

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Program Year 2021 follows a year unlike any other, with the historic effects of the coronavirus pandemic still affecting life in Haverhill and around the globe.

This Plan for the City's Community Development Block Grant (CDBG) was the subject of constant revision, due to ever-changing conditions. A great deal of community feedback developed this plan, and this feedback loop in constant and ongoing.

COVID seemingly changed everything-- including several points of focus for the PY21 Plan. One thing seemed immune from the Pandemic-- the housing crisis. The supply of housing remains insufficient, and market forces have driven the cost of housing out of reach of too many residents. The constrained housing market is creating a host of problems that this Plan seeks to assist in addressing-- homelessness; a lack of non-housing necessities; need for better jobs closer to home; quality recreational outlets in neighborhoods, etc.

This Plan takes advantage of HUD waivers that allowed for a reduced public hearing period while emergency COVID issues were addressed. Creation of this particular Plan was challenging given the unprecedented circumstances that caused so many changes, along with an amended amount of CDBG funds from HUD (resulting in a slight increase) and new certification documents.

The historic coronavirus Pandemic will affect the Consolidated Plan and community development efforts of the City of Haverhill likely for years to come.

This Plan seeks to build off of CARES Act and CDBG-CV efforts and will incorporate many elements and rolled-over activities of PY2020, where by the City will be experiencing almost 2 budget years at once. The City looks forward to getting CDBG program back onto a normal schedule moving forward.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

-Expand Supply, Type and Diversity of Housing

- Maintain Housing Stock
- Provide Shelter and Services for Homeless
- Increase Owner-Occupancy and Labor Participation
- Provide Other Non-Housing Necessities
- Promote Neighborhood-Based Economic Development
- Foster Access to Economic Opportunities +Resources
- Stabilize Neighborhoods

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Given the schedule changes caused by the coronavirus pandemic, and the City's utilization of generous macro-waivers by HUD, evaluation of past performance is difficult to gauge. Program Year 2019 (PY19), during which the Pandemic began, became an 18-month year that extended through all of calendar year 2020 (7/1/19-12/31/20). Extra Community Development Block Grant (CDBG) funds through the Coronavirus Assistance, Relief and Economic Security (CARES) Act or CDBG-CV1 and CDBG-CV3 were added into an amended PY19 Plan with significant amendments and changes at the very end of a Consolidated Plan period.

Expending these emergency funds took priority, and the City has spent 75% of its over \$1.2 million in various CDBG-CV funds dealing with coronavirus and the effects of the public health shutdowns. Hundreds of residents have avoided eviction. Not a single restaurant closed in Haverhill due to the pandemic shutdowns and public health requirements. The City avoided an outbreak amongst its homeless population through extraordinary sheltering and quarantining measures. Thousands of families have been fed and kept out of hunger. Thousands of difficult to reach and/or sensitive populations have received COVID testing or vaccinations. Dozens of parents have been able to return to employment despite child care challenges. All of this progress was made in the past year thanks to CDBG-CV funds.

Program Year 2020 became a year like no other in terms of schedule, and will roll many activities into Program Year 2021. There are a few issues to note that influenced the development of this Plan:

With significant new PY2020 allocated for Housing Rehabilitation, fewer new funds were allocated for Housing Rehab activities in PY21. Around \$115,000 in unused housing rehab funds will be blended into PY21.

In PY20, very few new dollars were appropriated to First-Time HomeBuyer (FTHB) activities, as the City sought to draw down unused funds from prior years. With that accomplished, the PY21 budget seeks to replenish funds for FTHB activities.

The City took advantage of a waiver in PY20 to exceed its 15% Public Services cap to include extra activities to respond to coronavirus. The PY21 budget goes back to a 15% capped figure.

Certain recurring activities, such as Rebuilding together and E for All, show funding reductions in PY21 due to unspent funds from PY20. These figures do not reflect any sort of budgetary deprioritization, but a way to spread money evenly across these two blended program years budgets (PY20 and PY21).

The coronavirus continued to affect goal-setting, and the PY21 plan reflects some of these changes, with additional priority on keeping people safe at home, with neighborhood-based economic recovery efforts, a focus on youth mental health, food insecurity, public health and other conditions.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The public participation process is actually the product of months of outreach, information gathering, listening, and data analysis by the City's Community Development Department (CDD) and even the Mayor himself.

The City relies on the viewpoints expressed by its Community Affairs Advisory Board (CAAB) through a series of public meetings. The CAAB is a very diverse board, proudly the most diverse in City government, comprised of mainly Target Area residents who are familiar with the work of non-profits addressing poverty and the needs of their low-to-moderate income neighbors. CAAB feedback is very useful in setting the parameters and priorities for each year's entire Annual Plan, not just the 15% Public Services share. The City conducted its Public Service Request for Proposals (RFP) hearings virtually through Google Meets and Zoom due to public health-imposed emergency lockdowns and public meeting waivers issued by HUD and the Governor of Massachusetts. RFP applicants rankings were conducted by CAAB members separately at home, often with amazing similarities of thought. However, the CAAB was able to make its final budget deliberations in person at City Hall after the release of vaccines.

All sub-recipients are routinely asked if there are any trends, issues or concerns of which the City should be aware. Every year different issues and phenomena emerge and take shape, such as a focus on youth mental health issues and food insecurity as a result of the COVID-19 Pandemic, as well as those barriers

to returning to the labor market post-pandemic. Unfortunately, due to the coronavirus public health emergency, on-site visits to CDBG-funded subrecipients could not take place over the Past Year. This represented a missed opportunity to see first-hand community needs and hear of trends and issues that often emerge during these visits.

While exclusively CDBG-dedicated public outreach sessions are relatively few in number and not well-attended, overall, the number of public input sessions that provided input to this Plan is sufficient.

Civic groups such as the Merrimack Valley Planning Commission's (MVPC) Comprehensive Economic Development Strategy (CEDS) Committee, Greater Haverhill Chamber of Commerce, Team Haverhill, the Merrimack Valley Transportation Working Group, the United Way's Haverhill One Fund Committee and clergy groups such as the Interfaith Network of Compassion (INC) frequently offer their comments about the direction of the City's community development plans and strategies. The Mount Washington neighborhood had a special focus, as well as the salient issue of opioid abuse and gang violence ravaging the community.

Finally, elected and city officials are solicited for their input. A formal City Council hearing was held to present the elements, justification and goals of the City's Annual Action Plan. Given the Pandemic and the housing crisis, this year's CDBG hearing garnered more than its usual share of Councilor feedback.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

There were no other notable comments to the Plan that were not accepted. There were no responses to the Public Notice that was advertised in the EAGLE-TRIBUNE (the local periodical with the largest circulation).

6. Summary of comments or views not accepted and the reasons for not accepting them

There were requests for CDBG to fund capital upgrades to certain private or non-profit facilities (such as the Universalist Unitarian church elevator or International Childcare building renovations), or requests for event sponsorship, or public improvements to areas outside the Target Area (such as Gale Park and Winnekenni Castle grounds) that were deemed to be either ineligible or too costly for inclusion in the Program Year 2021 budget.

By and large, every effort was made to accommodate CDBG budget requests, and the vast majority of Public Service applicants received something. Only three applications to CDBG were not ultimately funded (Catholic Charities, UTEC's 'Madd Love' Meals Program and International Child Care's facility improvements), and several of these organizations are still expending PY20 or CARES Act funds, or can be accommodated by upcoming American Rescue Plan funds.

7. Summary

Much of the focus for the upcoming Program Year (PY2021), like PY2020, revolves around recovery from the Pandemic and moving forward.

One challenge will be sustaining the unique partnership post-Pandemic that resulted from the expired Working Cities Challenge grant from the Federal Reserve to improve economic outcomes for residents of the Mt. Washington area. This neighborhood comprises statistically the most impoverished census blocks in the city and is a designated Opportunity Zone.

Improving the housing stock of the urban neighborhoods of Haverhill remains the preeminent mission of the City's CDBG funds and of this Annual Plan.

Increasing access to First Time Homebuyer (FTHB) opportunities in this overly hot housing market also comprises a huge emphasis. The eligible area for the FTHB program is narrowly concentrated on the Mount Washington and second on the Lower Acre neighborhoods with the lowest rates of owner-occupancy. The competition is fierce in this sellers market, so closing on FTHB activities requires quick action.

Public Improvements through CDBG will be focused and concentrated on smaller underutilized public parcels in Mount Washington and Lower Acre, along with demonstrable improvements Downtown. CDBG will leverage the State's Greening the Gateways Cities grant, which will seek to plant 500 new trees on private and public property in the Environmental Justice area during the Program Year. State grants and increased Chapter 90 and Complete Streets bonus funds will be used for Public Improvements with CDBG funds mostly playing only a leveraging role. CDBG will leverage a successful Shared Streets proposal for making bicycle and pedestrian safety improvements to the popular Winter Street (Route 97) corridor.

The coronavirus pandemic affected everyone, but not equally. Economic impacts due to COVID have been uneven and have left some people behind. Haverhill is no exception, and this explains continuing high service demand from sub-recipients, charities and non-profits. Prior to the pandemic, labor participation was a historically significant challenge-- then came the pandemic. Now in recovery, there is once again a crushing need to increase Labor Participation, and to promote small business growth in the urban neighborhoods and not just downtown. Likewise, there is a need to connect these urban neighborhood residents with economic opportunities found in other parts of the city and region (i.e business parks desperately seeking workers).

This Plan makes the most of available resources, leveraging and partnering wherever possible to make the most of CARES Act and American Rescue Plan Act fund. Extending opportunity for all residents remains the paramount goal of Community Development.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HAVERHILL	
CDBG Administrator	HAVERHILL	Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative

The City of Haverhill, through its Community Development Department, is the agency responsible for the preparation and execution of the Annual Plan, within the framework of the Five-Year Consolidated Plan.

The Community Development Department is led by William Pillsbury, Jr. The Division Director is Andrew Herlihy.

The City of Haverhill is not a Participating Jurisdiction (PJ) in terms of Home Investment Partnership Program (HOME) funding. The City instead participates in the North Shore HOME Consortium; Haverhill is the largest of the North Shore HOME Consortium's 30 member communities. The City of Peabody is the Participating Jurisdiction (PJ) for the North Shore HOME Consortium.

The City contracts with a number of subrecipients in order to undertake its various projects and activities. These subrecipients include local non-profits, other City departments, consultants, contractors and agencies.

Consolidated Plan Public Contact Information

The City of Haverhill Community Development Department is the lead agency responsible for the development, implementation, performance and oversight over the Consolidated Plan.

The City of Haverhill Community Development Department operates out of Haverhill City Hall Room #309, 4 Summer Street, Haverhill, MA 01830, with a telephone number of 978-374-2344 and fax is 978-374-2332.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The Annual Plan is an organic process that takes into account feedback and observations over the course of the whole year, working with and among a large group of stakeholders, non-profit partners and the public.

Obviously, the COVID-19 pandemic made this process more challenging, but technology such as Zoom certainly helped. Outreach was still conducted in COVID-safe fashion, with some in-person hearings, during the year to help generate the Annual Plan. CAAB hearings were held on line with Public Service applicants, but budget determinations and discussions, as well as the City Council Public Hearing on CDBG, occurred in-person for PY2021.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The COVID-19 pandemic brought public health back to the forefront of American life, and Haverhill was no exception. The City worked aggressively to coordinate public health and protection services offered through CDBG and City taxpayer-funded programs with public and non-profit housing providers, especially those with special populations such as assisted living facilities, senior housing, public housing, housing for developmentally-disabled and those with other special needs. Funding through the CARES Act in general and CDBG-CV in particular helped immensely as Personal Protective Equipment, cleaning and sanitation products, and COVID testing and eventually vaccination distribution were brought to these facilities. Food insecurity and other challenges affecting health were provided in a state of crisis.

Now focus is seemingly shifting towards mental health services, especially for youth. In addition, the pandemic did not hit all equally-- lower income and minority groups were affected at a disproportionately high rate, and community development efforts are focused first and foremost on addressing these gaps in resources and services. A myriad of old and new subrecipients received City assistance through the CARES Act, and partnerships borne of necessity were created on the fly. Further coordination between these public and private entities is needed going forward to move the City in an equitable manner out of this pandemic.

The City has formally established a new City Department of Public Health in response to the Pandemic, and to avoid similar tragedies in the future.

Based on consultation and feedback to the plan, issues of mental health (exacerbated by the isolation brought on by the coronavirus) received extraordinary priority in comparison to other recent

Plans. Targeted vaccination vans are being sent to neighborhood events and public housing sites in order to reach the hard and reluctant to vaccinate population.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Through the Balance of State Continuum of Care (CoC), the City shares information, data and best practices about treatment, care, programs, options and sheltering of homeless individuals and families. For example, thanks to guidance from the CoC, the CDD coordinates with the Haverhill Police Department, Haverhill High School and service providers such as Emmaus and CAI on the Annual Homeless Count.

Homeless Information Management Systems (HMIS) have been better coordinated and improved by the CoC and its sub-recipients such as Emmaus and VNOC, at significant expense. Coordinated Entry (CE) is run by Emmaus for the benefit of the entire region. HMIS/CE support leads to available beds, support services, family reunification, and better client tracking and outcomes.

The City also participates in an Emmaus-led monthly discussion about the City's Unsheltered population, both from a policy and individual case management perspective. These meetings have proven valuable, again with strong police participation.

Another key focus for the CoC will be the housing of homeless veterans. The City supported the construction and completion of the former Gerson furniture complex on Washington Street into 44 units of veterans' housing. Now the next projects are being formulated by the new leadership team at Veterans Northeast Outreach Center.

The transition to the Balance of State CoC provides an opportunity, vehicle and forum for the City to learn of effective strategies, funding options, programs and regulations that can help transition homeless families to temporary and permanent housing more seamlessly. Among the priority focus areas include dealing with domestic violence victims, 'couch-surfing,' court-involved or transsexual youth and ex-convicts. Other concerns include housing of registered sex-offenders, substance abusers, immigrant families, homeless veterans and mentally ill populations. Innovative and cooperative solutions are needed to deal with such issues in a time of constrained budgets, public stigma and parochial pressures against creating such housing.

The City has deployed, in conjunction with CAI, an emergency housing fund that provides first/last rental assistance for rent-paying tenants who lose their units due to fire or other catastrophes not of their causing. In cases of devastating fires or other tragic mishaps, some individuals and households end up in homeless shelters even though they are employed and paying regular rent, due to the lack of having adequate savings to provide a first and last to a new landlord when they are suddenly displaced.

Over the past year and a half, the City has used CDBG-CV and other CARES Act funds to house and quarantine homeless individuals to great effect. In addition, the Commonwealth rented out the Days Inn Hotel in Methuen in order to prevent a coronavirus outbreak among the homeless, and this strategy positively impacted up to 40 unstably housed Haverhill residents. This drove the Annual Homeless Count numbers in Haverhill way down into the single digits in late January 2021. However, with that State-funded arrangement over, there is a growing homeless presence again in the community.

The City continues to monitor the capacity and need for housing for homeless youth, foster kids, and unstably housed 'couch-surfing' youth. The Haverhill Public School's full-time dedicated McKinney liaison has proven helpful.

The City also gets good intelligence on homeless cases, individual needs and overall trends from the staff of the Homeless/Near Homeless Drop In Center.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Haverhill, Emmaus directly manages Emergency Solutions Grant (ESG) funds for the community.

Emmaus' and the North Shore Continuum of Care's (NSCoC) Homeless Management Information Services (HMIS) challenges, workload and expenses steadily increased to the degree that a strategic decision was made regionally in early 2021 to merge the NSCoC into the Balance of State (BoS) Continuum of Care. Joining the BoS CoC reduced these HMIS costs and provided more funding for the Greater Haverhill region.

Coordinated Entry (CE) is still being managed for the North Shore subregion by Emmaus, and the North Shore subregion retains its own borders for the purposes of homeless referrals. The BoS governance and other policies have been adopted by the former NSCoC communities, along with performance standards, outcome evaluations, compliance monitoring, data quality and common definitions of homeless conditions. Emmaus and Veterans Northeast Outreach Center get monitored by the CoC separately from the City. The NSCoC's Regional Homeless Action Plan is still being used as a blueprint for how the region tackles homelessness.

A great challenge for Haverhill is how to provide quality services to homeless individuals while balancing the necessity of not handling all of the needs of homeless individuals from more affluent neighboring communities.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Haverhill Housing Authority
	Agency/Group/Organization Type	Housing PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Housing Authority's (HHA) input was sought from both management, Board members, staff and residents in terms of housing issues in general, and more specifically, the needs of HHA residents and applicants seeking public housing. This Plan was discussed in general and specific at HHA Board meetings, in terms of the Public Housing section. One outcome for PY21 will be the planting of shade trees around the Kennedy Circle HHA complex in Riverside, which is now situated in the revised Target Area.
2	Agency/Group/Organization	EMMAUS
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Neighborhood Organization

What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy Market Analysis Anti-poverty Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Emmaus serves as administrator of the Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA) funds, as well as the community's main overnight shelter, Mitch's Place. Emmaus provides a great deal of input and insight into every plan, especially Homelessness policy issues.</p> <p>Emmaus serves as convener of the monthly Unsheltered meeting, lead organizer of the annual Point in Time homeless census, and as a leading advocates for the homeless and indigent. Emmaus is actively involved in the Continuum of Care, and lead the transition to join the Balance of State. Anticipated outcomes include more services for the homeless, increased shelter capacity in the city, enhanced HMIS (homeless management information systems), more understanding of unaccompanied youth needs as well as more seamless cross-referrals connecting homeless with available beds through Coordinated Entry (CE) systems, which Emmaus managed for the North Shore.</p>

3	Agency/Group/Organization	COMMUNITY ACTION INC.
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CAI always is a lead contributor to the Plan, serving as the community's lead anti-poverty agency. CAI is a double subrecipient of CDBG funds, through their Heating Assistance and Homeless Drop-In Center. CAI also provides critical information on affordable and fair housing, poverty trends and education/training including ESOL and First-Time Homebuyer classes. Expected outcomes for PY21 include improved processes in energy assistance programs (through ACTION, Inc.), connections to housing units/landlords, credit counseling activities and coordination with their new management on issues including oversight of MakeIT Haverhill.

4	Agency/Group/Organization	SALVATION ARMY
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-homeless Services - Victims Regional organization Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Salvation Army serves a tremendous amount of low-income individuals with very little overhead. They provide walk-in services to residents of the 01830 zip code, primarily the Acre neighborhood. Areas for coordination include food bank collaborations and housing services. Once again, Salvation Army will be a significant subrecipient in PY21.
5	Agency/Group/Organization	Veterans Northeast Outreach Center
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless Services-Health Services-Employment Regional organization Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This large regional services provider for veterans and their families underwent a leadership change over the past year, following the completion of the Gerson Veterans Housing project on Washington Street. VNOC counsels veterans, provides job training, assistance with VA benefits and other programming. VNOC instituted a major food pantry and relief effort during the COVID-19 pandemic. VNOC is a large housing provider and growing developer, addressing the needs of homeless veterans on a continuum of intensive services. VNOC provided input to the PY21 Plan regarding the Continuum of Care transition and homeless services, especially for veterans. Ongoing coordination will be needed in terms of service provision for the new residents of the 44 new units of the Gerson building.
6	Agency/Group/Organization	PREGNANCY CARE CENTER
	Agency/Group/Organization Type	Services-Children Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This long-time CDBG-funded subrecipient provides services to young, at-risk or impoverished mothers or expecting mothers. PCC underwent leadership changes and a change of location from their Haverhill office over the past year. PCC provided input to the PY21 Plan regarding teen pregnancy and single mother poverty trends. PCC will be a sub-recipient again in PY21, with opportunities for continued consultation as they seek a new Haverhill headquarters.
7	Agency/Group/Organization	BETHANY HOMES INC
	Agency/Group/Organization Type	Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bethany Community Services manages a great deal of downtown housing complexes and units for elderly residents on fixed incomes. They provide input to the Plan on this important subpopulation and on housing issues in general. Further coordination is needed with the City as Bethany received both local and regional HOME funds as well as State 'One'Stop' funding approval for their Merrivista Senior Housing complex expansion, which will add a new wing and provide fire upgrades to the existing complex. Bethany provides notable services to its residents, especially food and medical support during the Pandemic.
8	Agency/Group/Organization	REBUILDING TOGETHER GREATER HAVERHILL
	Agency/Group/Organization Type	Housing Services-Elderly Persons Services-Persons with Disabilities

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CDBG funds are the primary revenue source for Rebuilding Together in Haverhill, a program that uses professional contractors who volunteer their time and services the last Saturday in April annually. However, due to coronavirus, Annual Rebuilding Day did not occur in 2020 or April 2021 as scheduled. Rebuilding's projects are generally smaller but similar to the CDD's Housing Rehabilitation and Code Correction Program (HRCCP). Their consultation to the PY21 Plan includes trends with elderly and disabled homeowners that they target. Ongoing coordination will lead to a 'hand-off' of projects between the HRCCP and Rebuilding Together depending upon circumstances, budgets and schedules. This organization also experienced a change in Executive Director over the past year.
9	Agency/Group/Organization	Common Ground Cafe
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-homeless Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Common Ground amazingly operates 365 days a year entirely with extremely dedicated volunteers providing afternoon meals and socialization, clothing, furniture and monthly food giveaways, along with other support for the homeless and indigent street people of Haverhill. There has been much coordination with Common Ground around the PY21 Plan regarding homeless services, community policing strategies, food insecurity and neighborhood crime watch issues. With this agency now fully settled in its second home at 194 Winter Street, Common Ground continues to grow and serve more needy residents more efficiently. They will be a PY21 CDBG subrecipient.
10	Agency/Group/Organization	Haverhill YMCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The YMCA is always a solid contributor to Annual CDBG Plan development, and this year is no different. The YMCA is a leading provider of child care and youth enrichment activities. The Y serves as organizer of the City's Early Learning Team (ELT) which utilizes CDBG-CV funds to get parents with child care issues back into the workforce, while overseeing and strengthening the quality of the overall child care system in Haverhill. The YMCA also serves a food distribution hub for Haverhill Public School students and families as well as a remote learning site during emergencies such as the pandemic and during school vacation periods. Now the YMCA is proposing a significant new affordable housing project targeted for families, on the grounds of the existing facility, where they already operate significant SRO units on Winter Street and at the Wadleigh House. A new YMCA recreation complex is being formulated at the same time in another part of the city. The Y provided valuable feedback on youth activities, escalating youth mental health challenges in the community, child care, summer learning loss, family poverty, affordable housing and a host of issues. The YMCA's unique partnership with the Boston Celtics through the Junior Celtics Academy is being funded a PY21 subrecipient program to promote educational, physical and mental health gains among lower-income youth.
11	Agency/Group/Organization	St. James Parish
	Agency/Group/Organization Type	Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	St. James Parish is a Roman Catholic church serves as a community anchor in the Lower Acre, especially with popular Spanish masses for the Latino community. Along with St. John the Baptist parish in Riverside, St. James operates the Liz Murphy Open Hand Pantry from the basement of the Universalist Unitarian Church on Ashland Street. St. James also is the home base for the St. Vincent DePaul that provides utility, spot rent and household goods assistance to needy low-income renters. St. James is therefore a double subrecipient of CDBG funds. Their input on the Plan revolves around low-income individuals and Latino community needs. Coordination in terms of addressing community needs in this neighborhood is ongoing and continuous.
12	Agency/Group/Organization	Vinfen
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-Education Health Agency Foundation
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Vinfen operates the Haverhill Clubhouse on Locust Street which provides day services for individuals with mental illness as well as referrals from the MA Department of Mental Health (DMH). Vinfen is the lead agency for the 'You Forward' organization, which is a 5-year grant-funded effort to assist youth dealing with mental health needs and other personal crises. The COVID-19 pandemic spiked mental health issues for isolated youth, which is a major concern in PY20

13	Agency/Group/Organization	NFI MA
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Services-Education Services - Victims Child Welfare Agency Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Northeast Family Institute (NFI) merged with Team Coordinating Agency (TCA) in 2015, taking over operations of TCA's group homes for State-referred at-risk youth. NFI is also on the frontline of the ongoing opioid epidemic, serving as the community's largest substance abuse treatment and counseling agency, providing methadone, anti-opioid clinics and hospital referrals. NFI was consulted for this plan regarding youth homelessness, substance abuse (including heroin), and mental health needs, especially among the unattached youth population. NFI is also affiliated with the Inner City Boxing Club, a PY20 CDBG subrecipient. NFI will be trying to launch a novel Narcan distribution effort for low-income impacted households through CDBG.

14	Agency/Group/Organization	Greater Haverhill Chamber of Commerce
	Agency/Group/Organization Type	Services-Employment Business Leaders Civic Leaders Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Chamber represents the voice of many businesses in the community. Its Community Arts and Education Foundation has been involved with Creative Haverhill and other cultural endeavors and events. The Chamber provides business assistance to small businesses through SCORE (Service Corps of Retired Executives) and other tools and programs. The Chamber was involved in outreach for the CDBG-CV-funded Restaurant Assistance program and the production of the Latino Business analysis. The Chamber was consulted regarding Economic Development, workforce development, supporting microenterprises (through MakeIT Haverhill and elsewhere) and the creative economy. The Chamber has also spearheaded the issue of greater Merrimack River access for commercial and recreational boating as well, in order to promote economic development.
15	Agency/Group/Organization	Somebody Cares New England
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services - Victims Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This Mount Washington church based organization is dedicated to improving quality of life for residents of Mount Washington. They operate a food distribution program every month, provide one-on-one counseling and host numerous community meetings. Their new and rapidly expanding Youth Center on the Hill is a PY21 CDBG subrecipient. Their location and their dedication make them a valuable community partner. They were consulted for a number of Mount Washington issues relative to poverty, youth and teen needs, gang prevention, Latino outreach, and housing and food insecurity issues.
16	Agency/Group/Organization	Team Haverhill
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Team Haverhill is a local civic group comprised of community residents interested in making Haverhill a better place to live, work, and play. They were consulted from the Plan early on in alignment with their community visioning sessions (Possible Dreams). They seek to champion doable causes that volunteers can execute. Areas for improved coordination going forward will include the use of the City's new docks and downtown redevelopment. Team Haverhill members have also championed a more robust Farmers Market and advocated for additional public improvements at this Downtown location funded through CDBG. Furthermore, a 2021 project involves the renovation of Gale Park in the Highlands neighborhood.
17	Agency/Group/Organization	HAVERHILL POLICE DEPARTMENT
	Agency/Group/Organization Type	Services-Health Services - Victims Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Police Department (HPD) was consulted regarding this Plan, especially on their opioid prevention work and neighborhood street gang prevention activities. They also provide community policing and targeted neighborhood patrols which yields useful crime data analysis. The CDBG Target Area features the city's highest criminal activity. In addition, the Police administer the anti-gang Shannon and Byrne grants. Improved coordination will need to revolve around community policing strategies, anti-opioid abuse efforts, and connections with Haverhill High's Violence Intervention Program (VIP). The HPD participates in neighborhood meetings with the CDD, as well as monthly 'Unaccompanied' meetings on the local homeless population and issues (hosted by Emmaus), and also provide great support to the Annual Homeless and Unaccompanied Youth counts. A new police chief and deputy chief have taken over administration.
18	Agency/Group/Organization	Mill Cities Community Investments
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Service-Fair Housing Community Development Financial Institution Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development Lead-based Paint Strategy De-Leading

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mill Cities (MCCI) has performed as the main banking and lending entity for low-to-moderate income homeowners looking to utilize the State's 'Get the Lead Out' de-leading program. The CDD has worked to assist applicants and MCCI in getting deals done to remove lead hazards. MCCI is also providing funds to micro-enterprises and start-up entrepreneurs to get their businesses off the ground. MCCI was consulted on the Plan regarding lead hazard removal, economic relief for businesses and the affordable housing development parts of the Plan. The outcomes for improved coordination moving forward are to process even more "Get the Lead Out" and micro enterprise opportunity loans.
19	Agency/Group/Organization	Merrimack Valley Workforce Investment Board
	Agency/Group/Organization Type	Services-Employment Other government - Local Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Now known as MassHire Merrimack Valley Workforce Board, this private-sector led board oversees and funds the federally-funded public workforce development system, which includes unemployment and job training. MMVWB oversees the rebranded MassHire Merrimack Valley Career Centers (formerly ValleyWorks Career Centers) in Lawrence and Haverhill. CDD staff represent the City on the MMVWB. The WIB was consulted on this Plan regarding economic development needs, especially regarding large employers, and provided unemployment rate data. Moving forward, improved coordination with MMVWB will lead to the maintenance of a permanently relocated Haverhill Career Center closer to the Downtown, and stimulate more job training programs in manufacturing to benefit our largest employers (such as Cedar's), and an increased labor participation rate. The arrival of Amazon to the area represents a labor challenge for the Career Center to tackle. The Career Center helped recruit Edwards Vacuum Technologies to the city's Broadway Business Park, with close to 200 new-high tech jobs.
20	Agency/Group/Organization	YWCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services-Education Services - Victims Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill YWCA merged with the YWCA of Greater Lawrence, with a renewed focus on women in crisis, after-school programs, and domestic violence prevention. The YWCA has input in the plan regarding abused women and children and the infrastructure available to them in Haverhill. The YWCA's 10 units of housing in their Winter Street building continues to address a documented need for temporary housing for abused women and children. Their youth programming center and some residences will benefit from facility upgrades through PY21 CDBG funds.
21	Agency/Group/Organization	Merrimack Valley Planning Commission
	Agency/Group/Organization Type	Regional organization Planning organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Merrimack Valley Planning Commission (MVPC) is the regional planning entity that oversees transportation funding through the Metropolitan Planning Organization (MPO), economic planning and regionalization. They were consulted on the Plan relative to transportation and public improvement projects, including Complete Streets, Safe Routes to School, the Bradford Rail Trail, sidewalks, and a successful Shared Streets grant from MassDOT for Winter Street corridor narrowing and pedestrian improvements being undertaken in 2021. They were also included in planning regarding MassWorks initiatives such as the successful Bradford traffic improvements project. They are responsible for the regional and local Housing Production Plan as well as the Comprehensive Economic Development Strategy (CEDS), which helps drive regional economic development and transportation decisions. This organization underwent another leadership change this past year. Their MV Strong campaign will provide professional support for small local businesses. The City is seeking to partner with the MVPC on applying for large Economic Development Administration (EDA) grants funded through the American Rescue Plan (ARP) for business park creation and downtown development.
22	Agency/Group/Organization	Haverhill Department of Public Works
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The DPW manages most of the Public Improvement projects in the City, including those funded through CDBG. The DPW was consulted regarding prioritization and scheduling of public improvement projects, with guidance from the 'City of Haverhill Pavement Management Plan.' With a slow rollout of Chapter 90 (state roadway funds), coordination with CDBG is crucial to improving sidewalks, parks, and public corridors. The CDD will consult with the DPW on usage and investment made with ARP funds over the next year.
23	Agency/Group/Organization	Haverhill Public Schools
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Other government - Local Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The School Department was consulted for their role in working with homeless youth, children with housing instability, especially 'couch surfing' unaccompanied youth with no formal address. The McKinney liaison at the School Department provided input regarding these unattached youth and the challenge and expenses (such as transportation) of serving them. Moving forward, the outcome from improved coordination is to better identify these youth, these needs and how to resolve them. Another outcome is to pursue grants together with the schools, as the interconnection between school performance and housing is very real. There is significant coordination with the schools relative to their use of various City and School CARES Act funds with the City and food services serving low-income youth and families. It is critical that the School Department does not get used as a tool to blunt additional needed housing.
24	Agency/Group/Organization	Ruth's House
	Agency/Group/Organization Type	Services-Elderly Persons Services-homeless Services-Employment Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ruth's House is a local organization that seeks to assist families in crisis with clothing needs and access to informational resources. Since 1992, Ruth's House has provided clothing and employment training opportunities to individuals and families in need though out the community. Ruth's House has input in the Plan regarding the needs of families with low incomes. Ruth's House is under new leadership and are seeking to expand their services and offerings out of their Lafayette Square center. Ruth's House will be a PY21 CDBG subrecipient.

25	Agency/Group/Organization	Sarah's Place
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Health Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sarah's Place, a nonprofit adult day health program for elders and disabled adults, works with primary care physicians to determine participants' health status and needs. The organization is committed to keeping individuals healthy, active and in the community. This elder serving organization had a challenging year due to the coronavirus, running most of its program remotely or with in-person visits instead of in a congregate setting. Sarah's Place has input on the PY21 plan with regards to the needs of elderly persons in Haverhill living on a low/fixed incomes. Sarah's Place will be a Public Service sub-recipient again in PY21.
26	Agency/Group/Organization	HAVERHILL CITIZENS CENTER - HUMAN SERVICES
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Grantee Department
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City's Human Services Department includes the Council on Aging, Youth Recreation, Veterans Services, Council on Disabilities, Meals on Wheels and the Parks Departments, among others. This City Department has been closely consulted for this Plan with regards to Park Improvements (such as Union Park), elder services, ADA accessibility issues in parks, veterans affairs and other matters. In addition, the Parks Department was involved with the CDD on the administration of the State PARC grant for upgrades to the Plugs Pond Recreation Area.
27	Agency/Group/Organization	Haverhill's Brightside
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This City-chartered, volunteer-led organization is committed to public beautification efforts, including community gardens and adopt-a-parks. They were consulted regarding their plans for adding flowers, cleaning lots and making other select neighborhood improvements, such as at Union Park and other public open spaces.
28	Agency/Group/Organization	HAVERHILL PUBLIC LIBRARY
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-homeless Services-Education Services-Employment Other government - Local

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Library is a tremendous community resource. The Library is also frequented by many homeless individuals and youth, among others, and Library staff is increasingly providing more services to them. The Library will be working to increase its use of technology to close a digital divide in the community, while still providing for the literacy and literary needs of the community. The CDD is involved with Strategic Planning for the Library, as it positions to serve a more diverse population and close the digital divide.
29	Agency/Group/Organization	Haverhill Inner City Boxing Club
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Gang Prevention
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Haverhill Inner-City Boxing is a CDBG-funded subrecipient that serves a population of street kids who do not feel comfortable at other youth-serving agencies. The Club works to combat gang involvement and opioid and drug abuse. The Club works with youth to stay in school and keep up with homework through their use of after school tutors at the Club. The Club provided input to the PY21 Plan by contributing feedback on youth, gangs and neighborhood trends, such as gang activity in the adjacent Stevens Mill, leading to its complete boardup.

30	Agency/Group/Organization	BREAD AND ROSES HOUSING, INC.
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bread and Roses Housing is a CHDO out of Lawrence. The City consulted with them about the need for affordable housing, homeownership and neighborhood needs during redevelopment of the extremely blighting former St. George's Church atop Mount Washington into 7 low-income (<60% AMI) newly-constructed homeownership townhouse units. Bread and Roses has also been strongly involved with the development of the Regional Housing Plan and implementation of the 'Budget Buddies' credit counseling programs locally and the City's First-Time Homebuyer program. Governor Baker made a major housing announcement at this Mount Washington site in 2021 to recognize this project.
31	Agency/Group/Organization	OPEN HEARTS MINISTRIES INC
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Open Hearts is a street outreach and social services agency that operates out the First Baptist Church near City Hall, the Acre and Highland neighborhoods. They provide a myriad of services for low-moderate income people, some homeless and others struggling to obtain non-housing necessities. They also operate a significant Sunday meals program. they provide food pantry services since the pandemic. Open Hearts was consulted in regards to homeless needs and demand for non-housing necessities by various low-moderate income residents of the center of the city. Future collaboration with this PY21 CDBG subrecipient includes plans to construct their first-ever housing units on a vacant lot owned by First Baptist, use of HOME funds, as well as ongoing support for their food operations.
32	Agency/Group/Organization	Boys and Girls Club of Greater Haverhill
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Boys and Girls Club is a leading provider of youth services and after-school programs. Many of their members are from working class and Low-Moderate income families. They will be a sub-recipient again in Program Year 2021, concentrating on their work as a food hub for public school youth and families combatting food insecurity. The Boys and Girls Club, located on Emerson Street in Downtown, was consulted for the Plan in regards to Unaccompanied Youth, food insecurity, anti-gang activities and improving academic performance outside of school and in households with parents working second shift jobs. A possible outcome for the upcoming year includes their possible expansion or relocation to another location in the city. Ongoing coordination continues with the Boys Club serving as a food distribution site for the School system and during the Pandemic as a distance learning site.
33	Agency/Group/Organization	Northeast Legal Aid
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Education Services-Employment Service-Fair Housing Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Northeast Legal Aid previously established a small, very part-time satellite office in Haverhill with CDBG assistance. NLA's Haverhill office provides aid for low-moderate income resident seeking free legal assistance on civil matters, usually housing related (foreclosure prevention, eviction prevention, utility shut-offs, etc.). The agency also counsels small businesses, start-ups and entrepreneurs on legal matters such as taxes, incorporation/establishment and permit filings. The agency was consulted on the Plan over housing issues relative to tenancy rights, eviction/foreclosure trends and business permitting issues. They will be expanding their Haverhill presence through increased PY21 CDBG support.
34	Agency/Group/Organization	ACTION INC
	Agency/Group/Organization Type	Services - Housing Services-Health Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	ACTION, Inc. provides energy-efficiency improvements to low-moderate income residents who qualify for Low-Income Heating and Energy Assistance Program [LIHEAP] or weatherization [HEARTWAP] federal programs. ACTION, Inc. is a subcontractor for Community Action and they work closely with the City's HRCCP Program to augment and leverage HUD housing rehabilitation dollars. They were consulted for this Plan in terms of housing rehabilitation, heating assistance, LIHEAP trends, and energy efficiency. Anticipated outcomes are to use ACTION funds and save and stretch CDBG rehab funds in multiple dwellings.

35	Agency/Group/Organization	Urban Village Montessori, Inc. d/d/a Marigold Montessori
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Marigold Montessori is a neighborhood-based, Montessori-based early education center. Part of the Wildflower network, they are promoting small-scale quality early education/child care centers in distressed neighborhoods. Wildflower is expanding into a new location in the Gerson Building serving the disinvested Mount Washington neighborhood. They provided significant consultation to the Plan, participating in the Preschool Expansion planning grant, providing critical data that details the efficacy of investing in early childhood education and its long-term economic and educational gains. Through enhanced coordination, the City seeks to support their expansion into the Gerson project in order to give Mount Washington parents a opportunity to obtain employment and enter the labor force in this improved job market. This project also represents new investments for Eastern Bank into this area.
36	Agency/Group/Organization	Peabody Resident Services
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Peabody Properties is a major property manager for several of the largest and newest housing projects in the city. Peabody manages the Hayes Building, Harbor Place, Winter Street School and other units. They have previously run affordable housing lotteries for multiple Haverhill projects. Their housing development arm, the Affordable Housing and Services Collaborative, redeveloped the abandoned, blighting Chen's Building downtown into the 98 Essex Street apartments. The City consulted with them on the Plan relative to eviction policies during the Pandemic, issues in managing rental properties and in terms of developing more affordable units.
37	Agency/Group/Organization	Greater Haverhill Foundation
	Agency/Group/Organization Type	Services - Housing Business Leaders Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Greater Haverhill Foundation is a leading entity in the City with significant historical impact, dating back to the establishment of the Ward Hill Industrial Park in the 1960s. More recently, the Foundation has been involved with the redevelopment of the waterfront, including assisting in the purchase of the railroad corridor that became the Bradford Rail-Trail and also in terms of improving boating access on the Merrimack through bathymetric studies, channeling and updated mapping. Most notable, however, has been the Foundation's involvement with the transformative Harbor Place development. They are a leading partner, with the Planning Office for Urban Affairs, in this significant urban redevelopment project. The City has consulted with them on the PY20 Plan concerning the conversion of the Urban Renewal parcels downtown, and planning for future industrial park growth and new locations for business parks. This Board underwent leadership changes this past year.
38	Agency/Group/Organization	MERRIMACK VALLEY CATHOLIC CHARITIES
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-homeless Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Merrimack Valley Catholic Charities provides an array of social services, including food services for pantries and rental assistance, across the Merrimack Valley. They directly serve around 30 Haverhill households, and they are seeking to expand their presence in Haverhill. They provided input to the Plan regarding the needs of low-income families, and the affect rising rents are having in terms of eroding food budgets. They are a PY20 CDBG subrecipient.

39	Agency/Group/Organization	Mount Washington Alliance
	Agency/Group/Organization Type	Services - Housing Services-Education Services-Employment Health Agency Business Leaders Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Mt. Washington Alliance (MWA) is the organization founded through the Federal Reserve Bank of Boston's Working Cities Challenge Grant to improve socioeconomic outcomes in the Mount Washington neighborhood. It is led by Community Action but includes a number of public, private, service, religious, education, neighborhood, business and resident groups working together. The City is an active participant in the MWA which is focusing on resident engagement around education, employment/ training, housing/neighborhood conditions, and health/transportation issues. Coordinating with this group, now a volunteer only organization will be necessary to keep this momentum alive.
40	Agency/Group/Organization	GroundWork Lawrence
	Agency/Group/Organization Type	Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Environmental Equity

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Groundwork Lawrence works with the City to add open space and recreational investments to the Environmental Justice zone of Haverhill. They help administer the Greening the Gateway Cities grant, conducting bi-lingual outreach in the Target neighborhoods. They are the lead consultant on the Parklands Acquisitions and Renovations for Communities (PARC) Grant to improve Plug's Pond Recreation Area. They provided guidance for the CDBG-CV restaurant- food pantry program as well. Groundwork assisted in the development of the Public Improvements section of the Plan.
41	Agency/Group/Organization	L'Arche Irenicon Boston North
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	L'arche provided input to the Plan regarding their challenges and efforts in housing individuals with developmental disabilities. They operate multiple group homes, some HOME-supported, in Haverhill, They contributed to the 'Expand Diversity and Types of Housing' section of the Plan. This organization is also becoming more involved with Downtown quality of life issues.
42	Agency/Group/Organization	Merrimack Valley Chamber of Commerce
	Agency/Group/Organization Type	Regional organization Business Leaders Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The MV Chamber represents many businesses in the region, including in Haverhill. They provided feedback for the Economic Development section of the Plan. Their events provide an opportunity to hear the concerns of local employers.
43	Agency/Group/Organization	UNITED TEEN EQUALITY CENTER ("UTEC")
	Agency/Group/Organization Type	Services-Children Child Welfare Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-Gang Strategies
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	UTEC (of Lowell) is a non-profit organization that has demonstrated notable success in combatting recidivism among youth offenders, ex-offenders and Court-involved youth. UTEC is notable for their outreach to street gang populations and working in prison pre-release transitions programs. UTEC is being hired through the Shannon Grant to provide a street outreach worker in Haverhill to connect with gang members and steer them in more productive directions. They have employment and training available to lure youth away from gangs. In 2019, they opened a Haverhill location on Winter Street. UTEC contributed to the Plan through their input on the Mayor's Anti-Gang Task Force, and will be a CDBG sub-recipient working with out-of-school youth in PY2021. Coordination will be ongoing with UTEC's expansive 'Madd Love Meals' program, which was created during the COVID-19 pandemic to create and distribute food boxes to several different non-profit organizations, undertaken by UTEC's at-risk youth labor force. UTEC received CARES Act and CDBG-CV funding for this program locally.

44	Agency/Group/Organization	All Saints Parish
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Located in the struggling Mount Washington neighborhood, All Saints Parish provides services in multiple languages to the neighborhood as well as members of its parish. Meanwhile, All Saints' volunteer-run Food Pantry continues to expand efforts, the only pantry in that isolated neighborhood. All Saints Food Pantry and its St. Vincent dePaul Chapter (providing clothing, rent and utility assistance) are both CDBG-funded sub-recipients in PY2021, and they provided input on neighborhood needs and poverty issues to the Plan.
45	Agency/Group/Organization	Leaving the Streets Ministry
	Agency/Group/Organization Type	Services-Children Services-homeless Child Welfare Agency Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	'Leaving the Streets' is a young non-profit that strives to get court-involved youth, street kids, and gang members of the streets and out of trouble and jail. A drop in center was created in Lafayette Square and there is access to a campground in New Hampshire where kids can recreate and receive mentoring from a former gang-member turned minister. Leaving the Streets contributed to the Plan with input on youth involvement, food insecurity, and homeless youth needs. In addition, this organization is providing hundreds of job placements to at-risk youth. During the Pandemic, Leaving the Streets set up a new and large food bank operation as well to support inner city families in need, many of whom do not speak English. Their youth are required to do public service projects that often complement CDBG investments.
46	Agency/Group/Organization	City of Haverhill Public Health Department
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Health Health Agency Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Health and COVID-19 response
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City revamped its Public Health Department in response to the the COVID-19 pandemic which claimed 100+ lives in Haverhill. The Health Department is closely coordinating with Code Enforcement efforts and CDBG-CV and CDBG programmed funds to address testing, vaccination, quarantining and other needs due to the pandemic.

47	Agency/Group/Organization	Haverhill Transportation Alliance
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-homeless Services-Employment Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Transportation Alliance is a grouping of non-profit service providers that came together around a common need: transportation for low-income clients. This group uses local minority owned taxi/livery companies such as Haverhill Taxi and ride share apps such as Uber and Lyft to provide scheduled point-to-point rides to low-income and/or homeless individuals so they can get to medical appointments, services, food and work or job training. Opportunity Works is relieving the Merrimack Valley Regional Transit Authority (MVRTA) as the administrator of this coalition and program, which is funded by a combination of grants and donations, as well as by CDBG in PY21 for job-related transit for low-moderate income residents.
48	Agency/Group/Organization	GREATER LAWRENCE FAMILY HEALTH CENTER, INC
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Regional organization Major Employer Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Public Health
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Greater Lawrence Family Health Center [GLFHC] has expended its reach into Haverhill, like other health care providers such as Anna Jacques. GLFHC is providing free medical services, including COVID testing and vaccines, to hard to reach inner-city and minority populations who do not speak English through their medical van, which stops in Mount Washington and next to Common Ground Ministries in the Lowe Acre. GLFHC has coordinated these services closely with the City and helped developed homeless outreach and public health focus in the PY21 Plan.
49	Agency/Group/Organization	Latino Coalition Haverhill
	Agency/Group/Organization Type	Service-Fair Housing Services - Narrowing the Digital Divide Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Latino Coalition of Haverhill is a relatively new group designed to harness the collective strength of Haverhill's growing Latino community, economically, socially and culturally. This group provided feedback to the PY21 plan regarding Economic Development, fair housing, health care, child care and anti-poverty strategies for hard-to-reach populations. Coordination with this group will include hiring a part-time CDBG-funded bilingual/bicultural outreach specialist for the city's Latino businesses, as well as other issues. The goal is to connect these businesses with existing local, state, utility and federal business resources.

50	Agency/Group/Organization	Trinity Emergency Medical Services
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Health Agency Business Leaders Grantee Department Major Employer
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs COVID-19 Response
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Trinity EMS holds the City's ambulance contract, but also provide(d) COVID testing during the Pandemic, along with response to opioid overdoses. They contributed to the PY21 Plan in terms of health services and opioid and COVID prevention through CDBG-CV and CDBG. Key business and civic leaders, Trinity provides critical Target Area health statistics that can drive public policy decisions for government and non-profits.
51	Agency/Group/Organization	National Grid
	Agency/Group/Organization Type	Agency - Emergency Management Business Leaders Major Employer
	What section of the Plan was addressed by Consultation?	Economic Development Energy Efficiency

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Through National Grid grant support, the City is incentivized to promote energy efficiency through the Municipal Partnership Program. This grant is meant to realize energy efficiency savings through programs already in existence for hard-to-reach populations such as low-income populations, minorities, renters and small businesses. In PY21, this one-year program will complement the CDBG Housing Rehab program(s) by offering no-cost energy assessment, free lighting and insulation and other offerings. National Grid-funded City consultant All In Energy is coordinating marketing and response to MassSave energy incentives and offerings for the community.
52	Agency/Group/Organization	United Way of Mass Bay & Merrimack Valley
	Agency/Group/Organization Type	Regional organization Business and Civic Leaders Community Development Financial Institution Foundation
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The United Way continued its collaboration and organization of the City's food pantries and organizations fighting heightened food insecurity and other COVID pandemic-related needs through the Haverhill One Fund. Nearly weekly (45+ meetings) were held during the past year to analyze, troubleshoot and problem solve around the issue of regional food insecurity. Partners including the Chamber of Commerce, elected officials, non-profits and the CDD worked to build capacity and fundraise to address outstanding issues in the community. The One Fund raised over \$40K in flexible private funds, and organized multiple food distribution events.

53	Agency/Group/Organization	Hope N Hands Foundation
	Agency/Group/Organization Type	Services - Housing Service-Fair Housing Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Hope N Hands Foundation is a new non-profit providing guidance and emotional and material support to residents of the low-income Presidential Gardens on a case-by-case basis. Their 'Project Hope' will be a CDBG Public Services subrecipient in PY21, and they provided input into the plan regarding the needs of single mothers, victims of domestic violence and low-income residents at the Presidential Gardens complex.
54	Agency/Group/Organization	International Institute of Greater Lawrence
	Agency/Group/Organization Type	Services-Children Services-Persons with Disabilities Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	IIGL operates the International Child Care Center on Cedar Street in the Lower Acre. They provided feedback to the Plan regarding Union Park usage and design, child care issues, and their issues with street flooding and Combined Sewer Overflow affecting their child care operations through water and flooding damage. Unfortunately, the City was not able to fund their capital issues at this time, although a berm was added to a city paving project to limit water infiltration in the future.

Identify any Agency Types not consulted and provide rationale for not consulting

No feedback was outright ignored. The City Council made some inquiries into using CDBG to construct new affordable housing, but that is an ineligible use, likely confused with HOME funds.

There were multiple requests for capital that could not be accommodated for budget and/or eligibility issues, including at Gale Park, Winnekenni Castle, Unitarian Universalist church and others.

There is also a hesitancy to commit CDBG funds to certain projects until the determinations about the use of ARP funds are made.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Balance of State Continuum of Care	The goal of 'Providing Shelter and Services for the Homeless' overlap well with the goals of Balance of State CoC plan, into which the North Shore CoC merged in early 2021.
Housing Production Plan	Merrimack Valley Planning Commission	This comprehensive analysis of Haverhill's housing market and demographics highlights the need for greater housing production for all socioeconomic strata in Haverhill, from affordable to market rate housing, single-family to multi-family, rental to ownership. This study overlaps with the Goal of 'Expanding Type and Diversity of Housing.'
Haverhill 2035: Master Plan	Utile	The City's first Master Plan of the 2000s was completed in 2020 and creates a blueprint for significant issues such as: housing growth and density in various nodes and neighborhoods throughout the city; quality of life; and industrial/job growth. The Master Plan influences housing and economic development sections of the PY21 Plan and future plans.
Open Space + Recreation Plan	City Conservation Department	This 2018 plan describes the strength, weaknesses, opportunities and threats to preserving open space, parks, water resources and natural amenities in Haverhill. It continued to influence Public Improvement plans for this upcoming Program Year.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
CEDS (Comprehensive Economic Development Strategy)	Merrimack Valley Planning Commission	This 5-year regional economic development blueprint guided multiple Plan decisions regarding 'Neighborhood Economic Development' and microenterprise support as well as 'Fostering Access to Economic Opportunity and Resources.'

Table 3 - Other local / regional / federal planning efforts

Narrative

The City consults on community development issues with many other groups of people, some of which are not formal entities. These include fledgling neighborhood associations such as the Historic Highlands group and the Gale Park Neighborhood Group, to name a few. The City's PARC grant has spawned a notable Plug Pond Advisory Group in 2020.

One of the City groups that the CDD interacts with is the Haverhill Landlords' Guild, which represents 'smaller' individually-operating landlords (many owner-occupants themselves) who struggle with issues involving tenant relations, rent-setting, code issues and updated technology and trends. They provide a great deal of feedback to the City about housing plans and other code issues at their monthly meetings, which are designed to educate landlords and to provide support. Topics such as code enforcement, snow clearance regulations, the 2020 Census and energy efficiency savings have been discussed. Rental Assistance programs have been profiled to this group to great effect, allowing tenants to avoid eviction and smaller 'mom and pop' landlords to avoid possible mortgage foreclosures.

The City also consults routinely with church groups, such as at the Universalist Unitarian, Rehoboth Lighthouse Full Gospel Church on Mount Washington and the Trinity Episcopal Church in the Lower Acre as well as older parishes and new churches such as Rock Church, Changing Lives and Goshen International.

Numerous manufacturers and distributors such as Amazon, Joseph's Pasta, Hans Kissle, Edwards Technologies and others, were consulted on the Plan regarding workforce housing, access to government programs such as Paycheck Protection Programs (PPP), access to vaccines and testing, as well as workforce development and hiring issues. A group of downtown restaurant owners were organized during the Pandemic and they continued to provide solid feedback on economic development issues.

Other City Department Heads provide feedback to the development of the Plan, such as the Assessor, Chief Financial Officer, the City Engineer. In addition, City boards such as the Historical Commissions (including the Bradford Common and Washington Shoe District commissions), the Zoning Board of Appeals, Planning Board and Parking Commission provide feedback to the City that is useful for the Plan. There is heightened appetite to protect certain historical structures such as the 1840s Powderhouse and Winnekenni Castle and its Carriage House. The Winnekenni Foundation is seeking community development involvement with its significant capital issues that have closed the castle and carriage house, ones that will be challenging to address.

The City has received great input from a Shannon Grant committee, which is administering a State grant to combat gang involvement and gang activity in both Methuen and Haverhill. Excellent partners are around the table sharing ideas, coordinating services and developing best practices in terms of serving inner city youth and deterring gang activity.

Groups such as the Kiwanis and Exchange Club also funnel excellent suggestions for policies and potential CDBG activities to the Mayor and the City.

As stated, consultation on the Plan is an ongoing process that requires a fully-engaged Community Development office.

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The ongoing effects of the COVID-19 Pandemic created another year with difficult conditions in which to elicit citizen participation. Goals shifted with an unprecedented frequency, given the conditions on the ground.

Nevertheless, due to technologies such as Zoom and Google Meets, the City was able to complete a satisfactory public participation and notification process for the Program Year 2021 Annual Plan. The 2021 Community Affairs Advisory Board (CAAB), the diverse volunteer board which reviews and make funding determinations on CDBG and especially Public Services applications, found conducting funding interviews via Zoom to be efficient and productive. Final deliberations were able to be conducted in person after vaccine roll-out.

Despite logistical challenges, it was hard not to understand what was going on in the community and to see how CDBG funds could respond to the moment. Regular virtual meetings such as the One Fund, Unsheltered Group and Interfaith Network of Compassion (INC) meetings provided much feedback from on the ground. Multiple HUD and State webinars provided numerous useful opportunities to stay informed and provided data that impacted the setting of goals for Program Year 2021.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community Public Service applicants	On March 23, March 25, March 30 and April 1, 2021, the Community Affairs Advisory Board (CAAB) interviewed 26 separate applicants for Public Service funds through CDBG. Various presentations were made (averaging 10-15 minutes apiece) and feedback about community needs and how best to serve them were discussed at length. All of these publicly-posted meetings were held virtually via Zoom.	27 applications were reviewed and 25 organizations appeared for these interviews. A great deal of feedback was received about changing conditions on the ground that these non-profits were seeing as the community emerged, although not quite fully, from the coronavirus surge.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community	On May 11, 2021, the Community Affairs Advisory Board (CAAB) met in person at a publicly-posted meeting at Haverhill City Hall, Room #301 to finalize rankings and determine budgetary allocation recommendations to the Mayor for PY2021 CDBG Public Services funds.	see Public Services funding ranking sheet. The overall CDBG Program Year 2021 budget was also previewed and viewed favorably by the CAAB.	Five (5) applications were not recommended for funding by the CAAB. Ultimately, the Mayor additionally partly-funded two of these applications, leaving three (3) unfunded CDBG Public Service applications from the 2021 annual Request for Proposals (RFP).	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Hearing	Non-targeted/broad community	On June 15, 2021, the Haverhill City Council held an advertised and publicly posted Public Hearing to authorize the Mayor to submit the CDBG Annual Plan and resolution.	The Haverhill City Council voted unanimously to authorize the Mayor to submit the City's Program Year 2021 Annual Action Plan to HUD. Comments from these elected officials including support for funding neighborhood organizations such as MakeIT Haverhill, Leaving the Streets and promoting housing rehabilitation and homeownership. The Council emphasized melding these CDBG funds with American Rescue Plan funds going forward.	Some comments were made about building new affordable housing through CDBG, but this is a function for HOME funds.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Newspaper Ad	Non-targeted/broad community	On July 29, 2021, a newspaper advertisement Public Notice ran in the EAGLE-TRIBUNE, the periodical with the highest daily circulation in Haverhill. This ad highlighted the PY2021 Annual Action Plan in detail, and requested public comment through August 10, 2021.	There were no comments received in response to this public hearing ad. Multiple parties reported they appreciated seeing the budgetary breakdown in the ad.		
5	Internet Outreach	Non-targeted/broad community	In early August, 2021, the City of Haverhill website displayed the Program Year 2021 Annual Action plan with the CDBG budget overview, again requesting any comments through August 11, 2021.	There were no comments received in response to this.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Library posting	Non-targeted/broad community	A copy of the draft Annual Plan for CDBG Program Year 2021 was on file and displayed at the Haverhill Public Library from July 29, 2021 through August 10, 2021.	The draft was perused by some members of the public, according to Library staff, but it generated no specific public comments or feedback.		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The United States Department of Housing and Urban Development (HUD) amended the Program Year 2021 (PY21) allocation for the Community Development Block Grant (CDBG), resulting in a 0.07% increase of \$7,584, from \$1,037,890 in Program Year 2020 to \$1,045,474 in PY2021.

The effects of the COVID-19 pandemic made it difficult to project future revenues with confidence. However, with the rollout of vaccines and a return to some sense of normalcy, along with the support of the American Rescue Plan, there is more stability in predicting future revenues.

The City of Haverhill, meanwhile, continues to pay down the largest single municipal debt in the history of the Commonwealth, the burdens of the formerly city-owned Hale Hospital. The closure, sale and transfer of the Hale in 2001 allowed a hospital presence to remain in the city, but it saddled Haverhill residents with over \$87 million of debt. This harsh reality drives the City to find, obtain and/or leverage additional resources whenever possible.

The CDD and other departments have been aggressive in pursuing other funds-- through grants, appropriations or program income-- in order to augment the City's abilities to fulfill its goals and priorities. These include the MassWorks Infrastructure grants and other notable state, federal and private sources of support. Providing additional resources outside of HUD entitlements is a major goal for the City's Community Development Department.

The City's amount of HOME funds are also increasing slightly through normal formula allocation, but there exists the exciting prospect of

additional HOME funds through the American Rescue Plan in which to construct more badly-needed housing.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,045,474	95,000	210,000	1,350,474	3,550,000	CDBG [Community Development Block Grant]
Other	public - federal	Housing	229,456	0	0	229,456	1,500,000	These are HOME funds the City receives from the North Shore HOME Consortium through a local share formula. The American Rescue Plan (ARP) provides the North Shore region with over \$5 million in additional HOME funds; as a result, the City estimates it will double its expected share of HOME funds for the remainder of the Consolidated Plan period.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how

matching requirements will be satisfied

Federal funding through the Community Development Block Grant program are critically important to leveraging millions of dollars in other funds, through matching other grant funds, complementary and corresponding uses for projects funded through multiple sources, and as seed money for economic development and growth.

Some of the most important outside resources are MassWorks funds, provided by the Commonwealth's Executive Office of Housing and Economic Development (EOHED). At least \$19 million in MassWorks funds are being allocated through FY16 or beyond on the transformative Harbor Place Project, which demolished several city blocks of underutilized and/or abandoned downtown Urban Renewal-era commercial buildings and replaced them with a riverfront mixed-use project featuring mixed-income housing, retail, restaurants, professional offices, studios, banks and a satellite campus for the University of Massachusetts-Lowell. This project includes public amenities such as a Boardwalk above the Merrimack River, plazas and open space, new lighting and underground parking. While MassWorks features no match requirements, significant CDBG funds are anticipated to provide finish streetscape amenities along Merrimack Street when the construction is completed (i.e. streetlights, sidewalks, curbing, bike lanes, etc).

Adams Arts Grant/Cultural District- CDBG provides some matching funds for the John + Abigail Adams Arts grant initiative of the Massachusetts Cultural Council. This grant supports the activities of Creative Haverhill, a creative arts and cultural clearinghouse that is promoting the City's state-designated Riverfront Cultural District, Downtown Haverhill and citywide tourism assets. In addition, this organization is nurturing and promoting small creative sector entrepreneurs and small volunteer-led cultural organizations in the growing creative economy, generating a significant economic ripple effect.

Gateway City Parks Grants- CDBG funds have provided critical match for this State initiative, which has provided over \$1.6 million in funds for the revitalization of the century-old Swasey Field, which is located in the distressed Mount Washington neighborhood. Swasey renovations included new ballfields, playground, a spray park, walking trail, entryway, restored sledding hill and replaced basketball courts. The City matched this massive investment with over \$380,000 over two Program Years in 2013 and 2014. With renewed State focus on mapping Environmental Justice and documenting lack of equity of recreational access, it is likely that CDBG funds will continue to leverage this important program going forward.

Parkland Acquisitions and Renovations for Communities (PARC) grants- This State program provides 68% reimbursement for park improvements and open space programs. The extension of the Bradford Rail Trail, continued refurbishment of previously neglected City playgrounds and fields,

and preservation of woodland and farmland are all prospective PARC grant projects over the next few years.

TIP funded activities/Chapter 90- The CDD's Public Improvement funds leverage and spread the reach of the City's Chapter 90 Roadway improvement funds, which are local transportation funds provided by the Commonwealth. CDBG funds often add elements of Complete Streets to Chapter 90 roadway projects, adding amenities such as sidewalks, curbs and curb cuts, street trees and other items.

Code Enforcement- The CDD's funding of Code Enforcement officers leverages the City's funding of similar positions, to provide more effective and aggressive enforcement of quality of life, health and safety issues in the CDBG Target Area.

Private Foundations- The City and the CDD will continue a renewed effort to obtain Education, Housing, Food banks, land banks, etc.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

There exist tracts of public land and public buildings that will be used to address needs identified in this Plan, including:

Ornsteen Property- This Riverfront land in Bradford near the Comeau Bridge was taken years ago by the City for unpaid taxes. It used to be the location of a shoe heel factory. There are proposals to redevelop this site for a number of affordable housing units, recreation and waterfront access.

River Rest Park, next to to Central Fire Station- This land could be the location for additional municipal docks and a possible community boathouse over the next few years, as the City seeks to increase use of, and access to, the Merrimack River and community rowing/boating programs.

Citizens Center- This public facility has experienced a recent renovation geared towards the sustainability of the structure, aided in large part by a congressionally-directed earmark from the United States Department of Energy that replaced the failed panels that former the exterior of the building with a new insulated surface and roof-top solar panels (funded by the State). New lighting, heating and air conditioning systems, bathroom upgrades and accessibility improvements all make this facility safer and more efficient to operate. This structure houses the Human Services Department, which includes the Council on Aging, Veterans representative, Meals on Wheels, Parks and Recreation, Youth programs and

Disabilities Commission. Many vulnerable populations use this facility, and the services provided here help the City achieve the goals of the Plan.

Winter Street School- this formerly vacant city school building has recently been sold and will be transformed into 12 units of affordable housing.

Boardwalk/Rail Trail- the City purchased an abandoned railroad corridor that runs along the southern bank of the Merrimack River across from Downtown Haverhill and heads east towards Groveland and Georgetown. This property was transformed into a non-vehicular pedestrian path (the Bradford Rail Trail) that provides recreational amenities for downtown and Bradford residents alike. The Trail forms a loop around Downtown and the sections of the Downtown Boardwalk that already exist or plan to be added. A major section of Boardwalk is being constructed behind Merrimack Street as part of the Harbor Place project. The Boardwalk and Rail Trail, linked by two Downtown bridges, form a 2-mile pedestrian loop that will connect residents with the Merrimack and spur additional economic development.

Cogswell School- This former school is being utilized as a Community Arts Center in the Bradford section of the City, exposing young residents to arts programming and other benefits.

Public Docks and Waterfront parks will also seek to connect residents with the River, bicycling opportunities, and community rowing and boating. These facilities will also help to draw and lure economic development towards the many redevelopable parcels along the underutilized waterfront.

Discussion

As the City acquires parcels of land through unpaid tax title, every effort is made to sell off the land to provide additional revenues for the City. Where redevelopment of the lot is feasible, the City contacts Habitat for Humanity or other housing providers for the purposes of developing permanent affordable housing, or providing greenspace or adding to the lot size of a preexisting property. These sorts of parcels 'fall' into the City's possession fairly regularly.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand Supply, Type and Diversity of Housing	2020	2024	Affordable Housing Public Housing Homeless	CDBG TARGET AREA	Enhance Public Safety and Health Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization Provide Basic Shelter and Services for Homeless	CDBG: \$38,370 HOME: \$229,456	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 136 Households Assisted Rental units constructed: 90 Household Housing Unit Housing for Homeless added: 13 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Maintain Housing Stock	2020	2024	Affordable Housing	CDBG TARGET AREA	Enhance Public Safety and Health Expand Type, Diversity and Supply of Housing Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$367,760	Rental units rehabilitated: 12 Household Housing Unit Homeowner Housing Rehabilitated: 28 Household Housing Unit Other: 3 Other
3	Provide Shelter and Services for Homeless	2020	2024	Homeless	CDBG TARGET AREA	Enhance Public Safety and Health Promote Neighborhood Stabilization Provide Basic Shelter and Services for Homeless	CDBG: \$64,300 HOME: \$100,000	Public service activities other than Low/Moderate Income Housing Benefit: 132 Persons Assisted Homeless Person Overnight Shelter: 15 Persons Assisted Homelessness Prevention: 10 Persons Assisted Housing for Homeless added: 10 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Increase Owner Occupancy & Labor Participation	2020	2024	Affordable Housing Non-Homeless Special Needs	CDBG TARGET AREA	Increase Owner-Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$95,870	Direct Financial Assistance to Homebuyers: 10 Households Assisted
5	Provide other non-housing necessities	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA	Provide for Non-Housing-related Basic Needs	CDBG: \$111,226	Public service activities other than Low/Moderate Income Housing Benefit: 1740 Persons Assisted
6	Promote Neighborhood-Based Economic Development	2020	2024	Non-Housing Community Development	CDBG TARGET AREA	Encourage Economic + Workforce Development Promote Neighborhood Stabilization	CDBG: \$120,870	Facade treatment/business building rehabilitation: 2 Business Jobs created/retained: 7 Jobs Businesses assisted: 75 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Foster Access to Economic Opportunities +Resources	2020	2024	Non-Homeless Special Needs	CDBG TARGET AREA	Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities	CDBG: \$95,870	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 150 Persons Assisted Jobs created/retained: 25 Jobs Businesses assisted: 25 Businesses Assisted Other: 750 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Stabilize Neighborhoods	2020	2024	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA	Encourage Economic + Workforce Development Enhance Public Safety and Health Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization Provide for Non-Housing-related Basic Needs Connection to Resources and Economic Opportunities	CDBG: \$247,430	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3000 Persons Assisted Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 195 Households Assisted Public service activities other than Low/Moderate Income Housing Benefit: 62 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 10 Households Assisted Jobs created/retained: 60 Jobs Housing Code Enforcement/Foreclosed Property Care: 2000 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Expand Supply, Type and Diversity of Housing
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Goal Description	<p>This goal seeks to add to the City's housing stock with units available to a comprehensive range of income levels, from very-low income units to upper-end market rate units and every range in between. This is necessary given the remarkable socioeconomic diversity of the community, which is evidenced in the Housing Production Plan, which reveals a nearly-equal spread of income ranges in Haverhill from rich to poor.</p> <p>This goal seeks to provide relief to a historically constrained and tight housing market that is limiting options for many, with record high prices due to a lack of supply. This lack of housing supply is subsequently consuming an unhealthy amount of income (30%+ to 50%+ or higher) for too many residents. The high cost of housing affects other dynamics, including putting extreme pressure on demand for social services from the government and non-profit sectors. As the Governor himself notes, eastern Massachusetts remains in the midst of a housing crisis, and that remains true in Haverhill, with the Pandemic overheating and not cooling off the housing market.</p> <p>In addition, the City seeks to expand upon housing choice options for those at every cycle of life. This includes student housing, apartments, starter homes, larger homes for starting families, downsized units for 'empty nesters,' multi-family housing for extended families, and elder housing and medical-housing options. This diversity of type of housing is needed to provide housing choice and fairness to all in our community, without excluding an particular segment, while attracting newcomers who can bolster our local economy.</p> <p>In addition, this goal seeks to support the development of many different and diverse types of housing that can keep intact the character of our many neighborhoods, rather than applying a 'cookie cutter' model of housing.</p> <p>In many cases, this goal is not directly supported with CDBG funds themselves. Rather, CDBG funds are targeted to support and complement the development of these projects, often through quality of life/public improvements. For example, the Winter Street pedestrian/bicycle safety project (leveraging a State "Shared Streets" grant) will support new family housing units at the YMCA with new sidewalks and safer bicycle and pedestrian conditions (about \$10K in CDBG funds around that complex).</p> <p>Local HOME funds of \$129,456 (as allocated by Consortium formula) will be used to support the development of badly-needed new affordable housing units as well. Another \$100,000 will be dedicated to constructing housing for the homeless.</p> <p>Through its HOME funds, the City is supporting the development of about 60 units of elderly housing (Merrimack Place) as part of Bethany Community Services' expansion of the Merrivista Apartment complex for seniors on fixed incomes.</p>
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	<p>Other HOME projects are proposed, including low-income family housing at the YMCA facility on Winter Street in the Acre, adjacent to its child care center. Also proposed is Open Hearts Ministries' first-ever housing project, geared for very-low-income individuals needing single-room units, located aside the First Baptist Church at Main and Arlington Streets.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget.</p>
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2	Goal Name	Maintain Housing Stock
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Goal Description	<p>The goal of maintaining the housing stock of this old city is a constant one, given that so much of inner-city Haverhill's housing was built to accommodate millworkers over a century ago, mostly between 1875-1925, including much of the Acre, Hilldale/Broadway and Mount Washington neighborhoods. Housing from a smaller boom after World War II and the 1980s also shows signs of aging. The need to maintain housing stock from decay and to enhance these properties to updated Housing Code standards is constant and crucial.</p> <p>This goal will be primarily accomplished through the Housing Rehabilitation and Code Correction Program (HRCCP), which provides Housing Code corrections for low-moderate income owner-occupied dwellings. HRCCP assistance generally takes the form of no-interest deferred loans repayable upon sale or transfer of the property. HRCCP activities are prioritized for the low-moderate income CDBG Target Area neighborhoods of Haverhill. In addition to Target Area properties, homes owned by the elderly throughout the city will also now be prioritized. Keeping older residents in their homes represents a significant priority and it will greatly save public Medicare dollars being spent in long-term care facilities, while simultaneously preserving neighborhood character.</p> <p>\$92,760 in new hard rehab construction costs are allocated in Program Year 2021 (PY21) for HRCCP. Another \$170,000 is allocated for administration costs relative to the HRCCP and other programs, with \$122,500 for Housing Rehabilitation staff salaries at the City's Community Development Department and \$47,500 in Rehab Administrative Costs. In PY21, around 30 HRCCP activities are anticipated. For every dollar in rehab, there are over \$0.60 in hard construction actions. However, this poor figure does not account for the significant amounts of anticipated Program income for repayments of prior HRCCP activities, estimated at \$95,000. Nearly all program income is derived from-- and dedicated to-- housing rehab activities. When this income (\$95K) and funds unspent from the prior truncated year of PY20 (\$100,000) are factored, it is estimated that an additional \$195,000 will be spent on hard cost housing rehabilitation activities. This makes the rehab admin ratio equate to \$2.34 in hard costs for every dollar of rehab administration, a much-better ratio.</p> <p>In addition, Rebuilding Together of Greater Haverhill provides housing rehabilitation to primarily elderly and disabled homeowners around the city through the donated services of professional contractors and volunteers. These are usually smaller one-day projects in comparison to larger HRCCP projects. In PY21, 9 such dwellings are anticipated to be undertaken by Rebuilding Together, which has been forced to reschedule its annual April Annual Rebuilding Days in 2020 and 2021 due to COVID-19 restrictions; therefore, a smaller number of new projects are anticipated as Rebuilding catches up on their caseloads.</p>
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		<p>In addition, State programs such as MassHousing's 'Get the Lead Out' (deleading) and MA Rehabilitation Commission's 'Home Loan Modification Program' (accessibility improvements for residents with disabilities) also help assist in achieving this goal. 3 such projects are anticipated this Program Year.</p> <p>NOTE: An estimated \$95,000 in Program Income for the upcoming year, generated almost exclusively from repayment of old liens from former CDBG Housing Rehab projects, is allocated to be returned to Housing Rehab activities in support of this Goal.</p>
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3	Goal Name	Provide Shelter and Services for Homeless
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Goal Description	<p>This goal prioritizes the provision of shelter to homeless individuals and families, including referrals and connections to services such as health care, substance abuse treatment, counseling and other emergency assistance as necessary.</p> <p>This goal is largely abetted by the activities of the Continuum of Care (CoC), which shifted in 2020 to the Balance of State (BoS), and through the Coordinated Entry (CE) system supported by this Continuum.</p> <p>In PY21, CDBG activities to support this goal include the following:</p> <p>Emmaus' Mitch's Place Shelter- This Public Service activity supports the operation of Haverhill's main emergency overnight shelter, managed capably for many years by Emmaus, Inc. on How Street in the Lower Acre. Mitch's is considered a wet shelter that accommodates those under the influence of drugs or alcohol, taking all comers in order to get people off the streets. In PY21, the City proposes to use \$7,840 in CDBG funds to support this activity, mostly for overnight staffing and security.</p> <p>Community Action's Homeless Drop-In Center- This unique facility in the basement of the Universalist Unitarian church in between the Lower Acre and Highlands neighborhoods provides morning coffee and breakfast, socialization as well as health, counseling and financial services to all comers off the streets. In PY21, the City proposes to use \$9,800 in CDBG funds to support this activity.</p> <p>There are other Public Service activities in PY2021 that partially support this goal, including:</p> <ul style="list-style-type: none"> -Open Hearts Ministries Social Outreach Program --about 1/4 of its 128 clients (32) to be served will be homeless individuals contacted through street outreach. This represents \$1,225 of \$4,900 in PY21 that First Baptist Church will receive from CDBG. \$100,000 in HOME funds will be allocated to support Open Hearts' first housing development at Main and Arlington Streets next to the 1st Baptist Church. Some of these 30 or so newly constructed units will be dedicated to homeless clients of Open Hearts. -Northeast Legal Aid-- about 1 out of 4 on average of the 9 Haverhill clients (2) that receive pro bono civil assistance from Northeast Legal will escape homelessness as a result. This represents \$1,225 of \$4,900 in PY21 CDBG Public Service funds. -Common Ground Ministries-- will provide food, clothing, coffee, assistance, counseling and socialization for homeless and destitute individuals out of their Winter Street building, open 365 days a year and entirely volunteer. Common Ground will receive \$7,840 in PY21 CDBG funds.
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		<p>-Saint Vincent dePaul of St. James Parish-- about 6 homeless individuals/households will receive rental support to ward off eviction and homelessness. This represents about \$6,000 of their CDBG-awarded funds in PY21.</p> <p>-Saint Vincent dePaul All Saints Chapter- around 2 households will be placed out of homelessness in the Mount Washington neighborhood with \$2,000 from their PY21 CDBG funds.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget.</p>
4	Goal Name	Increase Owner Occupancy & Labor Participation
	Goal Description	<p>The Goal seeks to increase owner-occupancy in certain distressed neighborhoods, most notably the Lower Acre and Mount Washington neighborhoods. Low-income, jobless renters are at higher risk of intergenerational poverty, and are frequently inhabitants of these neighborhoods.</p> <p>First-Time HomeBuyer (FTHB) Program- \$67,500 in new PY2021 funds are proposed for this program. First Time Home Buyer (FTHB) support will be limited to targeted low owner-occupancy neighborhoods, in order to stabilize these CDBG Target Area neighborhoods. The program will generally offer \$6,000 to eligible participants (at or below 80% Area Median Income) but will provide \$7,500 to incentivize homeownership in the Mount Washington neighborhood. About 10 FTHB activities are anticipated with about half in Mt. Washington.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget.</p>

5	Goal Name	Provide other non-housing necessities
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Goal Description	<p>This goal seeks to address the community need for necessities that are too often not being met due to the high and rising costs of housing-- necessities such as food, heat, utilities, clothing, cultural enrichment, etc. For many homeowners and renters alike, the end of the month means sacrificing without these items, to great detriment. This goal seeks to reverse that.</p> <p>In Program Year 2021, the achievement of this goal is partially met through various CDBG funded Public Service activities, including:</p> <ul style="list-style-type: none"> -Open Hearts Ministries- Social Outreach Program- feeding, clothing and counseling 96 individuals (\$3,675 allocated to this goal out of \$4,900 in PY21 CDBG funds); -Pregnancy Care Center- Mother/Child Food & Clothing Program- feeding (formula), clothing, and material support (diapers,etc.) for 10 pregnant/parenting mothers (\$4,900 in PY21 CDBG funds); -Northeast Legal Aid- Haverhill Legal Aid Project- pro bono civil legal assistance for 9 individual cases (\$4,900 in PY21 CDBG funds); -Sarah's Place- Virtual Adult Day Health Center Keeping Elders Active- elder day socialization, check-ups, virtual programming, hot nutritious meals and visitation to support 31 seniors (\$12,740 in PY21 in CDBG funds); -Ruth's House- Clothing Referral Program- free clothing, housewares and furniture for 9 needy households (\$2,940 in PY21 CDBG funds); -Saint Vincent DePaul of St. James Parish- Direct Help for People in Need- utility payments to prevent shutoffs and diapers for 58 needy families, with \$8,700 in PY21 CDBG funds for advancing this goal; -Saint Vincent DePaul of All Saints Parish- Mt. Washington Family Assistance- \$2,900 in PY21 CDBG funds to support this goal assisting 11 low-income Mount Washington residents with utilities, rent, food, furniture (i.e. beds) and other needs; -Community Action- Heating Assistance Program-heating assistance funds for 19 needy households just beyond federal Low Income Heating and Energy Assistance Program (LIHEAP) qualification levels (\$4,900 in PY21 CDBG funds); -Salvation Army- Comprehensive Emergency Services Program- \$17,640 in CDBG PY21 funds for Food Insecurity assistance through large meals program and food pantry as well as other emergency assistance such as temporary lodging, clothing or transport during COVID, serving 1,150 low income residents;
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	<p>-All Saints Parish- Food Pantry Improvements- improvements to efficiency and operations through new equipment and facility upgrades (including generators) to serve 60 needy clients in Mount Washington (\$4,543 in CDBG);</p> <p>-Saint James and Saint John's Parishes Liz Murphy Open Hand Food Pantry- \$9,800 to support food pantry program, serving 184 clients daling with food insecurity;</p> <p>-Hope + Hands Foundation- Project Hope- \$2,278 in PY21 CDBG funds to support 5 low income residents and/or public housing residents with clothing, food and counseling;</p> <p>-Haverhill Boys and Girls Club- Feeding Youth in Haverhill Program- \$2,940 in CDBG PY21 funds to assist 100 Haverhill school youth and their families with extra food support through the school system.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget.</p>
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6	Goal Name	Promote Neighborhood-Based Economic Development
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Goal Description	<p>Emerging from the crushing economic effects of the COVID-19 Pandemic, this goal seeks to expand employment, opportunity, and entrepreneurship to strengthen Haverhill's economy, attract new employers (especially higher-end manufacturing, technology and bio-manufacturing firms out of Greater Boston), launch new companies, and create better-paying jobs for Haverhill residents.</p> <p>This goal seeks to expand and spread income growth and economic opportunity out of Downtown and industrial parks and into Target Area neighborhoods, with a special focus on small businesses and entrepreneurs, especially from the minority community. A renewed emphasis on Section 3 businesses will help.</p> <p>This goal supports makerspaces, farmers markets, small business development, cultural entrepreneurs, etc. and those operating in commercial node districts identified in the City's new Master Plan.</p> <p>This goal includes the following in PY21:</p> <ul style="list-style-type: none"> -Facade Improvement Program for upgrading commercial storefronts in Target Area neighborhoods- (\$22,500 in PY2021), along with any remaining prior year funds. -Support for MakeIT Haverhill (\$15,000), a maker space and job training and access center affiliated with the One-Stop Career Center and Community Action, providing entrepreneurship support, English classes for speakers of other languages, job fairs, job coaching and facility rentals for firms, in the heart of the Mount Washington neighborhood. 5 new jobs for low-income Mt. Washington residents will be created through this CDBG support in PY21, with 3 businesses assisted. -Staffing for half of the salary of the City's Economic Development Assistant (\$30,000), who is serving as a liaison visiting the business community, providing connections to federal, state and private resources, luring employers to the city, and making connections between the business community and public officials. This position has proven particularly valuable during the COVID-19 pandemic, during which connections to PPP loans, communication about Small Business Support, helping with forms and paperwork, accessing testings and vaccinations for employees and other services were critical matters of survival for many businesses. About 50 businesses will be directly assisted through these PY21 CDBG funds. -Support for Entrepreneurship for All (aka 'E for All' or 'E para Todos') to mentor minority-owned and operated start-up firms in the City, usually through the results of a pitch contest for individuals and microenterprises (\$5,000 in PY21 CDBG funds). 2 new businesses started by 2 new local entrepreneurs are expected outcomes in PY21.
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	<p>-Replacement of large tree planter boxes that adorn Restaurant Row in the Washington Street Historic District in Downtown (\$20,000 in PY21 CDBG funds). Modeled after Downtown Providence, these metal planter boxes beautify downtown and create shade and ambience while avoiding damage to brick sidewalks. Many of these structures need replacement after over a decade of use. This capital upgrade will support the expanded outdoor dining and retail that emerged during the Pandemic.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget</p>
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7	Goal Name	Foster Access to Economic Opportunities +Resources
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Goal Description	<p>This goal reflects the emerging priority of connecting and encouraging residents, especially lower income residents in the Target Area neighborhoods, to participate in the workforce and to avail themselves of various economic opportunities in the community. Accordingly, this goal seeks to connect the workforce of the Target Areas with those economic opportunities in the Downtown and business/industrial parks. Labor participation has emerged as a huge issue coming out of the Pandemic, just as it was immediately prior. Supporting this Goal includes careful alignment with the work of the MassHire One-Stop Career Centers in Lawrence and Haverhill.</p> <p>Activities under this new goal in PY21 include:</p> <ul style="list-style-type: none"> -Ongoing support for the Haverhill Transportation Alliance (\$22,500 in PY21 CDBG funds) which is using the services of ride share apps such as Uber and Lyft, along with local minority-owned and operated taxi/livery services, to provide scheduled on-demand point-to-point transportation for those trying to get to work, interviews, job training, MassHire Career Center seminars, etc. About 750 low-income residents are expected to benefit from this service, being administered by non-profit Opportunity Works on behalf of a host of community-based partner organizations. <p>In support of this Goal, one new activity will be the support of a part-time bilingual/bicultural Latino Business Outreach Specialist (\$25,000 in PY21 CDBG funds). The need for this position emerged from the efforts of the City's State-funded Urban Agenda grant in 2020, a portion of which funded an analysis of Haverhill's burgeoning Latino-owned business community (including bodegas, garages, and other businesses). The results of this study and directory found that a vast majority of Latino owned and operated businesses in the City had no connection to available public or private business support resources, often due to a lack of trust, language, or exposure/outreach. This position seeks to operate from a position of earned trust to forge relationships to connect these growing neighborhood enterprises with existing grants, loans and resources offered by the City, Regional, State and Federal government along with chamber programs, utility energy incentive rebate programs, and local bank loan products. A goal for PY21 is to connect with 25 of the 35+ Latinx business entities identified in the City's new Latino Business directory.</p> <ul style="list-style-type: none"> -One public improvement project in support of this Goal will be the ongoing work to construct a new ramp and opening to a building owned by St. James Parish (former CCD building) on Winter Street used by the public to access food, clothing, toys, Alcoholics Anonymous, bereavement groups, drug abuse counseling and other services through the all-volunteer St. Vincent dePaul. An estimated \$20,000 in PY21 CDBG funds will be used to build a ramp to Americans with Disabilities Act (ADA) standards. This work would allow the rental of this building along Route 97 by a preschool and other community-based organizations, in the heart of the Lower Acre.
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		NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget
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8	Goal Name	Stabilize Neighborhoods
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Goal Description	<p>This 'catch-all' goal ensures stability and heightened quality of life in Target Area neighborhoods. Various activities that this broader category feature include: addressing and revitalizing vacant/foreclosed properties and foreclosure prevention assistance; supporting Haverhill Police with anti-crime and gang eradication efforts; enhanced Code Enforcement; demolition/clearance activities; enhancing neighborhood parks, public spaces, sidewalks, community buildings and playgrounds; along with child care and after-school programs and enrichment activities.</p> <p>In PY21, these activities include public improvements such as:</p> <p>Franklin Street sidewalks (\$15,000 in PY21 CDBG funds)- improving walkability and pedestrian access around multiple housing rehabilitation (HRCCP) sites in densely settled Acre neighborhood;</p> <p>Target Area Sidewalks/Street Furniture (\$40,000 in PY21 CDBG funds)- this will improve sidewalks and add street trees, benches, trash barrels, bike racks and other infrastructure in various Target Area locations to be determined. Some of these CDBG funds are likely to leverage a \$49,000 Shared Streets FY22 Grant from the Massachusetts Department of Transportation (MassDOT) to improve bike/pedestrian safety and walkability in the Winter Street/Route 97 corridor and by the Winter Street CDC Building ADA ramp project, a public access improvement to a donation center, meeting rooms and child care center in the Lower Acre;</p> <p>Kennedy Circle Tree Planting (\$4,000 in PY21 CDBG funds)- this will add more trees around the senior public housing complex in Riverside, to improve air quality and reduce heat island effects;</p> <p>Columbus Park Irrigation and upgrades (\$6,000 in PY21 CDBG funds)- this will add an underground irrigation system and make other fencing and signage improvements to this Downtown pocket park by the Haverhill Depot and Restaurant Row, to avoid burned out grass and improve access for downtown residents;</p> <p>Heightened Code Enforcement activity in Target Area neighborhoods is also a key component of this goal (\$109,800 in PY21 CDBG funds), with additional staffing maintaining health and safety standards for residents and businesses in the Target Area during the joint pandemic and housing crisis.</p> <p>Demolition and Clearance activities on a spot basis, as/if needed (\$5,000 CDBG placeholder in PY21). Maintaining the Stevens Street (Pentucket) Mill site near Lafayette Square until the dam can be removed is critical and keeping it safely boarded up is a key part of this strategy in 2021. The City's Vacant Property Registry funds are the primary source of funding for these needs, with CDBG as a back up.</p>
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	<p>Many public service activities support the goal of neighborhood stabilization:</p> <p>Anti-Gang activities such as:</p> <p>Leaving the Streets Ministry- Job Placement program for 50 youth (\$8,820 in CDBG PY21 funds)-</p> <p>UTEC, Inc.- Workforce Development for 10 Haverhill Young Adults- (\$9,800 in PY21 CDBG funds)-</p> <p>Inner-City Boxing Club (\$1,960 in PY21 CDBG funds) for 5 youth-</p> <p>Enrichment for At-Risk Youth, such as:</p> <p>YMCA's Junior Celtics Academy (\$4,900 in PY21 CDBG funds for 20 youth);</p> <p>Somebody Cares New England- Youth Center on the Hill- (\$5,880 in PY21 CDBG funds serving 30 youth);</p> <p>Urban Village Montessori- Childcare for Low-Income Families (\$4,900 in PY21 funds for 2 families);</p> <p>YWCA- Facility Renovations- (\$3,000 in PY21 CDBG funds for 15 residents and youth).</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$198,593) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$28,370.43 attributed to all other goals' individual funding budget</p>
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AP-35 Projects - 91.420, 91.220(d)

Introduction

The City has 10 Projects that are similar in scope to last Program Year, but the allocations have changed to reflect new demands, community priorities, and fiscal realities.

#	Project Name
1	GENERAL ADMINISTRATION + PLANNING
2	Rehabilitation Administration
3	CODE ENFORCEMENT
4	Public Improvements
5	Single Family Rehabilitation
6	Multi-Unit Rehabilitation
7	Public Services
8	Demolition + Clearance
9	Economic Development
10	First-Time HomeBuyer Assistance

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

AP-38 Project Summary
Project Summary Information

1	Project Name	GENERAL ADMINISTRATION + PLANNING
	Target Area	CDBG TARGET AREA
	Goals Supported	Expand Supply, Type and Diversity of Housing Provide Shelter and Services for Homeless Increase Owner Occupancy & Labor Participation Provide other non-housing necessities Promote Neighborhood-Based Economic Development Foster Access to Economic Opportunities +Resources Stabilize Neighborhoods
	Needs Addressed	Expand Type, Diversity and Supply of Housing Provide Basic Shelter and Services for Homeless Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$198,593
	Description	Administration, Oversight and Planning of Community Development Block Grant (CDBG) and other Community Development programs, including Community Development Staff Salaries, Consultants and Office Supplies. This Project is limited to not more than 20% of the overall Program Year 2021 CDBG funding allocation, or less than \$209,094.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Citywide, with priority to CDBG Target Area

	Planned Activities	<p>Housing studies, including completion of Inclusionary Zoning reform and reestablishment of Haverhill Housing Partnership;</p> <p>Predevelopment costs for future Downtown redevelopments of City-owned parcels, including possible assistance with redevelopment of Urban Renewal parcels and failing Goecke Municipal Parking Deck;</p> <p>Historical research to get properties listed on National Register of Historic Places, qualifying them for historic rehabilitation programs, incentives and grants;</p> <p>Landscape Architecture and park design/planning, as needed;</p> <p>Cultural planning support, if/as needed.</p>
2	Project Name	Rehabilitation Administration
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Expand Supply, Type and Diversity of Housing</p> <p>Maintain Housing Stock</p> <p>Provide Shelter and Services for Homeless</p> <p>Increase Owner Occupancy & Labor Participation</p> <p>Stabilize Neighborhoods</p>
	Needs Addressed	<p>Maintain, Preserve and Improve Housing Stock</p> <p>Expand Type, Diversity and Supply of Housing</p> <p>Provide Basic Shelter and Services for Homeless</p> <p>Increase Owner-Occupancy in Target Neighborhoods</p> <p>Promote Neighborhood Stabilization</p>
	Funding	CDBG: \$170,000
	Description	Administration of Housing Rehabilitation activities, including the in-house Housing Rehabilitation and Code Correction Program (HRCCP) and other relevant programs and activities. This Project comprises salaries and benefits of City Housing Rehab staff as well as relevant equipment and supplies.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	<p>This Project will oversee around 19 HRCCP projects--11 single-family and 8 multi-family housing rehabilitation projects (supporting an average of 12 families including owners and tenants), while also overseeing 9 Rebuilding Together projects.</p> <p>3 Deleading activities through administration of MassHousing's Get the Lead Out Program are anticipated.</p> <p>Scores of residents will receive housing assistance and referrals through this Project that do not become listed individual activities but are important nonetheless.</p>
	Location Description	Citywide, with strong preference for Target Area. Most, if not all, housing activities are prioritized to the CDBG Target Area
	Planned Activities	<p>\$122,500 in Staff Salaries are part of this Project budget. Benefits, Supplies and other Administrative expenses account for \$47,500 are part of this budget. This totals \$170,000.</p> <p>Planned Activities include:</p> <ul style="list-style-type: none"> -Housing Rehabilitation and Code Correction activities; Program Administration and Oversight of HRCCP; -Oversight and cross-referrals of Rebuilding Together and ACTION, Inc. (energy efficiency improvement) activities in the city; -Administration of Massachusetts 'Get the Lead Out' program, as City serves as a local agent for this program. [NOTE: the City is reimbursed for its time on a case-by-case basis by MassHousing, so CDBG funds are not used on these activities; -Inspection of potential First-Time HomeBuyer properties; -Housing counseling and referrals-- dealing with constituent housing issues and problems as necessary;
3	Project Name	CODE ENFORCEMENT
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Maintain Housing Stock</p> <p>Promote Neighborhood-Based Economic Development</p> <p>Stabilize Neighborhoods</p>
	Needs Addressed	<p>Maintain, Preserve and Improve Housing Stock</p> <p>Enhance Public Safety and Health</p> <p>Promote Neighborhood Stabilization</p>

	Funding	CDBG: \$109,800
	Description	Enhanced Enforcement of Housing, Building, Health, Sanitary and Safety codes in CDBG Target Area
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 2000 families will benefit from these proposed activities, with daily calls for inspections throughout the Target Area over the year.
	Location Description	All Activities occur in the CDBG Target Area exclusively
	Planned Activities	Enhanced Code Enforcement including but not limited to: Rental Inspections; Housing Inspections; Business Inspections; Health Inspections; Sanitary Inspections (trash complaints); Septic Inspections (where necessary); Housing Court cases, including property receiverships and condemnations; Review of affordable housing construction and plans; foreclosed property inspections and oversight, along with other activities.
4	Project Name	Public Improvements
	Target Area	CDBG TARGET AREA
	Goals Supported	Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Provide Basic Shelter and Services for Homeless Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$151,000
	Description	Public Improvements including roadway, sidewalks, street trees, benches, curbing, ramps, playgrounds and park improvements. Some utility relocations and upgrades may also be undertaken through this Project.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	<p>It is difficult to quantify exactly, but it is estimated that 3000 families will benefit from these various public improvements based on round Census Tract numbers.</p> <p>80 units of senior housing at Haverhill Housing Authority's Kennedy Circle complex will benefit from these improvements. Franklin Street sidewalks will directly benefit 15 families on those blocks.</p>
	Location Description	<p>Program Year 2021 proposed activities include:</p> <ul style="list-style-type: none"> -Winter Street Roadway Corridor and former CCD Building on Cottage Street (Lower Acre neighborhood); -Franklin Street sidewalks (Lower Acre); -Kennedy Circle Public Housing elder complex Tree planting (Riverside neighborhood); -Washington Street tree box replacement (Downtown); -Columbus Park Irrigation/Upgrades (Downtown); -Various Target Area sidewalks, benches, trash barrels and other street furniture items (exact location to be determined based on City Public Works plans for Chapter 90 and American Rescue Plan funds).

	Planned Activities	<p>In PY21, these activities include public improvements such as:</p> <p>Franklin Street sidewalks (\$15,000 in PY21 CDBG funds)- improving walkability and pedestrian access around multiple housing rehabilitation (HRCCP) sites in densely settled Acre neighborhood;</p> <p>Target Area Sidewalks/Street Furniture (\$40,000 in PY21 CDBG funds)- this will improve sidewalks and add street trees, benches, trash barrels, bike racks and other infrastructure in various Target Area locations to be determined. Some of these CDBG funds are likely to leverage a \$49,000 Shared Streets FY22 Grant from the Massachusetts Department of Transportation (MassDOT) to improve bike/pedestrian safety and walkability in the Winter Street/Route 97 corridor and by the Winter Street CDC Building ADA ramp project, a public access improvement to a donation center, meeting rooms and child care center in the Lower Acre;</p> <p>Kennedy Circle Tree Planting (\$4,000 in PY21 CDBG funds)- this will add more trees around the senior public housing complex in Riverside, to improve air quality and reduce heat island effects;</p> <p>Columbus Park Irrigation and upgrades (\$6,000 in PY21 CDBG funds)- this will add an underground irrigation system and make other fencing and signage improvements to this Downtown pocket park by the Haverhill Depot and Restaurant Row, to avoid burned out grass and improve access for downtown residents;</p> <p>NOTE: Due to delays with the State's construction of the Fiorentini Bradford Rail-Trail Extension, the interrelated CDBG-funded Ferry Street sidewalks project from PY20, which will connect to this transformative State project, will slide into PY21. These unused prior year funds of \$36,000 are accounted for in the CDBG Public Improvement Project budget figures above.</p>
5	Project Name	Single Family Rehabilitation
	Target Area	CDBG TARGET AREA
	Goals Supported	Maintain Housing Stock Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$162,760

	Description	Rehabilitation to address code deficiencies (as well as energy efficiency and ADA accessibility issues) in single-family dwellings owned by low-to-moderate income homeowners.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	<p>Through the Housing Rehabilitation and Code Correction Program (HRCCP), it is estimated that 11 single-family projects will be undertaken in Program Year 2021.</p> <p>Through Rebuilding Together (all of their projects are single-family), it is estimated that 9 single-family projects will be undertaken.</p> <p>Therefore, 20 single-family rehabilitation projects are anticipated in PY2021.</p>
	Location Description	<p>Locations are to be determined. HRCCP projects are nearly exclusively in the Target Area.</p> <p>Rebuilding Together targets elderly homeowners and disabled residents scattered around the city. These applications also have address locations to be determined.</p>
	Planned Activities	<p>In PY21, HRCCP anticipates rehabilitating 11 owner-occupied single-family dwellings benefitting 11 low-moderate income families.</p> <p>Rebuilding Together activities (still curtailed by the COVID-19 pandemic) are usually exclusively single-family dwellings. It is anticipated that their 9 estimated projects this year will be single-family dwellings.</p> <p>BUDGET NOTE: \$45,000 of an anticipated \$95,000 in Program Income-- nearly exclusively derived from former Housing Rehab projects-- is allocated back into PY21 Single Family Housing Rehabilitation budget, on top of \$52,760 in new CDBG funds. \$50,000 in prior year unused HRCCP funds is estimated for PY21 use as well, along with \$15,000 in unused PY20 funds from Rebuilding Together, all for single-Family Rehabilitation</p> <p>1 State-funded Get the Lead Out activity is anticipated for a single-family dwelling during this program year.</p>
6	Project Name	Multi-Unit Rehabilitation
	Target Area	CDBG TARGET AREA

	Goals Supported	Expand Supply, Type and Diversity of Housing Maintain Housing Stock Increase Owner Occupancy & Labor Participation Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Promote Neighborhood Stabilization
	Funding	CDBG: \$150,000
	Description	Rehabilitation of owner-occupied multi-family dwellings to address code deficiencies, energy efficiency and ADA accessibility issues, as well as potential lead-based paint hazards in rental units.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 8 homeowners of multi-unit properties will benefit from the proposed Activities in this Project. An estimated 12 additional rental units' inhabitants (families) from these same properties will also receive benefits.
	Location Description	These locations are undetermined, although the vast majority of multi-family dwellings are found in the CDBG Target Area, which is also the HRCCP focus.

	Planned Activities	<p>The HRCCP undertakes Housing Code correction rehabilitation activities (such as roof, plumbing, heating, electrical and carpentry upgrades) on essentially an open application basis. It is unknown from where exactly the upcoming year's rehabilitation activities will originate. All projects will be inspected against official Housing Quality Standards (HQS). In some cases, de-leading activities will be undertaken as required.</p> <p>Facets of this Project include:</p> <p>Housing Rehabilitation to address HQS Code Corrections;</p> <p>Energy-efficiency efforts;</p> <p>Addressing Americans with Disabilities Act (ADA) issues;</p> <p>De-leading of rental units when necessary and/or practicable; two State-funded 'Get the Lead Out' projects are anticipated to be undertaken on multifamily dwellings.</p> <p>NOTE: Program Income usually derives from payback of HRCCP liens, so program income is prioritized for rehabilitation activities, both single and multi-family as well as Rehab Administrative activities. This will add funding for this Project, estimated at \$50,000. \$50,000 in new PY21 CDBG funds plus \$50,000 in Program Income totals \$100,000 in housing rehabilitation of multi-family dwellings owned by low-moderate income homeowners. An additional \$50,000 in prior year unused funds will be dedicated to multi-family housing rehabilitation as well.</p>
7	Project Name	Public Services
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Provide Shelter and Services for Homeless</p> <p>Increase Owner Occupancy & Labor Participation</p> <p>Provide other non-housing necessities</p> <p>Foster Access to Economic Opportunities +Resources</p> <p>Stabilize Neighborhoods</p>
	Needs Addressed	<p>Provide Basic Shelter and Services for Homeless</p> <p>Enhance Public Safety and Health</p> <p>Provide for Non-Housing-related Basic Needs</p> <p>Encourage Economic + Workforce Development</p> <p>Promote Neighborhood Stabilization</p> <p>Connection to Resources and Economic Opportunities</p>

	Funding	CDBG: \$156,821
	Description	Provision of goods, supports and services through charitable endeavors benefitting low-to-moderate income individuals, families and households in the community. These activities are primarily conducted by non-profit subrecipient organizations working with low income clientele or referrals.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	CDBG-funded Public Services activities will benefit 2,029 unduplicated families in total in Program Year 2021, from all over the city. These Activities are capped at a total of 15% of the overall Pogram Year 2021 CDBG allocation, or less than \$156,821.10.

	Location Description	<p>Citywide, but primarily in the CDBG Target Area, especially the Lower Acre and Downtown, with a growing number being focused on the chronically underserved Mount Washington area, which traditionally has had few non-profits and providers in that neighborhood.</p> <p>Planned Activities in PY 2021 include enrichment for At-Risk Youth, such as:</p> <ul style="list-style-type: none"> -Leaving the Streets Ministry- Job Placement program for 50 youth emerging from gangs, state custody or the streets, operating out of Lafayette Square (\$8,820 in CDBG PY21 funds); -UTEC, Inc.- Workforce Development for 10 Haverhill Young Adults, including in meals preparation and delivery, manufacturing, materials and mattress recycling, and other services- (\$9,800 in PY21 CDBG funds); -Inner-City Boxing Club (\$1,960 in PY21 CDBG funds) for 5 youth to learn how to box, stay out of gangs, and improve academic performance, operating at their Lafayette Square gym; -YMCA's Junior Celtics Academy (\$4,900 in PY21 CDBG funds for 20 youth), which targets improving mental health for young people cooped up during the pandemic with a curriculum including basketball through the Boston Celtics team, arts and crafts, and other physical activities; -Somebody Cares New England- Youth Center on the Hill- providing activities and structured care for youth in Mount Washington (\$5,880 in PY21 CDBG funds serving 30 youth); -Urban Village Montessori- Childcare for Low-Income Families (\$4,900 in PY21 funds for 2 families) in the Lower Acre; <p>Other Public Service activities planned:</p> <ul style="list-style-type: none"> -YWCA- Facility Renovations- (\$3,000 in PY21 CDBG funds for 15 residents and youth) windows and other improvements that benefit both residents as well as youth who frequent the facility's programming space. -Common Ground Ministries- Homeless and Low Income Help- (\$7,840 in PY21 CDBG funds) program provides food, clothing, furniture, nurturing, companionship and counseling to homeless, transient and near homeless individuals out of their Winter Street center;
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	Planned Activities	<p>Planned Public Service Activities in PY2021 include (in no particular order):</p> <ul style="list-style-type: none"> -Emmaus' Mitch's Place Shelter- This Public Service activity supports the operation of Haverhill's main emergency overnight shelter, managed capably for many years by Emmaus, Inc. on How Street in the Lower Acre. Mitch's is considered a wet shelter that accommodates those under the influence of drugs or alcohol, taking all comers in order to get people off the streets. In PY21, the City proposes to use \$7,840 in CDBG funds to support this activity for 15 beds, mostly for overnight staffing and security. -Community Action's Homeless Drop-In Center- This unique facility in the basement of the Universalist Unitarian church in between the Lower Acre and Highlands neighborhoods provides morning coffee and breakfast, socialization as well as health, counseling and financial services to all comers off the streets. In PY21, the City proposes to use \$9,800 in CDBG funds to support this activity to assist 70 homeless or near homeless individuals. -Open Hearts Ministries- Social Outreach Program- feeding, clothing and counseling 128 indigent individuals and persons off the streets (\$4,900 in PY21 CDBG funds); -Pregnancy Care Center- Mother/Child Food & Clothing Program- feeding (formula), clothing, and material support (diapers,etc.) for 10 pregnant/parenting mothers (\$4,900 in PY21 CDBG funds); -Northeast Legal Aid- Haverhill Legal Aid Project- pro bono civil legal assistance for 9 individual cases (\$4,900 in PY21 CDBG funds); -Sarah's Place- Virtual Adult Day Health Center Keeping Elders Active- elder day socialization, check-ups, virtual programming, hot nutritious meals and visitation to support 31 seniors (\$12,740 in PY21 in CDBG funds); -Ruth's House- Clothing Referral Program- free clothing, housewares and furniture for 9 needy households (\$2,940 in PY21 CDBG funds); -Saint Vincent DePaul of St. James Parish- Direct Help for People in Need- rental assistance, utility payments to prevent shutoffs, and diapers for 64 needy families, with \$14,700 in PY21 CDBG funds for advancing this goal; -Saint Vincent DePaul of All Saints Parish- Mt. Washington Family Assistance- \$4,900 in PY21 CDBG funds to support this goal assisting 13
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		<p>low-income Mount Washington residents with utilities, rent, food, furniture (i.e. beds) and other needs;</p> <p>-Community Action- Heating Assistance Program- heating assistance funds for 19 needy households just beyond federal Low Income Heating and Energy Assistance Program (LIHEAP) qualification levels (\$4,900 in PY21 CDBG funds);</p> <p>-Salvation Army- Comprehensive Emergency Services Program- \$17,640 in CDBG PY21 funds for Food Insecurity assistance through large meals program and food pantry as well as other emergency assistance such as temporary lodging, clothing or transport during COVID, serving 1,150 low income residents;</p> <p>-All Saints Parish- Food Pantry Improvements- improvements to efficiency and operations through new equipment and facility upgrades (including generators) to better serve 60 needy clients in Mount Washington (\$4,543 in PY21 CDBG funds);</p> <p>-Saint James and Saint John's Parishes Liz Murphy Open Hand Food Pantry- \$9,800 in PY21 CDBG funds to support food pantry program, serving 184 clients dealing with food insecurity;</p> <p>-Hope + Hands Foundation- Project Hope- \$2,278 in PY21 CDBG funds to support 5 low income residents and/or public housing residents with clothing, food and counseling;</p> <p>-Haverhill Boys and Girls Club- Feeding Youth in Haverhill Program- \$2,940 in CDBG PY21 funds to assist 100 Haverhill school youth and their families with extra food support through the school system.</p>
8	Project Name	Demolition + Clearance
	Target Area	CDBG TARGET AREA
	Goals Supported	Stabilize Neighborhoods
	Needs Addressed	Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$5,000
	Description	Demolition and Clearance of condemned structures (if needed)
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	This is difficult to determine, but abutting property owners will benefit from this Project activity if it is needed.
	Location Description	to be determined on a case-by-case or emergency basis
	Planned Activities	CDBG funds are a placeholder, to be used only if needed-- It is anticipated that the City will use its Vacant Property Registry funds, which continue to offer a recurring revenue stream, to offset costs in this category. Property owners (primarily banks, property management, and holding companies) are required to register unoccupied and foreclosed properties after 6 months. If need be, CDBG funds will be used to undertake the boarding of vacant properties that pose a public safety or public health threat due to vacancy and/or intrusion by squatters and vandals. Boarding will also occur on distressed, abandoned properties that present an active fire risk. CDBG funds may also be used to undertake asbestos or hazardous materials assessment as well as rodent baiting on vacant, abandoned, dilapidated, burnt or condemned properties prior to demolition.
9	Project Name	Economic Development
	Target Area	CDBG TARGET AREA
	Goals Supported	Promote Neighborhood-Based Economic Development Foster Access to Economic Opportunities +Resources
	Needs Addressed	Encourage Economic + Workforce Development Promote Neighborhood Stabilization
	Funding	CDBG: \$179,000
	Description	Economic Development Activities, including support of Micro-enterprises and manufacturers; facade improvement for commercial storefronts; and outreach and support for minority-owned businesses. This Project will also support outreach and connections to economic and workforce development resources.
	Target Date	6/30/2022

<p>Estimate the number and type of families that will benefit from the proposed activities</p>	<p>NOTE: Due to the challenges caused by the Pandemic, there are several prior year (Program Year 2020) Economic Development activities that will carry forward into PY21. These include:</p> <p>Unused Facade Improvement Program funds- \$25,000, which are anticipated to be used in PY2021 due to renewed interest post-pandemic in terms of opening up storefront businesses again;</p> <p>Entrepreneurship for All (E for All/E para Todos)- \$25,000, which are anticipated to be used in PY2021 with pitch contests and in-person business consulting able to resume (to be combined with \$5,000 in new PY21 funds);</p> <p>Haverhill Transportation Alliance- \$9,000 is projected to be unspent due to use of other unrelated expiring grant funds, but is planned for use later this year.</p> <p>As a result, \$59,000 in prior year unspent funds is factored into this Project budget.</p>
<p>Location Description</p>	<p>This Project will occur Citywide, including in industrial parks such as Ward Hill Business Park, Computer Drive area off Broadway, Upper Hilldale area and Newark Street, but will give special attention to economic development Downtown and in urban neighborhoods centers, in order to promote neighborhood-based economic development in Mount Washington, Lafayette Square and the Lower Acre.</p>

	Planned Activities	<p>PY21 features an expanded focus on neighborhood-based economic development, including:</p> <p>Facade Improvement Program for upgrading commercial storefronts in Target Area neighborhoods- (\$22,500 in PY2021), along with any remaining prior year funds. 2 such projects are assumed.</p> <p>-Support for MakeIT Haverhill (\$15,000), a maker space and job training and access center affiliated with the One-Stop Career Center and Community Action, providing entrepreneurship support, English classes for speakers of other languages, job fairs, job coaching and facility rentals for firms, in the heart of the Mount Washington neighborhood. 5 new jobs for low-income Mt. Washington residents will be created through this CDBG support in PY21, with 3 businesses assisted.</p> <p>-Staffing for half of the salary of the City's Economic Development Assistant (\$30,000), who is serving as a liaison visiting the business community, providing connections to federal, state and private resources, luring employers to the city, and making connections between the business community and public officials. This position has proven particularly valuable during the COVID-19 pandemic, during which connections to PPP loans, communication about Small Business Support, helping with forms and paperwork, accessing testings and vaccinations for employees and other services were critical matters of survival for many businesses. About 50 businesses will be directly assisted through these PY21 CDBG funds.</p> <p>-Support for Entrepreneurship for All (aka 'E for All' or 'E para Todos') to mentor minority-owned and operated start-up firms in the City, usually through the results of a pitch contest for individuals and microenterprises (\$5,000 in PY21 CDBG funds). 2 new businesses started by 2 new local entrepreneurs are expected outcomes in PY21.</p> <p>-Ongoing support for the Haverhill Transportation Alliance (\$22,500 in PY21 CDBG funds) which is using the services of ride share apps such as Uber and Lyft, along with local minority-owned and operated taxi/livery services, to provide scheduled on-demand point-to-point transportation for those trying to get to work, interviews, job training, MassHire Career Center seminars, etc. About 750 low-income residents are expected to benefit from this service, being administered by non-profit Opportunity Works on behalf of a host of community-based partner organizations.</p>
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		<p>A new activity will be the support of a part-time bilingual/bicultural Latino Business Outreach Specialist (\$25,000 in PY21 CDBG funds). The need for this position emerged from the efforts of the City's State-funded Urban Agenda grant in 2020, a portion of which funded an analysis of Haverhill's burgeoning Latino-owned business community (including bodegas, garages, and other businesses). The results of this study and directory found that a vast majority of Latino owned and operated businesses in the City had no connection to available public or private business support resources, often due to a lack of trust, language, or exposure/outreach. This position seeks to operate from a position of earned trust to forge relationships to connect these growing neighborhood enterprises with existing grants, loans and resources offered by the City, Regional, State and Federal government along with chamber programs, utility energy incentive rebate programs, and local bank loan products. A goal for PY21 is to connect with 25 of the 35+ Latinx business entities identified in the City's new Latino Business directory.</p>
10	Project Name	First-Time HomeBuyer Assistance
	Target Area	CDBG TARGET AREA
	Goals Supported	<p>Expand Supply, Type and Diversity of Housing</p> <p>Maintain Housing Stock</p> <p>Increase Owner Occupancy & Labor Participation</p> <p>Foster Access to Economic Opportunities +Resources</p> <p>Stabilize Neighborhoods</p>
	Needs Addressed	<p>Maintain, Preserve and Improve Housing Stock</p> <p>Expand Type, Diversity and Supply of Housing</p> <p>Increase Owner-Occupancy in Target Neighborhoods</p> <p>Enhance Public Safety and Health</p> <p>Promote Neighborhood Stabilization</p> <p>Connection to Resources and Economic Opportunities</p>
	Funding	CDBG: \$67,500
	Description	Down-payment and Closing Costs Assistance for Low-to-Moderate Income First Time Homebuyers;
	Target Date	6/30/2022

Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 10 families will benefit from the proposed activities in PY21.
Location Description	CDBG-supported First-Time Home Buyer activities are restricted to the CDBG Target Area neighborhoods with the lowest rates of owner-occupancy, with dedicated focus to the Acre and Mount Washington neighborhoods, where home ownership occupancy rates are below 40% and 30% respectively.
Planned Activities	<p>First-Time Homebuyers will receive \$6,000 in First-Time Homebuyer Assistance for purchasing a dwelling in low owner-occupancy Target Area neighborhoods-- mainly in the Acre. In the Mount Washington neighborhood, first-time homebuyers will receive up to \$7,500 for this very low-owner occupied area. \$67,500 in new PY2021 funds are proposed for this program, anticipating 5 amortizing loans of \$7,500 in Mount Washington and 5 amortizing loans of \$6,000 in the Acre.</p> <p>FTHB loans amortize to zero after five years of residency. Both programs require completion of a certified FTHB Course, meeting federal income requirements and residing within the designated property within the Target Area</p>

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The CDBG Target Area is comprised of those Census tracts where 51% or more of resident households are at or below 80% of the Area Median income (AMI). The map detailing CDBG Target Area revealed a spread of poverty geographically across Haverhill while overall household income generally went up in the city, at the same time. This reveals growing income inequality. Parts of Riverside, Bradford, Ward Hill and census tracts west and north of Downtown Haverhill are now newly included in the CDBG Target Area. This data also reveals a congregation of housing where a number of rental units are clustered and expanding in comparison to rural areas that are actually shrinking in terms of population growth.

In terms of where CDBG assistance will be directed, the Mount Washington neighborhood remains the top concern. Various CDBG and other community and economic improvements are starting to make positive changes in this neighborhood, which benefitted from a 3-year Working Cities Challenge Grant from the Federal Reserve of Boston, which has been completed but left behind some engaged neighborhood leaders and a renewed focus on this chronically-disinvested area and analysis of its needs. This neighborhood was also the prime target of intensive COVID relief/public health efforts. It is hoped that Opportunity Zone investments will make a difference in this Census tract.

Likewise, the Lower Acre and Lower Hilldale Area, which meet Mount Washington in Lafayette Square, remain areas of targeted focus and investment as well. These neighborhoods along with Mount Washington feature the greatest percentages of minority (especially Hispanic/Latino) residents and people of color, living in some of the densest housing with the greatest number of housing concerns from code, safety and quality of life standpoints.

Downtown remains a focus as well, despite great changes that have occurred that some refer to as a 'renaissance.' Deliberate strategic efforts to move focus away from Downtown and into the urban neighborhoods of the city were challenged by the negative economic effects of the COVID pandemic. The restaurant-led economy was wounded by the pandemic but survived thanks to CDBG-CV relief efforts making a big difference with these establishments. Nevertheless, COVID caused an increase in vacant storefronts.

If the Pandemic winds down, there i hopes of creating Neighborhood Revitalization Strategy Areas (NRSA) in the Lower Acre and/or Mount Washington through an amended Consolidated Plan (ConPlan).

Geographic Distribution

Target Area	Percentage of Funds
CDBG TARGET AREA	87

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The greatest needs are present in the Target Area, particular the urban neighborhoods just off Downtown. The updated Target Area maps give the City a chance to bring CDBG resources and public improvements to areas previously unable to be served, such as Riverside and parts of Ward Hill.

There is a need to bring resources to underserved neighborhoods, such as Mount Washington, and not just where the community's providers are primarily located (Downtown and Lower Acre predominantly). These Target Area neighborhoods feature the greatest number of inferior housing units, the highest numbers of impoverished residents, and the lowest quality of life indicators. The Target Area has the greatest need for economic development opportunities, safe/decent housing and enhanced quality of life that CDBG funds can address.

In PY21, the intent is to spend 7 of very 8 dollars in the Target Area, or 87.5%.

Discussion

Most Haverhill residents live in an area where everyone around them owns their own house, or nobody around them owns their own house. Those two Haverhills are dramatically different, and bridging these gaps is a key policy aim of our Community Development Block Grant program. For these reasons, the Program Year 2021 Plan seeks to connect residents of these low-owner occupancy neighborhoods with opportunity-- starting a business, growing economic development in their own neighborhoods, transporting them to jobs elsewhere in the City (i.e., business parks), fixing their sidewalk or local park, rehabilitating their properties, prioritizing service delivery to their neighborhood by non-profit subrecipients, or helping them buy a home. In a community as physically large and socioeconomically diverse as Haverhill, geography matters, and geographic distribution of CDBG resources will be closely monitored.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

Rising housing costs may well be the single greatest issue in the City. For a vast majority, housing is the number one expense in their lives. Rising rents, being able to stay in one's home, being able to move out on one's own, not having any money left after mortgage or rent payment-- these are all issues that Haverhill residents grapple with in their real lives. The city needs more housing, of all types and at all socioeconomic levels.

The biggest single barrier to people obtaining affordable housing is a lack of supply--period. The historically tight housing market is nearing crisis proportions for far too many Haverhill residents, who are spending well in excess of 30% of their annual gross income on housing. Many are spending in excess of 50-60% of their monthly income or more on housing. These costs are erasing the personal income gains being experienced in the community. Housing production of all types must be increased in the city, region and state to keep up with demand and to support our economy and house a labor force. Lack of housing growth threatens the long-term economic viability of the city, and Haverhill's perceived advantage-- affordability-- has been significantly compromised.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Federal Policies-

A lack of new federal public housing has contributed to a squeeze on the number of units that low-to-moderate income individuals and families can afford. It is not expected that new large-scale public housing developments will be constructed any time soon, in comparison to other national post-war periods (such as after World War II). However, the massive increase in HOME funding through the American Rescue Plan presents significant opportunities for the City to develop new affordable housing that is appropriate to needs and neighborhoods, hopefully putting a dent into our housing affordability problems experienced by far too many residents.

Federal and State lead-based paint prevention laws, controls, and regulations undeniably and unintentionally create a situation in which some property owners are discouraged from renting or renovating housing units for fear of being sued or cited under lead-based paint

violations. Discrimination on this basis-- while illegal-- is readily admitted by many rental property owners. More CDBG funds are being used to reduce lead-based paint hazards than before.

State and Local Policies-

The City's Overlay districts allow for increased density and state funding supports and enables affordable units within mixed income developments;

In the City of Haverhill, tremendous progress has been made in terms of developing affordable housing. The City enters Program Year 2021 with roughly 10.75% of its housing stock as being certified by the Commonwealth as affordable and/or subsidized. Over 600 new units have been created in Downtown from old shoe mills, and now another 40+ units are currently in construction or under construction contracts downtown. New units are expected over the next 5 years and needed to offset the potential loss of expiring units. One problem that has arisen due to, or since, the Pandemic is the exorbitant cost of building materials due to shortages of steel, lumber, concrete, etc. Of 700 housing units approved in Haverhill since January 1, 2020, none of these City-approved projects have even started construction as of July 1, 2021, due to construction costs projected to be in excess of \$1 million per project. This lack of construction could lead to strain on City building inspectors once stock of building materials returns to normal as a bunch of projects construct all at once.

In addition, the City is analyzing its high permitting costs and charges for installing water services and piping at developments. This factor has been cited as discouraging needed residential development, as noted in the City's Housing Production Plan.

The implementation of State Historic Tax credits, notably the process and the schedule, are not at all aligned with typical development timeframes. This has definitely delayed the completion of many housing development projects in the City.

In addition, the City has been very successful with the development of downtown market-rate housing projects through the Housing Development Incentive Program (HDIP), but this increasingly-popular program needs additional funding from the State Legislature in order to process additional applications from local developers. New rules changes for the HDIP will only allow for 2 proposals to be forwarded a

year. This dynamic will cause a backlog of delayed housing projects.

Discussion

The City's Zoning Consultant developed a substitute for Inclusionary Zoning, based on other municipalities, that enables developers to either construct 10% or more of their project as affordable housing or provide the City a payment in lieu of this affordability requirement, supplementing the City's HOME allocation used to develop affordable housing. These changes are being actively debated by the Mayor, City Council and Planning Board.

The Housing Production Plan, produced by City and the Merrimack Valley Planning Commission (MVPC), tackles many of the barriers to constructing more affordable and market rate housing in Haverhill, and aligns closely with the City's Consolidated Plan goals, influencing this PY21 Plan as well.

The Housing Production Plan points out that Haverhill's over 65-year old population will essentially double (104% increase) in less than 15 years (prior to 2035). This emphasizes the need for additional senior and elderly housing units. The City is supporting Bethany Community Homes in its efforts to add 50-60 affordable units onto the existing Merrivista senior housing development.

Climate change and increasing flood risks could also be a barrier to certain development.

The City approved a new Master Plan. A controversial issue the Master Plan addresses: a proposed reduction of lot sizes for developing in the city's rural-residentially-zoned outskirts. While the Master Plan was approved to permit more mixed-use residential development in small commercial nodes, the 2-acre rural zoning issue remains unresolved and controversial. There are organized factions that do not want more housing built, despite the crisis due to lack of supply. In terms of housing and its growth in the city, there are competing public policies.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

As the City emerges from the Pandemic, it faces multiple challenges seen throughout the region and state, including a housing affordability and availability crisis, a severe labor shortage, and constrained business and industrial job growth due to limited vacancy and capacity to accommodate new growth. There is a need to expand certain infrastructure such as water, wastewater and broadband at the same time there is a need to repair aging water, sewer and bridge infrastructure. The cost of materials is affecting construction which affects growth which affects the City's revenues.

In order to promote economic development connections to the critical and emerging industries of the future, the City is now fully funding an Economic Development Assistant position, half-funded through CDBG, providing needed staffing capacity.

The addition of a University of Massachusetts satellite campus in 2017, as part of the Harbor Place development, provides a unique opportunity to invest, leverage and connect to certain industries and research opportunities. In addition, a new Culinary Arts center of Northern Essex Community College opened Downtown in the Lupoli Companies' Heights project. This new phenomenon of the presence of postsecondary education is critical to Downtown Haverhill's ongoing success.

Haverhill does not have as many jobs as other communities of its size. The community exports more workers than it imports, a change from Haverhill's industrial heyday. Furthermore, the wages of Haverhill jobs are lower than other job-importing communities. Many residents need to travel to work elsewhere to earn higher wages.

At the same time, Haverhill's business parks are now essentially built out, with little space available. Such high business occupancy rates in the Ward Hill Industrial Park are stifling new employment opportunities and possibilities. The City is exploring potential build out of other industrial park land in the City, such as undeveloped area of Upper Hilldale Avenue near the New Hampshire line and open land along I-495, including a vacant former airfield site.

Aligning the new UMass presence in Haverhill to growth opportunities and new emerging industries such as BioTech, Advanced Manufacturing, Executive Education, advanced food production research and development, and robotics represents a critical step in the future success of the City and regional economy.

The American Rescue Plan offers a once in a generation opportunity to make certain investments to propel Haverhill, its economy and our citizens forward. The City is planning its future CDBG investments

with this in mind.

Actions planned to address obstacles to meeting underserved needs

Needs have shifted as a result of coronavirus and the Pandemic. Economic recovery post-pandemic is the primary focus, along with addressing the housing crisis. New areas of underserved need have emerged, such as youth mental health issues due to the effects of social isolation from the pandemic, or the scarcity of workers able to return to the workforce. This Plan attempts to make inroads into these areas (more focus on economic development, youth enrichment, encouraging labor participation, etc.)

Geographically, Mount Washington remains the area of significant concern, along with the Lower Acre neighborhood. Such narrowed geographic focus helps provide concentrated resources to address homelessness and dilapidated, code-deficient housing in these areas. These neighborhoods converge in Lafayette Square, where a stalled development of the sprawling and blighted Pentucket Mills complex on Stevens Street is linked to the future of a failing private dam on the Little River connected to the mill. Getting this project redeveloped and keeping this high-profile brownfields site safe and secure is of highest concern. Redevelopment of this mill complex will spur other investments, some of which are already underway, in this critical area.

Gang violence, food insecurity, housing assistance, walkability, access to child care, mental health needs and drug abuse issues in these two neighborhoods (Mt. Washington and the Acre)-represent the most salient unmet needs, according to various community feedback.

Community policing, added patrols, gang prevention and eradication efforts, treatment options, etc. are critical. Overshadowed by coronavirus, opioid abuse is affecting Haverhill residents from all corners, but in highest numbers in the CDBG Target Area. A novel Narcan distribution program will be analyzed for efficacy.

Better organized food pantries, food banks and meals programs, with support from the United Way, are working hard and collectively to address food insecurity exacerbated by the pandemic. Obtaining electric generators for these facilities is an unmet need that would ensure sustainability in an era of climate change volatility and unpredictability.

CDBG-CV and other CARES Act resources are addressing significant needs brought about by the Pandemic, especially in terms of food insecurity efforts, as well as emergency rental/mortgage/utility assistance.

Communication in the social media age, with emerging online community groups and an increasingly reclusive and misinformed populace, presents a major obstacle to meeting underserved needs, especially in neighborhoods that do not request needed services. The City strives to be 'demand-driven,' but that assumes groups in need are actually aware of how to request services. The City's 3-1-1 constituent management system now provides one centralized phone number for all City requests,

staffed by cross-trained bilingual operators in City Hall. This system is engaging a greater number of residents of these historically underreported and under-represented Target Area neighborhoods. This presents the City a fairer and more accurate depiction of unmet community needs. These same Target Areas and low-income/minority populations have some of the City's lowest COVID vaccination rates, in some case less than 40%-- a significant unmet need.

Actions planned to foster and maintain affordable housing

The City seeks additional grants, resources and partnerships outside of traditional funds from the North Shore HOME Consortium, in order to augment funding to promote and provide affordable housing. Significant additional HOME funds through the American Rescue Plan (ARP) are exciting and generating ideas as the City seeks to creatively construct new affordable housing units.

The City will work with the Haverhill Housing Authority (HHA), financial institutions, affordable housing developers and other housing providers in order to foster and maintain affordable housing. The City intends to pursue State, private and other grants (in tandem with the HHA and others) to develop affordable housing.

The City will also seek partnerships with banks and financial institutions to provide additional funds to rehabilitate housing. The City encourages the use of HomeWorks, the State's Home Loan Modification Program, utility incentives such as those through MassSave, and other programs to assist landlords in rehabilitating their properties.

The City and Merrimack Valley Planning Commission (MVPC) developed the Merrimack Valley Regional Housing Plan in 2018. This Plan aims to foster affordable housing and other housing production in the City and region. This unique state-funded study analyzed housing needs, preferences and solutions producing a State-certified housing production plan with a section uniquely applicable to Haverhill.

The City recently revived the Haverhill Housing Partnership, an organization that can hold real estate (like a local land bank) in order to create and preserve affordable housing. The City is actively debating Inclusionary Zoning legislation that would allow developers the opportunity to make a payment in lieu of developing affordable housing affiliated with smaller projects. This provision should generate new affordable housing resources to augment HOME funding, and will require an entity to prioritize usage of these funds.

The City will focus its limited HOME and other resources for new projects that create a large quantity of affordable housing units, such as the proposed Merrivista Senior Living units expansion. The City is working with Open Hearts Ministries to develop over 25 new units of very low-income housing units next to the First Baptist Church on Main Street at Arlington Street. The City is actively working with the YMCA on plans to create affordable housing for families from their existing building on Winter Street, while a new YMCA is created. These 2 projects would add over 90 units of new affordable housing if

approved.

The City is also working proactively to address expiring use properties in order to extend affordability provisions and to renovate these properties as necessary.

The City has also identified certain properties (such as old industrial buildings or educational facilities) that could be converted into affordable housing given their location and condition; the City promotes these properties' availability to affordable housing developers. This targeted approach has worked before.

The City is using its local share of HOME funds not only for the Merrivista expansion, but also to help convert a run-down two-family dwelling in Mount Washington into rehabilitated veterans housing.

Actions planned to reduce lead-based paint hazards

The City will pursue federal, state and private grants to remediate lead-based paint hazards-- this need is emerging with more non-traditional housing units--basements, attics and annexes-- being converted into makeshift housing units across the city. The City will follow-up on HUD recommendations that it pursue such federal Notice of Funding Availability for de-leading residences.

The number of reported housing units with lead-based paint issues in the community is actually growing due to these dynamics.

In addition, the City will continue its enhanced efforts to serve as an Agent for the Commonwealth's 'Get the Lead Out' Program, which provides low-interest loans from MassHousing to homeowners and/or landlords trying to remediate lead-based paint in their properties. The City coordinates inspection, assessment and payment of contractors in this program as well as other services on behalf of program applicants. The City does this outside of CDBG funds as it receives a small administrative stipend for each successful application. The City anticipates overseeing 3 such projects this upcoming year, either single- or multifamily-dwellings.

CDBG Housing Rehabilitation funds are increasingly being used for de-leading activities when practical, including temporary relocation during remediation activities. Lead-based paint regulations affect every housing action that the City undertakes, including housing rehabilitation and first-time homebuyer activities.

The City will continue training HRCCP and Code Enforcement staff on Lead regulations and will continue

to use every creative funding and technical means available to address lead-based paint hazards.

Actions planned to reduce the number of poverty-level families

The City is committed to work to prevent cyclical, intergenerational poverty in families, including :

- working with adult basic education providers to expand access and availability to ensure that households are literate and can speak fluent English, in order to earn higher wages in this economy/society. This includes promoting non-traditional providers that could provide ESOL, such as employers, the Library or non-educational based non-profits such as Common Ground Café or Make It Haverhill;

- increasing access to job training and Individual Training Accounts (ITAs) in relevant, critical and emerging fields and available jobs with career ladders of growth and opportunity. The types and diversity of training offerings, such as blue-collar training opportunities, need to be expanded locally. The City is an active member of the MassHire Merrimack Valley Workforce Board to provide such training and create career ladders.

- coordinating public and online ride-sharing transportation options around employment opportunities to more easily connect people with work, as well as providing more frequent and inexpensive taxi services. This is particularly true for a growing cohort of second-shift workers in manufacturing, healthcare, retail, restaurants, and other fields. Ongoing support for the Haverhill Transportation Alliance in PY2021 seeks to do just that, with the full blessing and support of regional transit officials.

- providing adequate childcare, especially off-hours, that allows families to work and achieve more income than they could with public assistance benefits. The City through CDBG-CV offers child care subsidies in exchange for reentering employment, which is allowing more parents to attain employment post-pandemic.

- making households aware of various services for which they may be entitled, including more outreach through social media and where people are at, as well as translating materials/forms in Spanish;

- coordinating services between, across and amongst various social service providers. The Interfaith Network of Compassion (INC), the Merrimack Valley Transportation Roundtable, and the Haverhill Hunger Network are all examples of these principles in action;

- promoting permanent housing options and homeownership wherever possible, even in other communities. Helping residents build up their credit ratings, usually through programs such as 'Budget

Buddies' at CAI, is an increasingly important factor in helping households realize this goal;

-supporting financial literacy efforts and the establishment of savings accounts and increasing creditworthiness; the Haverhill Housing Authority has such a Sufficiency program;

The face of poverty is predominantly single mothers, many of whom are in various states of crisis, according to Community Action. Haverhill has more than double the state average of female-led no spouse family households (31% vs. 13%). Providing additional resources and programming for this vulnerable subpopulation would have a profound impact.

Actions planned to develop institutional structure

The City, for the first time this century, undertook a comprehensive Master Plan, which influences the development of this Program Year 2021 Plan.

The City's planning capacity is enhanced through partnerships with the Merrimack Valley Planning Commission's Comprehensive Economic Development Strategy (CEDS) committee, Northern Essex Community College (NECC), the United Way One Fund committee, the MassHire Merrimack Valley Workforce Board, MA Municipal Association (MMA) and other partners. These entities are evaluating ways in which to develop a 21st-century economy and more streamlined service delivery, in designated Priority Growth Districts of the city. The goal is attracting, growing and nurturing critical and emerging industries and cultural sectors often flourishing in Greater Boston but not necessarily here. The City and CDD also retain the services of a local zoning consultant, historic consultant and landscape architect as needed.

Outside of City Hall, new neighborhood groups and associations, church groups and non-profits are being organized in order to enhance the quality of life in various aspects. The City stands ready and willing to assist these entities, such as 'Leaving the Streets' Ministries,' and 'Hope & Hands Foundation,' in their growth and development. More Community Housing Development Organizations (CHDOs) are needed in the region, and the City seeks to cultivate more of these entities, and has been attracting some from Lowell and Lawrence to undertake projects in this area. For example, the CDD has worked with Greater Lawrence Family Health Center and Common Ground Ministries to increase the frequency of a mobile health van that provides free health care to the indigent. This 'clinic on wheels' spends multiple days in Mount Washington, along with a day in the Locke Street public lot adjacent to Common Ground's new center for the homeless, provides check-ups and COVID vaccinations. UTEC's Winter Street building has been notable in its success in keeping gang-involved youth from returning to state

custody or the prison system.

Another action to develop institutional structure is to connect more sub-recipients and non-profits with technical assistance provided through Lawrence-based Community Inroads (formerly Jericho Road). They have expertise in providing Board training, diversification and outreach training, and financial compliance assistance among other tools. They have been providing services to newer non-profits such as Leaving the Streets, the Winnekenni Foundation and Hope & Hands.

CDD staff themselves take advantage of training opportunities provided by and through HUD on a host of topics, often through HUD Exchange or other channels. A series of HUD webinars have been viewed by CDD staff during the past year.

Actions planned to enhance coordination between public and private housing and social service agencies

The City is committed to developing coalitions and relationships between the Haverhill Housing Authority (HHA), housing developers/managers, and the City's strong network of social service agencies. The City's CDBG-funded annual Request For Proposals incentivizes such interagency partnerships.

These connections can make a major difference in the lives of low-income residents in public and private housing. A key is to assist those in public or private housing with the array of social services that the City offers, so that residents do not suffer silently in their own homes. The HHA's Self-Sufficiency program is one such example. Another example is the connection between HHA's elderly housing and the City's Council on Aging programming and transportation.

Sarah's Place (senior day habilitation) is another outlet that provides programming for some HHA Seniors and other elders in subsidized housing; they are a CDBG-funded sub-recipient again in PY21.

Getting a more relevant Section 3 Program off the ground would be another useful step with the HHA. A planned activity in PY21 is to work with MakeIT Haverhill on developing a pipeline of Section 3 qualified entities.

The City will be evaluating ways in which to make the plaza at Washington Square, which is mostly uneven cobblestone, more accommodating and welcoming for the HHA seniors who live in front of it. A reimagined plan for this central public space is likely needed. These plans were suspended during the Pandemic-- if Administrative funds are available under the CDBG cap, planning for this park project

could get underway over the next program year.

Discussion

It should be noted that the City seeks to increase economic and recreational use along and on the Merrimack River. While the Merrimack flows through Haverhill more than any other community on its journey to the Sea, it still remains somewhat hard to see, access or get onto the River.

The Chamber and the Greater Haverhill Foundation are leading coordinated efforts with the City's Harbor Commission to provide greater access to the Merrimack River, especially in Downtown Haverhill, to boaters and the public. This has been a complicated effort to remove obstructions in a river that needs some dredging but also hosts endangered species such as short-nose sturgeon in others. This group communicates with the Coast Guard and the U.S. Army Corps of Engineers, which oversees Haverhill's downtown flood wall, to resolve issues that prevent a tour boat(s) from traversing the River on a regular basis.

On another front, the City need to cultivate a community-wide service culture whereby the city's various social service agencies are encouraged, enlightened and empowered to refer families to various distinct resources offered through other agencies or entities. Instead of trying to address family poverty holistically and falling short, it is better for agencies to engage each other in providing specialized services that are in the best interest of the families in need.

The City is continuing its efforts to combat the deleterious effects associated with distressed vacant properties, which negatively affect property values and quality of life in neighborhoods. The City's ongoing (albeit reduced) partnership with the Attorney General's office, combined with the success of the City's Vacant Properties Registry and enhanced coordinated Code Enforcement Team efforts, is generating needed resources to deal with the complicated and time-consuming issue of vacant, abandoned and foreclosed properties. The City continues to implement Building Blocks software from Tolemi that provides predictive analysis for, and better tracking of, abandoned and distressed properties.

The City is seeking ways to support park projects outside of the CDBG Target Area, such as Gale Park, Riverside Park, Winnekenni Park and Plug Pond (which is undertaking a State Parklands Acquisitions and Renovations for Communities (PARC) grant. These facilities in eastern Haverhill can be linked into a contiguous greenbelt given the right planning and resources. Planning for protection and enhancement of this massive open space amenity is commencing.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Total Grant: **\$1,045,474**

Public Services _____ (\$156,821)

Administration + Planning _____ (\$198,593)

First-Time Homebuyer Assistance _____ (\$ 67,500)

Housing Rehabilitation _____ (\$272,760)

HRCCP _____ \$92,760

Annual Rebuilding Day _____ \$10,000

Rehab Administration _____ \$170,000

Public Improvements _____ (\$115,000)

Miscellaneous Projects _____ (\$114,800)

Demolition + Clearance _____ \$ 5,000

Code/Public Health Enforcement _____ \$109,800

Economic Development _____ (\$120,000)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- | | |
|--|---|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |

Annual Action Plan	126
2021	

4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	6,500
5. The amount of income from float-funded activities	0
Total Program Income:	6,500

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	87.00%

Discussion

The City determines its Low-Moderate Income percentages on an Annual basis.

NOTE: The COVID-19 Pandemic prompted the need for Urgent Need activities; no such Urgent Need activities are planned in Program Year 2021. However, the coronavirus is not over, and variant surges of the virus could affect these plans and mandate Urgent Need activities if conditions significantly worsen.

Attachments

Citizen Participation Comments



DOCUMENT 65-B

CITY OF HAVERHILL

In Municipal Council June 15 2021

ORDERED:

RESOLUTION OF THE CITY COUNCIL OF HAVERHILL,
MASSACHUSETTS, AUTHORIZING THE MAYOR TO SUBMIT THE
AMENDED CONSOLIDATED PLAN FOR THE COMMUNITY
DEVELOPMENT BLOCK GRANT PROGRAM, INCLUDING ALL
UNDERSTANDINGS AND ASSURANCES CONTAINED THEREIN.

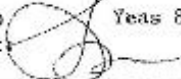
WHEREAS: the City of Haverhill is entitled to receive federal financial assistance
under the Housing and Community Development Act of 1974, as amended,
and

WHEREAS: to secure such financial assistance, it is necessary to file an annual
amendment to the Consolidated Plan, and

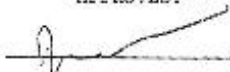
WHEREAS: the Housing and Community Development Act of 1974, as amended,
requires each municipality to give assurances with respect to Community
Development Block Grant funds.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The Mayor, as Chief Executive Officer, is hereby authorized as follows:
 - a. To file said amendment to the Consolidated Plan with the
U.S. Department of Housing and Urban Development on or before
August 1, 2021.
 - b. To serve as authorized representative of the City of Haverhill
in connection with said amended Consolidated Plan, and to
provide such additional information as may be required.
2. The Mayor, his designee, and City Solicitor, in their respective capacities,
are hereby authorized to sign all necessary documents for implementation
of the City's Community Development Block Grant program.
3. The Secretary of Housing and Urban Development be, and is hereby,
assured of full compliance by the City of Haverhill with the assurances
attached hereto and made part thereof.


ADOPTED Yeas 8, Abstain 1
Attest:  City Clerk.

APPROVED: June 18 2021

 Mayor

JUN 29 2021

A True Copy Attest


Acting City Clerk

WILLIAM PILLSBURY, JR.
DIRECTOR
TELEPHONE: 978-374-2344 EXT. 210
FAX: 978-374-2332



CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 204
FOUR STATE STREET
HAVERHILL, MA 01830-3542

May 24, 2021

Council President Melinda Barrett
Council Office - City Hall - Room 204
Haverhill, MA 01830

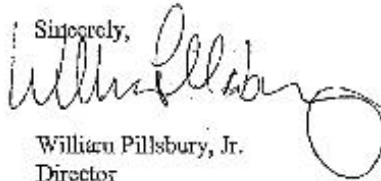
Re: Resolution authorizing the Mayor to submit the CDBG Application

Dear President Barrett:

I respectfully request that the City Council on Tuesday, June 15, 2021 approve the attached resolution authorizing the Mayor to submit the FY'2022 (Program Year 2021) Community Development Block Grant (CDBG) program for the City.

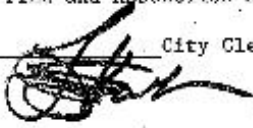
The resolution is attached and your positive action on this matter is requested. Thank you for your attention to this request.

Sincerely,


William Pillsbury, Jr.
Director

c: Mayor Fiorentini
Andrew K. Herlihy, Division Director
City Clerk

IN CITY COUNCIL: June 15 2021
PLACED ON FILE and RESOLUTION ADOPTED
Attest:


City Clerk

65-B



DOCUMENT 65-B

CITY OF HAVERHILL

In Municipal Council June 15 2021

ORDERED:

RESOLUTION OF THE CITY COUNCIL OF HAVERHILL, MASSACHUSETTS, AUTHORIZING THE MAYOR TO SUBMIT THE AMENDED CONSOLIDATED PLAN FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM, INCLUDING ALL UNDERSTANDINGS AND ASSURANCES CONTAINED THEREIN.

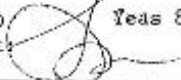
WHEREAS: the City of Haverhill is entitled to receive federal financial assistance under the Housing and Community Development Act of 1974, as amended, and

WHEREAS: to secure such financial assistance, it is necessary to file an annual amendment to the Consolidated Plan, and

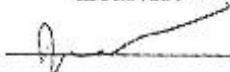
WHEREAS: the Housing and Community Development Act of 1974, as amended, requires each municipality to give assurances with respect to Community Development Block Grant funds.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The Mayor, as Chief Executive Officer, is hereby authorized as follows:
 - a. To file said amendment to the Consolidated Plan with the U.S. Department of Housing and Urban Development on or before August 1, 2021.
 - b. To serve as authorized representative of the City of Haverhill in connection with said amended Consolidated Plan, and to provide such additional information as may be required.
2. The Mayor, his designee, and City Solicitor, in their respective capacities, are hereby authorized to sign all necessary documents for implementation of the City's Community Development Block Grant program.
3. The Secretary of Housing and Urban Development be, and is hereby, assured of full compliance by the City of Haverhill with the assurances attached hereto and made part thereof.


ADOPTED Yeas 8, Abstain 1
Attest:  City Clerk

APPROVED: June 18 2021

 Mayor

JUN 29 2021

A True Copy Attest


Acting City Clerk

3
WILLIAM PILLSBURY, JR.
DIRECTOR
TELEPHONE: 938-5743 ext. 1100
FAX: 938-374353



CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 100
FOUR SUMMIT STREET
HAVERHILL, MA 01830-6942

May 24, 2021

Council President Melinda Barrett
Council Office - City Hall - Room 204
Haverhill, MA 01830

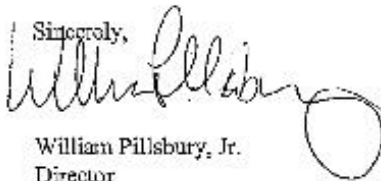
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Sincerely,

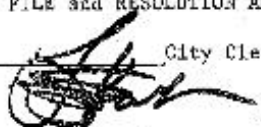


William Pillsbury, Jr.
Director

c: Mayor Fiorentini
Andrew K. Herlihy, Division Director
City Clerk

IN CITY COUNCIL: June 15 2021
PLACED ON FILE and RESOLUTION ADOPTED
Attest:

City Clerk





**PUBLIC HEARING
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning July 29, 2021, the public is invited to review and comment on the City of Haverhill's Program Year 2021 Annual Action Plan, which covers the period July 1, 2021 through June 30, 2022. A draft copy of the plan will be available in the Community Development Department office at City Hall, 4 Summer Street, Room 309, and also at the Haverhill Public Library. A public hearing on the plan was held Tuesday, June 15, 2021 at 7:00 p.m. in the City Council Chambers, City Hall, 4 Summer Street.

The anticipated amount of funds for the 2021-2022 program year will be approximately \$1,045,474. The City of Haverhill proposes the following for the 2020-2021 Annual Action Plan:

PUBLIC IMPROVEMENTS (\$115,000): Various public works and public accessibility projects, including benches, sidewalks, tree planting in the target area. This includes irrigation of Columbus Park, replacement of downtown tree boxes, tree planting at Kennedy Circle and Winter Street improvements.

PUBLIC SERVICES (\$156,821): Various social services.

HOUSING REHABILITATION (\$272,760): Housing code correction loans and architectural barriers removal. This includes administration of these activities and support for Rebuilding Together Greater Haverhill.

MISCELLANEOUS PROJECTS (\$114,800): Enhanced building health and safety code enforcement and demolition and clearance activities if needed.

ECONOMIC DEVELOPMENT (\$120,000): Economic development activities, including commercial facade improvement, microenterprise support through Make IT Haverhill and E for All, targeted business outreach, including Latino business outreach, and transportation assistance for low-moderate income individuals.

ADMINISTRATION & PLANNING (\$198,593): Salaries, expenses, fair housing, planning, surveys, professional consultants and Consolidated Plan Development.

FIRST-TIME HOME BUYER (\$67,500): Down Payment Assistance.

Activities must principally benefit low-moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to disabled individuals. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Tuesday, August 10, 2021 at 3:00 p.m.

THE EAGLE-TRIBUNE
THURSDAY, JULY 29, 2021

PUBLIC HEARING
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

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ADMINISTRATION & PLANNING (\$198,593): Salaries, expenses, fair housing, planning, surveys, professional consultants and Consolidated Plan Development.

FIRST-TIME HOME BUYER (\$67,500): Down Payment Assistance. Activities must principally benefit low/moderate income persons, African American and Black, or address an urgent need. The hearing room is accessible to disabled individuals. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Tuesday, August 10, 2021 at 5:00 p.m.
CT - 72521



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2341 V/TDD
FAX: 978-374-2337

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

Katie
Legal Ads
Eagle Tribune

Please publish the attached Legal Ad on Thursday, July 29, 2021.

Please bill this office. Please send bill to the City of Haverhill Community Development Department. If you have any questions, please contact me in Community Development at (978) 420-3723. Thank you for your attention to this matter,

AUTHORIZED:

Andrew K. Herlihy
Division Director

Attachment



WILLIAM PILSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 VTDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 305
FOUR SUMMER STREET
HAVERHILL, MA 01830-5543

NOTICE OF PUBLIC MEETING

January 14, 2021

The Community Affairs Advisory Board (CAAB) will be conducting a public meeting to review results from, and comment upon, the City's Program Year 2019 Consolidated Annual Performance Evaluation Report (CAPER), reviewing the period of July 1, 2019 through June 30, 2020 and extended through December 31, 2020.

This virtual meeting will be held on Wednesday, January 20, 2021 at 6:00 p.m. via Google Meets.

To join the video meeting, click this link: <https://meet.google.com/trs-mnwj-fyd>
Otherwise, to join by phone, dial +1 513-818-1458 and enter this PIN: 182 496 896#
To view more phone numbers, click this link: <https://tel.meet/trs-mnwj-fyd?qs=5>

Agenda

1. Roll Call
2. Presentation of Program Year 2019 (PY2019) Consolidated Annual Performance Evaluation Report (CAPER)
3. Public Comment/Questions
4. Preview Request for Proposals (RFP) and Schedule for Program Year 2021 Community Development Block Grant (CDBG) Annual Plan Public Services


Andrew K. Herlihy
Division Director

c. Mayor, City Clerk, CAAB Members

Due to the ongoing COVID-19 Pandemic, Governor Baker issued an Emergency Order temporarily suspending certain provisions of the Open Meeting Law, G.L. c. 30A sec. 20. Public bodies otherwise governed by the OML are temporarily relieved from the requirement that meetings be held in public places, open and physically accessible to the public, so long as measures are taken to ensure public access to the bodies' deliberations "through adequate, alternative means."



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5813

NOTICE OF PUBLIC MEETING

January 14, 2021

The Community Affairs Advisory Board (CAAB) will be conducting a public meeting to review results from, and comment upon, the City's Program Year 2019 Consolidated Annual Performance Evaluation Report (CAPER), reviewing the period of July 1, 2019 through June 30, 2020 and extended through December 31, 2020.

This virtual meeting will be held on Wednesday, January 20, 2021 at 6:00 p.m. via Google Meets.

To join the video meeting, click this link: <https://meet.google.com/tus-mnwj-fyd>
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Agenda:

1. Roll Call
2. Presentation of Program Year 2019 (PY2019) Consolidated Annual Performance Evaluation Report (CAPER)
3. Public Comment/Questions
4. Preview Request for Proposals (RFP) and Schedule for Program Year 2021 Community Development Block Grant (CDBG) Annual Plan Public Services


Andrew K. Hadley
Division Director

cc: Mayor, City Clerk, CAAB Members

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WILLIAM PILLSBURY, JR.,
DIRECTOR
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**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARING

April 28th, 2021

The Community Affairs Advisory Board (CAAB) will meet on Tuesday, May 11th at 6:00pm to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2021 Public Service proposals and discuss the amount awarded from CDBG for Year 47 (2021-2022) funding. The meeting will be held in Room 301, 4 Summer Street, Haverhill, MA 01830.


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

NOTICE OF PUBLIC HEARING

April 28th, 2021

The Community Affairs Advisory Board (CAAB) will meet on Tuesday, May 11th at 6:00pm to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2021 Public Service proposals and discuss the amount awarded from CDBG for Year 47 (2021-2022) funding. The meeting will be held in Room 301, 4 Summer Street, Haverhill, MA 01830.


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 23, 2021

SIGN IN SHEET		ORGANIZATION ADDRESS	PHONE	EMAIL
NAME				
JULIET SITHOLE-BERK		CAAB BOARD MEMBER		
SHEILA CALLAHAN		CAAB BOARD MEMBER		
HARTELL JOHNSON		CAAB BOARD MEMBER		
LOURDES LOPEZ		CAAB BOARD MEMBER		
SHARON SULLIVAN		CAAB BOARD MEMBER		
ANNE VLACK		CAAB BOARD MEMBER		
DARCY RANDALL		OPEN HEARTS MINISTRIES (SOCIAL OUTREACH PROGRAM)		
GRETCHEN ARNTZ		EMMAUS (MITCH'S PLACE EMERGENCY SHELTER)		
PAT DENNEHY, PAT GOULD		COMMUNITY ACTION (CAI DROP-IN CENTER)		
MARK SANBORN		COMMUNITY ACTION (HEATING ASSISTANCE)		

[illegible]

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 23, 2021

SIGN IN SHEET				
NAME	ORGANIZATION ADDRESS	PHONE	EMAIL	
JULIET SITHOLE-BURK	CAAB BOARD MEMBER			
SHEILA CALLAHAN	CAAB BOARD MEMBER			
HARTELL JOHNSON	CAAB BOARD MEMBER			
LOURDES LOPEZ	CAAB BOARD MEMBER			
SHARON SULLIVAN	CAAB BOARD MEMBER			
ANNE VLACK	CAAB BOARD MEMBER			
DARCY RANDALL	OPEN HEARTS MINISTRIES (SOCIAL OUTREACH PROGRAM)			
GRETCIEN ARNTZ	EMMAUS (MITCH'S PLACE EMERGENCY SHELTER)			
PAT DENNEHY, PAT GOULD	COMMUNITY ACTION (CAL DROP-IN CENTER)			
MARK SANBORN	COMMUNITY ACTION (HEATING ASSISTANCE)			

CITY OF HAVERHILL

COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING

TUESDAY, MARCH 23, 2021

SIGN IN SHEET

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 25, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
ROBIN DELNEGRO	CAAB BOARD MEMBER		
HARTELL JOHNSON	CAAB BOARD MEMBER		
WILLIAM LAPIERRE	CAAB BOARD MEMBER		
LOURDES LOPEZ	CAAB BOARD MEMBER		
SHARON SULLIVAN	CAAB BOARD MEMBER		
ANNE VLACK	CAAB BOARD MEMBER		
MARLENE YEO, LORI JANE SIMMER	SOMEBODY CARES NEW ENGLAND (YOUTH CENTER ON THE HILL)		
TRACY FULLER, ERIC MICHITSON	YMCA (YMCA JR. CELTICS ACADEMY)		
JENNIFER CONNOLLY, SHANNON O'NEILL	INTERNATIONAL INSTITUTE (REPLACEMENT OF WINDOWS AND DOORS)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 25, 2021

SIGN IN SHEET				
NAME	ORGANIZATION ADDRESS	PHONE	EMAIL	
JANET BEGIN	URBAN VILLAGE MONTESSORI (CHILDCARE EDUCATION)			
JOE FERGUSON, SHAY SULLIVAN	INNER CITY BOXING (YOUTH DEVELOPMENT)			
JESUS RUIZ	LEAVING THE STREETS MINISTRY (JOB PLACEMENT)			

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 25, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
ROBIN DELNEGRO	CAAB BOARD MEMBER		
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WILLIAM LAPIERRE	CAAB BOARD MEMBER		
LOURDES LOPEZ	CAAB BOARD MEMBER		
SHARON SULLIVAN	CAAB BOARD MEMBER		
ANNE VLACK	CAAB BOARD MEMBER		
MARLENE YEO, LORI JANE SIMMER	SOMEBODY CARES NEW ENGAND (YOUTH CENTER ON THE HILL)		
TRACY FULLER, ERIC MCHITSON	YMCA (YMCA JR. CELTICS ACADEMY)		
JENNIFER CONNOLLY, SHANNON O'NEIL	INTERNATIONAL INSTITUTE (REPLACEMENT OF WINDOWS AND DOORS)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 25, 2021

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JESUS RUIZ	LEAVING THE STRIPS MINISTRY (JOB PLACEMENT)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 30, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
JULIET SITHOLE-BERK	CAAB BOARD MEMBER		
SHEILA CALLAHAN	CAAB BOARD MEMBER		
ROBIN DELNEGRO	CAAB BOARD MEMBER		
HARTILL JOHNSON	CAAB BOARD MEMBER		
WILLIAM LAPIERRE	CAAB BOARD MEMBER		
LOURDES LOPZ	CAAB BOARD MEMBER		
SHARON SULLIVAN	CAAB BOARD MEMBER		
ANNE VLACK	CAAB BOARD MEMBER		
ERIC DARBY	ST.JAMES/ST.JOHN PARISHES OPEN HAND PANTRY		
IRENE KYRICO	ALL SAINTS FOOD PANTRY RESCUE/DOED 4/1/21		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 30, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
CHRIS AUSTEN, WILL VILAS NAVAS	UTEC, INC. (FOOD PANTRY) (WORKFORCE DEVELOPMENT)		
AMY ANWYL	SARAH'S PLACE ADULT HEALTH CENTER		
AMY SMITH-BODEN, CATHERINE MERCHANT	RUTH'S HOUSE (CLOTHING PROGRAM)		
LYNNANNE RIVERS	SALVATION ARMY (EMERGENCY SERVICES PROGRAM)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 30, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
JULIE SITHOLE-BERK	CAAB BOARD MEMBER		
SUELLA CALLAHAN	CAAB BOARD MEMBER		
ROBIN DELNEGRO	CAAB BOARD MEMBER		
HARTELL JOHNSON	CAAB BOARD MEMBER		
WILLIAM LAPERRRE	CAAB BOARD MEMBER		
LOURDES LOPEZ	CAAB BOARD MEMBER		
SHARON SULLIVAN	CAAB BOARD MEMBER		
ANNE VLACK	CAAB BOARD MEMBER		
ERIC DARDY	ST. JAMES/ST. JOHN PARISHES OPEN HAND PANTRY		
IRENE KYRICOS	ALL SAINTS FOOD PANTRY RESCUE 4/1/21		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MARCH 30, 2021

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CHRIS AUSTEN, WILL VILAS NAVAS	UTEC, INC. (FOOD PANTRY) (WORKFORCE DEVELOPMENT)		
AMY ANWYL	SARAH'S PLACE ADULT HEALTH CENTER		
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CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 1, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
SHEILA CALLAHAN	CAAB MEMBER		
HARTELL JOHNSON	CAAB MEMBER		
WILLIAM LAPIERRE	CAAB MEMBER		
LOURDES LOPEZ	CAAB MEMBER		
SHARON SULLIVAN	CAAB MEMBER		
ANNE VLACK	CAAB MEMBER		
IRENE KYRICOS	BETTERMENT OF ALL SAINTS FOOD PANTRY (ALL SAINTS FOOD PANTRY)		
ALEXANDER GUJTARR	YWCA HAV FACILITY RENOVATIONS (YWCA)		
LUIZ MARTINEZ	YWCA HAVERHILL FACILITY RENOVATIONS (YWCA)		
VINCENT DONOVAN	MT. WASHINGTON FAMILY ASSISTANCE (ST. VINCENT DE PAUL, ALL SAINTS CONFERENCE)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 1, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
PAUL MUZHTUTHEIT	CCMV BASIC NEEDS (CATHOLIC CHARITIES)		
KATELEEN MCGRATH FTIS	DIRECT HELP FOR PEOPLE IN NEED (ST. JAMES CONFERENCE OF THE SOCIETY OF SAINT VINCENT de PAUL)		
MARY HARRIS	PROJECT HOPE (HOPE N HANDS FOUNDATION)		
GEORGE K. WEBER	HAVERHILL LEGAL AID PROJECT (NORTHEAST LEGAL AID, INC.)		
JAVIER BRISFOL	FEEDING YOUTH IN HAVERHILL (BOYS & GIRLS CLUB)		
DEB PRYOR	MOTHER/CHILD FOOD & CLOTHING PROGRAM (PREGNANCY CARE CENTER)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 1, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
SHEILA CALLAHAN	CAAB MEMBER		
HARTELL JOHNSON	CAAB MEMBER		
WILLIAM LAPIERRE	CAAB MEMBER		
LOURDES LOPEZ	CAAB MEMBER		
SHARON SULLIVAN	CAAB MEMBER		
ANNE VLACK	CAAB MEMBER		
IRENE KYRICOS	BETTERMENT OF ALL SAINTS FOOD PANTRY (ALL SAINTS FOOD PANTRY)		
ALEXANDER GUITARR	YWCA HAV FACILITY RENOVATIONS (YWCA)		
LUIZ MARTINEZ	YWCA HAVERHILL FACILITY RENOVATIONS (YWCA)		
VINCENT DONOVAN	Mt. WASHINGTON FAMILY ASSISTANCE (ST. VINCENT DE PAUL, ALL SAINTS CONFERENCE)		

**CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 1, 2021**

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JAVIER BRISTOL	FEEDING YOUTH IN HAVERHILL (BOYS & GIRLS CLUB)		
DEB PRYOR	MOTHER/CHILD FOOD & CLOTHING PROGRAM (PREGNANCY CARE CENTER)		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MAY 11, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Bill Laffelle		508 542-0678	BK1522@comcast.net
Sharon Sweeney		978 373-4683	SDSully@hotmail.com
Wendy Brown		978 973-8037	marlene2grads@comcast.net
Sharon Sweeney		978 373-4683	SDSully@hotmail.com
Lourdes Lopez		978 590-4981	llopez@haverhill-ps.org
Juliet Sittler-Bell		978-766-8072	jsmub@comcast.net
Carol Head		978-372-6586	carolhead@yahoo.com
Robin Delve		978 360-8615	robin.delve@gmail.com

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
TUESDAY, MAY 11, 2021

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Bill Laffelle		508-542-0698	BK1522@comcast.net
Sharon Sweeney		978-373-4683	SDSully@hotmail.com
Melissa Grant		978-973-8037	Martinezgracesharon@gmail.com
Sharon Grant		978-372-9334	sharonhnead.com
Lourdes Lopez		978-590-4981	llopezchaverhill-PS.org
Juliet Sitnick-Bell		978-766-8072	jmsubbe@gmail.com
Carol Ward		978-322-6586	carolward@yodlee.com
ROBIN DELNEGGIO		978-360-8015	robindelneggio@gmail.com

CDBG- 0.07% increase

City of Haverhill 2021-2022

Community Development Block Program

Total Grant: \$1,045,474

Public Services (\$156,821)

See CA&B determinations

Administration + Planning (\$198,593)

See attached

First-Time Homebuyer Assistance (\$ 67,500)

5 x \$7,500; 5 x \$6,000

Housing Rehabilitation (\$272,760)

HRCCP \$ 92,760

Annual Rebuilding Day \$ 10,000

Rehab Administration \$170,000

-Rehab Salaries -\$122,500

-Rehab Admin Costs -\$ 47,500

Public Improvements (\$115,000)

-Winter Street CDC ADA Ramp \$ 40,000

-Franklin Street Sidewalks \$ 15,000

-Groveland Street Sidewalks (west of Savage St.)

Kennedy Circle (HHA) Tree Planting \$ 54,000

-Columbus Park Irrigation/Upgrades \$ 6,000

Miscellaneous Projects (\$114,800)

Demolition + Clearance \$ 5,000

Code/Public Health Enforcement \$109,800

Economic Development (\$120,000)

Facade Improvement Program \$ 25,000

Mt. Washington Maker Space \$ 12,500

Miscellaneous Transportation/Job Access Assistance \$ 22,500

Economic Development Assistant \$ 30,000

Latino Business Outreach Specialist (p/t) \$ 25,000

Entrepreneurial Support (E for All) \$ 5,000



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

DRAFT

Program Year 2021 City of Haverhill Community Development Block Grant Budget Plan

DRAFT

For Public Comment:

Send responses to

Community Development Department

Haverhill City Hall Room #309

4 Summer Street

Haverhill, MA 01830

978-374-2344- phone

978-374-2332- fax

Or to:


aherlihy@cityofhaverhill.com

Grantee SF-424's and Certification(s)

OMB Number: 4343-0034
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424	
<div> <div> * 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application </div> <div> * 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision </div> <div> * If Revision, select appropriate item(s): <input type="checkbox"/> Other (Specify): </div> </div>	
<div> * 3. Date Received: 8/12/2021 </div> <div> 4. Applicant Identification: </div>	
<div> 5a. Federal Entry Identifier: MA0251020 </div> <div> 5b. Federal Award Identifier: B21MC250010 </div>	
State Use Only: <div> 6. Date Received by State: </div> <div> 7. State Application Identifier: </div>	
8. APPLICANT INFORMATION:	
* a. Legal Name: City of Haverhill, Massachusetts	
<div> * b. Employer/Employee Identification Number (EIN/TIN): 046001392 </div> <div> * c. Organizational DUNS: 7839531100000 </div>	
d. Address:	
<div> * Street 1: 4 Summer Street </div> <div> Street 2: Room 309 </div> <div> * City: Haverhill </div> <div> County/Parish: </div> <div> * State: MA: Massachusetts </div> <div> Province: </div> <div> * Country: USA: UNITED STATES </div> <div> * Zip / Postal Code: 01830-5843 </div>	
e. Organizational Unit:	
<div> Department Name: Community Development </div> <div> Division Name: Essex County </div>	
f. Name and contact information of person to be contacted on matters involving this application:	
<div> Prefix: Mr. </div> <div> * First Name: William </div> <div> Middle Name: </div> <div> * Last Name: Pillsbury </div> <div> Suffix: Jr. </div> <div> Title: Community Development Director </div> <div> Organizational Affiliation: </div> <div> * Telephone Number: 978-374-2344 </div> <div> Fax Number: 978-374-2132 </div> <div> * Email: wpillsbury@cityofhaverhill.com </div>	

Application for Federal Assistance SF-424		
* 9. Type of Applicant 1: Select Applicant Type:		
C: City or Township Government		
Type of Applicant 2: Select Applicant Type:		
Type of Applicant 3: Select Applicant Type:		
* Other (specify):		
* 10. Name of Federal Agency:		
United States Department of Housing and Urban Development		
11. Catalog of Federal Domestic Assistance Number:		
CFDA Title:		
* 12. Funding Opportunity Number:		
14-218		
* Title:		
COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM		
13. Competition Identification Number:		
Title:		
14. Areas Affected by Project (Cities, Counties, States, etc.):		
	Add Attachment	Delete Attachment
		View Attachment
* 15. Descriptive Title of Applicant's Project:		
HOUSING REHABILITATION, PUBLIC SERVICES TO LOW-MODERATE INCOME RESIDENTS, PUBLIC IMPROVEMENTS, ENHANCED CODE ENFORCEMENT, ASSISTANCE TO FIRST-TIME HOMEBUYERS, ECONOMIC DEVELOPMENT		
Attach supporting documents as specified in agency instructions.		
Add Attachments	Delete Attachments	View Attachments

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant: MA-003	* b. Program/Project: MA-003
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
17. Proposed Project:	
* a. Start Date: 7/1/21	* b. End Date: 6/30/22
18. Estimated Funding (\$):	
* a. Federal:	1,065,474
* b. Applicant:	
* c. State:	
* d. Local:	
* e. Other:	
* f. Program Income:	95,000
* g. TOTAL:	1,140,474
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process? <input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/> . <input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review. <input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes", provide explanation and attach <input type="text"/> <input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>	
21. "By signing this application, I certify (1) to the statements contained in the list of certifications" and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 28, Section 1001) <input checked="" type="checkbox"/> ** I AGREE	
** The list of certifications and assurances, or an Internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
Authorized Representative:	
Prefix: MR.	* First Name: JAMES
Middle Name: J.	
* Last Name: FIORENTINI	
Suffix: <input type="text"/>	
* Title: MAYOR	
* Telephone Number: 978-374-2300	* Fax Number: 978-374-2332
* Email: MAYOR@CITYOFHAVERHILL.COM	
* Signature of Authorized Representative: 	* Date Signed: 7/29/21

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

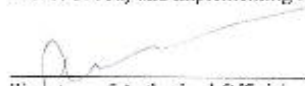
Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-J.J.L., "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701a) and implementing regulations at 24 CFR Part 75.


Signature of Authorized Official

7/26/2021
Date

JAMES J. FIORENTINI
MAYOR
Title

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) 2021, 2022 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

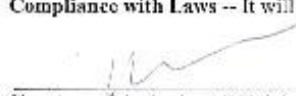
Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.



Signature of Authorized Official
JAMES J. FIORENTINI

7/26/2021

Date

MAYOR

Title

OPTIONAL Community Development Block Grant Certification

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature of Authorized Official

Date

Title

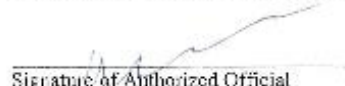
Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;



Signature of Authorized Official
JAMES J. FIORENTINI

7/26/2021

Date

MAYOR

Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy -- The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Signature of Authorized Official

Date

Title

Housing Opportunities for Persons With AIDS Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature of Authorized Official

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.