



# Haverhill

License Commission, Room 118  
Phone: 978-420-3630 Fax: 978-373-8490  
nflynn@haverhillma.gov

## LICENSE COMMISSION MINUTES Thursday January 8, 2026, at 6 PM – Room 301 Virtual and In-Person Meeting

*Attending: Chairperson Laura Angus, Commissioner Linda Koutoulas, Commissioner Patrick Driscoll, and  
License Commission Clerk Nicholas K. Flynn*

1. PLEDGE OF ALLEGIANCE
2. APPROVAL OF THE MINUTES

### 2.1 Approval of the minutes of the December 4, 2025 meeting

*Motion:* Commissioner Koutoulas motions to approve the minutes from the December 4, 2025 meeting.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

3. CONTINUED BUSINESS
4. MISCELLANEOUS APPLICATIONS/REQUESTS
5. ONE DAY APPLICATIONS
6. ENTERTAINMENT APPLICATIONS

### 6.1 Jessica LeBoeuf, Proposed Manager

Mac Daddies & a Little More LLC  
d/b/a Mac Daddies & a Little More  
75 South Main Street

**-Application for new Entertainment license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM for Dancing (by patrons only), D.J., Instrumental Music, Jukebox, Karaoke, Music – Amplified, Sporting Event, Television, Comedy Show – 1 Comedian, Performance (includes live bands) – 3 Performers/Instruments, 1 Vocalist**

**-Has Police Department and Entertainment Zoning approval**

Items 6.1, 7.1, and 9.1 were all heard together. Motions were made separately.

Jessica LeBoeuf, proposed manager, and Atty. Tim Connors, representing Mac Daddies & a Little More LLC, were present for these applications. Chairperson Angus asked Ms. LeBoeuf about their experience in the business. Ms. LeBoeuf said she has been in the restaurant business for over 20 years, having spent most of that time at the former Uno Pizzeria & Grill in Haverhill as a server, bartender, and shift supervisor,



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and now has her own business with Mac Daddies & a Little More. Atty. Connors and Ms. LeBoeuf explained that the business originated on 741 South Main St as a quick-service type of restaurant, before they had the opportunity to move over to 75 South Main St at the former Big Dawg's Eatery location. Atty. Connors stated that they have been in business for about two years and transitioned to 75 South Main St "since November without issue and their business is doing very well." He added that they were operating under the current owner's Liquor License and that Ms. LeBoeuf's fiancé, David Jackson, was absent from the meeting as he was currently at the business but had over 35 years of restaurant experience. The attorney concluded by stating the business was looking to get full licenses in its name, has been serving alcohol since November without issue, that they are a "restaurant first, bar second," and that Ms. LeBoeuf and staff are TIPS certified.

Commissioner Koutoulas inquired if the business was currently serving alcohol and if staff were currently employed by the current owner, Robert Lapierre. Ms. LeBoeuf asked if the Commissioner was referring to the previous staff from Big Dawg's Eatery. Chairperson Angus verified that they were operating under Mr. Lapierre's licenses, and the applicant party confirmed so. The Chairperson then asked if Mr. Lapierre was still present on the premises and Ms. LeBoeuf replied they were working under him. The Chairperson clarified that this was not what she asked and asked if he was physically on location. Ms. LeBoeuf replied that he was, though not every day. The Chairperson expressed her concern that the Commission could not issue a liquor license to a location that is already licensed but said that the City Solicitor had advised that the Commission could approve the application "subject to the immediate surrender of the license from Mr. Lapierre upon approval by the ABCC." Atty. Connors replied that he had not had the opportunity to inquire about Mr. Lapierre but that it was his understanding that this was the applying party's intention. Chairperson Angus remarked that generally an applicant would go through a Transfer application with this type of situation. The attorney agreed that it was unusual and would have "done things differently" if he had been solicited sooner, but that he appreciates the Commission working with his client. The Chairperson expressed her concern that the Commission should not even be approving a new license application but could under the aforementioned stipulation. Commissioner Koutoulas noted that there were a number of documents outstanding and inquired about their status. Attorney Connors said he had only heard a few and asked if the Commission had the Abutters' Notification Affidavit. Clerk Flynn clarified that the affidavit was submitted and that the "final requirements" referred to the requirement of the applicant party to submit their signed green cards from their certified mail, once they had received them back. Chairperson Angus added that she would like



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a copy of the business' NOV bank statement as the statements they received were from August-October and Ms. LeBoeuf agreed. Commissioner Koutoulas asked if they had scheduled their 304 Occupancy. Chairperson Angus clarified that this was the business occupancy for their liquor license, and they would need to apply for their own once their application was approved and they no longer operated under Mr. Lapierre's license. Commissioner Koutoulas added that all outstanding documents would need to be provided before the license could be issued if/when approved, such as the Liquor Liability and Workers' Compensation insurances. Ms. LeBoeuf asked Clerk Flynn if he didn't already have these – Clerk Flynn replied that the Workers' Compensation insurance was submitted after he had posted the meeting agenda, but that the affidavit was "still coming." Ms. LeBoeuf said they did have Liquor Liability and asked if Clerk Flynn had a copy. Clerk Flynn replied he did not have a copy of insurance under Mac Daddies & a Little More's name, but had an insurance policy under Big Dawg's Eatery, LLC's name.

Regarding the Entertainment license, Chairperson Angus advised Ms. LeBoeuf that any performers would count against their occupancy number. Regarding the bank statements, Atty. Connors stated he could submit their NOV & DEC bank statements.

*Motion:* Commissioner Koutoulas motions to approve the new Entertainment license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM for Dancing (by patrons only), D.J., Instrumental Music, Jukebox, Karaoke, Music – Amplified, Sporting Event, Television, Comedy Show – 1 Comedian, Performance (includes live bands) – 3 Performers/Instruments, 1 Vocalist.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## 6.2 Matthew L Holbrook, Proposed Manager

Haverhill D&D, LLC

d/b/a The Hill Downtown Tavern

35 Washington Street

**-Application for transfer of Entertainment license from G's LLC for Saturday-Thursday 8AM-1AM & Friday 8AM-2AM for Amplifiers, Dancing (by patrons only), D.J., Instrumental Music, Jukebox, Karaoke, Movies, Music – Amplified, Radio, Television, Comedy Show – 4 Comedians, Performance (includes live bands) – 4 Performers/Instruments, 6 Vocalists**

**-Has Police Department and Entertainment Zoning approval**



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Items 6.2, 7.2, and 9.2 were all heard together. Motions were made separately.

Atty. Bryan Chase, representing Haverhill D&D LLC, Dana Pignato, LLC co-owner, and Matthew Holbrook, proposed manager, were present for these applications. Atty. Chase stated that G's was well established in the neighborhood and remarked that its owners were in the audience. He explained that Haverhill D&D LLC had purchased all assets and adopted its staff under Mr. Holbrook's management, who has been a bartender for 7 years and was TIPS certified. The attorney stated that G's LLC had a clean record and that his clients were only looking to change the name of the business. He invited the Commission to ask Mr. Holbrook or Mr. Pignato any questions and stated that Mr. Pignato and his business partner had a combined 70+ years of experience in the industry.

Chairperson Angus advised that any performers would count against the business' occupancy number, and asked that all Entertainment conclude a half-hour before closing due to the business' downtown location. Commissioner Driscoll remarked that G's LLC had applied to include "Drag Show" on their Entertainment license and asked if the Commission should not include this as well for the transfer party. Clerk Flynn interjected to advise that the City Clerk had recently revised the "Performance" category to include drag show performances, and that any licensees approved for Performance would be approved to host drag shows. Chairperson Angus commented that Mr. Holbrook must "know the routine" about regulations given his experience.

*Motion:* Commissioner Driscoll motions to approve the new Entertainment license for Monday-Thursday & Saturday 8AM-12:30AM, Friday 8AM-1:30AM, and Sunday 10AM-12:30AM for Amplifiers, Dancing (by patrons only), D.J., Instrumental Music, Jukebox, Karaoke, Movies, Music – Amplified, Radio, Television, Comedy Show – 4 Comedians, Performance (includes live bands) – 4 Performers/Instruments, 6 Vocalists.

*Second:* Commissioner Koutoulas seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.



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## 6.3 Sharbel Azzi, Manager

77 Washington St Restaurant, Inc.

d/b/a The Reserve Steakhouse, Vault 77 Lounge, The Exchange Events

77 Washington Street

**-Application for Amendment of Entertainment license to add Dancing (by patrons only), Instrumental Music, Karaoke, Radio, Sporting Event, Comedy Show – 1 Comedian, Performance (includes live bands) – 1 Performer/Instrument, 1 Vocalist**

**-Has Police Department and Entertainment Zoning approval**

Sharbel Azzi, manager, was present for this application. Mr. Azzi asked if it would be possible to update the number of Performers and Vocalists to 4 total. Commissioner Driscoll asked what the applicants from 6.2 had requested, and Chairperson Angus said they had been approved for 4 Performers and 6 Vocalists. Commissioner Koutoulas asked if they should do the same for Mr. Azzi and he agreed. Chairperson Angus reminded the manager that all entertainers counted against his occupancy. The Chairperson then asked if business was going well, and the manager said it was.

*Motion:* Commissioner Koutoulas motions to approve the Entertainment license Amendment to add Dancing (by patrons only), Instrumental Music, Karaoke, Radio, Sporting Event, Comedy Show – 1 Comedian, Performance (includes live bands) – 4 Performers/Instruments, 6 Vocalists.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## 7. COMMON VICTUALLER APPLICATIONS

### 7.1 Jessica LeBoeuf, Proposed Manager

Mac Daddies & a Little More LLC

d/b/a Mac Daddies & a Little More

75 South Main Street

**-Application for new Common Victualler license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM**

**-Pending 304 Occupancy and Workers' Compensation Insurance +Affidavit**

Items 6.1, 7.1, and 9.1 were all heard together. See Item 6.1.



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*Motion:* Commissioner Koutoulas motions to approve the new Common Victualler license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM – pending 304 Occupancy and the Workers' Compensation Insurance Affidavit.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## 7.2 Matthew L Holbrook, Proposed Manager

**Haverhill D&D, LLC**

**d/b/a The Hill Downtown Tavern**

**35 Washington Street**

**-Application for transfer of Common Victualler license from G's LLC for Saturday-Thursday 8AM-1AM & Friday 8AM-2AM**

**-Pending 304 Occupancy**

Items 6.2, 7.2, and 9.2 were all heard together. See Item 6.2.

*Motion:* Commissioner Driscoll motions to approve the new Common Victualler license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM, pending 304 Occupancy.

*Second:* Commissioner Koutoulas seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## 7.3 Maria Carrasquillo, Manager

**110 Grill 1165 Haverhill LLC**

**d/b/a 110 Grill**

**1175 Main St**

**-Application for Amendment of Common Victualler license – Change of Hours on Friday from 8AM-2AM to 8AM-1AM and Sunday from 12PM-1AM to 10AM-1AM**

Items 7.3 & 9.3 were heard together. Motions were made separately.

Maria Carrasquillo, manager, was present for these applications. The manager explained that the business normally opens at 11:30AM daily but occasionally hosted brunch and needed the 10AM start time on Sundays for this. Chairperson Angus said she figured it was for brunch. No further comments or questions.



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*Motion:* Commissioner Driscoll motions to approve the Change of Hours amendment for Friday 8AM-1AM and Sunday 10AM-1AM.

*Second:* Commissioner Koutoulas seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## **7.4 Carlos Rivera, Proposed Manager**

**MA-HH Plaistow Rd Burgers, LLC**

**d/b/a Five Guys Burgers and Fries**

**89 Plaistow Road**

**-Application for Amendment of Common Victualler license – Change of Manager from James Flaherty to Carlos Rivera**

Although no one appeared on behalf of the business, the Commission found the application to be in order and had no concerns as it was not a Liquor License.

*Motion:* Commissioner Koutoulas motions to approve the Change of Manager amendment to Carlos Rivera.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## **8. OUTDOOR DINING APPLICATIONS**

### **9. ALCOHOL/ABCC APPLICATIONS**

#### **9.1 Jessica LeBoeuf, Proposed Manager**

**Mac Daddies & a Little More LLC**

**d/b/a Mac Daddies & a Little More**

**75 South Main Street**

**-Application for new §12 Restaurant All-Alcoholic Beverages license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM**

**-Pending ABCC approval**

**-Pending 304 Occupancy, Liquor Liability Insurance, Workers' Compensation Insurance +Affidavit, Safe Service of Alcohol certificate(s), and final requirements of Abutters Notification Affidavit**

Items 6.1, 7.1, and 9.1 were all heard together. See Item 6.1.



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*Motion:* Commissioner Koutoulas motions to approve the new §12 Restaurant All-Alcoholic Beverages license for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM, contingent upon the current license(s) held by Big Dawg's Eatery, LLC being surrendered to the City Clerk's office in exchange for the new license(s) – pending NOV and DEC bank statements, ABCC approval, Liquor Liability Insurance, the Workers' Compensation Insurance Affidavit, Safe Service of Alcohol certificate(s), and final requirements of Abutters Notification Affidavit.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## 9.2 Matthew L Holbrook, Proposed Manager

**Haverhill D&D, LLC**

**d/b/a The Hill Downtown Tavern**

**35 Washington Street**

**-Application for transfer of §12 Restaurant All-Alcoholic Beverages license from G's LLC, 35 Washington St, for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM**

**-Pending ABCC approval**

**-Pending DUA Certificate and 304 Occupancy**

Items 6.2, 7.2, and 9.2 were all heard together. See Item 6.2.

*Motion:* Commissioner Driscoll motions to approve the §12 Restaurant All-Alcoholic Beverages license transfer for Monday-Thursday & Saturday 8AM-1AM, Friday 8AM-2AM, and Sunday 10AM-1AM – pending DUA Certificate, ABCC approval, and 304 Occupancy.

*Second:* Commissioner Koutoulas seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

## 9.3 Maria Carrasquillo, Manager

**110 Grill 1165 Haverhill LLC**

**d/b/a 110 Grill**

**1175 Main St**

**-Application for Change of Hours on Friday from 8AM-2AM to 8AM-1AM and Sunday from 12PM-1AM to 10AM-1AM**

**-Pending ABCC approval**



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Items 7.3 & 9.3 were heard together. See Item 7.3.

*Motion:* Commissioner Driscoll motions to approve the Change of Hours amendment for Friday 8AM-1AM and Sunday 10AM-1AM, pending ABCC approval.

*Second:* Commissioner Koutoulas seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.

- 10. MOTOR VEHICLE APPLICATIONS**
- 11. CARRY IN LICENSE APPLICATIONS**
- 12. ITEM FOR DISCUSSION**
- 13. SHOW CAUSE HEARING**
- 14. COMMUNICATIONS**
- 15. OTHER BUSINESS**

## **15.1 Discussion on potential revision of new TIPS regulations established on June 5, 2025**

Chairperson Angus mentioned she had previously read an email from Commissioner Koutoulas regarding this matter and found the proposed amendment to be reasonable. She added that they did not want to hurt downtown businesses but ensure they receive proper training, and that it was a “useful tool” for businesses summoned before the Commission for “other matters.”

Commissioner Koutoulas summarized the proposal: new license-holders and new Managers on Record would be required to follow the new regulations (i.e. in-person or approved, monitored online training), but any business that currently had no issues and was not on probation would be allowed to use the online, nonmonitored TIPS course. However, if there were to be a “subsequent violation” for any business, they would then be forced to recertify following the requirements of the new regulations. If such a business were in good standing in the future, they would be allowed to return to the unmonitored online training. Commissioner Driscoll commented that this was “comprehensive and fair”.

*Motion:* Commissioner Koutoulas motions to amend the new TIPS regulations as stated above.

*Second:* Commissioner Driscoll seconded.

*Vote:* 3-0-0 vote unanimous, motion passed.



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## 16. ADJOURNMENT

*Motion:* Commissioner Driscoll motions to adjourn.

*Second:* Commissioner Koutoulas seconded.

*Vote:* 3-0-0 vote unanimous, meeting adjourned at 6:30PM.

**No Public Comment.**

**Respectfully submitted,**

**Nicholas K. Flynn**

**Haverhill License Commission Clerk**