLANEOUS PROJECTS (\$109,900): Expanded Code enforcement and demolition and clearance.

ECONOMIC DEVELOPMENT (\$105,000): Economic development activities, including commercial façade improvement, microenterprise support, targeted vocational/job training activities and transportation assistance for low-moderate income individuals.

ADMINISTRATION & PLANNING (\$169,878): Salaries, expenses, fair housing, planning, surveys and Consolidated Plan Development.

FIRST-TIME HOME BUYER (\$6,000): Down Payment Assistance.

Activities must principally benefit low-moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to disabled individuals. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Tuesday, September 8, 2020 at 3:00 p.m.



WILLIAM PILLISHURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2331

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 205
FOUR SUMMIT STREET
HAVERHILL, MA 01830-5842

August 18, 2020

Katie Sullivan
Legal Ads
Lawrence Eagle Tribune

Please publish the attached Legal Ad on Monday, August 24, 2020.

Please bill this office. Please send bill to the City of Haverhill Community Development Department.
If you have any questions, please contact me in Community Development at (978) 374-2344. Thank
you for your attention to this matter.

AUTHORIZED:


Andrew K. Herlihy
Division Director

Attachment

CDBG= 5.37% increase

City of Haverhill 2020-2021
Community Development Block Program

<u>Total Grant:</u>	<u>\$1,037,890</u>
<u>Public Services</u>	<u>(\$191,712)</u>
See CAAB determinations (14.99% + 16,000 in COVID-related expenses over cap)	
<u>Administration + Planning</u>	<u>(\$169,678)</u>
See attached	
<u>First-Time Homebuyer Assistance</u>	<u>(\$ 6,000)</u>
<u>Housing Rehabilitation</u>	<u>(\$365,600)</u>
HRCCP	\$200,000
Annual Rebuilding Day	\$ 20,000
Rehab Administration	\$145,600
-Rehab Salaries	-\$103,070
-Rehab Admin Costs	-\$ 42,530
<u>Public Improvements</u>	<u>(\$ 90,000)</u>
-Ferry Street Sidewalks	\$ 36,000
-Merrimack Street Utility Improvement	\$ 29,000
-Union Park Playground	\$ 21,000
-Winter Street CDC ADA Ramp	\$ 2,000
-Mt. Washington Streets/Sidewalks	\$ 2,000
<u>Miscellaneous Projects</u>	<u>(\$109,900)</u>
Demolition + Clearance	\$ 500
Code/Public Health Enforcement	\$109,400
<u>Economic Development</u>	<u>(\$105,000)</u>
Facade Improvement Program	\$ 25,000
Mt. Washington Maker Space	\$ 5,000
Miscellaneous Transportation/Job Access Assistance	\$ 20,000
Economic Development Assistant	\$ 30,000
Entrepreneurial Support (E for All)	\$ 25,000

Citizen Participation Comments



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARING

February 19, 2020

The Community Affairs Advisory Board (CAAB) will hold the following meeting dates to interview and rank the Public Service proposals with applicants for Community Development Block Grant (CDBG) funding. All meetings will be held in Room 301, City Hall at 6:00 p.m.

Thursday, February 27, 2020 (Room 301)

Tuesday, March 3, 2020 (Room 301)

Thursday, March 5, 2020 (Location to be determined)

Tuesday, March 10, 2020 (Room 301)


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC MEETING

February 25, 2020

The Community Affairs Advisory Board (CAAB) will hold the following meeting date to interview and rank the Public Service proposals with applicants for Community Development Block Grant (CDBG) funding. The meeting will be held at Make It Haverhill, 301 Washington Street, Haverhill at 6:00 p.m.

Thursday, March 5, 2020


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, FEBRUARY 27, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Don Mills	Common Ground	508-633-0122	fmills@commongroundhills.org
Pat Dennehy	Drop In Center	978 241-9102	pdennehy@communityactionma.org
Bob Gould	Community Action	978 373-1971	rgould@communityactionma.org
Elizabeth Antz	Emmons	978-241-3411	elizabeth@emmonsinc.org
Marcus Randall	Open Works Ministries	978-374-7451	marcus@openworksmin.org
Marshall Morris Jr.	Northwest Legal Aid	781-244-1434	mmorris@nw-legal.org

CAAB
present:

Sharon Sullivan
Anne Vlack
Sheila Callahan
William LaPierre
Gabriela Twaalhoven

Lourdes Lopez
Robin DeNegro, Assoc. Member

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 3, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Nancy Kacmar	PCC 496 Main St	978-373-5718	nkacmar@pcc-haverhill.org
Deb Roy	PCC 496 Main St	978-373-5718	debrroy@pcc-haverhill.org
Kathy Fitts	St. Vincent de Paul St. James	978-521-8851	Kathy.Fitts.25@gmail.com
Miguel Sanborn	CAI	978-373-1571	MSanborn@CommunityAdvocates.org
Wase Hart	Loz Murphy Party	978-420-6097	dwart@jefferson-haverhill.com
Cathy Marchand	Ruth's Bookstore	617-688-5080	cathmerchant@mon.com
Angie Mariani	Ruth's Bookstore	617-938-4441	angie@ruthsbookstore.org
Barbara Donagan	il	978-852-5068	barbara@ruthsbookstore.org
Teresa Kueikos	ALL Saints Food Pantry	978-502-1898	teresa.kueikos@gmail.com
Terry Madenay	All Saints	(603) 303-6646	Bac2014@aol.com
Robert Coyne	All Saints	(978) 228-0859	robertcoy93@yahoo.com
Paul Mulvihill	C.C.N.V	978-314-1011	Paul_Mulvihill@haverhill.org

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 5, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Twier Bristol	555 Emerson St	978-574-6071	twierb@haverhill.org
Tracy Ruiz	117 Lafayette St Haverhill, MA 01830	978-392-2470	truiz2401@gmail.com
Francisco Tito Santos Silva	35 WARREN AVE, LOWELL MA 01850	508-353-1039	FSANTOS1111@VERIZON.NET
Lorenda Lopez	455 Feinstein St Haverhill MA 01830	978-420-1967	21022@haverhill-b.org
Lorna Marchant	1105 137 Main St	978-374-5730	lmarc@haverhill-b.org
Kate Bailey	258 Washington St	508-280-0777	KateBaileyC@haverhill-b.org
Martine Vito	258 Washington St	978-912-7626	office@somewherecare.org
LORIS ANDERSON	558 Washington St	978-902-1897	brigade@somewherecare.org
Jenny Arndt	Haverhill Prisoner 455 Feinstein St	603-283-8557	team@haverhillprisoner.com
Johnna Mullen	HIC-28 LAWRENCE ST	978-373-2-332	haverhillprisoner@haverhill-b.org
Joseph Ferguson	Haverhill Prisoner City Building + South Development	978-914-2116	haverhillprisoner@haverhill-b.org
Olivia Leone		978-798-4661	olive-101224@gmail.com
Karyn Wren		978-424-6874	karynwren0902@gmail.com

CITY OF HAVERHILL

COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING

THURSDAY, MARCH 5, 2020

SIGN IN SHEET

NAME

Sharon Sullivan

Am Vlach

Gabriella Trachoven

Lourdes Lopez

Robin DeNegro

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 10, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Heidi Rine	Sarah's Place ADH 180 Water St. Haverhill	978-374-2175	heidi@sarahsplace.org
Pamela Perron	Sarah's Place 180 Water St. Haverhill	978-374-2175	pamperron@conest.net
Kat Florent	Coco Brown (Haverhill) 873 Washington St. Haverhill	978-452-3696	cocobrown@passion.org
Janet Beggs	26 White St	978-361-0793	janet@marigoldmontessori.org
Lynnon Rivers	The Salvation Army 350 Main St. Haverhill	978-420-4192	lrivers@us.salvationarmy.org
Jonathan Miller	NFI-MB, Inc. 76 White St. Haverhill	978-373-1181 x 140	jonathanmiller@nafi.com
Katharine Ryan	NFI-MB 76 White St. Haverhill	978-373-1181 x 113	katharine.ryan@nafi.com
Shannon Parolia	NFI 76 White St. Haverhill	978-373-1181 x 116	Shannonparolia@nafi.com
Kim Boisselle	NFI 76 White St. Haverhill	978-373-1181 x 120	Kimboisselle@nafi.com
Alison Anthony	Haverhill YMCA	(978) 374-0506	ammonya@northshoremca.org
Cowett Ekman	Haverhill YMCA	978-374-0506	ekman@northshoremca.org
Kay Spofford	Rebuilding Together	978-488-0800	rt.haverhill@outlook.com

CAAB

members: Ann Vlack

Sheila Callahan

William Lapierre

Hartell Johnson

Lourdes Lopez

Robin Del Negro, Assoc. Member



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/IDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC MEETING

May 20, 2020

The Community Affairs Advisory Board (CAAB) will be meeting to review funding recommendations for Community Development Block Grant-Coronavirus (CDBG-CV) funding from the CARES Act. These funds will be incorporated as an Amendment to the City's Program Year 2019 (PY19) Community Development Block Grant. This virtual meeting will be held on **Tuesday, May 26, 2020 at 6:00 p.m. via Google Meets.**

To join the video meeting, click this link: <https://meet.google.com/uzm-pqby-edf>

To join by phone, dial +1 251-616-8637 and enter this PIN: 883 577 301#

Agenda

1. Roll Call
2. Presentation of CDBG-CV Budget
3. Overview of PY19 Amended Annual Action Plan
4. Public Comment/Questions- In order to participate in live public comment during the CAAB meeting please use the following link.

To join the video meeting, click this link: <https://meet.google.com/uzm-pqby-edf>

To join by phone, dial +1 251-616-8637 and enter this PIN: 883 577 301#


Andrew K. Herlihy
Division Director

c: Mayor, City Clerk, CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



**PUBLIC NOTICE
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning May 29, 2020, the public is invited to review and comment on the City of Haverhill's Community Development Block Grant Coronavirus allocation (CDBG-CV), which covers the period March 1, 2020 through September 30, 2022. This emergency allocation of Community Development Block Grant (CDBG) funds is provided by the United States Department of Housing and Urban Development (HUD) through the Coronavirus Aid, Relief and Economic Security (CARES) Act. A draft copy of the (CDBG-CV) plan will be available on the Community Development Department website [/www.cityofhaverhill.com/departments/community_development_block_grant.php](http://www.cityofhaverhill.com/departments/community_development_block_grant.php) and mailed/e-mailed by request.

A virtual public hearing on the plan was held Tuesday, May 26, 2020 at 6:00 p.m. at a posted meeting of the Community Affairs Advisory Board (CAAB).

The anticipated amount of CDBG-CV funds will be approximately \$610,649. The City of Haverhill proposes the following Projects for CDBG-CV funds:

ECONOMIC DEVELOPMENT (\$150,000): Emergency Small Business Assistance.

ADMINISTRATION & PLANNING: (\$99,649).

PUBLIC SERVICES (\$361,000): Various social services, including:

HOMELESSNESS-COVID RELATED EXPENSES: (\$61,000)

FOOD STABILITY FUNDS: (\$48,000)

HOUSING ASSISTANCE: (\$116,000) In Addition to \$85,000 in HOME-funded Tenant Based Rental Assistance (TBRA).

CHILDCARE & EARLY LEARNING ASSISTANCE: (\$136,000)

Activities must directly relate to the effects of the COVID-19 pandemic and benefit low-moderate income persons or address an urgent need. For more information or to submit verbal or written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Friday, June 5, 2020 at 3:00 p.m. The City has amended its Citizen Participation Plan during this public health emergency and utilized a HUD waiver allowing for a reduced five (5) day minimum comment period.

THE EAGLE-TRIBUNE
FRIDAY, MAY 29, 2020

PUBLIC NOTICES

**PUBLIC NOTICE
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**
Beginning May 29, 2020, the public is invited to review and comment on the City of Haverhill's

Community Development Block Grant Coronavirus allocation (CD-BG-CV), which covers the period March 1, 2020 through September 30, 2022. This emergency allocation of Community

Development Block Grant (CDBG) funds is provided by the United States Department of Housing and Urban Development (HUD) through the Coronavirus Aid, Relief and Economic Security (CARES)

Act. A draft copy of the (CD-BG-CV) plan will be available on the Community Development

Department website www.cityof-haverhill.com/departments/community-development/block-grant and emailed to those who request.

A virtual public hearing on the plan was held Tuesday, May 26, 2020 at 3:00 p.m. at a posted meeting of the Community Affairs Advisory Board (CAAB).

The anticipated amount of CD-BG-CV funds will be approximately \$810,548. The City of Haverhill proposes the following projects for CD-BG-CV funds:

ECONOMIC DEVELOPMENT (\$150,000): Emergency Small Business Assistance; ADMINISTRATION & PLANNING: (\$55,649);

PUBLIC SERVICES (\$361,000): Various social services, including:

HOMELESSNESS-COVID-RELATED EXPENSES: (\$61,000);

FOOD SECURITY FUNDS: (\$40,000);

HOUSING ASSISTANCE: (\$16,000); In Addition to \$85,000 in HOME-funded Tenant Based Rental Assistance (TBRA);

CHILD CARE & EARLY LEARNING ASSISTANCE: (\$196,000);

Activities must directly relate to the effects of the COVID-19 pandemic to and benefit low/moderate income persons or address an urgent need. For more information or to submit verbal or written

comments, please contact the Community Development Department at (978) 374-7344. Written

comments must be received by Friday, June 5, 2020 at 3:00 p.m. The City has amended its Citizen

Participation Plan during this public health emergency and utilized a HUD waiver allowing for a reduced five (5) day minimum comment period.

CT - 5/29/20



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARINGS

December 16, 2019

The Community Affairs Advisory Board (CAAB) is sponsoring Technical Assistance Workshops for applicants for its Request for Proposals (RFP) on Tuesday, January 7, 2020 at 4-6 PM and Thursday, January 23, 2020 at 5-7 PM. Both meetings will be at City Hall, 4 Summer Street, Room 301.


Andrew K. Herlihy
Division Director

c: Mayor
City Clerk
CAAB Members



Tel: (978) 241-0676
Fax: (978) 241-3422
E-Mail: donna@emmausinc.org

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB)
TECHNICAL ASSISTANCE WORKSHOP
TUESDAY, JANUARY 7, 2020

TUESDAY, JANUARY 7, 2020

SIGN IN SHEET

[illegible]

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TECHNICAL ASSISTANCE WORKSHOP
THURSDAY, JANUARY 23, 2020

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Catherine Merchant	Kennistown, Tex	676 885 080	cathmerchant@msn.com
Anna Merchant	Ruth's House	617 938 4461	afm1015@att210@gmail.com
Anna Arnold	Javars Place	978 374 2175	amy@satopolace.org
Kate Bailey	Somebody Cares NE	978 916-4624 509280-0172	KathrynLBailey@outlook.com



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5813

NOTICE OF PUBLIC HEARING

June 4, 2020.

The Community Affairs Advisory Board (CAAB) will meet on Tuesday, June 9, 2020 at 6:00 pm. to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2020 Public Service proposals and discuss the amount awarded from CDBG for Year 46 (2020 – 2021) funding. The meeting will be held virtually via google meets.

To join the video meeting, click this link: <https://meet.google.com/qqs-wasj-rwo>
Otherwise, to join by phone, dial +1 915-613-2562 and enter this PIN: 722 467 736#
To view more phone numbers, click this link: <https://tel.meet/qqs-wasj-rwo?hs=5>


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2341 V/TDD
FAX: 978-374-2352

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARING

June 23, 2020.

The Community Affairs Advisory Board (CAAB) will meet on Tuesday, June 30, 2020 at 6:00pm. to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2020 Public Service proposals and discuss the amount awarded from CDBG for Year 46 (2020 - 2021) funding. The meeting will be held virtually via Google Meets.

To join the video meeting, please contact the Community Development Department at 978-374-2344. A link will be provided no later than 48 hours prior to meeting.


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/1DD
FAX: 978-374-2532

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

August 11, 2020

Council President Melinda Barrett
Council Office - City Hall - Room 204
Haverhill, MA 01830

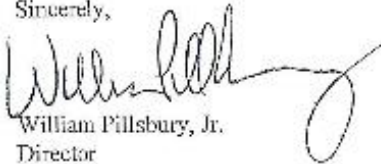
Re: Resolution authorizing the Mayor to submit the CDBG Application

Dear President Barrett:

I respectfully request that the City Council on Tuesday, August 25, 2020 approve the attached resolution authorizing the Mayor to submit the FY*2021 (Program Year 2020) Community Development Block Grant (CDBG) program for the City.

The resolution is attached and your positive action on this matter is requested. Thank you for your attention to this request.

Sincerely,


William Pillsbury, Jr.
Director

c: Mayor Fiorentini
Andrew K. Herlihy, Division Director
City Clerk



DOCUMENT 87-B

CITY OF HAVERHILL

In Municipal Council August 25 2020

ORDERED:

RESOLUTION OF THE CITY COUNCIL OF HAVERHILL,
MASSACHUSETTS, AUTHORIZING THE MAYOR TO SUBMIT THE
AMENDED CONSOLIDATED PLAN FOR THE COMMUNITY
DEVELOPMENT BLOCK GRANT PROGRAM, INCLUDING ALL
UNDERSTANDINGS AND ASSURANCES CONTAINED THEREIN.

WHEREAS: the City of Haverhill is entitled to receive federal financial assistance
under the Housing and Community Development Act of 1974, as amended,
and

WHEREAS: to secure such financial assistance, it is necessary to file an annual
amendment to the Consolidated Plan, and

WHEREAS: the Housing and Community Development Act of 1974, as amended,
requires each municipality to give assurances with respect to Community
Development Block Grant funds.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The Mayor, as Chief Executive Officer, is hereby authorized as follows:

- To file said amendment to the Consolidated Plan with the
U.S. Department of Housing and Urban Development on or before
September 30, 2020.
- To serve as authorized representative of the City of Haverhill
in connection with said amended Consolidated Plan, and to
provide such additional information as may be required.

2. The Mayor, his designee, and City Solicitor, in their respective capacities,
are hereby authorized to sign all necessary documents for implementation
of the City's Community Development Block Grant program.

3. The Secretary of Housing and Urban Development be, and is hereby,
assured of full compliance by the City of Haverhill with the assurances
attached hereto and made part thereof.

ADOPTED:
Attest:

Yeas 9, Nays 0

City Clerk

APPROVED: August 28 2020

Mayor

AUG 31 2020

A True Copy Attest

City Clerk

PUBLIC HEARING

CITY OF HAVERHILL COMMUNITY DEVELOPMENT

[illegible]

The annual dollar rate of savings in the fiscal 2007 program year will be approximately \$1.02 million. The following table shows the following table the 2007-2008 Annual Action Plan.

PUBLIC IMPROVEMENTS (\$40,000) - various public works and public facilities, including public art, water, old Perry street, and improvements to Union City, Washington St. See also "General Fund."

PUBLIC SERVICES (\$981,732) - sports, social and municipal services

HOUSING REHABILITATION (\$305,650)—Including code, particular items and structural damage removal at the industrial location for Redwood.

MISCELLANEOUS PROJECTS (\$109,900) Expanded FFA offering training activities and programs.

ECONOMIC DEVELOPMENT (\$105,000): Exhibit: Development of a business plan, business plan to be approved, interest in the business, and a business plan to be approved. Exhibit: Training activities and development activities for

ADMINISTRATION & PLANNING (\$169,873) Adminstr. services; fair housing; planning; surveys and consolidated plan development.

FIRST-TIME HOME BUYER (\$6,000) - Down Payment is \$1,000.

Activities are intentionally designed to include all program participants, regardless of age, ability, or background. The program is designed to be inclusive and accessible to all individuals. For more information, see our "Written Commitment" page on the Community Development Document at 879.374.2344. Written comments must be received by Tuesday, September 8, 2020 at 3:00 PM.

FT - 8/24/21



**PUBLIC HEARING
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning August 26, 2020 the public is invited to review and comment on the City of Haverhill's Five-Year Consolidated Plan for Program Years 2020 through 2024 and its corresponding Annual Action Plan, which covers the period July 1, 2020 through June 30, 2021. A draft copy of the plan will be available in the Community Development Department office at City Hall, 4 Summer Street, Room 309, and also at the Haverhill Public Library. A public hearing on the plan was held Tuesday, August 25, 2020 at 7:00 p.m. in the City Council Chambers, City Hall, 4 Summer Street.

The anticipated amount of funds for the 2020-2021 program year will be approximately \$1,038,090. The City of Haverhill proposes the following for the 2020-2021 Annual Action Plan:

PUBLIC IMPROVEMENTS (\$90,000): Various public works and public facilities projects, including benches, sidewalks along Ferry Street, and improvements to Union Park, Washington Square and Merrimack Street.

PUBLIC SERVICES (\$191,712): Various social services, including additional services to respond to coronavirus.

HOUSING REHABILITATION (\$365,600): Housing code correction loans and architectural barriers removal. This includes support for Rebuilding Together Greater Haverhill.

MISCELLANEOUS PROJECTS (\$109,900): Expanded Code enforcement and demolition and clearance.

ECONOMIC DEVELOPMENT (\$105,000): Economic development activities, including commercial façade improvement, microenterprise support, targeted vocational/job training activities and transportation assistance for low-moderate income individuals.

ADMINISTRATION & PLANNING (\$169,878): Salaries, expenses, fair housing, planning, surveys and Consolidated Plan Development.

FIRST-TIME HOME BUYER (\$6,000): Down Payment Assistance.

Activities must principally benefit low-moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to disabled individuals. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Tuesday, September 8, 2020 at 3:00 p.m.



WILLIAM PILLISHURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2331

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 205
FOUR SUMMIT STREET
HAVERHILL, MA 01830-5842

August 18, 2020

Katie Sullivan
Legal Ads
Lawrence Eagle Tribune

Please publish the attached Legal Ad on Monday, August 24, 2020.

Please bill this office. Please send bill to the City of Haverhill Community Development Department.
If you have any questions, please contact me in Community Development at (978) 374-2344. Thank
you for your attention to this matter.

AUTHORIZED:


Andrew K. Herlihy
Division Director

Attachment

CDBG= 5.37% increase

City of Haverhill 2020-2021

Community Development Block Program

Total Grant: \$1,037,890

Public Services (\$191,712)

See CAAB determinations (14.99% + 16,000 in COVID-related expenses over cap)

Administration + Planning (\$169,678)

See attached

First-Time Homebuyer Assistance (\$ 6,000)

Housing Rehabilitation (\$365,600)

HRCCP \$200,000

Annual Rebuilding Day \$ 20,000

Rehab Administration \$145,600

-Rehab Salaries -\$103,070

-Rehab Admin Costs -\$ 42,530

Public Improvements (\$ 90,000)

-Ferry Street Sidewalks \$ 36,000

-Merrimack Street Utility Improvement \$ 29,000

-Union Park Playground \$ 21,000

-Winter Street CDC ADA Ramp \$ 2,000

-Mt. Washington Streets/Sidewalks \$ 2,000

Miscellaneous Projects (\$109,900)

Demolition + Clearance \$ 500

Code/Public Health Enforcement \$109,400

Economic Development (\$105,000)

Facade Improvement Program \$ 25,000

Mt. Washington Maker Space \$ 5,000

Miscellaneous Transportation/Job Access Assistance \$ 20,000

Economic Development Assistant \$ 30,000

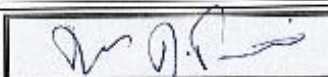
Entrepreneurial Support (E for All) \$ 25,000

Grantee SF-424's and Certification(s)

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424			
* 1. Type of Submission: <input type="checkbox"/> Free Application <input checked="" type="checkbox"/> Application <input type="checkbox"/> Change/Corrected Application		* 2. Type of Application: <input type="checkbox"/> New <input type="checkbox"/> Continuation <input checked="" type="checkbox"/> Revision	
		* If Revision, select appropriate letter(s): <input type="checkbox"/> B: Serious Need * Other (Specify):	
* 3. Date Received: 11/12/2020		4. Applicant Identifier:	
5a. Federal Entity Identifier: MA0257070		5b. Federal Award Identifier: B20NC230010	
State Use Only:			
6. Date Received by State:		7. State Application Identifier:	
8. APPLICANT INFORMATION:			
* a. Legal Name: City of Haverhill, Massachusetts			
* b. Employer/Expayer Identification Number (EIN/TIN): 016001192		* c. Organizational DUNS: 7639531100000	
d. Address:			
* Street1:	A Summer Street		
* Street2:	Box 309		
* City:	Haverhill		
* County/Parish:			
* State:	MA: Massachusetts		
* Province:			
* Country:	USA: UNITED STATES		
* Zip/Postal Code:	01830-5843		
e. Organizational Unit:			
Department Name: Community Development		Division Name: Essex County	
f. Name and contact information of person to be contacted on matters involving this application:			
* Prefix:	Mr.	* First Name:	William
* Middle Name:			
* Last Name:	Ellenbury		
* Suffix:	Jr.		
Title: Community Development Director			
Organizational Affiliation:			
* Telephone Number: 978-374-2344		Fax Number: 978-374-2332	
* Email: wjellenbury@cityofhaverhill.com			

Application for Federal Assistance SF-424	
* 9. Type of Applicant 1: Select Applicant Type: <input type="text" value="City or Township Government"/>	
Type of Applicant 2: Select Applicant Type: <input type="text"/>	
Type of Applicant 3: Select Applicant Type: <input type="text"/>	
* Other (specify): <input type="text"/>	
* 10. Name of Federal Agency: <input type="text" value="United States Department of Housing and Urban Development"/>	
11. Catalog of Federal Domestic Assistance Number: <input type="text"/>	
CFDA Title: <input type="text"/>	
* 12. Funding Opportunity Number: <input type="text" value="14-210"/>	
* Title: <input type="text" value="COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM"/>	
13. Competition Identification Number: <input type="text"/>	
Fee: <input type="text"/>	
14. Areas Affected by Project (Cities, Counties, States, etc.): <input type="text"/> <div> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/> </div>	
* 15. Descriptive Title of Applicant's Project: <input type="text" value="HOUSING REHABILITATION, PUBLIC SERVICES TO LOW INCOME RESIDENTS, PUBLIC IMPROVEMENTS, HOUSING AND ECONOMIC DEVELOPMENT"/>	
Attach supporting documents as specified in agency instructions <div> <input type="button" value="Add Attachments"/> <input type="button" value="Delete Attachments"/> <input type="button" value="View Attachments"/> </div>	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant: MA-003	* b. Program/Project: MA-003
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>	
17. Proposed Project:	
* a. Start Date: 07/01/2020	* b. End Date: 06/30/2021
18. Estimated Funding (\$):	
* a. Federal	1,037,000.00
* b. Applicant	0.00
* c. State	
* d. Local	
* e. Other	
* f. Program Income	0.00
* g. TOTAL	1,037,000.00
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process? <input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/> <input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review <input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes", provide explanation and attach <input type="text"/> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>	
21. "By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 28, Section 1001) <input checked="" type="checkbox"/> ** I AGREE ** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
Authorized Representative:	
Prefix: Mr.	* First Name: JAMES
Middle Name: C.	
* Last Name: FIORINELLI	
Suffix:	
* Title: MAYOR	
* Telephone Number: 578-374-2500	Fax Number: 578-374-2332
* Email: MAYOR@TOWNOFMAVERHILL.COM	
* Signature of Authorized Representative: 	* Date Signed: 12/18/2020

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;

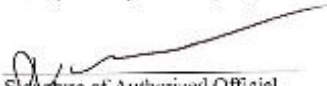
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 135.


Signature of Authorized Official
JAMES J. FIORENTINI

12/18/2020
Date

MAYOR
Title

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) 2020, 2021 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.



Signature of Authorized Official
JAMES J. FIORENTINI

12/18/2020

Date

MAYOR

Title

OPTIONAL Community Development Block Grant Certification

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CFR 570.203(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature of Authorized Official

Date

Title


Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;



Signature of Authorized Official
JAMES J. FIORENTINI

12/18/2020

Date

MAYOR

Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Signature of Authorized Official

Date

Title

Housing Opportunities for Persons With AIDS Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature of Authorized Official

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.



OFFICE OF COMMUNITY PLANNING
AND DEVELOPMENT

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, DC 20410-7000

December 17, 2020

William Pillsbury, Jr.
Director
Community Development
4 Summer Street Haverhill City Hall, Room #309
Haverhill, MA 1830

Dear Mr. Pillsbury:

The U.S. Department of Housing and Urban Development (HUD or the Department) notified the City of Haverhill by letter, receipted on November 9, 2020, of an error in HUD's initial formula allocations for fiscal year (FY) 2020 Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) program grants. The Department is poised to undertake Line of Credit Control System (LOCCS) corrections to the grant amounts for these programs and is outlining the next steps the City must take below. As a reminder, the original and adjusted allocations for the FY 2020 CDBG grant are listed below.

	CDBG
Original Allocation	\$1,038,090
Adjusted Allocation	\$1,037,890
Difference	-\$ 200

The City must submit new SF 424s for the CDBG program reflecting the changed allocation. The City will also need to amend its 2020 action plan to reference the corrected amount of the CDBG allocation. The Consolidated Plan regulations (24 CFR Part 91) require a grantee to identify in its citizen participation plan the criteria it will use for determining what constitutes a substantial amendment to its action plan. It is these substantial amendments that are subject to a citizen participation process.

The City will need to determine if a substantial amendment is triggered and if so, engage in the necessary citizen participation activities.

HUD will send the City amended grant agreement that reflect the correct allocation amount after the Boston Field Office of Community Planning and Development receives the newly executed SF-424 for the FY 2020 CDBG grant. Upon receipt, HUD will adjust the allocation amount in IDIS and LOCCS to ensure funds in excess of the revised allocation amount are not disbursed from the City's line of credit.

www.hud.gov

espanol.hud.gov

The Department appreciates the City's patience and efforts in this process and our office is available to assist in ensuring a timely correction.

Sincerely,



Digitally signed by:
ROBERT SHUMEYKO
Date: 2020.12.17 19:
57:58 -05'00'

Robert Shumeyko
CPD Director