

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Program Year 2026 constitutes the second year of the City's five-year Consolidated Plan period, and the third under the Haverhill's first female Mayor, Melinda Barrett.

As this Plan was being developed, the City was grappling with a major, multi-alarm April 28th fire at the historic former Pentucket Mills complex on Stevens Street in the heart of the Community Development Block Grant (CDBG) Target Area. This arson disaster affected local residents of this low-moderate income area and hurt some neighboring businesses. The fire ruined pending plans for a large mixed-use mixed-income housing utilizing federal and state historic rehabilitation tax credits. Most significantly, this project created an environmental hazard at this large brownfield site, threatening to pollute the air as well as the Little River at the site and in turn the Merrimack River. This situation also incurred a large financial liability for the City of at least \$3-to-\$5 million, hampering the ability of the City to commit resources to other unmet needs and Plan goals. The resulting fiscal strain will affect the accomplishments of Program Year 2026. The possibility of a HUD Section 108 loan for this situation is being evaluated.

Despite a wave of construction from previously delayed approved projects, the supply of housing remains insufficient, and market forces have driven the cost of housing and homeownership out of reach of too many residents. Many residents are now housing constrained, with more than 51% or renters spending more than 30% of their income on housing. The housing crisis creates a host of problems that this Plan seeks to address-- homelessness; demand for non-housing necessities; need for better job and economic opportunities closer to home; quality recreational outlets in neighborhoods, etc.

Housing increases continue to wipe out actual gains in household incomes. Higher energy costs will further constrain budgets for low-income households who are forced to choose between heat/cooling, gasoline, food or other necessities, adding further strain onto the city's stressed social safety net.

Climate change is a condition that requires ever-increasing attention and disaster planning focus, such as the need for emergency generators at critical social safety net facilities, or the need to repair homes damaged by bad weather. More intense rainstorms and other weather events can overwhelm or even damage aging City infrastructure, as seen with a major June, 2026 wastewater pipe rupture which released millions of gallons of untreated sewage into the Merrimack River that closed beaches and clam flats downriver.

Haverhill's unemployment rate remains low, but the job market is uncertain, especially with the effects of Artificial Intelligence [AI] already being felt. Demand for English language, financial literacy and digital equity training remains quite high, especially in the Target Area. A successful AI Summit in June 2026 is a positive first step for the City and the School Department to get ahead of the AI curve.

Post-Pandemic mental illness, opioid abuse and behavioral issues among youth and adults continue to require focus and dedicated resources. A rise in hoarding is affecting housing rehabilitation and deleading efforts as a by-product of these dynamics.

This Plan for the City's Community Development Block Grant (CDBG) was the subject of constant revision. A great deal of community input went into the development of this Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The Program Year 2026 Annual Action Plan follows the Goals and Objectives of the 5-Year 2025-2029 Consolidated Plan, which are as follows:

- Maintain Housing Stock
- Provide Shelter and Services for Homeless
- Provide Non-Housing Necessities
- Promote Neighborhood-Based Economic Development
- Stabilize Neighborhoods and Increase Owner-Occupancy

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Community Development Block Grant (CDBG) schedule for the prior year was severely affected by Congressional budgeting delays, as Program Year 2025 was not approved by Congress until March 15,

2025, as opposed to the normal October 1, 2024 start date. A new administration took office, and, as a result of much turmoil, funding uncertainty, legal challenges and budget cuts, the City did not really commence Program Year 2025 in earnest until January 1, 2026.

Congress again missed the October 1, 2025 deadline, but did eventually pass an Omnibus Budget for Fiscal Year 2026 for Housing and Urban Development in late January, 2026 after the longest Federal Government Shutdown on record in October-early November 2025. Nevertheless, Program Year 2025 should be a relatively successful CDBG program year, with many goals expected to be met.

Program Year 2026 (PY26) is the first budget since the coronavirus pandemic that will have no extra CDBG funds through the Coronavirus Assistance, Relief and Economic Security (CARES) Act or CDBG-CV1 and CDBG-CV3 to count on. All 100% of these funds have been expended.

The PY26 budget complies with a 15% capped figure for Public Service activities, but the 20% Administrative budget assumes at least some small extra allowance due to anticipated Program Income (PI) this upcoming year. One of the major budgetary changes is the drop-off in PI from a record haul in Program Year 2024 to a much more modest PI result in Program Year 2025 (also due to the contracted Program Year 2025 timeline).

Certain recurring activities (especially in Housing Rehabilitation and Economic Development) reveal funding reductions in PY26 due to unspent funds from prior years, largely due to the need to expend over \$410,000 in Program Income from PY24. These PY26 figures do not reflect any sort of budgetary de-prioritization, but a way to spread money evenly across these program years.

The City remains ahead in terms of its CDBG Timeliness Test, with well less than 1.5 times its annual CDBG allocation unspent as of May 2, 2026.

So far, the City is essentially on track with its overall performance towards its 5-Year 2025-2029 Consolidated Plan goals after just one year.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The public participation process is actually an organic product after months of outreach, information gathering, meetings, data analysis--and most importantly--listening, through conversations by the City's Community Development Department and other City officials.

The process officially begins early in the calendar year.

All current CDBG sub-recipients are routinely asked if they are seeing any trends, issues or concerns of which the City should be aware. Every year different issues and phenomena emerge and take shape, such as a focus on youth mental health concerns, challenges with meals programs and food insecurity, for example. On-site subrecipient monitoring visits to CDBG-funded subrecipients are also conducted at least annually. This represents an opportunity for Community Development staff to see first-hand community needs and hear of trends and issues that often emerge during these visits.

Throughout the year, civic groups such as the Merrimack Valley Planning Commission's (MVPC) Comprehensive Economic Development Strategy (CEDS) Committee, Greater Haverhill Chamber of Commerce, Team Haverhill, clergy groups, and civic partnerships such as the Interfaith Network of Compassion (INC) frequently offer their comments about the direction of the City's community development plans and strategies sometimes generally, and often times specifically.

The City relies on the viewpoints expressed by its Community Affairs Advisory Board (CAAB) through a series of public meetings. The CAAB is a very diverse board, historically the most diverse in City government. The CAAB is comprised of mainly Target Area residents who are familiar with the work of non-profits addressing poverty as well as the needs of their low-to-moderate income neighbors. CAAB feedback is very useful in setting the parameters and priorities for each year's entire Annual Plan, not just the 15% Public Services share. The City conducted its Public Service Request for Proposals (RFP) hearings in person with call-in availability. RFP applications were ranked by CAAB members independently at home yet exhibited many similarities as an aggregated group overall. Combined with input from aforementioned civic groups, it could be stated a consensus revealed that the Mount Washington neighborhood had a special focus, as well as the prescient issues of rising rents, homelessness, food insecurity, preventing gang involvement violence and combatting substance abuse. The CAAB was able to make its final budget deliberations in very early June.

While exclusively CDBG-dedicated public outreach sessions are relatively few in number and not well-attended, overall, the number of public input sessions that provided feedback to this Plan is sufficient. Finally, elected and city officials are solicited for their input. A formal City Council hearing was held on June 2, 2026 to present the elements, justification and goals of the City's Annual Action Plan. Councilors were largely in agreement with the general direction of the City's CDBG program.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

There were only a few comments associated with the development of the Program Year 2026 Annual Action Plan, mostly around federal funding concerns and newly-proposed federal conditions that were threatened but have been held up in ongoing federal litigation. A few agencies expressed concern about a reduced awarded amount of CDBG funding. A notable number of non-profits elected not to apply for CDBG funds out of possible concerns of the legal status of some of their clients given the pending federal litigation.

There were comments about support for additional funding for childcare through CDBG, as well as support for the Washington Square pedestrian plaza resurfacing and renovation project.

6. Summary of comments or views not accepted and the reasons for not accepting them

A couple of projects and an couple of Public Service applicants were not funded. Two CDBG Public Service applications were not approved for funding-- Bethany Community Services' Serving Seniors Meals program and the 411 Cares program. There were concerns about administrative overhead at Bethany and administrative fiscal capacity and controls at 411 Cares. The City will provide technical capacity to both organizations and seek additional outside funding for their programs and agencies.

Plans for an Essex Street makeover and other Public Improvement projects were shelved for this year due to funding limitations. The other rejected plans at this point dealt with possible CDBG response to the catastrophic Stevens Street fire mill and the resulting removal of contaminated material.

The increased Demolition line budget was sought by the Fire Department and Inspectional Services Department to be even higher, in order to tackle even more properties. However, \$30,000 was all that could be budgeted given budgetary pressures and parameters.

There were almost no other comments in relation to the Public Ad and WHAV news blog about the Program Year 2026 Annual Plan.

7. Summary

Much of the focus for the upcoming Program Year (PY2026), *revolves around providing opportunity.*

Improving the housing stock of Haverhill's urban neighborhoods remains the top priority of the City's CDBG funds and of this Annual Plan. Housing Rehab is the largest budget item in this Plan (\$631,000 from all sources including rehab administration), in keeping with this prioritization of safe, decent housing. Due to hoarding, an epidemic of illegal units, inflation and prior inferior work undertaken without permits, many housing rehab projects are costlier and more complex than ever. Eliminating lead-based paint is an enhanced housing rehabilitation priority based on HUD prioritization. The City is now implementing a large Lead Hazards Control Capacity Grant from HUD, with the existing CDBG housing rehabilitation program (Housing Rehabilitation and Code Correction Program) serving as a critical source of match over the next three (3) years. PY2026 should witness the greatest number of Haverhill units being de-leaded in City history.

While improved, there is still a need to increase Labor Participation, and to promote small business growth in urban neighborhoods and not just downtown. Likewise, there is a need to connect these urban neighborhood residents with economic opportunities found in other parts of the city and region (i.e. business parks desperately seeking workers). An effort to bring in outside companies and private investment into Haverhill is also well underway, hoping to build off the momentum from an early June,

2026 Economic Development forum hosted by the City's Economic Development Task Force (including the Community Development Department). In particular, advanced manufacturing, cold storage and green tech companies are being targeted for recruitment.

One challenge will be sustaining the focus and momentum the expired Working Cities Challenge grant from the Federal Reserve generated to improve economic outcomes for residents of the Mount Washington neighborhood. This area comprises statistically the most impoverished census blocks in the city and is a designated Opportunity Zone.

Likewise, there is a pending effort to expand the Opportunity Zone designation to more of Downtown and the 2601 Census Tract extending into the Lower Acre.

Public Improvements through CDBG will be focused and concentrated on demonstrable improvements Downtown. Increased Chapter 90 allocations, Shared Streets grants and Complete Streets bonus funds, along with a final massive influx of American Rescue Plan (ARP) funds will be used for Public Improvements and major sidewalk improvements, with CDBG funds playing only a leveraging role. The other Public Improvements aim is to make the City's social safety net more resilient in face of greater risk of climate related disasters, such as adding emergency generator capacity at food pantries and shelters, etc.

This Plan makes the most of available resources, leveraging and partnerships wherever possible to make the most of Federal and State grants as well as ARP funds set to expire at the end of 2026.

Despite the challenges listed and various uncertainties, there are still numerous reasons for hope in Haverhill in these times, and this Plan is an important tool in providing that needed hope and opportunity.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HAVERHILL	
CDBG Administrator	HAVERHILL	Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative

The City of Haverhill, through its Community Development Department, is the agency responsible for the preparation and execution of the Annual Plan, within the framework of the 5-Year Consolidated Plan.

The Community Development Department is led by Division Director Andrew Herlihy.

The City of Haverhill is not a Participating Jurisdiction (PJ) in terms of Home Investment Partnership Program (HOME) funding. The City instead actively participates in the North Shore HOME Consortium; Haverhill is the largest of the North Shore's 30 member communities. The City of Peabody is the Participating Jurisdiction (PJ) for the North Shore HOME Consortium.

The City contracts with a number of subrecipients in order to undertake its various projects and activities. These subrecipients include local non-profits, other City departments, consultants, contractors and agencies.

Consolidated Plan Public Contact Information

The City of Haverhill Community Development Department is the lead agency responsible for the development, implementation, performance and oversight of the Consolidated Plan and this Annual Plan.

The City of Haverhill Community Development Department operates out of Haverhill City Hall, Room #309, 4 Summer Street, Haverhill, MA 01830, with a telephone number of 978-374-2344 and fax is 978-374-2332.

Melinda E. Barrett is the Mayor of Haverhill, reelected in November, 2025, to a two-year term through 2027.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The Consolidated Plan, along with resulting Annual Action Plans such as for Program Year 2026, are the by-product of an organic, constant process that takes into account feedback and observations over the course of the whole year. Production of the Annual Plan consists of working with and among a large group of stakeholders, City Department heads, the Mayor herself, non-profit partners and the public.

Formal outreach was conducted mostly via in-person hearings throughout the year, along with a great deal of informal outreach, attendance at community events, meetings and gatherings. CAAB hearings were held in-person through late April and May, with 18 separate Public Service applicants appearing to promote 22 different programs for funding. The Haverhill City Council's Public Hearing on CDBG and submission of the Annual Plan also occurred in-person for Program Year 2026 (PY26) in early June 2026.

Numerous organizations and entities contributed to the development of this PY26 Annual Plan, and they are highlighted below. Some new organizations emerged over the past year, including church and faith-based groups, new start-up non-profits and other entities. One of the great challenges and opportunities for Community Development is promoting and facilitating the growth of these organizations and nurturing their capacity to handle public funds.

Development of this year's Annual Plan was challenged by Congressional budget delays, budgetary uncertainty, and other proposed and unprecedented changes to the CDBG program. Fortunately, the Community Development Block Grant enjoys nearly unanimous support here in Haverhill.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City has coordinated and targeted public health and other services offered through CDBG and City taxpayer-funded programs with public and non-profit housing providers, especially those with special populations such as assisted living facilities, senior housing, public housing, housing for developmentally-disabled and those with other special needs. Food insecurity and other challenges affecting health also require coordination between public and assisted housing providers and public entities. A takeaway from the Pandemic is that overcrowded housing conditions are a major factor in spreading public health infections.

Post-Pandemic, it became clear that mental health services, especially for youth, required more resources and prioritization. In response, the City Council and Mayor have again allocated \$750,000 in FY2027, not from American Rescue Plan Act funds as in the past, but from both state opioid settlement

funds and City budgetary funds towards a dedicated Youth Activities and Mental Health fund (YAMH). This grant program supports in-person socialization and programming for youth, some still struggling with the legacy of isolation caused by coronavirus. The YAMH fund seeks to connect youth with existing programs and offerings, not to create new ones with large overheads. Community Development staff and Community Affairs Advisory Board (CAAB) members, City Councilors and others served on an Advisory Board that reviewed funding requests. Outreach efforts for the YAMH fund were combined with those for CDBG public service applicants and marketed to existing CDBG subrecipients, including at every CAAB meeting.

Outreach and services for public health and mental health resources are being targeted to neighborhood events, substance abuse clinics, veterans' organizations and public housing sites.

The Haverhill Police Department and City continue to work with NFI and Eliot Community Services to provide additional resources for the growing frequency of mental health incidents.

The City has formally established a City Department of Public Health in response to the Pandemic, and aggressively promoted enhanced Code enforcement through both CDBG and City funds focused and integrated on healthy, safe, sanitary housing conditions, addressing violations in this regard. The City's Public Health nurses now regularly visit HHA public housing complexes to conduct blood pressure and other basic health checks.

The City is working hand-in-hand with the Haverhill Housing Authority [HHA] to return 4 units of affordable housing at 335 Groveland Street and launch new 36 units at the HHA's Hilldale Avenue projects, including a new and improved Head Start facility. The Hilldale Project received a second infusion of HOME funds-- \$80,000-- to move this HHA project forward. The projects represent the creation of the first new public housing units in Haverhill in over 4 decades.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Through the Balance of State Continuum of Care (CoC), the City shares information, policy, data and best practices about treatment, care, programming, options and sheltering of homeless individuals and families. For example, thanks to CoC guidance, Emmaus coordinates with the Police Department, Haverhill High and other service providers such as Eliot Community Services and CAI on the Annual Homeless Count every January.

Homeless Management Information Systems (HMIS) have been better coordinated and improved by the CoC and its sub-recipients such as Emmaus, albeit at an expense. Coordinated Entry (CE) is run by Emmaus for the benefit of the entire region. HMIS/CE support leads to available beds, support services, family reunification, and better client tracking and outcomes. This system locally had previously been

challenged if not overwhelmed by the influx of asylum-seeking migrants (over 8,000 families statewide, many of whom were migrants). Federal and State changes to these policies will free up some shelter capacity, going from 8,000 families to 1,200. However, these new policies made family shelter shorter-term and features work requirements in many cases, proving challenging for those with multiple barriers to employment.

The City also participates in Emmaus-led monthly discussions about the City's unsheltered population, both from a policy and individual case management perspective. These 'Unsheltered Working Group' meetings, featuring a number of partners including CAI, Eliot and others, continue to be valuable.

Another key focus for the CoC will be the housing of homeless veterans, with the team at New England Center for Home and Veterans [NECHV] taking over the assets and operations of what was Veterans Northeast Outreach Center after a merger. Working with new partners at NECHV will be a priority in coming years, especially as former VNOC properties and programs are transferred. Keeping current veteran residents in these units (such as the Veterans Mansion on Cedar Street) or relocated to new affordable units will be a challenge and a priority.

The Balance of State CoC provides effective strategies, funding options, programs and regulations that can help transition homeless families into housing more seamlessly. Priority focus areas include: domestic violence victims, 'couch-surfing,' court-involved youth and ex-convicts, as well as registered sex-offenders, substance abusers, immigrant families, homeless veterans and mentally ill populations. Innovative and cooperative solutions are needed in an era of constrained budgets, public stigma and parochial pressures. Some controversial new facilities are opening under Massachusetts' 'Dover Amendment,' which exempts educational or medical uses from local zoning. In these cases, such as on Kingsbury Avenue or Emerson Street, the quality of management of these facilities is crucial.

The City maintains a small emergency housing fund for rent-paying tenants who lose their units due to fire or other catastrophes not of their causing. In cases of devastating fires or other tragic mishaps, some individuals and households end up in homeless shelters even though they are employed and paying regular rent, due to the lack of having adequate savings to provide a first and last to a new landlord when they are suddenly displaced.

The City continues to monitor the capacity and need for housing for homeless youth, foster kids, and unstably housed 'couch-surfing' youth. The Haverhill Public School's full-time dedicated McKinney liaison is an important resource.

The City also gets good intelligence on homeless cases, individual needs and overall trends from the staff of the Homeless/Near Homeless Drop-In Center and Common Ground Ministries through participation in monthly meetings.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate

outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Haverhill, Emmaus, Inc. directly manages Emergency Solutions Grant (ESG) funds for the community.

Coordinated Entry (CE) is still being managed for the North Shore subregion by Emmaus, and the North Shore subregion retains its own borders for the purposes of homeless referrals. The BoS governance and other policies have been adopted by the former North Shore Continuum of Care (NSCoC) communities, along with performance standards, outcome evaluations, compliance monitoring, data quality and common definitions of homeless conditions. Emmaus gets monitored by the CoC separately from the City. The NSCoC's Regional Homeless Action Plan is still being used as a blueprint for the region to tackle homelessness.

Emmaus also successfully manages Rapid Rehousing funds and HOMEBase funds from the Commonwealth, although funds frequently run out for this program before the end of budget years. Demand for these programs is only increasing, yet Rapid Rehousing contracts will not be renewed after PY26. New guidelines with new reforms from HUD will also be in place.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	EMMAUS INC
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Services - Narrowing the Digital Divide Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Emmaus operates the city's only multi-bed emergency overnight shelter, Mitch's Place. Emmaus is a leading housing and case management agency. Emmaus will be a CDBG Subrecipient once again in Program Year 2026 (PY26), receiving \$5,000 to operate 322 bed nights for 40 homeless individuals at Mitch's Place. Emmaus directly administers HUD funds such as Emergency Solutions Grants (ESG), HOPWA and State Rapid Rehousing funds. Emmaus serves as the Coordinated Entry (CE) contact for the Balance of State Continuum of Care Northeast Region. Emmaus hosts a monthly 'Unsheltered' meeting with various stakeholders including the City. Emmaus quarterbackes the Annual Homeless Point in Time (PIT) Count with the City. Anticipated outcomes include more shelter and services for the homeless (a Consolidated Plan goal), increased shelter capacity, enhanced Homeless Management Information System (HMIS) capacity, Rapid Rehousing Placements, coordination with the Red Cross and others after fires/emergencies, HomeBase funding, and a better understanding of unaccompanied youth and homeless families (as Emmaus operates a family shelter through DTA placement).
2	Agency/Group/Organization	Haverhill Housing Authority
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-Elderly Persons Service-Fair Housing Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homelessness Strategy public housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HHA is the public housing authority for Haverhill but also Groveland, Georgetown and other communities. HHA's input was sought from its Director, Facilities Manager and Board Members in terms of housing issues in general, including issuance of Section 8 mobile housing vouchers, but also in terms of specific projects to add or more quickly renovate more HHA units, including 4 units at 335 Groveland Street and new units at its Hilldale projects. Community Development staff attend numerous HHA Board meetings every year to maintain cooperation and coordination between these separate but related public entities. HHA also has Tenant Advisory councils who provide feedback as well as receive financial literacy and self-sufficiency services. Unfortunately, the average wait list for a generic HHA unit is 14 years on average.
3	Agency/Group/Organization	COMMUNITY ACTION INC.
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Narrowing the Digital Divide Child Welfare Agency Regional organization Planning organization Business and Civic Leaders Community Development Financial Institution Neighborhood Organization

What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CAI is a leading contributor to the Plan, as the region's main anti-poverty organization. CAI is again a double recipient of CDBG funds in PY26 for its Heating Assistance (\$14,000 to assist 40 households) and Homeless Drop-In Center programs (\$15,000 to serve 133 indigent individuals). CAI works in close partnership with the City through its housing specialist(s). CAI provides input on affordable and fair housing, homelessness, poverty trends, education and training, Head Start/childcare, WIC, English for Speakers of Other Languages (ESOL), First-time Homebuyer and Credit counseling classes. CAI is an outreach partner for the City's Lead grant and operates MakeIT Haverhill. Expected outcomes include enhanced coordination with rental assistance (especially as a Rental Assistance for Families in Transition {RAFT} agency) and placements with landlords, smooth fiscal oversight of MakeIT Haverhill, and outreach as a leading partner in the HUD Lead Hazard Reduction Capacity Grant. CAI continues to offer First-Time Homebuyer and ESOL Classes as well.

4	Agency/Group/Organization	SALVATION ARMY
	Agency/Group/Organization Type	Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services - Victims Regional organization Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Salvation Army serves a tremendous volume of low-income individuals, mostly walk-ins from the 01830 area code (Acre neighborhood, etc.) for their meals and food distribution offerings. The Salvation Army is a top CDBG subrecipient in PY26 (\$8,000 to support 3,200 individuals). Outcomes include improved food security and referrals/services/emergency assistance to the homeless as well as families in crisis. Salvation Army officials often provide intelligence from the 'front lines' in terms of poverty trends.

5	Agency/Group/Organization	New England Center and Home for Veterans
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless Services-Health Services-Employment Services - Narrowing the Digital Divide Regional organization Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	
6	Agency/Group/Organization	BETHANY HOMES INC
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health Business and Civic Leaders

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis elderly housing
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bethany Community Services manages a great deal of downtown housing complexes and units for low-income elders on fixed incomes. They provide Plan input on elder and housing issues. Bethany provides food and medical services to its residents. They have purchased buildings neighboring City Hall as their next affordable senior housing project, which will be done in close coordination with the City.
7	Agency/Group/Organization	REBUILDING TOGETHER/GREATER HAVERHILL, INC.
	Agency/Group/Organization Type	Housing Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs housing rehabilitation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rebuilding Together uses volunteers and donated contractor labor and materials to help mostly elderly and disabled low-income homeowners with housing repairs (usually smaller projects than HRCCP projects). CDBG funds are Rebuilding's primary revenue source along with private fundraising. Primary outcomes are the rehabilitation and clean-up of 5 dwellings with PY26 funds. They contribute to the Housing Rehabilitation focus of the Plan.

8	Agency/Group/Organization	Common Ground Cafe
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-homeless Services - Narrowing the Digital Divide
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Common Ground Ministries has grown remarkably over the past decade into a mostly volunteer-staffed but professional organization that operates 365 days a year. They provide afternoon meals, socialization, clothing, furniture, ESOL and job training, a food pantry and shower and laundry facilities for the homeless and indigent of the community, taking all comers. Common Ground is a key part of a 24-hour triage of services for the homeless with the morning (CAI Drop-In Center), afternoons and evenings (Mitch's Place). Common Ground improves hygiene and public health, along with counseling and check-ins for those on the streets or living in tents. Site of a community medical van stop, Common Ground provides input on homelessness, mental health, substance abuse, non-housing necessities and food security issues. They will be a PY26 CDBG subrecipient for their Community Feeding program (\$3,525 to support 35 indigent individuals). Their partially-CDBG-funded construction of a new elevator should be complete over the next year, opening up additional accessible program space on the upper floors of their 194 Winter Street/ Lower Acre neighborhood center.

9	Agency/Group/Organization	Haverhill YMCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services - Victims Health Agency Regional organization Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Lead-based Paint Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The YMCA is always a leading contributor to the Plan for youth, housing, childcare and food security issues, plus others. The Y coordinates the Early Learning Team of local childcare providers that uses public funds and coordinates best practices and waitlists for that system. The Y provides youth and teen services and afterschool enrichment programs and summer camps. The Y feeds an ever-increasing number of low-income school youth and their families, some with food from their innovative hydroponic Freight Farm at the Tilton Upper School. The Y will be an ARPA-funded Youth and Mental Health awardee this upcoming year, and will be a CDBG subrecipient in PY26 for their Summer Nights program with \$10,000 serving 100 at-risk youth. With City support, the Y continues to actively advance plans for a new expanded and improved location elsewhere in the city, opening up its existing Winter Street location for a teen center and additional affordable housing. The Y is also a partner in the City's Lead Hazards Removal Capacity grant outreach efforts.
10	Agency/Group/Organization	St. James Parish
	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This Roman Catholic church in the Lower Acre serves as a community anchor, especially in terms of outreach to the growing Latino population in the neighborhood. Along with Saint John the Baptist church in Riverside, Saint Gabriel's Parish (as it's been renamed) operates the Liz Murphy Open Hand Food Pantry, an important CDBG subrecipient. In addition, the parish's Saint Vincent DePaul chapter receives CDBG funds to provide emergency rent, utility and diaper assistance to the needy in crisis. The parish will be a double CDBG subrecipient again in PY26, with \$10,000 to support 400 individuals at the Open Hand Pantry, and \$12,000 to support 15 households with emergency rent and utility assistance. The Parish and their volunteers provide quality input to the Plan in regard to poverty, non-housing needs and Acre conditions.
11	Agency/Group/Organization	Greater Haverhill Chamber of Commerce
	Agency/Group/Organization Type	Services-Employment Services - Narrowing the Digital Divide Business Leaders Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Chamber promotes downtown events, businesses and the rail station in its promotional role as an Amtrak Downeaster Stationmaster. The Chamber sponsors events to assist businesses, non-profits and drive volunteer connections in the community. They contributed to the Economic Development portion of the Plan, and were active in the Mayor's Economic Development Task Force and AI Summit. The Chamber moved its office to a walk-in Downtown storefront location on Washington Street.

12	Agency/Group/Organization	Somebody Cares New England
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Education Services - Victims Services - Narrowing the Digital Divide Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This Mount Washington faith-based non-profit has also grown into a stabilizing force in this low-income area. They are a double CDBG subrecipient in PY2026 and they are a Youth and Mental Health fund grantee as well. Somebody Cares operates a food distribution program every month (receiving \$6,000 in PY26 CDBG funds to assist 1,000 households), along with a growing youth and teen center called The Verge (receiving \$5,000 in PY26 CDBG funds to assist 233 youth). Somebody Cares provides individual counseling and hosts numerous community events, including serving as a polling place for Ward 1, Precinct 1. SCNE provides valuable feedback to the Plan in terms of neighborhood issues, poverty, youth needs and non-housing necessities.

13	Agency/Group/Organization	Team Haverhill
	Agency/Group/Organization Type	Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Team Haverhill is a local civic group of volunteer residents interested in making Haverhill a better place to live, work and play. They provide feedback to the Plan through their annual Possible Dreams community visioning event each Spring, which generated possible policy ideas and public improvement projects. This group seeks to champion doable causes that government and volunteers can support, execute and maintain. Team Haverhill manages the increasingly successful Farmers Market on Bradford Common, and provides impetus to projects such as Gale Park renovation, downtown murals and cleanups, as well as public art projects, playground enhancements, and the Edible Avenue (spur extension of Riverside Park Connector Trail with edible plants and fruit bearing trees), etc.
14	Agency/Group/Organization	HAVERHILL POLICE DEPARTMENT
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services - Victims Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Street Gang Prevention

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Police Department is intimately involved with many of the homeless in the City, and participates actively in the monthly Unsheltered group calls and in the organization of the annual Homeless Point-in-Time count for HUD. The Department, which is involved in the Byrne, Shannon and other leveraging grant initiatives, contributes to the Plan on youth issues, gangs, and homeless issues.
15	Agency/Group/Organization	Mill Cities Community Investments
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Service-Fair Housing Community Development Financial Institution Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development Lead-based Paint Strategy De-Leading
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mill Cities Communities Investments is now known as Nectar. They perform as the main lending/banking entity for homeowners utilizing MassHousing's 'Get the Lead Out' (GTLO) program locally. The City serves as an agent for this program and works with Nectar to finance deals that get dwellings de-leaded. MCCI also provides critical funds to support microenterprises and many smaller businesses, especially Spanish-speaking entities, in conjunction with our Latino Business Outreach efforts. MCCI was consulted for the Plan in terms of economic development/small business support, lead paint, and housing issues. Outcomes for PY26 include outreach to at least 5 businesses and 2-3 GTLO de-leading projects.

16	Agency/Group/Organization	Merrimack Valley Workforce Investment Board
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Employment Services - Narrowing the Digital Divide Other government - Local Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development workforce development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	MassHIRE Merrimack Valley Workforce Board (MMVWB) is a private sector-led public board that oversees Department of Labor and other funding for the regional workforce system, which includes unemployment and job training through the local One-Stop Career Center. MMVWB oversees the MassHIRE centers in Lawrence and a satellite offering in Haverhill City Hall in 2026. MMVWB issued an updated regional labor blueprint in 2024 and MMVWB was also consulted regarding economic development, workforce and job training issues, business development and conditions, and youth and Title I (low-income) adults. MassHire serves employers and jobseekers alike, as unemployment creeps up in Haverhill and the region. Outcomes for PY26 include more youth placements and training, more job placements and closer relationships with Haverhill's leading employers and Haverhill Public Schools.

17	Agency/Group/Organization	Merrimack Valley Planning Commission
	Agency/Group/Organization Type	Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Regional organization Planning organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development transportation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	MVPC is the regional planning agency that oversees transportation funding through the Merrimack Valley Metropolitan Planning Organization (MVMPO), economic planning with the federal Economic Development Administration (EDA), hazard mitigation planning through the Federal Emergency Management Agency (FEMA), brownfields assessment and remediation efforts with the Environmental Protection Agency (EPA) and other efforts/initiatives. MVPC provides a great deal of input, consultation and research for the Plan around transportation, public improvements, economic development (especially through the Comprehensive Economic Development Strategy [CEDS] process, housing strategy (through its recent update of the City and regional Housing Production Plan) and the city and regional Hazard Mitigation Plan. MVPC assists with MassWorks projects, Safe Streets planning, Census data and GIS mapping and data. MVPC provides small business support through its 'WeAreMV.com' website. MVPC provides quarterly updates connecting all planners in its 16-municipality region.

18	Agency/Group/Organization	Haverhill Department of Public Works
	Agency/Group/Organization Type	Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City's DPW manages most public improvement projects, including some funded through CDBG. DPW was consulted on the Plan in regard to Public Improvements, lead water pipe removal, park and tree work and other issues. The last of the American Rescue Plan funds will undertake paving and sidewalk work over the next year. PY26 public improvements focus on Downtown and include possible Washington Square plaza upgrades and work around the Merrimack Street Redevelopment.
19	Agency/Group/Organization	Haverhill Public Schools
	Agency/Group/Organization Type	Services-Children Services-Persons with Disabilities Services-Health Services-Education Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Public Schools was specifically targeted for outreach in the development of the Consolidated Plan, given the large numbers of impoverished and needy families with whom the HPS interacts. HPS staff, especially McKinney-Vento staff and administration at Gateway Academy, Consentino and Tilton schools, contributed to the plan on youth issues, food security, housing insecurity and attendance and other public services issues. The opening of a beautiful new Consentino School in the CDBG Target Area this upcoming Program Year provides a great community benefit to exploit for good. The HPS will provide input on marketing the City's Lead Hazards Reduction Capacity Building grant as well assisting with City grants related to substance abuse and gang reduction.
20	Agency/Group/Organization	Ruth's House
	Agency/Group/Organization Type	Services-Children Services-Health Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ruth's House is a thrift store and social services provider centrally located in Lafayette Square that assists families with free clothing and household goods as well as access to other resources and job training. They provide input to the Plan regarding non-housing needs and poverty.
21	Agency/Group/Organization	Sarah's Place
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Health Agency

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sarah's Place is a non-profit elderly day health and habitation program that works to keep seniors in their homes, healthy, well-nourished and engaged. Sarah's Place operates near downtown elderly complexes and also provides transportation to their programming. Sarah's Place operates daily meals, programming and activities for otherwise homebound seniors. They provided input to the Plan regarding elder needs and costs, and the non-housing necessities of this growing elder population. Sarah's Place is a leading CDBG subrecipient again in PY26 with \$15,000 to support 50 elderly clients. This program saves substantial Medicaid funds by keeping seniors out of assisted living centers.
22	Agency/Group/Organization	HAVERHILL CITIZENS CENTER - HUMAN SERVICES
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services - Narrowing the Digital Divide Health Agency Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Park Improvements

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Human Services Department includes the Council on Aging, Youth Recreation, Veterans Services, Commission on Disabilities, Meals on Wheels, Parks and Recreation and Public Health. The Human Services Department was consulted for this Plan regarding park improvements, veterans' needs, public health, emergency services and elder issues. The Citizens Center also hosted Resource Fairs for the community as well, which included various non-profits and City Departments, such as Lead Paint Prevention outreach and vaccinations.
23	Agency/Group/Organization	Haverhill's Brightside
	Agency/Group/Organization Type	Agency - Management of Public Land or Water Resources Other government - Local Volunteers Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This City chartered volunteer-led organization is committed to public beautification efforts, including administration of adopt-a-parks and increasingly-popular community/urban gardens. Brightside was consulted on neighborhood improvements, clearing vacant lots, trees and flower planting and public art (such as murals).
24	Agency/Group/Organization	Boys and Girls Club of Greater Haverhill
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Services - Narrowing the Digital Divide Child Welfare Agency Business and Civic Leaders Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Boys and Girls Club is a leading provider of youth services and after-school programs, with many members from working class or low-income families, many of whom are minorities. The Club will be a CDBG Public Services subrecipient again in PY26 (\$5,000 to work with 25 needy youth), as well as a recipient of ARPA Youth and Mental Health program support. Located on Emerson Street in Downtown, the Club was consulted for the Plan in regard to youth issues, unaccompanied youth strategies, food security, anti-gang activities and improving reading, STEAM (Science, Technology, Engineering, Arts and Math) and academic performance. The Boys and Girls Club has won a procurement to purchase State land along Interstate 495 to create a new expanded and improved facility, which will be a goal for this Con Plan period.
25	Agency/Group/Organization	HAVERHILL PUBLIC LIBRARY
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-homeless Services-Education Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth literacy and digital equity

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Public Library hosts numerous community meetings, including the annual North Shore HOME Consortium public hearings. The Library is on the frontlines of digital equity efforts, and offers a respite for the homeless. They contributed to the Plan in terms of ESOL, homeless needs, and digital equity and access issues. In this upcoming year, the Library is undertaking a major renovation and expansion project while remaining open to patrons.
26	Agency/Group/Organization	Northeast Legal Aid
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Education Services-Employment Service-Fair Housing Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	NLA provides free 'pro bono' legal assistance in civil matters for low-income residents. Cases generally involve housing matters such as evictions, foreclosure prevention, tenant/landlord disputes, utility shutoffs, etc. The agency also counsels small businesses and entrepreneurs and others on taxation issues, business incorporations and filings. This agency was consulted on the Plan with regards to housing issues, tenancy rights and fair housing. NLA operates a satellite office part-time out of the Citizens Center, utilizing the last of the American Rescue Plan Act (ARPA) funds in PY26.

27	Agency/Group/Organization	Urban Village Montessori, Inc. d/d/a Marigold Montessori
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Urban Village Montessori, also known as Marigold Montessori, operates an early education center out of the rear of Trinity Episcopal church in the Lower Acre in the Target Area. They are a leading member of the Early Learning Team, and they provide much input to the Plan on the needs of working families with young children, childcare and employment challenges for young, low-income families. Marigold will again be a PY26 CDBG Subrecipient, being awarded \$7,000 to support 3 low-income households with early education and expanded work hours for the parents.
28	Agency/Group/Organization	Greater Haverhill Foundation
	Agency/Group/Organization Type	Housing Business Leaders Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Foundation, among other accomplishments, created the Ward Hill Business Park in the 1960s, along with revitalizing the Downtown riverfront with the Harbor Place development and the Bradford Rail-Trail over the past decade. The Foundation was consulted on business and economic development issues, including the complex issue of adding more commercial/industrial space in the city after failure to be able to develop the former airfield north of Tilton Swamp due to endangered species concerns. The Foundation was also involved with the Plan on the strategic future of Harbor Place after the withdrawal of UMass-Lowell from the property. The Foundation assists the City with economic development programs, initiatives and events.
29	Agency/Group/Organization	Urban Bridges
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Urban Bridges is an expansion of the services of Dinah's House, and they seek to decrease isolation and increase skills of minority women in the city through their 'Food Forward' workforce development program which prepares formerly homeless trainees and women in crisis in basic English and for certifications that enable them to work in food services, food manufacturing and other related fields in Haverhill. Case management is also provided. Urban Bridges works closely with Team Haverhill and provided valuable input to the Plan on immigrant needs, workforce development, homelessness, and non-housing necessities.
30	Agency/Group/Organization	L'Arche Irenicon Boston North
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	L'Arche serves the residential, rehabilitation and employment needs of individuals with developmental disabilities. They have been a frequent recipient of HRCCP services and have affordable housing units at several group homes in the city. L'Arche ambitiously purchased the A-1 Deli building on Merrimack Street in Downtown this past year and L'Arche is converting this highly visible structure into a mixed-use restaurant and workforce training center staffed by its clients, with residences and classrooms above. This project is a top priority for community development in the coming years and a likely target of CDBG Facade Improvement funds. L'Arche Boston North, which hosts the famous 'Longest Table' fundraiser and community event every summer, contributed to the Plan on housing for special need populations, downtown development, workforce and disability issues. They will also likely be a HRCCP recipient as they make accessibility improvements to their Lamoille Avenue residence in Bradford.
31	Agency/Group/Organization	Community Inroads
	Agency/Group/Organization Type	Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	non-profit development + management
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Community Inroads is a non-profit serving other non-profits, assisting them with management, board representation and development, budgeting, time management, best practices and growth strategies. Community Inroads contributed to the Public Services section of the Plan, and were represented as a resource at many CAAB hearings and City non-profit forums. They are creating a larger Haverhill presence.
32	Agency/Group/Organization	Merrimack Valley Chamber of Commerce
	Agency/Group/Organization Type	Regional organization

	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Merrimack Valley Chamber of Commerce represents a broad swath of regional businesses and provided feedback to the Plan on Economic Development topics, workforce development, energy, health care and State political forecasts. They hold a large Business Expo in Haverhill every year that Community Development staff attend, along with other Chamber events and workshops.
33	Agency/Group/Organization	North Shore Habitat for Humanity
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Regional organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Essex Habitat for Humanity is undertaking multiple projects in Haverhill, including a duplex at the end of Curtis Street and acquisition of a mansion to be converted into seven (7) affordable townhouse condominiums, both in the low-income Mount Washington neighborhood. These HOME-funded projects are increasing owner-occupancy and neighborhood stability in this area with the lowest owner-occupancy rates. Habitat is a trusted partner that provided Plan input on first-time homebuyers, housing and construction costs in this market and housing lotteries.

34	Agency/Group/Organization	St. Vincent dePaul All Saints Conference
	Agency/Group/Organization Type	Services - Housing Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	All Saints Parish has been a bulwark in the Mount Washington neighborhood for over a century. The Parish operates many programs, including a food pantry. The parish's Saint Vincent DePaul chapter provides rent and utility assistance to those at risk of eviction or shutoff, and will be a CDBG Public Services sub recipient in PY26 (receiving \$5,000 to serve 12 residents at risk). All Saints was consulted on the Plan in terms of food security, Mount Washington neighborhood needs, poverty, housing and non-housing necessities for those who do not speak English fluently.

35	Agency/Group/Organization	YWCA of Greater Lawrence
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services-Education Services - Victims Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The YWCA of Greater Lawrence operates a center on Winter Street in Haverhill's Lower Acre with 10 Single Room Occupancy (SRO) units for women in crisis. The YWCA also provides childcare, after school programs and domestic violence prevention and trauma support. YWCA input to the Plan included issues such as the needs and challenges of abused women, single mothers, domestic violence, a growing number of homeless women and childcare needs.

36	Agency/Group/Organization	NFI MA
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Services-Education Services - Victims Child Welfare Agency Publicly Funded Institution/System of Care Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Northeast Family Institute (NFI) is a leading drug rehabilitation center and youth justice system reform organization. NFI is focused on creating community-based alternatives from its residential shelters, group homes, treatment centers and education programs. They are a leading partner with the City's RIZE grant task force and Haverhill Opioid Prevention and Education (HOPE) Task Force from its Winter Street location in the Lower Acre. NFI contributes to the Plan on substance abuse, youth homelessness, opioid overdoses and other issues as the City and NFI partner to obtain a federal Drug-Free Communities grant in 2027.

37	Agency/Group/Organization	Ray of Light Recovery Center
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Education Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ray of Light Recovery Center (also known as the Surrender Room) operates clinics, counseling, sobriety-based socialization activities and case management for addicts and those dealing with substance abuse. They train a number of recovery coaches and mentors to assist clients along a certified curriculum. Last year, this organization merged with Lowell House to open a new center at 222 Washington Street (the old Polish Club) on Mount Washington. Ray of Light's Recovery program will be a PY26 CDBG subrecipient, receiving \$2,000 to support 15 clients. Ray of Light contributed to the Annual Plan on addiction, homelessness, overdoses and public health issues.
38	Agency/Group/Organization	Nourishing the North Shore, Inc.
	Agency/Group/Organization Type	Health Agency Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Nourishing the North Shore will be a new CDBG subrecipient in PY2026, utilizing \$5,000 to serve 25 needy families at Presidential Gardens and other low-income housing complexes through their VEGOUT program. Their aim is connecting the community to fresh, local produce, farms, and gardening resources. They were consulted on the plan regarding food insecurity, nutrition and public health issues.
39	Agency/Group/Organization	Creative Haverhill
	Agency/Group/Organization Type	Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Creative Haverhill is a non-profit arts and cultural clearinghouse for the City that seeks to provide economic and employment opportunities for Haverhill's artists and creative entrepreneurs. Creative Haverhill connects local artists with public arts opportunities such as public works projects, wall murals, sculptures and civic events. Creative Haverhill seeks to operate classes and programming while providing studio and gallery space in the former Cogswell School in Bradford that they purchased and at 43 Washington Street Downtown. Creative Haverhill was consulted on the Plan regarding creative economy and tourism opportunities, economic development and youth workforce development. They will be expending Youth and Mental Health Funds from the City's ARPA-funded program.
40	Agency/Group/Organization	Latino Coalition Haverhill
	Agency/Group/Organization Type	Business and Civic Leaders Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Haverhill Latino Coalition is an organization dedicated to assisting Latino businesses and interests in Haverhill. The Coalition is receiving CDBG funds to support outreach to Spanish-speaking and/or Latino business enterprises to make them aware of programs, offerings and support, nurturing a more trusted relationship with the City. The Latino Coalition was consulted on the Plan in terms of neighborhood-based economic development, entrepreneurship and equity issues.
41	Agency/Group/Organization	Power of Self-Education (POSE) Inc. d/b/a Coco Brown
	Agency/Group/Organization Type	Services-Education Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Coco Brown calls itself a Cultural Community Healing Arts and Resource Center, operated by local non-profit Power of Self Education (POSE, Inc.) Coco Brown is a projected PY26 CDBG subrecipient, receiving \$2,000 for up to 10 people of color. Coco Brown will provide case management and coordinated, in person, culturally responsive, trauma-informed access to critical supports, especially for those who may lack referrals to resources and services. Coco Brown provided input to the Plan on social safety net, trauma, and environmental/socioeconomic justice issues. They provide important perspectives of minority residents who may feel excluded or unwelcomed to and by community resources.

42	Agency/Group/Organization	Centro de Apoyo Familiar
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Centro de Apoyo Familiar (CAF) is a Lawrence-based non-profit that has assumed the holdings (as well as care and custody) of the former Bread + Roses Housing. This includes existing housing (7 units) in the Mount Washington neighborhood around Gilbert Avenue. In addition, CAF has resurrected plans to construct a new 2-unit townhouse on Curtis Street in Mount Washington above the Haverhill Depot across from Habitat for Humanity's project. This approved project, which will create affordable homeownership opportunities for first-time homebuyers, will be supported by over \$225,000 in the City's local share of HOME funds. CAF staff attended a join City-North Shore HOME Consortium public meeting and contributed to the Plan on affordable housing, homeownership and construction challenges.
43	Agency/Group/Organization	Historic New England
	Agency/Group/Organization Type	Services-Education Regional organization Business Leaders Foundation
	What section of the Plan was addressed by Consultation?	Economic Development historic preservation + community revitalization

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Historic New England is the largest preservation entity of England antiques. Their fundamental purpose is to enhance the vitality of communities through engagement, preservation, conservation, and stewardship of complex, multi-dimensional historic places, collections, and direct educational programs. Their collection is centered in two large mill buildings in Downtown Haverhill. In June 2026 they opened their Welcome and Exhibition Center on Essex Street by the Haverhill Amtrak Downeaster/Commuter Rail station. Historic New England has plans for additional development including workforce housing, retail, and other development. They contributed to Plan on economic development, historic preservation and community revitalization issues.
44	Agency/Group/Organization	UTEC, Inc. -Workforce Development in Social Enterprises
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment Services - Victims Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development anti-gang and youth employment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	UTEC actively promotes young gang prevention activities, youth development and drop-out prevention, Hi-Set/GED service referrals, teen enrichment and workforce development activities for at-risk youth. Centered in Lowell, this organization has a satellite office on Winter Street in Haverhill. UTEC staff and consultants contributed to the Plan in terms of youth issues, gang prevention, workforce development and training. Particular input concerned the needs of youth coming out of the State's custody and/or court-involved youth, working in close conjunction with the Essex (regional) Sheriff's office.

45	Agency/Group/Organization	Universalist Unitarian Church
	Agency/Group/Organization Type	Services-homeless Services - Victims Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Universalist Unitarian (UU) Church is a community mainstay, housing the Liz Murphy Open Hand Pantry, Community Action's Homeless/Near Homeless Drop-In Center, and as a test kitchen for Urban Bridges' Food forward program. Now the dedicated leadership and volunteers of the UU are opening the basement on frigid nights when the temperatures are forecasted to drop below 25 degrees to homeless and underhoused individuals. The UU church will be a CDBG subrecipient in PY26, receiving \$2,000 to keep 28 individuals off the streets. The UU contributed to the Plan in terms of homelessness issues, food insecurity, public safety, mental health and substance abuse as well as general poverty issues.
46	Agency/Group/Organization	Essex County Community Foundation (ECCF)
	Agency/Group/Organization Type	Regional organization Planning organization Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	ECCF provides support for a variety of regional initiatives that benefit Haverhill, including the Merrimack Valley Small Business Center, Comprehensive Economic Development Strategy (CEDS) support, arts and cultural programming and promotion, tourism, and funding to support Digital Literacy and Equity issues (through the Bipartisan Infrastructure Law). ECCF was consulted on this Plan in terms of the creative economy, economic development, small business support, digital equity and other issues.
47	Agency/Group/Organization	MassHousing
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Other government - State Planning organization Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Anti-poverty Strategy Lead-based Paint Strategy fair housing, homeownership, production

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff at MassHousing as well as the Executive Office of Housing and Livable Communities [EOHLC] provide feedback to the Plan on housing policy, housing trends and best practices. State officials are sought for input on homeownership programs like OneMortgage and Commonwealth Builders program, Fair Market Rent [FMR] determinations, housing fair marketing plans and housing lottery certifications and other important tools. These officials assist with 40R (transit-oriented housing) certification and the Housing Development Incentive Program (HDIP) to increase market-rate unit production in the downtowns of Gateway Cities. The CDD serves as a regional agent for MassHousing's 'Get the Lead Out' program, which provides no-to-low interest loans to homeowners just above HUD household income limits. This program has no administration by the State but relies on local partners to oversee these State funds for a small stipend.
48	Agency/Group/Organization	Atlantis Investments
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Business Leaders Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development special needs housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Atlantis Investments, which started as a Receiver for abandoned properties, is now a major housing developer. Atlantis developed the St. Joes Lofts out of the former Saint Joseph parochial school, undertook historic rehabilitations of 200 Merrimack Street and 29 Washington Street in the Downtown, and other projects. Some of their portfolio includes housing for Vinfen clients who have mental illness. Atlantis Investments provides input to the Plan regarding the housing market, housing financing and housing rehabilitation trends.
49	Agency/Group/Organization	Haverhill 411 Cares
	Agency/Group/Organization Type	Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Haverhill 411 Cares is an all-volunteer, crowd-sourcing model, social media-based entity that provides items to various people in need throughout the community, targeting veterans, homeless, elders and struggling families. 411 Cares runs a diaper drive, a collection of 15,000 tuna fish cans, and collects hats and mittens as well. 411 Cares was a first-time CDBG Public Services applicant, and the City will work with 411 Cares to provide technical assistance for future grant applications. Haverhill 411 Cares provided input to the Plan on poverty, veterans and sustenance issues, as well as insight as to how some individuals seek help through social media (Facebook, etc.).
50	Agency/Group/Organization	Four Points Property Management, LLC
	Agency/Group/Organization Type	Housing Services - Housing Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Four Points Management organizes the monthly Haverhill Landlords Guild, which provides landlords with best practices, training, opportunities to sound off and guest speakers on issues managing properties, mostly catering to local 'mom and pop' landlords. In addition, Four Points is managing the first units to be completed after the City's adoption of Inclusionary Zoning at 38 Washington Street rehabilitation downtown, which includes 2 units out of 8 being affordable. Four Point is working with the City on getting these affordable units processed and recognized. Four Points contributed to the Plan on issues such as the status of the housing market, rental rehabilitation and affordable housing challenges.
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Identify any Agency Types not consulted and provide rationale for not consulting

No feedback was ignored or dismissed without any consideration.

Seemingly every year there are multiple requests for capital funds or general fundraising campaigns that cannot be accommodated for eligibility or budgetary reasons. Some of these capital requests are for higher-income areas away from the CDBG Target Area. In these cases, requestors are told of ineligibility, prior practices, policies and procedures, and/or budgetary constraints.

Given the \$38 million infusion of American Rescue Plan (ARP) funds that flowed into Haverhill, many agencies were directed to seek those resources first instead of CDBG. However, no new projects are allowed with ARPA funds which are expiring for good at the end of 2026. Budgetary pressures will tighten with the imminent expiration of these funds.

There are many youth-serving organizations applying for the Youth and Mental Health Activity funds who may or may not be a good fit for CDBG. Sports leagues, for example, are not a good match for CDBG usually, as opposed to inner-city based youth serving organizations that cater to lower-income families. This year, for-profits will not be allowed to apply for these now-City-funded Youth and Mental Health funds.

Two (2) CDBG Public Service applicants were denied funding due to Community Affairs Advisory Board (CAAB) rankings and budget constraints. Likewise, some requests for Public Improvement projects will have to wait until next year or future years depending upon Congressional funding.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Balance of State (Northeast) CoC	The goal of providing Shelter and Services for the Homeless meshes seamlessly with the aims of the Balance of State Continuum of Care, which provides best practices, policies and resources for dealing with the complex issues around homelessness.
Comprehensive Economic Development Strategy [CEDS]	Merrimack Valley Planning Commission [MVPC]	The Merrimack Valley CEDS was updated in 2023 and continues its implementation per the United States Economic Development Administration [EDA]. This 5-year regional economic blueprint guides progress towards Goals such as Promoting Neighborhood-Based Economic Development. The City remains active in several CEDS subcommittees which will be undertaking projects in furtherance of the CEDS in this upcoming Program Year, including work groups on Housing, Workforce Development and AI/New Industries. MVPC serves as the certified REDO (Recognized Economic Development Organization) for the Merrimack Valley region.
Haverhill: 2035 -Master Plan	City of Haverhill and Utile (consultant)	The Master Plan, completed in 2020, creates a blueprint for significant issues such as housing growth and density in various nodes and neighborhoods, quality of life and industrial/job growth. The Master Plan continues to influence housing and economic development sections of the PY26 Annual Plan, as well as furtherance of the Promote Neighborhood Based Economic Development and Stabilize Neighborhood goals.
Open Space + Recreation Plan	City of Haverhill Conservation Department	The City's Open Space and Recreation Plan (2023-2029) details strengths, weaknesses, opportunities and threats to preserving, renovating and expanding open space, parks, water resources and natural amenities and species across Haverhill. Community Development staff were actively involved in the production of the OSRP, which featured tremendous community input through a truly citywide survey, which continues to support the Goal of Stabilizing Neighborhoods and the objective of improving quality of life and creating suitable living environments.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Haverhill Housing Production Plan	City of Haverhill + MVPC	The 2025-2031 Housing Production Plan (HPP) analyzed the local housing market, housing conditions and demographics. The HPP highlighted the need to Expand Type, Supply and Diversity of housing stock and the need to Maintain and modernize the existing housing stock. This Plan drives HOME and Housing Rehabilitation investments in PY26. The Housing Production Plan shows where housing may best be realized in the City, and offers tools and policy ideas to create needed housing despite headwinds.
Merrimack Valley Labor Market Blueprint	MassHIRE Merrimack Valley Workforce Board	The regional labor blueprint was updated in 2024 by the local workforce board working with the One Stop Career Center (MassHIRE). This report detailed critical and emerging industries in the Merrimack Valley region worthy of public workforce funding investment. This blueprint advises on the Goal of The regional labor blueprint was updated in 2024 by the local workforce board working with the One Stop Career Center (MassHIRE). This report detailed critical and emerging industries in the Merrimack Valley region worthy of public workforce funding investment. This blueprint helps with the Goal of Promoting Neighborhood-Based Economic Development.
Municipal Vulnerability Plan	City and Fuss + O'Neill (consultant)	The MVP evaluates the risks of climate change in Haverhill, especially in regards to the deficient dam on the Little River near Lafayette Square. This plan seeks to return Little River to free-flowing status, adding land along the banks that could become a new trail and public amenity. Also, the MVP evaluates brownfields risks from this vacant, blighting properties. The MVP also details other climate risks. This input guides the Public Improvements section of the PY26 Plan.
Merrimack Valley Food Systems Resiliency Plan	Groundwork Lawrence	This 2023-24 study analyzed the food stability network throughout the Merrimack Valley, including Haverhill, featuring food pantries, meals programs, farmers markets and restaurant/grocery store surpluses. This study was funded by the Essex County Community Foundation [ECCF] and orchestrated by a Food Resiliency Fellow and 20 organizations (including the Haverhill Community Development Department) through Groundwork Lawrence. This study led to the creation a regional food hub in Salisbury. This Plan still influences the Goal of Providing Non-Housing Necessities for the many who are not homeless but cannot make ends meet.

Table 3 - Other local / regional / federal planning efforts

Narrative

Other organizations consulted with for the Program Year 2026 Annual Action Plan include in no particular order:

- Haverhill Harbor Commission, charged with setting policies and making improvements to access and safe use and enjoyment of the Merrimack River, including tour boats and paddling.
- Haverhill Early Literacy Team, including Head Start, the YMCA, Urban Village (Marigold) Montessori and other childcare providers in the city.
- Accenture (formerly ANSER), the City's American Rescue Plan Act (ARPA) technical consultant-
- United Way of MassBay and Merrimack Valley, administrator of Haverhill One Fund and funder of several subrecipients, programs and initiatives that meld with CDBG
- Haverhill Housing Task Force, providing policy guidance on housing and affordability issues
- Haverhill Inner City Boxing Club, providing services to youth, especially some at-risk youth
- Haverhill Downtown Boxing Club, providing services to youth, especially some at-risk youth
- Historic Highlands Group, a neighborhood group interested in preserving the character of the Highlands neighborhood through the completion of creation of a local historic district
- Housing Support Inc., providing affordable housing for individuals with mental illness or DMH referrals
- Consultants including AECOM, Fuss and O'Neil, TRC, Wright-Pierce, TEC and other entities providing technical assistance for environmental, water, brownfields and economic development projects.

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

There were multiple opportunities for the public to provide comments, feedback, ideas and guidance on the development of the Annual Action Plan for the Community Development Block Grant (CDBG) for this upcoming year.

The process commences with the priorities and policy suggestions of the Mayor herself and what she sees as glaring needs in the community. Other elected officials also provide input.

Multiple informal meetings are held with citizen activists and neighborhood groups. Critical feedback was provided by the Haverhill Latino Coalition, prior subrecipient partners, the Haverhill Housing Authority Board (including HHA staff and residents), church groups and others.

Civic group Team Haverhill's annual 'Possible Dreams' event always provides important goal-setting and input. Its March 9, 2026 evening event was no exception.

Other City Department Heads also provide important feedback.

The citizen participation process is iterative and long-lasting, the result of constant feedback, information gathering and listening.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Non-targeted/broad community affordable housing providers	This was a joint public hearing on Wednesday, April 8, 2026 at 11:00AM at the Haverhill Public Library between the North Shore HOME Consortium and the City of Haverhill to solicit public feedback about priority concerns and needs for the Annual Action Plans for both the Participating Jurisdiction (PJ) for HOME and CDBG programs.	There were concerns about providing housing for different socioeconomic strata in Haverhill, including those seeking affordable homeownership opportunities.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community CDBG Public Services Applicants	This was a meeting of the Community Affairs Advisory Board (CAAB) on Thursday, April 30, 2026 to review applications for Public Services funding for the 2026 Program Year.	Participating organizations included the New England Center for Home and Veterans-Merrimack Valley, Nourishing the North Shore, Somebody Cares New England and the Salvation Army. Much of the meeting focused on issues around addressing growing food insecurity, especially among veterans and sensitive populations.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Non-targeted/broad community CDBG Public Services Applicants	This was a meeting of the Community Affairs Advisory Board (CAAB) on Monday, May 4, 2026 to review applications for Public Services funding for CDBG funding for the 2026 Program Year.	Participating organizations included Emmaus, Inc., Saint Vincent DePaul All Saints conference, Community Action, Inc., Universalist Unitarian Church Warming Center, Common Ground and Liz Murphy Open Hand Pantry. Much of this meeting focused on ways to address homelessness and how to better serve the needs of the homeless in the city.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Non-targeted/broad community CDBG Public Services Applicants	This was a meeting of the Community Affairs Advisory Board (CAAB) on Thursday, May 7, 2026 to review applications for Public Services funding for CDBG funding for the 2026 Program Year.	Participating organizations included Saint Vincent DePaul of Saint James conference, Power of Self Education (POSE), Haverhill 411 Cares, Ray of Light/Surrender Room, Sarah's Place, Marigold Montessori (Urban Village Montessori), Haverhill Boys and Girls Club, and the YMCA. Much of this meeting focused on needs of youth and elders.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Hearing	Non-targeted/broad community	The Haverhill City Council held its annual Public Hearing and Resolution on the Community Development Block Grant program on Tuesday, June 2, 2026 at 7:00PM in the Haverhill City Council Chambers.	The Annual CDBG Resolution was unanimously approved.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Newspaper Ad	Non-targeted/broad community	A Public Notice was placed on June 8, 2026 in the EAGLE-TRIBUNE (newspaper with the largest circulation locally) outlining the Program Year 2026 Annual Plan and Budget and soliciting Public Comment for more than 30 days.			

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Internet Outreach	Non-targeted/broad community	On July 16, 2026, WHAV ran a profile on the Program Year 2026 Annual Action Plan, the expiring Public Comment period for the Plan, and a highlight of non-profit entities selected for PY2026 CDBG Public Services funding by the Community Affairs Advisory Board (CAAB).			https://whav.net/2026/07/15/16-haverhill-nonprofits-share-in-citys-federal-block-grants

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

In an era of constrained federal resources and political turmoil, it is difficult to project future revenues with confidence. Nationwide, Community Development Block Grant (CDBG) funding-- once \$4 billion-- is now down to \$3.3 billion. The CDBG program was actually zeroed out in the President's Federal Fiscal Year 2026 budget proposal, but the Republican-controlled Congress eventually level-funded CDBG. Formulaic changes actually led Haverhill to receive a 2.44% increase in Program Year 2026 funding of \$940,208, versus \$917,780 in Program Year 2025.

The after-effects of the debt burden from the formerly city-owned Hale Hospital included a lack of maintenance and investment in various capital as well as public safety staffing. This harsh reality continues to drive the City to find, obtain and/or leverage additional resources whenever possible.

The CDD and other departments have been aggressive in pursuing other funds-- through grants, appropriations or program income-- in order to augment the City's abilities to fulfill its goals and priorities. These include the economic development grants (such as MassWorks Infrastructure grants and earmarks), environmental programs (such as Parkland Acquisitions and Renovations for Communities {PARC}, Land and Water Conservation Fund {LWCF} and LAND acquisition grants), Public Safety grants (such as Shannon Grants, SAFER and Byrne Grants), Gateway Cities-tailored opportunities (such as housing, tree and park and infrastructure and planning incentives), and other notable state, federal and private sources of support. Providing additional leveraged resources, aside from HUD entitlement funding, is the overarching goal for the City's

Community Development Department.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	940,208.00	65,000.00	375,000.00	1,380,208.00	2,134,792.00	Community Development Block Grant funds are allocated by Congressional appropriation through HUD. Program Income is typically generated from Housing Rehabilitation liens that are paid back (at no interest) upon sale or transfer) and is usually targeted for additional housing rehab activities or public improvements. In addition, the City is carrying over \$375,000 in prior years unspent funds, mostly from unspent housing rehab, facade improvement, first-time homebuyer and public improvement fund allocations.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Federal funding through the Community Development Block Grant program is critically important to leveraging millions of dollars in other funds, through matching other grant funds, complementary and corresponding uses for projects funded through multiple sources, and as seed money for economic development and growth.

Some of the most important outside resources are MassWorks funds, provided by the Commonwealth's Executive Office of Housing and Economic Development (EOHED). At least \$21 million in MassWorks funds are being allocated for the transformative District Square on Merrimack Street. This megaproject demolished the failed, sprawling former Goecke Municipal Parking Deck, which featured several city blocks of underutilized and/or abandoned downtown Urban Renewal-era parcels, and replaced them with a riverfront mixed-use project featuring a new taller garage on a smaller footprint, 400 units of market-rate housing, retail, a food hall, professional offices, and a new Pentucket Bank branch. While MassWorks features no match requirements, CDBG funds are anticipated to provide finish streetscape amenities along Merrimack Street when the construction is completed (i.e. streetlights, sidewalks, curbing, bike lanes, etc.) in combination with other sources. CDBG also assists with funding change orders due to unknown subsurface conditions dating back to Urban Renewal in this Low-Income Area.

Massachusetts Cultural Council, Essex County Community Foundation and MassDevelopment grants support the activities of Creative Haverhill, a creative arts and cultural clearinghouse that is promoting the City's state-designated Riverfront Cultural District, Downtown public art, and citywide tourism assets. In addition, this organization is nurturing and promoting small creative sector entrepreneurs and small volunteer-led cultural organizations in the growing creative economy, generating a significant economic ripple effect. The organization is undertaking a historic rehabilitation of the former Cogswell School in Bradford and turning it into a community arts center and studio rental space.

Gateway City Parks Grants, Greening the Gateway Cities grants, Cooling Corridor and other tree and conservation grants will return shade canopies to urban neighborhoods that serve as heat islands, with CDBG as leverage.

Parkland Acquisitions and Renovations for Communities (PARC) and Land and Water Conservation Fund (LWCF) grants- This State program provides 68% reimbursement for park improvements and open space programs, continued refurbishment of previously neglected City playgrounds and fields, and preservation of woodland and farmland. In 2026, these grants will support enhancements to both Clement Farm's softball fields and disc golf area near the New Hampshire border.

TIP funded activities/Chapter 90- CDBG Public Improvement funds leverage and expand the reach of the City's Chapter 90 Roadway improvement funds, which are local transportation funds provided by the Commonwealth. CDBG funds often add elements of Complete Streets to Chapter 90 projects, adding amenities such as sidewalks, curbs and curb cuts, street trees and other items. Massachusetts' Fair Share

Amendment is generating hundreds of thousands of extra dollars for City highway projects currently.

Winnekenni Recreation area- this active outdoors enhancement project (new playground, signage, parking and sidewalk improvements, etc.) is supported by Congressionally Directed Spending of \$700,000 through HUD;

Code Enforcement- CDBG funded Code Enforcement officers leverage the City's funding of similar positions, to provide more effective and aggressive enforcement of quality of life, health, housing and safety issues in the CDBG Target Area.

Private Foundations- The City and the CDD will continue a renewed effort to address needs as these resources arise.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

There exist tracts of public land and public buildings that will be used to address needs identified in this Plan, including:

Citizens Center- This renovated public facility has new lighting, heating and air conditioning systems, a replaced glass ceiling, bathroom upgrades and accessibility improvements that all make this facility safer and more efficient to operate. This structure houses the Human Services Department, which includes the Council on Aging, Veterans representative, Meals on Wheels, Parks and Recreation, Youth programs and Disabilities Commission. Northeast Legal Aid provides free legal assistance to low-income residents in civil and housing law matters through a satellite office in the basement. Many vulnerable populations use this facility, and the services provided here help the City achieve the goals of the Plan.

Boardwalk/Rail Trail- the City purchased an abandoned railroad corridor that runs along the southern bank of the Merrimack River across from Downtown Haverhill and heads east towards Groveland and Georgetown. This property was transformed into a non-vehicular pedestrian path (the Fiorentini Bradford Rail Trail) that provides recreational amenities for downtown and Bradford residents alike. The Trail forms a loop around Downtown and the sections of the Downtown Boardwalk that already exist or plan to be added. The Boardwalk and Rail Trail, linked by two Downtown bridges, form a 2-mile pedestrian loop that connects residents with the Merrimack and spur additional economic development.

Cogswell School- This former school is being utilized as a Community Arts Center in the Bradford section of the City, exposing young residents to arts programming, job opportunities and other benefits. Meanwhile, these programs are operating out of Downtown storefront at 41

Washington Street.

Public Docks and Waterfront parks will also seek to connect residents with the River, community rowing, boating and river tours. These facilities will also help to draw and lure economic development towards the many redevelopable parcels along the underutilized waterfront.

Riverside Park- this large park next to the Stadium includes the new Edible Avenue and Art Walk, new connector trails, improved fields and play facilities. The nearby new CDBG-funded playground at Zins Park on the other side of the Hospital offers sensory-affected youth a less overwhelming experience.

Clement Farm- this City-owned property at the state line includes the American Legion post and hall. This property will see State-funded improvements to its parking lots, trees and plants, drainage, regulation softball fields (only such fields in the city) and popular disc golf course, both of which are supported by State grants (LWCF and PARC respectively).

Washington Square- upgrades to the surfacing, plantings and usability of the City's main Downtown plaza have been designed with American Rescue Plan (ARP) funds. CDBG funds (\$40,000 budgeted in PY26 funds) will hopefully provide match to a larger grant. The goal of this redesign is to provide safer surfacing for adjacent senior residents than jagged cobblestones and chipping slate and bricks, replacing dead trees and adding greenery to this hardscaped plaza, and providing more space for cultural and civic events with better electrical and drainage infrastructure.

Essex Street Corridor- this busy arterial between Lafayette Square/Route 97 and Washington Street/Routes 110 + 113 is the subject of a MassWorks grant for public infrastructure improvements (uncombined sewers, sidewalks, drainage, curbing, etc.) to the upper end of Essex Street along the Little River, with CDBG investments also possible to allow better pedestrian access to the commuter rail/Amtrak station.

Merrimack Street Infrastructure (see 'Discussion')

Discussion

As the City acquires parcels of land through unpaid tax title, every effort is made to sell off the land to provide additional revenues for the City. Where redevelopment of the lot is feasible, the City contacts Habitat for Humanity or other housing providers for the purposes of developing permanent affordable housing, or providing greenspace or adding to the lot size of a preexisting property. Going forward, the City will likely shift

its focus towards getting the best proposal for housing options (such as homeownership) and reduced neighborhood impact, rather than recouping top dollar for a 'lower common denominator' project that may have more negative neighborhood impacts.

The Merrimack Street area District Square redevelopment is the largest in the City's history, at over \$170 million. Additional CDBG funds for Low Moderate income Area public improvements are likely needed given the complexities of excavating the former Urban Renewal area and its unmarked lines, pipes and foundations. This public-private project will create 399 units of new housing, 24,000 square feet of new retail/commercial/office space including a food hall with a shared kitchen, a new 660-space parking garage and a new public plaza. It is also supported by Congressional Directed Spending Economic Development Initiative (EDI) funds of \$1,000,000 for streetscape improvements to Merrimack Street. MassWorks funds have already made massive utility upgrades to this central downtown area, which is being returned to prominence. \$97,143 in new PY26 CDBG funds are being paired with \$100,000 in unspent prior year funds to support this transformational undertaking, totaling \$197,143. These funds are needed as excavation in the former Urban Renewal Area has been plagued by numerous unmarked obstructions for that ill-fated era.

This project ties in with previous investments in public amenities Downtown, such as a Boardwalk above the Merrimack River, plazas and open space, new lighting and underground parking at Harbor Place.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Maintain Housing Stock	2015	2020	Affordable Housing	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Enhance Public Safety and Health Expand Type, Diversity and Supply of Housing Increase Owner- Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$631,000.00	Public service activities for Low/Moderate Income Housing Benefit: 5 Households Assisted Rental units rehabilitated: 8 Household Housing Unit Homeowner Housing Rehabilitated: 28 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Provide Shelter and Services for Homeless	2020	2024	Homeless	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Connection to Resources and Economic Opportunities Enhance Public Safety and Health Promote Neighborhood Stabilization Provide Basic Shelter and Services for Homeless	CDBG: \$72,535.00	Public service activities other than Low/Moderate Income Housing Benefit: 236 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 322 Beds Homelessness Prevention: 75 Persons Assisted
3	Provide other non-housing necessities	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Connection to Resources and Economic Opportunities Enhance Public Safety and Health Promote Neighborhood Stabilization Provide for Non- Housing-related Basic Needs	CDBG: \$142,510.00	Public service activities other than Low/Moderate Income Housing Benefit: 2697 Persons Assisted Homelessness Prevention: 18 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Promote Neighborhood-Based Economic Development	2025	2029	Non-Housing Community Development economic development and jobs	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Connection to Resources and Economic Opportunities Promote Neighborhood Stabilization	CDBG: \$88,010.00	Facade treatment/business building rehabilitation: 2 Business Jobs created/retained: 28 Jobs Businesses assisted: 61 Businesses Assisted
5	Stabilize Neighborhoods + Increase Owner-Occupancy	2025	2029	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Encourage Economic + Workforce Development Enhance Public Safety and Health Increase Owner-Occupancy in Target Neighborhoods Promote Neighborhood Stabilization Provide for Non-Housing-related Basic Needs	CDBG: \$446,153.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 50000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 333 Persons Assisted Facade treatment/business building rehabilitation: 1 Business Direct Financial Assistance to Homebuyers: 2 Households Assisted Buildings Demolished: 2 Buildings Housing Code Enforcement/Foreclosed Property Care: 1940 Household Housing Unit Other: 1 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Maintain Housing Stock
	Goal Description	This goal will be primarily accomplished through the City's in-house Housing Rehabilitation and Code Correction Program (HRCCP). Operated in-house by Community Development Department staff, utilizing publicly-bid private contractors, the HRCCP will rehabilitate about 30 housing units, some in multi-family dwellings (around 6 such buildings) with approximately 8 rental units and the remainder in single-family homes (around 16). Rebuilding Together Greater Haverhill will add another 5 units through its coordinated volunteer program, which usually occurs every April to assist senior homeowners and those with disabilities who cannot maintain their homes. Given inflationary pressures on materials and labor, the cost per unit metric is increasing when it comes to housing rehabilitation, requiring a loosening of 'per project' caps and estimates. It is frankly more expensive than ever to undertake housing rehabilitation activities, given the bidding climate. The Haverhill Water Department recently made coordinated and targeted outreach to homeowners with identified internal lead water pipes or galvanized water lines with lead joints or sealants. It is anticipated that the City will receive inquiries from low-mod income homeowners who need assistance to achieve mandated compliance on lead water pipe removal and replacement, which could boost the quantities of units served this upcoming Program Year (approximately 3). \$291,000 in new Program Year 2026 (PY26) funds are budgeted towards this goal. In addition, approximately \$65,000 in PY26 Program Income is to be allocated to this Goal, along with \$275,000 in unspent Prior Year Housing Rehab funds. This large amount of prior year unspent funds is largely due to the extraordinary amount of Program Income (over \$400,000) received back in Program Year 2024, which was spent in lieu of CDBG housing rehab funds at that time, and has had a ripple effect budgetarily. As a result, only \$50,000 in new CDBG funds will be allocated for the Housing Rehabilitation and Code Correction Program (HRCCP).

2	Goal Name	Provide Shelter and Services for Homeless
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Goal Description	Through the support of various programs, including Emmaus' Mitch's Place emergency overnight shelter, Community Action's Homeless Drop-In Center, and Common Ground Ministries' Common Ground Cafe, this Goal supports a continuum of services for the city's homeless and indigent. In Program Year 2026, CDBG-funded Activities will include a 24-hour continuum of care locally: -Emmaus' Mitch Place, which will provide 322 bed nights in its emergency overnight shelter to 40 residents per night with \$5,000 in PY26 CDBG funds. Emmaus staff also seek to permanently place homeless individuals out of shelter and into permanent housing through Rapid Rehousing and HOMEBase program funds (around 35 anticipated); -Community Action's Homeless Drop-In Center, which takes all comers off the streets in the mornings, providing coffee, enrichment, check-ups, financial and benefits counseling, socialization, nutrition and service referrals every weekday morning, with plans to serve a goal of 133 unduplicated individuals with \$15,000 in PY26 CDBG funds; -Common Ground Cafe will provide afternoon lunch, coffee, socialization, case management, programming, clothing, showers and laundry services every day of the year to homeless/indigent guests at its Winter Street location in the Lower Acre, being supported by \$3,525 in PY26 CDBG funds to assist a goal of 35 clients; In addition, UU Church's new Warming Center, which is staffed by volunteers on frigid overnights to serve the homeless and unsheltered, will be a new CDBG subrecipient, receiving \$2,000 in PY26 CDBG funds to support a goal of 28 unduplicated individuals; The programs will also help the indigent prevent full homelessness with intensive case management (around 40 cases anticipated). In all \$25,525 in CDBG PY2026 funds will be used by subrecipients in furtherance of this goal. All of these programs provide food and coffee, indoor shelter, companionship, case management, service referrals, check-ins and access to medical care. Common Ground offers showers and laundry services, while the Drop-In Center offers financial guardianship and benefit support to many. The services offered by these organizations, which take basically all comers off the streets, truly save lives. Community Development staff work closely with these and other agencies (including ARPA-funded Northeast Legal Aid) to assist the homeless and indigent every week. The City participates in monthly 'Unsheltered' virtual calls to review policies and caseloads; these meetings are hosted by Emmaus, Inc.
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		NOTE: CDBG Administrative Costs (\$47,010) are factored into the budget for each Goal except Maintain Housing Stock (which uses its own Rehabilitation Administration funds).
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3	Goal Name	Provide other non-housing necessities
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Goal Description	This Goal provides basic necessities being neglected by many due to the exorbitant costs of housing. With half (51%) of Haverhill's renters officially cost burdened, social service providers are under extreme pressure in times of rising food, health care and energy costs. Many Haverhill residents may have a roof over their heads, but they have little to nothing at the end of every month. An unexpected home or auto repair, a sick child or pet can mean going without necessities. This goal supports a strong, motivated and coordinated network developed amongst Haverhill social service providers that has been honed over many years, providing food, clothing, heating assistance, furniture and toiletries to those in need. \$95,500 in PY26 Activities in support of this goal include (plus Admin of \$47,010): -All Saints Parish Saint Vincent dePaul Mount Washington Family Assistance, which will provide rent and utility assistance and beds to 12 low-income households in the 01832 zip code with \$5,000 in PY26 CDBG funds; -Sarah's Place, which provides senior day care with transportation, meals, medical check-ups and enrichment activities for a goal of 50 frail, otherwise homebound elders with \$15,000 in CDBG funds; -Community Action's Heating Assistance program, which will assist those low-moderate income residents who do not qualify for federal LIHEAP support but are still without enough heat to stay warm in the winter, with a projected goal of 133 households being served with \$15,000 in PY26 CDBG funds, stretching these expensive resources; -Urban Village Montessori's Childcare for Low-Income Families, which will provide a goal of 3 Acre neighborhood families with quality early education at Marigold Montessori through \$7,000 in PY26 CDBG-funded scholarships; -St. James Conference of St. Vincent dePaul, which will provide rent and utility assistance and case management to 15 families in the 01830 zip code and the Acre with \$12,000 in PY26 CDBG funds; -Nourishing the North Shore will offer the new Veg Out Farmers Market program to low-income families at Presidential Gardens housing complex in Bradford, serving a goal of 25 families with \$5,000 in PY26 CDBG funds; -New England Center for Home and Veterans is offering a Veterans Food Pantry in Mount Washington at the former Veterans Northeast campus with a goal of serving 110 veteran households with \$7,500 in PY26 CDBG funds; -Ray of Light operates out of Lowell House's Mount Washington center at 222 Washington Street, providing assistance, coaching, recovery services and sober companionship for addicts of substance abuse, supporting 15 individuals with \$2,000 in PY26 CDBG funds.
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		-Liz Murphy Open Hand Pantry, operated by Saint Gabriel's Catholic Parish (St. James/St. John the Baptist churches) out of the UU, will provide food for a goal of 400 needy households for \$10,000 in PY2026 CDBG funds; -Somebody Cares popular Food Pantry, which will serve a goal of 1000 unduplicated needy individuals and households with \$6,000 in PY26 CDBG funds; -Salvation Army's massive Comprehensive Emergency Services program provides meals, food, case management, clothing, basic necessities and service referrals to a projected 3,200 needy individuals with \$8,000 in PY26 CDBG funds; -Salvation Army's Backpack 68 program will work with Haverhill High School and Gateway Academy to provide 230 needy students' families with foodstuffs to last through the 68-hour weekend, via \$2,000 in PY26 CDBG funds;
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4	Goal Name	Promote Neighborhood-Based Economic Development
	Goal Description	This goal seeks to promote Neighborhood-Based Economic Development, including workforce development and business assistance initiatives in the Target Area. Activities in support of this Goal include: -Small business commercial exterior facade improvement loans in the Target Area, with \$25,000 in Program Year 2026 funds allocated. -Support of MakeIT Haverhill, a neighborhood-based job training center that moved from Mount Washington nearby to the Downtown/Lower Acre area. MakeIT Haverhill offers English, Financial and Digital literacy classes, naturalization classes, case management and job fairs in a trusted space, with a goal of increasing household incomes for Mount Washington and other working-class residents. MakeIT Haverhill will benefit from \$15,500 in programmatic funds from PY26 CDBG funds. -Latino Business Outreach provides support and information sharing via bilingual, bicultural ambassadors to the growing sector of bodegas, shops, salons, restaurantes and enterprises that are not connected to City, Chamber and federal/state business supports. While only \$500 in new PY26 CDBG funds are allocated for this Activity, over \$30,000 in unused prior year funds are slated to be used this upcoming year for this important business outreach. Prior year funds were not used due to personnel vacancies that are being addressed. All told, this Goal seeks to create 28 jobs and assist at least 61 different businesses. NOTE: CDBG Administrative Costs of \$47,010 are factored into the budget for each Goal except Maintain Housing Stock.

5	Goal Name	Stabilize Neighborhoods + Increase Owner-Occupancy
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Goal Description	This Goal consists of a range of activities that maintain quality of life. Promoting more homeownership allows neighborhoods to flourish with residents rooted and motivated to maintain their properties, develop relationships with neighbors and reduce illicit activity. Therefore, the City offers \$15,000 in CDBG First-Time Homebuyer Assistance, providing closing costs/ downpayment assistance that is fully forgivable after 5 years. \$30,000 in PY26 funds are allocated to this activity, due to eligibility challenges posed by the 80% Area Median Income (AMI) limits, for a goal of 2 participants. With the surge in housing prices and the shortage of availability, it is nearly impossible for someone below 80% of Area Median Income to get an offer accepted on a house. Without public safety, economic and community development cannot flourish. Many CDBG activities promote youth enrichment, turning youth away from gangs, drugs, and delinquency. PY26 activities in support of this goal include: -The Haverhill Boys + Girls Club Pathways to Success after-school tutoring, sports and enrichment program, with a goal of supporting 25 low-income youth with \$5,000 in CDBG FY26 funds; -YMCA's Summer Nights program supports youth and teens with meals, enrichment, sports, camps and arts for a goal of 75 youth via \$10,000 in PY26 CDBG funds; -The Verge Youth Center, which offers a variety of goal-based enrichment activities, with a goal of serving 233 youth and teens with \$5,000 in PY26 CDBG funds; Many of these and other youth programs will be supported and buffeted by the City's Youth and Mental Health Activities Fund, funded with \$750,000 in City budget funds. This Goal also supports enhanced housing, health, sanitation, and building Code Enforcement efforts in the CDBG Target Area to maintain living standards in these inner-city areas, with over 2,000 expected property inspections. Since the COVID Pandemic, the City has reduced its CDBG allotments to this Project, now slated down to \$67,000 for PY26. This Goal places an increased amount of \$30,000 for demolition/clearance activities (for 1-2 properties if possible) to ensure quality of life, public safety and health for neighborhoods afflicted by vacant, dilapidated, fire-damaged or derelict housing structures. Dealing with these sorts of properties, often without a real owner or under 'zombie titles', are one of the leading sources of feedback and input from neighbors and the community.
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	This goal also encompasses most Public Improvement activities, geared toward improving the Target Area. \$15,000 are allocated towards the continuing goal of making the city's food pantry network more accessible and resilient to climate change events or natural disasters, when demand for these services will boom. \$100,000 in prior year unspent funds will be allocated to Public Improvements, to aid the transformative public-private District Square redevelopment by Lupoli Companies in the former Urban Renewal district Downtown, including construction of a public plaza connecting the Lower Acre with the Merrimack Riverfront. \$97,143 will also be allocated from PY26 CDBG funds for this activity. Up the road, resurfacing and enhancements to Washington Square have been designed with American Rescue Plan funds and this project comprises another opportunity for Public Improvement investments, with \$40,000 in PY26 CDBG funds to serve as possible grant match. Together, these activities help create family-friendly, stable neighborhoods. NOTE: CDBG Administrative Costs of \$47,010 are factored into the budget for each Goal except Maintain Housing Stock.
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AP-35 Projects - 91.420, 91.220(d)

Introduction

The City has 10 activities that are similar in scope to last Program Year, but the allocation have changed to reflect new demands, community priorities, and fiscal realities.

#	Project Name
1	General Administration + Planning
2	REHABILITATION ADMINISTRATION
3	CODE ENFORCEMENT
4	Public Improvements
5	Single Family Rehabilitation
6	Multi-Family Rehabilitation
7	Public Services
8	Demolition and Clearance
9	Economic Development
10	First-Time Home Buyer Assistance

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Housing Rehabilitation is the paramount funding priority, with the largest share of funds being allocated for those activities. With 40% of all housing stock in the City still being built before 1940, the need for upkeep is constant, coming at a time when many households simply cannot keep up with the expense of maintenance.

Targeted Economic Development Activities are intended to support small businesses and to drive employment against economic headwinds--some of this support will be drawing down prior year funds.

This is the final year that American Rescue Plan Act (ARPA) funds can reduce the priority for investment in certain Public Infrastructure Improvements as well as certain Public Service categories (i.e. Legal Assistance). However, the need for additional funds to support the largest redevelopment in city history, downtown in the Merrimack Street area, returns Public Improvements as a CDBG funding priority.

The CDBG share of enhanced Code Enforcement efforts continues to decline slightly post-Pandemic as well. Public Services (15% plus prior year Program Income) and Administration figures (20%) are kept within statutory limits.

Housing creation is the main underserved need, due to obstacles of funding, regulations and political/neighborhood will. Not included in these numbers is a project by the YMCA to construct around 24 multi-unit housing for very low-income (below 30% Area Median Income) families onto their

current facility on Winter Street. The YMCA is actively seeking to create a new YMCA facility and convert its existing property into badly-needed family housing units. Similarly, the Haverhill Housing Authority [HHA] is planning to build a 34 units extension onto its Hilldale Avenue property, as well as rehabilitation of a vacant 4-unit property at 335 Groveland Street in Riverside. This represents the HHA's first new housing units in over four decades. Similarly, construction of a new Boys and Girls Club on former State highway land along Monument Street is an unfunded City need and wish list item. Bethany Community Services' efforts to convert the Elks Club next to City Hall on Summer Street into housing is another project likely worthy of public investment.

Other potential HOME projects are to be determined, based on federal funding uncertainty.

AP-38 Project Summary
Project Summary Information

1	Project Name	General Administration + Planning
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Maintain Housing Stock Provide Shelter and Services for Homeless Provide other non-housing necessities Promote Neighborhood-Based Economic Development Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Provide Basic Shelter and Services for Homeless Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$188,040.00
	Description	This includes activities related to administration of the Community Development Block Grant (CDBG) itself, such as Staff Salaries, Staff Fringe, Supplies, Services and Consultants
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	In addition to general Program Administration, Community Development staff interface with hundreds of members of the public every program year, referring individuals, families and households to various services and programs. This Project Budget is capped at no more than 20% of the overall Community Development Block Grant award that the City received in this given Program Year (2026). This Project Budget is not more 20% of 940,208 or \$188,040.
	Location Description	Citywide, with activities based out of Room #309 in Haverhill City Hall, 4 Summer Street, Haverhill, MA 01830.
	Planned Activities	Administration of Community Development Block Grant program and related community development activities, including staff salaries, benefits and fringe. This Project also covers office supplies, services and various planning activities undertaken by consultants.

2	Project Name	REHABILITATION ADMINISTRATION
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Maintain Housing Stock Provide Shelter and Services for Homeless Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$223,000.00
	Description	Administration of the in-house Housing Rehabilitation and Code Correction Program (HRCCP), along with oversight of CDBG First-Time Homebuyer Activities, Fair Housing, HOME and 'Get the Lead Out' administration. Rehab staff also provide housing referrals as necessary.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	Aside from the 30 or so households directly impacted by the in-house Housing Rehabilitation and Code Correction Program (HRCCP), Housing Rehabilitation administrative staff oversee Fair Housing efforts, refer constituents to various housing resources, and connect with other funded programs such as the City's First-Time HomeBuyer program, the Massachusetts Attorney General's Vacant Properties program, the City's Lead Hazards Reduction Capacity Building grant, Energy weatherization efforts (by ACTION, Inc.) and MassHousing's Get the Lead Out programs. Housing Rehab Admin also oversee efforts by Rebuilding Together and provide cross-referrals to that program. This in essence triples the number of families that benefit from Housing Rehabilitation Administrative efforts, around 100.

	Location Description	Housing Rehabilitation activities occur predominantly in the Community Development Block Grant (CDBG) Target Area, but some HRCCP activities do occasionally occur in Haverhill outside of these Census tracts. Exact addresses are not known at the beginning of the program year. A tier-review style Environmental Review will be conducted for housing rehabilitation at the general level, with exact locations to be determined based on the HRCCP applications that are received. Target Area locations will be prioritized as much as possible, especially with aggressive overall CDBG goals for spending funds inside the Target Area.
	Planned Activities	Planned activities include administration of the in-house Housing Rehabilitation and Code Correction Program (HRCCP), First-Time Homebuyer and 'Get the Lead Out ' programs. Housing rehab administrative efforts also interact closely with the City's Lead Hazards Reduction Capacity Building Grant activities. In addition, working closely with the Haverhill Water Department, Housing Rehab staff will administer removal of lead or galvanized water lines for low-moderate income homeowners identified by the City to be recipients of targeted outreach efforts.
3	Project Name	CODE ENFORCEMENT
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Maintain Housing Stock Promote Neighborhood-Based Economic Development Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$68,000.00
	Description	Enhanced Code Enforcement in the CDBG Target Area, mostly around housing, public health, sanitation, building codes and safety.
	Target Date	6/30/2027

	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that CDBG-funded Code Enforcement efforts will touch 2,000 properties and individuals, exclusively within the CDBG Target Area. Over 1900 of these properties are estimated to be residences.
	Location Description	These activities will occur strictly and exclusively in the CDBG Target Area, providing an enhanced level of housing, building and public health inspections in the area(s) of the city most in need of these services.
	Planned Activities	Activities provided by CDBG Code Enforcement staff include the following: -Building Code Inspections and Building Violations- -Building Occupancy Inspections- -Building Zoning Complaints- -Building Occupancy Inspections- -Housing Code Complaint Investigations- -Fire Scene Inspections- -Housing Court Inspections and Appearances- -Housing Code Inspections and Re-Inspections- -Rental Inspections and Re-Inspections- -Sanitary and Trash Inspections- -Monitoring of Building Without Permits/ Unsafe Building Practices- -Unregistered/Abandoned Vehicles- -Demolition Inspections and Permitting- -Development Review to Expedite Affordable Housing and Target Area Projects- -Health and COVID enforcement (if needed).
4	Project Name	Public Improvements
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Promote Neighborhood-Based Economic Development Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Enhance Public Safety and Health Promote Neighborhood Stabilization

	Funding	CDBG: \$252,143.00
	Description	Public one-time Capital Improvements in the CDBG Target Area, including construction of public facilities and infrastructure such as parks, streets, sidewalks, public art and beautification, tree planting, etc. Also included under this definition are elements such as improving resiliency, infrastructure and capacity of facilities used by the public, such as food pantries.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	These CDBG-funded Public Improvements have the possibility of benefitting literally tens of thousands of families, tourists and visitors, with enormous economic development possibilities.
	Location Description	Locations for Public Improvements will mostly focus on Downtown, especially the Merrimack Street area and Washington Square, where Essex Street, Emerson Street, Washington Street (Routes 110/113) and Merrimack Street and both ends of Downtown (western and eastern) converge over the Little River conduit where it confluences into the Merrimack River. Both Merrimack Street and Washington Square represent significant investments in pedestrian amenities and places where citizens are expected to gather. These proposed public improvements are located in low-income Target Areas (mostly in Census Tract 2601).

	Planned Activities	Washington Square, in the geographic and historic center of the city and downtown Haverhill, is a likely location for CDBG Public Improvement investments. This area, surrounded by low-income senior and public housing, features a faux-historic cobblestone hardscape made more uneven by roots rupturing the surface from dying street trees. The chipped brick and slate make for a depressing, pedestrian unfriendly venue. Given the uneven and dangerous surfacing, many of the Site's senior residents assiduously avoid the plaza. In response to this dynamic, the City used American Rescue Plan Act (ARPA) funds to design an enhanced and resurfaced center plaza, with better site lines, more uniform monuments, better lighting, electrical capacity, a permanent Christmas tree and event space, along with better drainage and safer crosswalks across Routes 110/113. The City is applying for federal and state grants for construction funds, with CDBG as a probable match. \$40,000 in PT2026 CDBG funds are budgeted for this purpose. Merrimack Street- The largest redevelopment in the City's history continues in the former Urban Renewal area along Park Way and Merrimack Street (Route 113), which used to be dominated by a former sprawling municipal parking deck. Now there sits a larger parking garage on a smaller footprint with taxable redevelopment of 400 units of housing and mixed-use commercial/retail/office/lab space in the works. Challenging subsurface conditions from Urban Renewal have added unforeseen costs to the project. A significant public pedestrian plaza will be built, tying in with the middle of the new private development. \$97,143, along with \$100,000 in unused prior year funds, are being set aside for this purpose, totaling almost \$200,000. The City seeks to continue its efforts to add resiliency to food pantries, shelters, and facilities that serve the homeless and indigent, such as generators, capacity, etc. Another \$15,000 in PY26 CDBG are being earmarked for these ongoing enhancements
5	Project Name	Single Family Rehabilitation
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Maintain Housing Stock Stabilize Neighborhoods + Increase Owner-Occupancy

	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$257,000.00
	Description	Rehabilitation of single-family dwellings to updated Housing Code standards, through the Housing Rehabilitation and Code Correction Program (HRCCP).
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 16 properties will benefit from CDBG funded housing rehabilitation activities. Around 11 single-family properties are estimated to be rehabilitated by the Housing Rehabilitation and Code Correction Program. Another 5 single-family dwellings in Haverhill will participate in the Rebuilding Together program.
	Location Description	Most Housing Rehabilitation activity will occur in the CDBG Target Area (predominantly inner-city Haverhill). Exact locations have yet to be determined and will be revealed as eligible applications are received. However, housing rehabilitation efforts are no longer exclusive to the Target Area, with the need to replace lead water lines and to provide match for the City's HUD-funded Lead Hazards Reduction Capacity Building grant. Overall spending goals for the Target Area remain.
	Planned Activities	Rehabilitation of housing code deficient single-family dwellings owned by low-moderate income homeowners. Much of this rehab work centers around fixing leaky roofs, electrical, plumbing, carpentry and heating systems. Lead water pipe replacement is also considered part of housing rehabilitation activities funded by CDBG. HRCCP will rehab around 11 single-family dwellings. Rebuilding Together will serve another 5 elderly and/or disabled clients with more varied housing rehab needs that can be addressed primarily through volunteers.
6	Project Name	Multi-Family Rehabilitation
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA

	Goals Supported	Maintain Housing Stock Provide Shelter and Services for Homeless Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$150,000.00
	Description	Rehabilitation of owner-occupied dwellings with rental units
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that six (6) new projects in the upcoming Program Year will be from multi-family units, although the final numbers will be determined by the applications that are submitted for the Housing Rehabilitation and Code Correction Program (HRCCP).
	Location Description	CDBG funds are prioritized for- and most multi-family housing dwellings are located primarily in-- the predominantly inner-city CDBG Target Area. Exact locations have yet to be determined and will be selected as eligible applications are received. However, housing rehabilitation efforts are no longer exclusive to the Target Area, although the overall CDBG spending goals within the Target Area remain.
7	Planned Activities	At least six (6) multi-family dwellings are expected to be rehabilitated, with about eight (8) rental units being rehabbed. The HRCCP is working closely with the City's \$2.4 million Lead Hazards Control Capacity Building Grant, which will be allowed to conduct deleading of homes starting July 1, 2026. The Lead grant works in tandem with CDBG rehabilitation efforts, with a large focus on multi-family dwellings.
	Project Name	Public Services
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA

	Goals Supported	Provide Shelter and Services for Homeless Provide other non-housing necessities Promote Neighborhood-Based Economic Development Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Provide Basic Shelter and Services for Homeless Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$141,025.00
	Description	Activities to help low-to-moderate income individuals and households with services offered by non-profit subrecipients
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that Program Year 2026 CDBG-funded Public Service activities will benefit 5,679 unduplicated low-to-moderate income individuals and/or households.

	Location Description	Activities will occur around and throughout the community, with most occurring in the Target Area. The Universalist Unitarian church on Ashland in the Highland neighborhood and walkable to Lower Acre, host multiple CDBG subrecipients, including: -Liz Murphy Open Hand Pantry, operated by Saint Gabriel's Catholic Parish (St. James/St. John the Baptist churches) out of the UU, will provide food for a goal of 400 needy households for \$10,000 in PY2026 CDBG funds; -Community Action's Homeless Drop-In Center, which takes all comers off the streets in the mornings, providing coffee, enrichment, check-ups, financial and benefits counseling, socialization, nutrition and service referrals every weekday morning, with plans to serve a goal of 133 unduplicated individuals with \$15,000 in PY26 CDBG funds; -UU Church's new Warming Center, which is staffed by volunteers on frigid overnights to serve the homeless and unsheltered, will be a new CDBG subrecipient, receiving \$2,000 in PY26 CDBG funds to support a goal of 28 unduplicated individuals; Similarly, Somebody Cares New England's center at 358 Washington Street in the Mount Washington neighborhood hosts 2 programs: -Their popular Food Pantry, which will serve a goal of 1000 unduplicated needy individuals and households with \$6,000 in PY26 CDBG funds; -The Verge Youth Center, which offers a variety of goal-based enrichment activities, with a goal of serving 233 youth and teens with \$5,000 in PY26 CDBG funds; The Salvation Army operates a similar building at 395 Main Street that offers multiple programs across from the Acre neighborhood: -Their massive Comprehensive Emergency Services program provides meals, food, case management, clothing, basic necessities and service referrals to a projected 3,200 needy individuals with \$8,000 in PY26 CDBG funds; -Their Backpack 68 program will work with Haverhill High School and Gateway Academy to provide 230 needy students' families with foodstuffs to last through the weekend, via \$2,000 in PY26 CDBG funds;
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	Planned Activities	Program Year 2026 CDBG-funded Public Services activities include: -All Saints Parish Saint Vincent dePaul Mount Washington Family Assistance, which will provide rent and utility assistance and beds to 12 low-income households in the 01832 zip code with \$5,000 in PY26 CDBG funds; -Emmaus' Mitch Place, which will provide 322 bed nights in its emergency overnight shelter to 40 residents per night with \$5,000 in PY26 CDBG funds; -Sarah's Place, which provides senior day care with transportation, meals, medical check-ups and enrichment activities for a goal of 50 frail, otherwise homebound elders with \$15,000 in CDBG funds; -Community Action's Heating Assistance program, which will assist those low-moderate income residents who do not qualify for federal LIHEAP support but are still without enough heat to stay warm in the winter, with a projected goal of 133 households being served with \$15,000 in PY26 CDBG funds, stretching these expensive resources; -Urban Village Montessori's Childcare for Low-Income Families, which will provide a goal of 3 Acre neighborhood families with quality early education at Marigold Montessori through \$7,000 in PY26 CDBG-funded scholarships; -St. James Conference of St. Vincent dePaul, which will provide rent and utility assistance and case management to 15 families in the 01830 zip code and the Acre with \$12,000 in PY26 CDBG funds; -Nourishing the North Shore will offer the new Veg Out Farmers Market program to low-income families at Presidential Gardens housing complex in Bradford, serving a goal of 25 families with \$5,000 in PY26 CDBG funds; -YMCA's Summer Nights program supports youth and teens with meals, enrichment, sports, camps and arts for a goal of 75 youth via \$10,000 in PY26 CDBG funds; -New England Center for Home and Veterans is offering a Veterans Food Pantry in Mount Washington at the former Veterans Northeast campus with a goal of serving 110 veteran households with \$7,500 in PY26 CDBG funds; -The Haverhill Boys + Girls Club returns with its Pathways to Success after-school tutoring, sports and enrichment program, with a goal of supporting 25 low-income youth with \$5,000 in CDBG FY26 funds;
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		-Common Ground Cafe will provide afternoon lunch, coffee, socialization, case management, programming, clothing, showers and laundry services every day of the year to homeless/indigent guests at its Winter Street location in the Lower Acre, being supported by \$\$3,525 in PY26 CDBG funds to assist a goal of 35 clients; -Ray of Light operates out of Lowell House's Mount Washington center at 222 Washington Street, providing assistance, coaching, recovery services and sober companionship for addicts of substance abuse, aiding 15 individuals with \$2,000 in PY26 CDBG funds.
8	Project Name	Demolition and Clearance
	Target Area	CDBG TARGET AREA
	Goals Supported	Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$30,000.00
	Description	Demolition and clearance of vacant, dilapidated, and condemned properties --if needed-- in order to promote public safety and improve quality of life in selected neighborhoods.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	Normally, this item is a budgetary placeholder with a low amount. However, this upcoming Program Year features an emphasis on dealing with a backlog of vacant, condemned, damaged or derelict dwellings and structures around the city. These houses pose significant public safety and health concerns, and greatly concern neighbors. In response to public feedback, the City is allocating a great deal more in this Project line this program year. The City Inspectional Services Department has a listing of over a half-dozen sites needing to be demolished. In most cases, owners or their insurance carriers will undertake these actions. However, due to undetermined, unclear 'zombie' titles and other legal factors, it is estimated that the City may need to support the demolition of at least 2 properties this upcoming program year.
	Location Description	To be determined by the Building Commissioner as needed, from a prospective list of 5-6 properties. Many of these dwellings will be rectified by probate courts, legal work, insurance and private sales. CDBG will serve as the 'funds of last resort' for those properties that cannot otherwise be practically remedied.

	Planned Activities	Demolition of vacant, condemned and/or foreclosed dwellings as a method of last resort to address neighborhood safety, quality of life and property values. Properties would be assessed, remediated, treated for rodents and other health hazards, and demolished and removed.
9	Project Name	Economic Development
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Promote Neighborhood-Based Economic Development
	Needs Addressed	Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$41,000.00
	Description	Economic Development activities that support small local businesses as well as economic activities and conditions within Target Area neighborhoods.
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	Around 100 families will directly benefit from the proposed activities. About 28 new jobs are expected to be realized on account of these activities, including job fairs. In addition, business owners will benefit from Economic Development activities, including many Latino and/or non-English speaking businesses. The larger citizenry will benefit from enhanced economic development activities and a stronger economy.
	Location Description	The exclusive purpose of this Project is to increase economic development activity at the street level within the Target Area.

	Planned Activities	There are several important economic development initiatives to be funded with the Community Development Block Grant (CDBG) in Program Year 2026 (PY26). These are geared toward improving economic outcomes in urban neighborhoods around downtown, and include: Facade Improvement- \$25,000 is allocated in PY26 funding for exterior improvements to commercial storefronts in or around the downtown area. The Facade Improvement Program is a loan up to \$25,000 repayable after 10 years at 1% interest, for a goal of 1 property (maybe 2 sites) with a goal of 4 new jobs being created. MakeIT Haverhill- this neighborhood and community-based workforce development and job training center aims to increase incomes of local residents, especially minorities or disadvantaged populations from Mount Washington and other urban areas. This center provides English, financial and digital literacy classes, offer job fairs and case management and referrals. MakeIT Haverhill will be supported with \$15,500 in PY26 CDBG Funds. Their goal is to help 22 people get jobs while assisting 30 businesses with job fair services and employment assistance. Latino Business Outreach- this Activity provides dedicated and trusted bilingual and bicultural outreach to Spanish-speaking bodegas and other businesses in the City, in order to connect them to programs and credits that can grow their businesses and employment. While only \$500 in new Program Year 2026 CDBG funds are allocated to this activity, unused prior year CDBG funds (due to staff turnover) are being included for this Activity. The goal is to make contact and develop relationships with 30 predominantly Spanish-speaking businesses.
10	Project Name	First-Time Home Buyer Assistance
	Target Area	CDBG TARGET AREA
	Goals Supported	Maintain Housing Stock Stabilize Neighborhoods + Increase Owner-Occupancy
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$30,000.00

	Description	Down-payment and closing costs assistance to qualified first-time homebuyers
	Target Date	6/30/2027
	Estimate the number and type of families that will benefit from the proposed activities	Two (2) families at or below 80% of the Area Median Income will benefit from this Project.
	Location Description	Activities under this Project will be at locations to be determined.
	Planned Activities	This Activity will provide up to \$15,000 at closing of downpayment and closing cost assistance to qualified first-time homebuyers who have completed a State-certified homeowner financial literacy class. This loan is fully forgivable after 5 years if the recipients keep the dwelling as their primary residence. Properties receive a Housing Quality Standards (HQS) inspection prior to occupancy.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

For the Program Year 2026 Annual Plan, as well as throughout the 2025-2029 Consolidated Plan period, the Target Area includes the following neighborhoods:

-Downtown- this includes the eastern section of the city's center on the north side of the Merrimack River affected negatively by Urban Renewal as well as the western end characterized by the Washington Street Shoe Historic District of former manufacturing facilities, most of which have been converted, preserved and rehabilitated. This area is also a transit-oriented district, MBTA Communities zoning district, regional Priority Growth district and State-designated Cultural District. The largest redevelopment in the City's history is underway in the east side of Downtown with the District Square project.

-Mount Washington- this is the most generally impoverished neighborhood in the city, featuring the highest minority concentration, being more than 60% Hispanic/Latino. It is located just west of Downtown on a notable hill, bounded by the Boston and Maine/MBTA/Amtrak train line to the east, River Street (Routes 110/113) to the south, and Broadway (Route 97) to the north. The western boundary is less defined and often considered as Interstate 495. This is a somewhat isolated yet densely-settled community, settled originally by millworkers and shoe factory owners. This area is a designated Neighborhood Revitalization Strategy Area (NRSA) in this Plan.

-Lower Acre- This is the working-class area due north of Downtown. The rest of the Acre neighborhood north of the lower Acre has seen steady gains in income, employment, homeowner-occupancy rates, and other socioeconomic metrics, and is no longer considered as part of the Target area. The Lower Acre is Haverhill's other minority-majority neighborhood, extending to 8th Avenue south towards Downtown and from Main Street to the east to Little River to the west. This area is also designated as a NRSA in this Plan.

-Hilldale/Broadway area- this area includes the neighborhood(s) between Broadway north and east of Mount Washington and extending east along Hilldale Avenue to the underutilized Little River, Haverhill's second largest waterway after the Merrimack. Again, Interstate 495 forms a boundary for this Target Area.

-Lower Bradford- this is a working-class area of Bradford east of South Main Street (Route 125) and north of Salem Street to the Merrimack River, extending eastward to the senior public housing complex along South Webster Street and the vacant Haverhill Paperboard site. Bradford, once its own town, is the area of Haverhill on the south side of the Merrimack River.

-Highlands neighborhood (partial)- this area has traditionally fluctuated from poor to rich areas very

quickly, which large manses subdivided into multi-family units on the west end (less so on the wealthier eastern side). This neighborhood includes the Plugs Pond Recreation area.

-River Street, leading westward from Downtown towards Interstate 495, this important gateway features all matter of zoning, including multifamily housing. There is a great deal of economic development and redevelopment potential along this busy stretch.

-Ward Hill- this southwest corner of the City features the affordable Presidential Gardens Neighborhood complex as well as many other multi-family developments all the way to the North Andover line. The city's largest business park is in this area comprising Bradford Neck along the Merrimack River.

-Upper North Avenue --this is the only Target Area section north/west of Interstate 495, which rings much of the city. All other Target Areas lie 'inside' of I-495. This area on the New Hampshire border is dominated by large multi-family apartment complexes and a growing minority population.

Geographic Distribution

Target Area	Percentage of Funds
CDBG TARGET AREA	76

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The greatest need is present in the Target Area. These are often chronically-disinvested neighborhoods that declined with the loss of the city's manufacturing base, as middle-class families moved to more suburban or rural neighborhoods. These neighborhoods remain potential landing spots and hopefully launching pads for new Americans and minorities, along with more traditional blue collar and working-class families.

Mount Washington in particular has been a needy, densely-settled yet geographically isolated area on a steep hill west of Downtown Haverhill. A major community development focus has been to develop agencies to become subrecipients of CDBG funds in this neighborhood, to provide more equitable distribution of resources than just the Downtown and Lower Acre area where so many non-profits have been traditionally located. This emphasis and focus can be traced back to a Working Cities Grant from the Boston Federal Reserve that analyzed economic gains, or lack thereof, in the Mount Washington area compared to the rest of the city.

Poverty seems to be shifting westward and southwestward in Haverhill, based on an analysis of recent Target Maps.

Target Area neighborhoods feature the greatest number of inferior housing units, the highest numbers of impoverished residents, lowest homeownership rates, highest incidence of crime and the lowest

quality of life indicators. The Target Area has the greatest need for economic redevelopment opportunities, safe/decent housing and enhanced quality of life that CDBG funds can address.

In PY2026, the intent is to spend more than 3 of every 4 dollars in the Target Area, or at least 76%. The above 'Geographic Distribution' chart reveals this split, as both the Lower Acre and Mount Washington areas are local strategy areas that partially comprise the overall Target Area-- a combined 40% of CDBG funds are estimated to be spent in these low-income neighborhoods. In addition, more than 35% of CDBG funds are assumed for the various other neighborhoods of the Target Area not in Mount Washington or the Lower Acre, such as Downtown. 24% is planned for eligible activities outside of the Target Area. Much of this is due to the need for CDBG to provide match for deleading projects all across the city that are part of the citywide HUD Lead Hazards Reduction Capacity Building grant.

The focus on eliminating lead water lines continues all over the City for low-moderate income homeowners; this may also dilute some of the targeted CDBG allocation in the Target Area.

PY26 also presents an opportunity to leverage CDBG funds in the City's two designated Opportunity Zones (Census tracts 2601 and 2608) in the Highlands and Mount Washington respectively. This increases the priority for allocating CDBG investments through a specific geographic lens. It may be possible to expand or create new Opportunity Zones this upcoming year.

Discussion

Most Haverhill residents live in an area where everyone around them owns their own house, or nobody around them owns their own house. Those two Haverhills are dramatically different, and bridging these gaps remains a key policy aim of our Community Development Block Grant (CDBG) program. For these reasons, the Program Year 2026 Plan seeks to connect residents of these low owner-occupancy neighborhoods with opportunity-- starting a business, growing economic development in their own neighborhoods, providing them childcare, fixing their sidewalk or local park, rehabilitating their properties, prioritizing service delivery to their neighborhoods by non-profit subrecipients, or helping them buy a home. In a community as physically large and socioeconomically diverse as Haverhill, geography matters, and distribution of CDBG resources will be closely monitored to ensure equity and progress in chronically disinvested areas.

The second election cycle has occurred of a dramatic political transformation, as the City changed its form of government from an all at-large City Council to a ward-based system of Council representation. This should ensure more minority representation, especially in Wards 1, 2 and 3 in the CDBG Target Area, as well as political attention being paid to these urban neighborhoods.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

Rising housing costs may well be the single greatest issue in the City, because for a vast majority, housing is their biggest expense. Affording rents, staying in one's home, having the independence to move out on one's own, dealing with not having any money left after mortgage or rent payment-- these are all issues that Haverhill residents grapple with every day. The city needs more housing, of all types and at all socioeconomic levels.

The biggest single barrier to people obtaining affordable housing is a lack of supply, clearly. The historically tight housing market is at crisis proportions for far too many Haverhill residents, who are spending well in excess of 30% of their annual gross income on housing. In 2000, Merrimack Valley residents spent 28% of their entire income on housing on average (source: MVPC). The 2020 Census reveals that now those same residents spent 38%. A astounding 51% of Haverhill renters are spending in excess of 50%+ of their monthly income on housing (source: MVPC Housing Plan). These costs are erasing and eroding significant personal income gains and general economic growth being experienced. Housing production is not keeping up with demand. Lack of housing growth threatens the long-term economic viability of the city, and Haverhill's affordability advantage has significantly eroded. Monthly real estate figures show that there were around 100 homes on the market in Haverhill in March 2024, followed by around 60 listings citywide in March 2025 and around 30 listings in March 2026. Naturally, this phenomenon drives up housing prices.

The rising costs of building materials, due to inflation, burdensome regulations, code requirements, and tariffs, along with higher interest rates, have hamstrung the ability of many developers to construct housing, which is more expensive to build than ever. The housing market largely relies on private capital and risk, far more than government funding or subsidy. The threat of a 2026 ballot question to return rent control to Massachusetts is also giving private investors worry.

In recent years, the City has seen many large-scale market-rate housing projects get approved during COVID. Many have only recently moved into construction, appearing as if it is happening all at once when it represents many years' worth of housing project approvals. These market-rate projects address a clear need for this type of housing. However, the production of needed new affordable housing has not kept pace. Also, the construction of so many large-scale market-rate developments has triggered real and understandable fear about future overdevelopment that risks threatening the character of certain neighborhoods. This creates an even more challenging dynamic in which to create more

affordable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Federal Policies- A lack of new federal public housing has contributed to this squeeze on units that low-to-moderate income individuals and families can afford. Tariffs, regulatory burdens, high interest rates and inflation are hampering private investment in housing.

Federal and State lead-based paint prevention laws, controls, and regulations undeniably and unintentionally create a situation in which some property owners are discouraged from renting or renovating housing units for fear of being sued or cited under lead-based paint violations. Discrimination on this basis-- while illegal-- is still practiced by many rental property owners. More CDBG funds are being used to reduce lead-based paint hazards, providing necessary match for a \$2.4 million, 3-year Lead Hazard Controls Capacity grant that was awarded to the City by HUD in 2024.

State and Local Policies-The City's Overlay districts allow for increased density, and state funding supports and enables affordable units within mixed income developments. The Riverfront Overlay District allows for multifamily housing by-right, automatically qualifying Haverhill under Massachusetts' high-profile 'MBTA Communities 3A' zoning law. Recently the City completed its Housing Production Plan and qualified for a Housing Choice designation from the Commonwealth as well.

The City enters Program Year 2026 with 9.92% of its housing stock as being certified by the Commonwealth as affordable and/or subsidized, agonizingly close to the 10% threshold established by 40B based off the 2020 Census Total Housing Unit figure. Since 2007, over 650 new units have previously been created in Downtown from old shoe mills and are fully occupied. New affordable units are needed to offset the potential loss of expiring units. One problem that has arisen due to, or since, the Pandemic is the exorbitant cost of building materials due to shortages of steel, lumber, and concrete as well as labor, further exacerbated by tariffs. Many of the 500+ housing units approved in Haverhill since 2020 have not yet been constructed due to cost increases projected over \$1 million per project. While there are many large housing projects under development now in the city, this actually represents a backlog of 3-4 years' worth of approved projects dating back to the onset of the Coronavirus Pandemic.

In addition, the City is analyzing its high permitting costs and charges for installing water services and piping at developments. This factor has

been cited as discouraging needed residential development, as noted in the Housing Production Plan.

The implementation of State Historic Tax credits, notably the process and the schedule, are not at all aligned with typical development timeframes. This has definitely delayed the completion of many housing development projects in the city.

In addition, the City has been very successful with the development of downtown market-rate housing projects through the Housing Development Incentive Program (HDIP). This popular program finally received additional funding from the State Legislature in order to reduce a backlog of delayed housing projects that had stalled or cancelled some Haverhill developments. As a result, 86 Essex Street Lofts and 200 Merrimack Street projects were completed. Other zoning issues may need to be reformed locally as well to spur more housing production, although the City allows multi-unit housing by-right throughout its Waterfront zoning overlay districts.

Discussion

The City recently developed new Inclusionary Zoning policies, based on other municipalities, that enable developers to either construct 10% or more of their project as affordable housing or provide the City a payment in lieu of this affordability requirement, supplementing the City's HOME allocation used to develop affordable housing. The first few developers have elected to construct the units. Funds from future buyouts by developers will be funneled into a new Housing Trust, giving the City a funding source more flexible than federal HOME funding upon which the City primarily has relied upon to encourage affordable housing.

The 2025-2030 Housing Production Plan (HPP), produced by City and the MVPC, tackles many of the barriers to constructing more affordable and market rate housing in Haverhill, and aligns closely with the City's Consolidated Plan goals, influencing this PY26 Plan as well. The HPP reveals Haverhill's over 65-year-old population will double (104% increase) in less than 15 years (prior to 2035). This emphasizes the need for additional senior and elderly housing units. The City supports Bethany Community Homes in its efforts to add affordable units for seniors at the former Elks Club next to City Hall.

Finding and obtaining available land by affordable housing non-profits has been extremely challenging. The City is working with Centro de Apoyo Familiar, Housing Support, Inc., L'arche Boston North and Habitat for Humanity to advance projects but the acquisition costs alone often

devour resources that are also needed for construction.

Climate change and mitigating increased flood risks could also be a barrier to certain development.

The City loosened rules relative to the production of Accessory Dwelling Units (ADUs) in early 2023. This will make it easier for families to add attached or detached housing units (of no more than two bedrooms) onto their properties, without having to go through a legalistic Board of Appeals process. These reforms will also more efficiently use existing building stock (i.e. barns, carriage houses and garages) into upgraded, code-compliant housing units. State funds continue to cover permitting costs for certain ADU applicants.

The City will seek to invest its share of HOME funds (around \$225,000 in both Fiscal Years 2026 and FY2027) to support these above-mentioned affordable housing projects. When CDBG funds can be used to rehabilitate affordable housing units, they will be (such as the old Veterans Mansion, for example).

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

The Consolidated Plan seeks to prepare for community development and economic development issues that will affect the quality of life in the city over the rest of the decade. In these unpredictable times, this is a very difficult proposition.

However, analysis of current trends and existing reports provide some context of what the future holds. Certainly there is a need for the City to recover from the lack of investment the City was unable to make during the 20+ year saga of the Hale Hospital debt, the largest debt incurred by any municipality in the history of the Commonwealth. With this debt behind, the City needs to catch up on many neglected items that could not be addressed during that time, evidenced in a new Capital Plan. The current regional housing crisis means Haverhill does not have a housing unit to waste, making housing rehabilitation and enhanced code enforcement so important. The recently-completed and State-endorsed Housing Production Plan provides context and suggestions for addressing housing needs into 2031.

There also exists a need to position economic development efforts with an eye towards the jobs of the 21st century, and to do so with an increasingly diverse populace.

These are some of the overarching issues that drive the development of this Consolidated Plan.

Actions planned to address obstacles to meeting underserved needs

Some underserved needs that emerged post-Pandemic continue to be areas of focus/concern in Program Year 2026, such as addressing the high cost of living hurting low-moderate income residents the worst, ongoing mental health issues originally created by the isolation of the Pandemic, etc. This Plan attempts to make inroads into these areas (continuing focus on economic development, youth enrichment, food security, encouraging labor participation through childcare, etc.). For example, linking CDBG investments with the City's Youth and Mental Fund is a key strategy.

Geographically, Mount Washington remains the area of primary focus, along with the Lower Acre neighborhood. These areas have been designated as Neighborhood Revitalization Strategy Areas (NRSAs). Such narrowed geographic focus concentrates Code Enforcement resources to address dilapidated, code-deficient, and overcrowded housing in these areas. These working-class neighborhoods converge in Lafayette Square, where a major mill fire at the Pentucket Mills complex in late April, 2026 has created a massive environmental liability on the Little River, a huge budgetary challenge, and ironically a significant redevelopment opportunity. Unfortunately, prior CDBG investments to secure this blighted and sprawling property on Stevens Street could not prevent its eventually demise. Now the City must deal with the complicated removal of a connected failing private

dam on the Little River and contaminated sediment behind it.

Cost pressures, gang activity and recruitment, food insecurity, housing assistance, rising rents, safe streets and sidewalks, and drug abuse are the major unmet needs both in these neighborhoods (Mt. Washington and the Acre, as well as citywide) according to community feedback and the viewpoints of our CDBG subrecipients. Access to childcare, English for Speakers of Other Languages (ESOL), and mental health/drug abuse counseling resources represent the most salient unmet needs, according to various community feedback, after the paramount concern of housing affordability. Opioid abuse continues to affect Haverhill residents, with highest numbers in the CDBG Target Area, although overdoses and deaths were down again over the past year.

Better equipped, supplied, resilient, accessible and organized food banks, pantries and meals programs, with support from the United Way, private donors and volunteers, are working hard and collectively to address food insecurity. In PY26, plans continue to obtain additional emergency electric generators and other critical infrastructure for these facilities, addressing an unmet need to ensure sustainability in an era of climate change volatility and extreme weather.

There is an unmet need to assist burned-out families after Red Cross resources are exhausted after fires, which seemingly involve displacement of more residents at every occurrence. This is challenging to address with CDBG as it means not budgeting to the Public Services cap to be able to address unknown circumstances as they arise.

Communication in the social media age, with emerging online community groups and an increasingly reclusive, non-English speaking, and misinformed populace, presents a major underserved need. The City does not and cannot assume those in need are actually aware of how to request services. The City's 3-1-1 constituent management system provides one centralized phone number for all City requests, staffed by cross-trained bilingual operators. Dissemination of the Haverhill Resource Guide is another key tool, as this pamphlet is constantly being updated by Emmaus's Interfaith Network of Compassion (INC) circle and is available in multiple languages.

Actions planned to foster and maintain affordable housing

The City will strategically deploy its FFY2025 and FFY2026 HOME allocations to foster affordable housing and prevent Expiring Uses of currently regulated affordable units. In addition, the City will likely realize this upcoming year the first funds into the Affordable Housing Trust created after the 2023 Inclusionary Zoning reforms, which can augment legislatively fragile HOME funds.

The City is working aggressively with Essex Habitat for Humanity to develop affordable housing opportunities, especially in Mount Washington, where HOME-funded acquisition of a mansion at 512 Washington Street is converting into 7 affordable condominium units. Likewise, the City is working with Centro de Apoyo Familiar (CAF) of Lawrence to resurrect an affordable homeownership duplex on Curts

Street in Mount Washington originally proposed by the now-defunct Bread + Roses Housing.

Likewise, the City is excited to partner with a more aggressive Haverhill Housing Authority (d/b/a Shoe City Development) for its Hilldale Avenue relocation and expansion project (which includes a new, enlarged and improved Head Start facility). The City is also actively supporting the efforts of the HHA to reopen a vacant 4-unit residence at 335 Groveland Street in Riverside. Aside this property across Katsaros Drive, CDBG funds completed enhancement of the former Zins Playground pocket park to support these new affordable units and this neighborhood. The City is building off prior CDBG-funded enhancements at HHA's Kennedy Circle senior housing complex.

Bethany Community Services and the YMCA both have proposed affordable housing projects near City Hall. Bethany, which purchased the Elks Club on Summer Street in 2026, specializes in elder housing, a growing need based on demographics outlined in the new Housing Production Plan. The YMCA is seeking to expand family housing units onto the back of its current facility on Winter Street if they can successfully build a new YMCA facility (including gymnasium and pool) somewhere else in the city.

The likely sale of the Veterans' Mansion on Cedar Street in the Lower Acre presents an opportunity to address an expiring affordable housing restriction and provide some rehabilitation and upgrades to this multi-unit dormitory. This property may transfer from New England Cetner for Home + Veterans to another non-profit, similar to other properties of the former Veterans Northeast Outreach Center.

The City stands ready with CDBG, HOME, and other grants and resources to join partner agencies in order to foster, maintain and create affordable housing.

Actions planned to reduce lead-based paint hazards

In 2024, the City was awarded a three-year \$2.4 million Lead Hazard Reduction Capacity Building (LHRCB) grant from the U.S. Department of Housing and Urban Development (HUD). Through this grant, the City has created a program modeled after successful initiatives in other Merrimack Valley communities and implemented a series of strategies aimed at increasing the City's ability to address lead hazards. The Lead Hazard Reduction Capacity Building Program is made available to homeowners and landlords of 1-to-4 unit dwellings (built before 1978), where a child under six (6) years old lives or spends significant time.

As a part of this effort, the CDD subcontracted with certified training agencies to develop a skilled workforce of deleading contractors and workers. In collaboration with local organizations such as the YMCA and Community Action Inc., both of which support underserved families, the CDD has implemented an internal referral system to identify and connect eligible individuals in targeted properties with LHRCB Program.

As of July 2026, the City has trained 85 individuals in lead abatement work and has completed the

necessary programmatic steps to begin deleading homes for the remainder of the grant period.

Because significant CDBG Housing Rehabilitation and Program Income funds are serving as critical match for the LHRCB Program, the City continues to strategically undertake some de-leading activities through its Housing Rehabilitation and Code Correction Program (notably HRCCP).

Additionally, the City serves as an agent to MassHousing's Get the Lead Out program, which administers low-interest loans for low-moderate income homeowners up to 110% of Area Median Income (AMI). The City averages 3 or more projects per year through this program to reduce lead-based paint hazards in the community.

In all, the City seeks to delead about 45 units in Program Year 2026, which would be exponentially greater than a typical prior year. These resources will allow the City to finally put a significant quantitative dent in the number of units that are exposing people to lead-based paint hazards. Program Year 2026 is poised to be the greatest de-leading year in City history, and is a major aim of this upcoming Program Year 2026.

Actions planned to reduce the number of poverty-level families

The City is committed to preventing cyclical, intergenerational poverty in families. The face of poverty is predominantly single mothers, many of whom are in various states of crisis, according to Community Action. Haverhill has more than double the state average of female-led no spouse family households (31% vs. 13% or 2,269 women). Through CDBG and other resources, the City allocates resources and programming for this vulnerable subpopulation to make a profound impact on reducing families in poverty. Many CDBG Public Services in PY26 are geared towards this particular cohort.

Other actions planned to reduce the number of poverty-level families include:

- working with adult basic education providers to expand access and availability to ensure that households are literate and can speak fluent English, in order to earn higher wages in this economy. This includes non-traditional ESOL providers such as employers. This is directly funded in PY26 through CDBG for non-educational based non-profits such as Make It Haverhill/Community Action as well as Common Ground and others. Increasing literacy, including financial literacy and digital equity for parents and adults, helps break intergenerational poverty. Supporting the efforts of Haverhill Promise (a campaign for grade level reading) and Northern Essex Community College's family literacy initiative also promote long-term family financial stability in the digital information economy;

- coordinating transportation options around employment opportunities to more easily connect people with work, especially second-shift workers in manufacturing, healthcare, retail, food services, etc. Merrimack Valley Transit (MEVA) continues offering fare-free bus service throughout the community;

- providing adequate, flexible childcare that allows families to work and achieve more income than they

could with public assistance benefits. In PY26, the City through CDBG continues to offer childcare subsidies in exchange for reentering employment, which is allowing more parents to escape poverty in an era of rising wages;

-increasing household awareness of various social services, including more outreach through social media and where people are at, as well as translating materials/forms into Spanish, Portuguese, Arabic, etc. Widespread distribution of a constantly-updated Haverhill Resource Guide is an important tool. The Emmaus-led Interfaith Network of Compassion (INC) takes on the challenge of frequently updating this Guide and providing information sharing about various social service providers;

-promoting permanent housing options and homeownership wherever possible. Key to this is helping residents build up their credit ratings, through programs such as 'Budget Buddies' at CAI. Similarly, support for financial literacy efforts and the establishment of savings accounts help increase creditworthiness. The Haverhill Housing Authority has such a Sufficiency program;

-enhancing access to job training and Individual Training Accounts (ITAs) in relevant, critical and emerging fields and available jobs with career ladders of growth and opportunity, through diverse training offerings, such as blue-collar training opportunities offered through the State's Career Technical Institute (CTI) programs at Whittier Vocational Tech School. The City is an active member of the MassHire Merrimack Valley Workforce Board to support such training and career ladders. Recruiting people into these quality training programs has proven challenging.

-expanding upon digital equity and literacy efforts led through a City grant from the Massachusetts Broadband Institute, including classes, distribution of devices, and elimination of hot spots in neighborhoods. Many CDBG subrecipients, including MakeIT Haverhill, will provide these services in PY26.

Actions planned to develop institutional structure

The City's planning capacity is enhanced through partnerships with the Merrimack Valley Planning Commission (MVPC). Several major plans and strategies with MVPC were recently updated, such as the 2024-2030 Comprehensive Economic Development Strategy (CEDS) to EDA, in 2025 the 3-year Hazard Mitigation Strategy to FEMA, and in 2026 the 5-Year Housing Production Plan to the Commonwealth's Housing and Livable Communities office (HLC). Major transportation planning is undertaken by the MVPC's Metropolitan Planning Organization (MPO); the current regional Transportation Improvement Plan (TIP) includes the replacement of the Basiliere Bridge (Route 125 over the Merrimack River) and a separate project to make upgrades to busy North Avenue.

Planning capacity is also bolstered by Northern Essex Community College (NECC), the MassHire Merrimack Valley Workforce Board (and its local Labor Market analysis), MA Municipal Association (MMA), Massachusetts Housing Partnership (MHP), Creative Haverhill, Haverhill Early Learning Team, MakeIT Haverhill, MassINC's Gateway Cities partnership and others. These entities are evaluating ways

in which to develop a 21st-century economy, more streamlined service delivery, and enhanced quality of life. A key goal is attracting, growing and nurturing critical and emerging industries and cultural sectors often flourishing in Greater Boston but not necessarily here (such as life sciences).

The City and CDD also retain services of local engineering and historic consultants and landscape architect(s) as needed. Most notably, the City hired a grant finder/grant writer who works in close consultation with Community Development and this successful leveraging partnership will continue in PY2026.

Outside of City Hall, new neighborhood groups and associations, church groups and non-profits are organizing to enhance quality of life in various aspects. In PY26, the City aims to assist these newer entities, such as newer subrecipients in their growth and development, including Universalist Unitarian's Warming Center, Nourishing the North Shore, and Coco Brown. More Community Housing Development Organizations (CHDOs) are also needed in the region. In addition, the City seeks to cultivate more entities and increase their capacity and structure, including Haverhill 411 Cares, Urban Bridges, (PIE) Purifications International Enterprise, and other non-profit start-ups that bubble up in the community.

Another action to develop institutional structure is to connect more sub-recipients and non-profits with technical assistance provided through Lawrence-based Community Inroads. They have expertise in providing Board training, diversification and outreach training, visioning, and financial compliance assistance among other tools. They have been providing services to newer Haverhill non-profits. At CAAB hearings and City meetings with non-profits, Community Inroads is either mentioned or in attendance, as a non-profit for non-profits.

CDD staff themselves take advantage of training opportunities provided by the City Human Resources (HR) and Informational Technology (IT) Departments. CDD staff also regularly undertake training through HUD on a host of topics, usually webinars. In this upcoming year, CDD staff plan to get trained in the new NSPIRE housing rehabilitation standards, for example. Membership in the National Community Development Association (NCDA), funded through CDBG Administration, provides great benefits for the City as well in terms of CDBG training, tips, networking and information on similar programs/topics.

Actions planned to enhance coordination between public and private housing and social service agencies

The City is committed to continue developing coalitions and relationships between the Haverhill Housing Authority (HHA), housing developers/managers, and the City's strong network of social service agencies. The City's CDBG-funded annual Public Services Request for Proposals incentivizes such interagency partnerships. These connections and coordination can make a major difference in the lives of low-income residents in both public and private housing. A key is to connect those in public or private

housing with the array of social services that the City offers, so that residents do not suffer silently in their own homes.

The HHA's Self-Sufficiency program, with a dedicated staff person, is an example of connecting public housing residents with services and referrals. Another example is the connection between HHA's elderly housing residents and the City's Council on Aging programming and transportation offerings to and from the Citizens Center. Sarah's Place (senior day habilitation) is another outlet that provides programming for some HHA Seniors and other elders in subsidized housing; they are a CDBG-funded sub-recipient again in PY26.

Fostering a more relevant Section 3 Program would be another useful step with the HHA. A planned activity in PY26 is to work with MakeIT Haverhill and the Latino Coalition in developing a pipeline of Section 3 qualified entities.

Throughout the development of this Plan, the need for additional support services for residents of public housing and affordable private housing developments was repeatedly emphasized and offered as a partially unmet need.

Discussion

Other CDBG leveraging may include:

Brownfields- The Merrimack Valley region has already obtained \$1.5 million in assessment and remediation funds. The City may pursue its own grants for closing out the old Railroad Square Parking Garage Release Tracking Numbers (RTNs), and remediating the demolished wreckage of Pentucket Mills complex on Stevens Street near Lafayette Square after a large fire, as well as a giant underground vault (under a parking lot across Stevens Street) that used to fuel the former mills;

Safe Streets For All- the City is undertaking Implementation grants to provide pedestrian and vehicular safety near Columbia Park and Main Street near the Acre neighborhood. A second 'SS4All' grant involves making pedestrian improvements to the busy Main Street (Route 125) corridor;

MA Office of Disability project funds to make public facilities more accessible.

State Budget earmarks for various projects and initiatives (still being determined) provide opportunities for CDBG leveraging.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(l)(1,2,4)

Introduction

In terms of strictly Program Year 2026 CDBG funds, Projects (totaled in bold text) include:

Public Services	(\$141,025) -- capped at 15% of total grant award
Administration + Planning	(\$188,040) -- capped at 20% of total grant award
First-Time Homebuyer Assistance	(\$30,000)
Housing Rehabilitation	(\$291,000) -- includes Rehabilitation Administration (+ \$65,000 Program Income + \$275,000 in Prior Year unspent funds)
Public Improvements	(\$152,143)
Miscellaneous Projects	(\$ 97,000)
Demolition + Clearance	\$30,000
Code/Public Health Enforcement	\$67,000
Economic Development	(\$41,000)

NOTE: \$65,000 in Program Income (PI) is anticipated in Program Year 2026, all of which is dedicated to being reprogrammed into either Public Improvements or Housing Rehabilitation, from which nearly all of it originated or emanated. There is no old PI that has not yet been reprogrammed. This reduced PI amount reflects a slowdown in the housing market, largely due to higher interest rates, and the dramatic reduction in available units for sale. Almost all PI is generated from repayment of old housing rehabilitation liens due to sales of properties, so the housing market is the greatest determinant in the generation of Program Income.

NOTE: This does NOT include any allocation of prior year unused funds, estimated to be around \$375,000.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the

Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	85.00%

Discussion

Urgent Need activities are not anticipated but cannot be planned for, given natural disasters, public health crises (such as occurred with the COVID-19 Pandemic) and other events of possible civil unrest.

Attachments

Citizen Participation Comments



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 VTDD
FAX: 978-374-2332

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5812

NOTICE OF PUBLIC HEARING

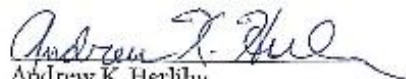
February 26, 2026

The Community Affairs Advisory Board (CAAB) will be conducting a public meeting to review results from, and comments upon the City's Program Year 2024 Consolidated Annual Performance Evaluation Report (CAPER), reviewing the period July 1, 2024, through December 31, 2025.

The meeting will be held on Thursday, March 19, 2026, at 6:00 p.m. in Room 301, City Hall, 4 Summer Street, Haverhill.

The agenda is as follows:

1. Year 2024 Consolidated Annual Performance Evaluation Report (CAPER)
Review and Comments
2. Discussion of Program Year 2025 CDBG Implementation and Update
3. Schedule Program Year 2026 CDBG Public Services RTP Release and Hearing
Schedule


Andrew K. Herlihy
Division Director

c: Mayor
City Clerk
CAAB Members

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 19, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Gina Black		978-572-6986	gblack@yahoei.com
Robert Towner		978-591-4700	andrew.towner@iag.gov
William K. H. K. K.		508-542-0698	BKL522@bancroft.net

MELINDA E. BARRETT
MAYOR



CITY OF HAVERHILL
MASSACHUSETTS

CITY HALL - ROOM 100
FOUR SUMMER STREET
HAVERHILL, MA 01830
PHONE 978-374-2500
FAX 978-373-7544
MAYOR@CITYOFHAVERHILL.COM
WWW.CITYOFHAVERHILL.COM

March 19, 2026

RE: Haverhill 2026 Community Development Department CDBG Request for Proposals (RFP)

Seeking: Community Development projects and programs which serve principally low-income households, help eliminate slum and blight conditions, and/or provide shelter and services for the homeless.

Dear Prospective Applicant:

I am pleased to notify you and your organization that the application for Fiscal Year 2026-2027 (Program Year 2026) funding from the City of Haverhill's Community Development Department (CDD) is now available.

The City of Haverhill is the recipient of a Community Development Block Grant (CDBG) from the U.S. Department of Housing and Urban Development (HUD). In turn, the Community Development Department solicits projects from local community non-profits and service organizations, in order to best serve and benefit low-income households, targeting Haverhill residents who earn 80% or below of Area Median Income.

Bear in mind that these Public Services funds are primarily programmatic in nature. While equipment costs can be provided for a program, these CDBG funds are not intended for capital purposes.

2026 Program Year funds available through this grant are awarded only to non-profit agencies with the capacity and experience to carry out a proposed activity. Please note that each funded entity is subject to federal and local audit(s).

The primary objective of the CDBG program is the "development of viable urban communities by providing decent housing and suitable living environments and expanding economic opportunities, principally for low-and moderate-income individuals."

Please note that this application is for funds that will become available *no sooner than July 1, 2026, more likely after September 1, 2026, given delays in federal budgeting by Congress.*

In an effort to reduce paper usage and mailing costs, we are encouraging interested potential applicants to locate the RFP on the City of Haverhill Community Development website at:

https://www.cityofhaverhill.com/departments/community_development_block_grant.php

Community Development plans and priorities are available for reviewing on the CDBG website.

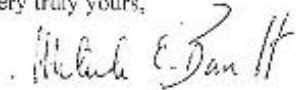
Please note that the deadline to return a completed application is Friday, April 10, 2026 at 3 PM.

In late April, organizations will have an opportunity to present their proposals for review by the Community Affairs Advisory Board (CAAB). Eligible organizations will be notified of the time and date of their proposed presentation, if applicable.

There will also be a non-mandatory **Technical Assistance Workshop** to aid any organization in completing the application on **Wednesday, March 25, 2026 at 4-6 PM in Room 308, City Hall, 4 Summer Street, Haverhill.** If you have any questions, please contact the **Community Development Department** for details at (978) 374-2344.

I hope your organization will consider applying for these CDBG funds, and I would encourage you to spread the word throughout the community so that we can reach as many potential individuals and needy households as possible.

Very truly yours,



Melinda E. Barrett
Mayor

Enclosures

c: Andrew K. Herlihy, Division Director

**NOTICE OF PUBLIC HEARINGS AND PUBLIC COMMENT PERIOD FOR
DRAFT ANNUAL ACTION PLAN**

The City of Peabody and The North Shore HOME Consortium, an organization comprised of thirty cities and towns in the Merrimack Valley and the North Shore, are **seeking public comment on its Draft Action Plan for Federal Fiscal Year 2026**. The City of Peabody and the Consortium are seeking feedback on these documents from interested parties regarding 1.) **The use of HOME funds** for the development of affordable housing in the North Shore HOME Consortium region in the coming year; and 2.) **The use of CDBG funds** to assist low and moderate-income persons in the City of Peabody in the coming year. The Consortium's communities include: Amesbury, Andover, Beverly, Boxford, Danvers, Essex, Gloucester, Georgetown, Hamilton, Haverhill, Ipswich, Lynnfield, Manchester-by-the-Sea, Marblehead, Merrimac, Methuen, Middleton, Newburyport, North Andover, North Reading, Peabody, Rockport, Rowley, Salem, Salisbury, Swampscott, Topsfield, Wenham, West Newbury and Wilmington.

The activities proposed with HOME funds include: Creating Affordable Rental Housing; Rehabilitating Existing Housing Stock; Creating Affordable Homeownership Housing Units; Providing Tenant-based Rental Assistance to Target Populations. The proposed CDBG activities include: Social Service Activities, Infrastructure, Rehabilitating Existing Housing Stock, Flood Mitigation, Public Facilities and Safety Improvements.

An electronic copy of the Consortium's and City's 2026 Action plan will be available on **April 6, 2026** at www.peabody-ma.gov. The Consortium's Plan will be forwarded to each member community and can be accessed at their Community Development/Planning Departments. The public comment period will begin on **Monday, April 6th** and will end on **Wednesday May 6th, 2026**. During this time, three in-person Public Hearings will be held to invite comment on the draft document, in accordance with 24 CFR 91.105(c)(2) of the federal regulations relative to citizen participation for Community Planning and Development Programs. The three Public Hearings will be conducted for the purpose of receiving comments on local housing and community development needs on the following dates and locations, all are accessible:

- **Wednesday April 8th, 2026 at 11:00 a.m.**
Haverhill Public Library, Melheadler Room, 99 Main St, Haverhill, MA
- **Tuesday, April 14th, 2026 at 11:00 a.m.**
Sawyer Free Library, 2 Dale Avenue, Gloucester, MA 01930
- **Thursday, April 9th, 2026 at 5:00 p.m.**
Peabody City Hall, Community Development Conference Room, 24 Lowell Street, Peabody, MA or remotely via Zoom Conference. Access the Zoom Conference by:

- 1.) Enter this link into your web browser to join the meeting:
<https://us02web.zoom.us/j/85304534675?pwd=qyARUu1bXUdyb6d2nEdmzKFFB7w.1>
- 2.) Enter the meeting ID#: 853 0453 4675 as directed on the webpage and click "Join". Follow the onscreen instructions to join the meeting. Passcode: 333876

Participants can instead dial a toll-free number 1 305 224 1968 to join the meeting. When prompted, enter meeting/webinar ID# 853 0453 4675 and follow the instructions to join the meeting.

Citizens, all interested parties, representatives from the City of Peabody and from the Consortium's member communities, and nonprofit providers are urged to participate in these hearings. Written comments are also encouraged, and may be addressed, on or before May 6th, 2026 to:

Lisa Greene or Stacey Barnson

The Department of Community Development and Planning

City Hall, 24 Lowell Street

Peabody, Massachusetts 01960

e-mail addresses: lisa.greene@peabody-ma.gov or stacey.barnson@peabody-ma.gov



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

April 15, 2026

NOTICE OF PUBLIC HEARING
THURSDAY, APRIL 30, 2026

The Community Affairs Advisory Board (CAAB) will be meeting to review funding Recommendations for Community Development Block Grant (CDBG) Public Service activities.

This meeting is one of several hearings for applicants for CDBG Public Services funds to make public presentations to the CAAB. Each applicant is allotted twenty (20) minutes.

The first hearing will be held on Thursday, April 30, 2026 at 5:00 P.M. at Haverhill City Hall, Room #301, 4 Summer Street, Haverhill, MA.

AGENDA

1. Discussion of Program Year 2026/TY 2027 CDBG Budget
2. PROPOSAL HEARINGS:

LIZ MURPHY'S OPEN HAND PANTRY - ST. GABRIEL THE ARCHANGEL PARISH

SERVING SENIOR MEALS - BETHANY COMMUNITY SERVICES, INC.

FREE VEGOUT FARMERS MARKET - NOURISHING THE NORTH SHORE (NSS)

NEW ENGLAND CENTER AND HOME FOR VETERANS MERRIMACK VALLEY FOOD PANTRY - NEW ENGLAND CENTER AND HOME FOR VETERANS

FOOD PANTRY PROGRAMS - SOMEBODY CARES NEW ENGLAND, INC.

"THE VERGE" YOUTH CENTER - SOMEBODY CARES NEW ENGLAND, INC.

COMPREHENSIVE EMERGENCY ASSISTANCE PROGRAM - SALVATION ARMY

BACKPACK 63/WEEKEND PANTRY PROGRAM - SALVATION ARMY


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2353

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5812

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

The Community Affairs Advisory Board (CAAB) is in the process of reviewing all proposals for the allocation of CDBG funds starting no sooner than July 1, 2026. Note: Given extraordinary Congressional budgeting delays, this date for actual funding availability may be considerably later. The City will be releasing \$141,000 available in CDBG funds this upcoming fiscal year.

We provide all applicants an opportunity to make funding proposal presentations before the CAAB at a public hearing. In general, there is a desire to meet in person. If you absolutely need to meet virtually, you need to contact our office; otherwise, it is assumed we will meet in person.

Presentations to the Community Affairs Advisory Board (CAAB) are expected to be no longer than twenty (20) minutes. If you are unable to attend on your proposed day/time, please notify this office at (978) 374-2344 and we will attempt to reschedule you. Given the number of proposals received, however, opportunities to reschedule will be limited.

Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Liz Murphy's Open Hand Pantry (St. Gabriel the Archangel Parish) (1.3)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Serving Senior Meals (Bethany Community Services, Inc.) (1.4)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Free VEGOUT Farmers Market (Nourishing the North Shore) (1.11)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2333

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): New England Center & Home for Veterans MV Food Pantry (J.13)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
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MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Food Pantry Programs (Somebody Cares New England) (1.15)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/100
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

The Community Affairs Advisory Board (CAAB) is in the process of reviewing all proposals for the allocation of CDBG funds starting no sooner than July 1, 2026. **Note:** Given extraordinary Congressional budgeting delays, this date for actual funding availability may be considerably later. The City will be releasing \$141,000 available in CDBG funds this upcoming fiscal year.

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): "The Verge" Youth Center (Somebody Cares New England) (1.16)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2532

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Comprehensive Emergency Assistance Program (Salvation Army) (1.17)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall.


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2232

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director AH

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

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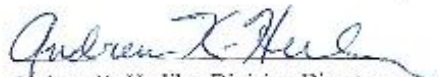
Presentations to the Community Affairs Advisory Board (CAAB) are expected to be no longer than twenty (20) minutes. If you are unable to attend on your proposed day/time, please notify this office at (978) 374-2344 and we will attempt to reschedule you. Given the number of proposals received, however, opportunities to reschedule will be limited.

Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Backpack 68/Weekend Pantry Program (Salvation Army) (1.18)

Meeting Date/Time: Thursday, April 30, 2026 at 5:00 p.m. in Room 301, City Hall


Andrew K. Herlihy, Division Director

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 30, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Manda Shok	NECHU-MV ^{10 Reed St} Haverhill, MA	607-371-1853	amanda.shok@nechm.org
Eric Hartford	NECHU-MV ^{10 Reed St} Haverhill, MA	978-945-1631	eric.hartford@nechm.org
Tony Blasko	Nourishing the North Shore	977-992-1184	tony@nourishingthenorthshore.org
For Jane Symon	SCNLE ^{333 Wenden St}	978-602-1857	tonym@nourishingthenorthshore.org
Lynne Rivers	The Salvation Army	508-416-9354	livers@usa.salvationarmy.org

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 30, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Bill LaPere	CAAB		
Penelope Guerrero-Rivera	CAAB		
Sharon Sullivan	CAAB		
Annie MacF	CAAB		
Momsg Mcubae	CAAB		



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-7333

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

April 15, 2026

NOTICE OF PUBLIC MEETING
MONDAY, MAY 4, 2026

The Community Affairs Advisory Board (CAAB) will be meeting to review funding Recommendations for Community Development Block Grant (CDBG) Public Service activities.

This meeting is one of several hearings for applicants for CDBG Public Services funds to make public presentations to the CAAB. Each applicant is allotted twenty (20) minutes.

The second hearing will be held on Monday, May 4, 2026 at 6:00 P.M. at Haverhill City Hall, Room #301, 4 Summer Street, Haverhill, MA.

AGENDA

1. Discussion of Program Year 2026/FY 2027 CDBG Budget

2. PROPOSAL HEARINGS:

MOUNT WASHINGTON FAMILY ASSISTANCE – SOCIETY OF ST. VINCENT
de PAUL, ALL SAINTS CONFERENCE

MITCH'S PLACE INDIVIDUAL SHELTER – EMMAUS, INC.

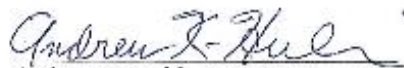
CAI HOMELESS DROP-IN CENTER – COMMUNITY ACTION, INC.

HEATING ASSISTANCE – COMMUNITY ACTION, INC.

THE OVERNIGHT WARMING CENTER – UU CHURCH OF HAVERHILL

DIRECT HELP TO PEOPLE IN NEED – ST. JAMES CONFERENCE OF THE
SOCIETY OF SAINT VINCENT de PAUL

CAFÉ – COMMON GROUND


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): *Mt. Washington Family Assistance (St. Vincent de Paul) (1.1)*

Meeting Date/Time: *Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall.*


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Mitch's Place Individual Shelter (Emmaus) (1.2)

Meeting Date/Time: Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall.


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): *CAI Homeless Drop-In Center (Community Action) (1.6)*

Meeting Date/Time: *Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall*


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5813

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Heating Assistance (Community Action) (1.7)

Meeting Date/Time: Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2352

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): The Overnight Warming Center (UU Church of Haverhill) (1.8)

Meeting Date/Time: Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AKH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Direct Help To People In Need (St. Vincent de Paul) (1.10)

Meeting Date/Time: Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Café (Common Ground) (1.20)

Meeting Date/Time: Monday, May 4, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
MONDAY, MAY 4, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Padine Minch	127 HOW ST.	978-771-3053	pminch@emmasinc.org
Ernie Zeisler	127 How St	978 341-3414	Ernie@emmasinc.org
Yvonne J. Devola	SVD Pk Scenty	938-237-2276	yvonne@emmasinc.org
Richard Lynch	Community Action	978-373-1971	ryl@communityaction.org
Pat Demmeley	Community Action	978-841-9681	pdemmeley@communityaction.org
Terri Fern	CAI	978-373-1971	terri@communityaction.org
Alma Shea	UOCH	978-828-0439	AlmaShea@uochover.org
Bold & Bold	Common Ground	781-570-1933	bold@common-ground.org
Don Robert	16 Ashford St	617-304-1296	DonRobert@common-ground.org

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
MONDAY, MAY 4, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	E-MAIL
Sharon Sullivan	CAAB		
Bill LaPierre	CAAB		
Nansa Mcube	CAAB		
Penelope Guerrero-Perez	CAAB		
Andrew Larasula	CAAB		



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2532

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Keeping Sarah's Place Healthy and Active (Sarah's Place) (1.5)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-3332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Childcare/Education (Urban Village Montessori) (1.9)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Summer Nights At-Risk Programming (YMCA) (1.12)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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We provide all applicants an opportunity to make funding proposal presentations before the CAAB at a public hearing. In general, there is a desire to meet in person. If you absolutely need to meet virtually, you need to contact our office; otherwise, it is assumed we will meet in person.

Presentations to the Community Affairs Advisory Board (CAAB) are expected to be no longer than twenty (20) minutes. If you are unable to attend on your proposed day/time, please notify this office at (978) 374-2344 and we will attempt to reschedule you. Given the number of proposals received, however, opportunities to reschedule will be limited.

Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Pathways To Success (Boys & Girls Club) (1.14)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall


Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): COCO Brown Resource Center (Power of Self-Education) (1.19)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): Ray of Light Recovery (Ray of Light Recovery) (1.21)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall.

Andrew K. Herlihy
Andrew K. Herlihy, Division Director



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

MEETING NOTICE

TO: Community Development Proposal Applicants for 2026-2027

FROM: Andrew K. Herlihy, Division Director *AH*

DATE: April 15, 2026

Thank you for applying for Public Service funds from the City's Community Development Block Grant (CDBG). Your application has been received and is eligible for review and consideration.

The Community Affairs Advisory Board (CAAB) is in the process of reviewing all proposals for the allocation of CDBG funds starting no sooner than July 1, 2026. Note: Given extraordinary Congressional budgeting delays, this date for actual funding availability may be considerably later. The City will be releasing \$141,000 available in CDBG funds this upcoming fiscal year.

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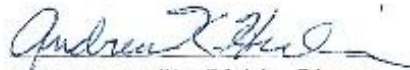
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Your proposal, as listed below, has been scheduled for a review hearing as listed below:

MEETING INFORMATION:

Title of Proposal(s): 411 CARES (411 CARES) (1.22)

Meeting Date/Time: Thursday, May 7, 2026 at 6:00 p.m. in Room 301, City Hall


Andrew K. Herlihy, Division Director

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MAY 7, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Dee O'Neill	414 CARLOS	978-857-7690	doe.o.nai@cityofhaverhill.com
Kat Everett	205 E 7th / Cedar Street 232 Wythe Street Cedar Park 80000	978-457-3696	kat@cedarpark.com
Diana Joel	411 CARLOS	978-457-1240	pay@lightstocare.com
Meghan Doucette	411 CARLOS	978-457-1240	meghan.doucette@cityofhaverhill.com
Michael Jacobs	411 CARLOS	978-457-1240	Michael.Jacobs@cityofhaverhill.com
Dawn Jacobs	411 CARLOS	603-858-8063	Dawn.Jacobs@cityofhaverhill.com
Kathy Fitts	St Vincent St. Town	508-265-4500	Kathy.Fitts@cityofhaverhill.com
Sharon Sullivan	CAAB		
Andrew Jacasut	CAAB		
Monica Maube	CAAB		

Penelope Guerrero Perez CAAB

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MAY 7, 2026

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
1 Little Office, Inc. - 180 West Street		978 374 2145	Kathy@samhills.org
2 Sedgwick's Place 4th	Fluoride		
3 Janet Begun	26 White		Janet@neighbourhoodnews.com
4 Paul Fuller	41 Winter St	978 374 0500	Fuller@northhillsnews.org
5 Karen Forster	81 Winter St	978 374 0500	Forster@neighbourhoodnews.com
6 Danaa Ricardo	81 Winter St	351-234-0636	DanaaRicardo@gmail.com
7 Esther Richards	81 Winter St	978-891-0983	Esther@neighbourhoodnews.com
8 Melissa DeFosse	55 Emerson St	978-374-0171	MDeFosse@hills.org
9 Bill Krippendorf	3 Beacon St Apt 2	603 918 6223	BillKrippendorf@gmail.com



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

April 15, 2026

NOTICE OF PUBLIC MEETING
THURSDAY, MAY 7, 2026

The Community Affairs Advisory Board (CAAB) will be meeting to review funding Recommendations for Community Development Block Grant (CDBG) Public Service activities.

This meeting is one of several hearings for applicants for CDBG Public Services funds to make public presentations to the CAAB. Each applicant is allotted twenty (20) minutes.

The third hearing will be held on Thursday, May 7, 2026, at 6:00 P.M. at Haverhill City Hall, Room #301, 4 Summer Street, Haverhill, MA.

AGENDA

1. Discussion of Program Year 2026/FY 2027 CDBG Budget
2. PROPOSAL HEARINGS:

KEEPING SARAH'S PLACE HEALTHY AND ACTIVE – SARAH'S PLACE ADULT HEALTH CENTER

CHILDCARE/EDUCATION FOR LOW-INCOME FAMILIES – URBAN VILLAGE MONTESSORI, INC.

SUMMER NIGHTS – AT-RISK YOUTH PROGRAMMING – YMCA

PATHWAYS TO SUCCESS – BOYS & GIRLS CLUB OF GREATER HAVERHILL

THE COCO BROWN RESOURCE CENTER – POWER OF SELF-EDUCATION (POSE) INC.

RAY OF LIGHT RECOVERY, INC. – RAY OF LIGHT RECOVERY, INC.

411 CARES – 411 CARTS


Andrew K. Herlihy, Division Director



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

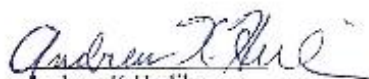
NOTICE OF PUBLIC HEARING

May 26, 2026

The **Community Affairs Advisory Board (CAAB)** will meet on **Tuesday, June 2, 2026 at 8:00 pm** to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2026 (Fiscal Year 2026) Public Service proposals and discuss the amount awarded from CDBG for **Year 52 (2026-2027)** funding. The meeting will be held in **Room 308, City Hall, 4 Summer Street, Haverhill, MA.**

Agenda:

- 1. Review CDBG Public Service Proposal Rankings and Assign Award Amounts.**
- 2. Adjourn.**


Andrew K. Herlihy
Division Director

c: Mayor
City Clerk
CAAB Members

CITY OF HAVERHILL
 COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
 TUESDAY, JUNE 2, 2026

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Sharon Simmons			
Ann Black			
Nomosa Ncube			
Penelope Guerrero-Pena			
Bill LaPierre			
Andrew Larasula			



DOCUMENT

CITY OF HAVERHILL

In Municipal Council

ORDERED:

RESOLUTION OF THE CITY COUNCIL OF HAVERHILL,
MASSACHUSETTS, AUTHORIZING THE MAYOR TO SUBMIT THE
AMENDED CONSOLIDATED PLAN FOR THE COMMUNITY
DEVELOPMENT BLOCK GRANT PROGRAM, INCLUDING ALL
UNDERSTANDINGS AND ASSURANCES CONTAINED THEREIN.

WHEREAS: the City of Haverhill is entitled to receive federal financial assistance
under the Housing and Community Development Act of 1974, as amended,
and

WHEREAS: to secure such financial assistance, it is necessary to file an annual
amendment to the Consolidated Plan, and

WHEREAS: the Housing and Community Development Act of 1974, as amended,
requires each municipality to give assurances with respect to Community
Development Block Grant funds.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The Mayor, as Chief Executive Officer, is hereby authorized as follows:
 - a. To file said amendment to the Consolidated Plan with the
U.S. Department of Housing and Urban Development on or before
June 30, 2026.
 - b. To serve as authorized representative of the City of Haverhill
in connection with said amended Consolidated Plan, and to
provide such additional information as may be required.
2. The Mayor, her designee, and City Solicitor, in their respective capacities,
are hereby authorized to sign all necessary documents for implementation
of the City's Community Development Block Grant program.
3. The Secretary of Housing and Urban Development be, and is hereby,
assured of full compliance by the City of Haverhill with the assurances
attached hereto and made part thereof.



8.1

ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5843

May 11, 2026

NOV 11 2023
Haverhill Clerk

Mr. Timothy J. Jordan
Council President
Council Office - City Hall - Room 204
Haverhill, MA 01830

Re: Resolution authorizing the Mayor to submit the Fiscal Year 2027/Program Year 2026 CDBG Application

Dear President Jordan:

I respectfully request that the City Council on Tuesday, June 2, 2026 approve the attached resolution authorizing the Mayor to submit the FY'2027 (Program Year 2026) Community Development Block Grant (CDBG) program for the City.

The resolution is attached and your positive action on this matter is requested. Thank you for your attention to this request.

Sincerely,

Andrew K. Herlihy,
Division Director

c: Mayor Melinda E. Barrett
City Clerk

Document # 36-A

Resolution – Authorize Mayor to submit the Amended CDBG Application

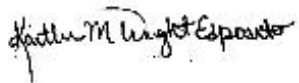
IN CITY COUNCIL: June 2, 2026

Resolution accepted + placed on file

8 YEAS, 0 NAYS, 1 ABSENT, 2 ABSTENTION

Attest: 
Rose M. Leonard-Flynn,
Assistant City Clerk

A True Copy Attest





**CITY OF HAVERHILL
CITY COUNCIL MINUTES –
Tuesday, June 2, 2026, at 7:00 PM
Theodore A. Pelosi, Jr. Council Chambers, 4 Summer St, Room 202
In-Person/Remote Meeting: <https://meet.google.com/xdh-veqz-bze>**

8.1. Andrew K. Herlihy, *Community Development Division Director*, requests approval of the *Resolution* authorizing the Mayor to submit the FY2027 (Program Year 2026) Community Development Block Grant (CDBG) program for the City

8.1.1. *Resolution – Authorize Mayor to submit the Amended CDBG Application* 22-g

Andrew Herlihy addressed the council. He noted the city will receive \$940,208 in the community block grant. That equals a 2.44% increase over last year. The city has received the CDBG funds for 52 years, totaling about \$59 million. The council's approval is needed for the mayor to submit the annual grant plan and budget. The federal rules limit spending on administration and non-profit grants that serve low-moderate income residents. He also noted the proposed CDBG budget will continue to prioritize housing rehabilitation, neighborhood improvements and support low and moderate income residents. Funds will also support economic development initiatives and address unsafe vacant properties. He stated the city will begin the required public comment process.

MOTION BY COUNCILOR SULLIVAN TO APPROVE, SECOND BY COUNCILOR LEPAGE

Aast. City Clerk Leonard Flynn: Vice President Middleton-yes, Councilor Basiliere-yes, Councilor Diolati-yes, Councilor Sullivan-yes, Councilor Lewandowski-yes, Councilor Toolhey-abstain, Councilor McGonagle abstain, Councilor LePage-yes, Councilor Rogers-yes, President Jordan-yes

PASSED YEAS 8, NAYS 0, ABSENT 1 (FERREIRA), ABSTENTION 2, (TOOHEY, MCGONAGLE)

President Jordan stated that passes.

8.2. Angel A. Perkins, *City Auditor & Chief Financial Officer*, submits the revenue and expense reports through April 2026 22-h

Councilor Toolhey asked the mayor about unexpended balances with water/wastewater, public health and auditing. The Mayor stated to make a call to Bob Ward and Angel.

MOTION BY COUNCILOR SULLIVAN TO PLACE ON FILE, SECOND BY COUNCILOR LEPAGE

PASSED YEAS 10, NAYS 0, ABSENT 1 (FERREIRA)

9. UTILITY PUBLIC HEARING(S) AND RELATED ORDER(S):

9.1. Doc 7-D -- Petition from National Grid requesting a single pole location for Jackson St #31262738

Filed on May 6, 2026

President Jordan opened hearing.

Dave Boucher of National Grid, 1101 Turnpike Street, North Andover addressed the council. He noted this is for an EV charging station installation in the parking lot behind the former church. The site plan shows the poles, underground cabling and cabinet style electrical equipment.

President Jordan asked if anyone would like to speak in favor? No one spoke.

President Jordan asked if anyone would like to speak in opposition. No one spoke.

President Jordan closed the hearing.

MOTION BY VICE PRESIDENT MIDDLETON, SECOND BY COUNCILOR BASILIERE

PASSED YEAS 10, NAYS 0, ABSENT 1 (FERREIRA)

Page 5 of 11



**PUBLIC HEARING
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning June 10, 2026, the public is invited to review and comment on the City of Haverhill's Program Year 2026 Annual Action Plan, which covers the period July 1, 2026 through June 30, 2027. A draft copy of the plan will be available in the Community Development Department Office at City Hall, 4 Summer Street, Room 309, and also at the Haverhill Public Library. A public hearing on the plan was held Tuesday, June 2, 2026 at 7:00 p.m. in the City Council Chambers, City Hall, 4 Summer Street.

The anticipated amount of funds for the 2026-2027 program year will be approximately \$940,208. The City of Haverhill proposes the following for the 2026-2027 Annual Action Plan:

PUBLIC IMPROVEMENTS (\$152,143): Various public works and public accessibility activities in the Target Areas. Emergency electrical generators will be installed at food pantry locations to ensure resiliency of the food security network. This project includes the support of eligible projects on the City's Capital Improvement Plan, including support of Washington Square Surfacing Improvements and Merrimack Street infrastructure upgrades.

PUBLIC SERVICES (\$141,025): Various social services, along with emergency relief for fire victims.

HOUSING REHABILITATION (\$291,000): Housing code correction loans and architectural barriers removal. This includes administration of these activities and support for Rebuilding Together Greater Haverhill. This project will install smoke detectors and/or carbon monoxide detectors in cases where rehabilitation is not viable. This project will also include \$65,000 in Program Income and \$275,000 in Prior Year unspent funds.

MISCELLANEOUS PROJECTS (\$97,000): Enhanced building, health, housing, business and safety code enforcement. Demolition and clearance activities are expected to be undertaken to a greater extent.

ECONOMIC DEVELOPMENT (\$41,000): Economic development activities, including commercial facade improvement, workforce development support through Make IT Haverhill, targeted business outreach and support, including Latino business outreach.

ADMINISTRATION & PLANNING (\$188,040): Staff salaries, fringe, supplies and expenses, fair housing, planning, surveys and professional consultants.

FIRST-TIME HOME BUYER (\$30,000): Down Payment and Closing Cost Assistance, also utilizing unspent prior year funds.

Activities must principally benefit low-moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to individuals with disabilities. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Comments must be received by July 17, 2026 at 3:00 p.m.

PUBLIC HEARING
CITY OF HAVERHILL
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THE EAGLE-TRIBUNE
MONDAY, JUNE 8, 2026

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ECONOMIC DEVELOPMENT (\$41,000): Economic development activities, including commercial facade improvement, workforce development support through Make IT Haverhill, targeted business outreach and support, including Latino business outreach.

ADMINISTRATION & PLANNING (\$198,040): Staff salaries, fringe, supplies and expenses, for housing, planning, surveys and professional consultants.

FIRST-TIME HOME BUYER (\$30,000): Down Payment and Closing Cost Assistance, also utilizing unspent prior year funds.

Activities must principally benefit low/moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to individuals with disabilities. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Comments must be received by July 17, 2026 at 3:00 p.m.
 ET - June 10 2026

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COMMUNITY DEVELOPMENT
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MISCELLANEOUS PROJECTS (\$97,000): Enhanced building, health, housing, business and safety code enforcement. Demolition and clearance activities are expected to be undertaken to a greater extent.

ECONOMIC DEVELOPMENT (\$41,000): Economic development activities, including commercial facade improvement, workforce development support through Make IT Haverhill, targeted business outreach and support, including Latino business outreach.

ADMINISTRATION & PLANNING (\$185,040): Staff salaries, fringe, supplies and expenses, fair housing, planning, surveys and professional consultants.

FIRST-TIME HOME BUYER (\$30,000): Down Payment and Closing Cost Assistance, also utilizing unspent prior year funds.

Activities must principally benefit low-moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to individuals with disabilities. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Comments must be received by July 17, 2026 at 3:00 p.m.
 ET - June 10 2026

THE BACLE-TRIBUNE
MONDAY, JUNE 8, 2026



ANDREW K. HERLIHY
DIVISION DIRECTOR
TELEPHONE: 978-374-2344 V/FDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5845

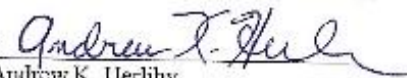
May 26, 2026

Christa MacDonald
Legal Ads
Eagle Tribune

Please publish the attached Legal Ad on Monday, June 8, 2026.

Please bill this office. Please send bill to the City of Haverhill Community Development Department. If you have any questions, please contact me in Community Development at (978) 420-3723. Thank you for your attention to this matter.

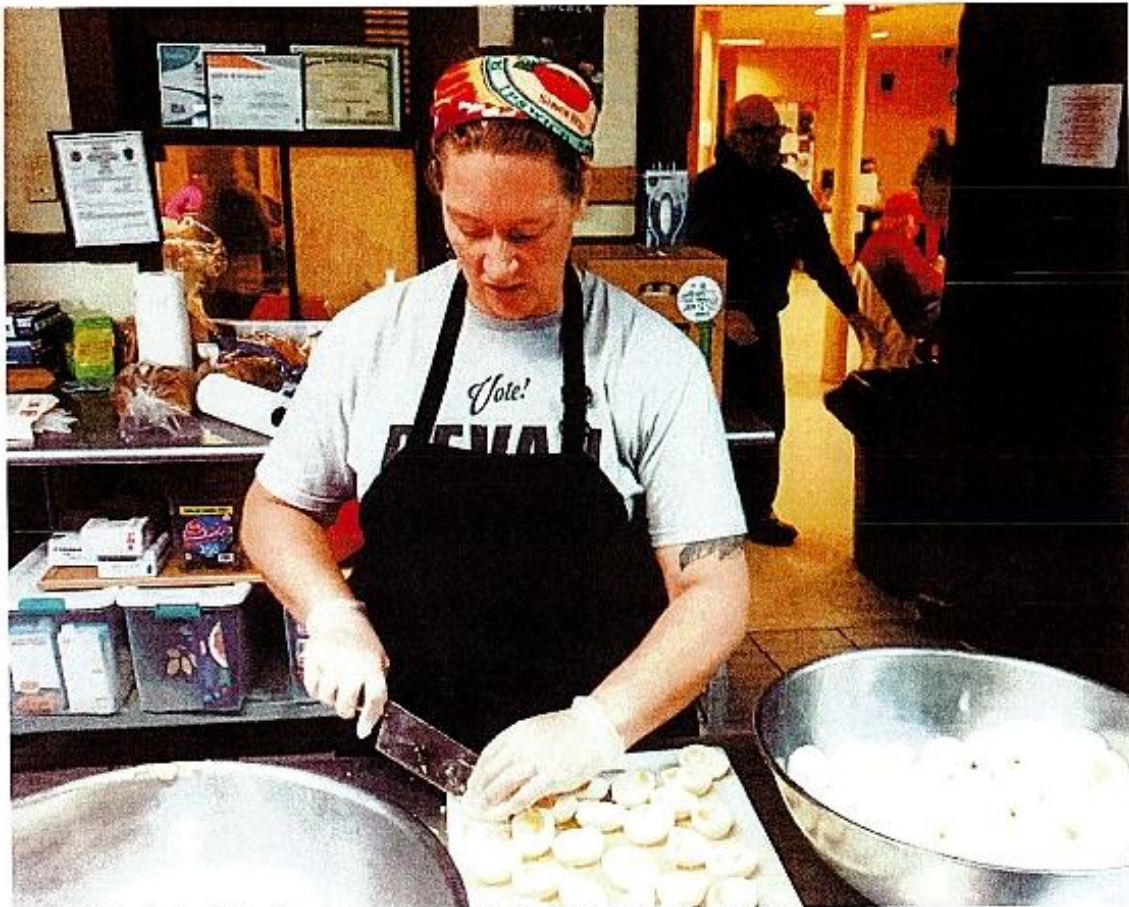
AUTHORIZED:


Andrew K. Herlihy
Division Director

Attachment

16 Haverhill Nonprofits Share in City's Federal Block Grants

By Caroline Louise Cole | July 15, 2020



Ward 2 City Councillor Deean M. Fennell preparing meals at the Universalist Unitarian Church in Haverhill. (Courtesy photograph.)

(<https://www.haverhillbank.com/personal/lines-mortgages/>)

Sixteen local nonprofits, serving low- and moderate-income Haverhill residents, were chosen by the city's Community Affairs Advisory Board to share in about \$141,000 in federal public service activity grants.

Here are the grantees and their awards:

For the first time, the Winter Warming Center at the Universalist-Unitarian Church of Haverhill will receive \$2,000 to support its overnight winter shelter for the unhoused. The second new program receiving support, \$5,000, is the inaugural farmers market run by Nourishing the North Shore for residents of Presidential Gardens.

Community Action will receive \$30,000--\$15,000 for its winter heating assistance program and \$15,000 for its Homeless Drop-in Center. Sarah's Place will receive \$25,000 for its senior adult day care program.

The St. James Conference of St. Vincent de Paul Society will receive \$12,000 for its rent and utility program for 25 low-income families.

Somebody Cares New England will receive \$11,000—\$6,000 for its food pantry and \$5,000 for its Verge Youth Center.

Haverhill YMCA will receive \$10,000 for Summer Nights, a program that reaches 75 young people with meals, enrichment, sports and art projects. The Liz Murphy Open Hand Food Pantry at the Universalist-Unitarian Church is also receiving \$10,000. The Salvation Army is receiving \$10,000—\$8,000 for its comprehensive emergency services program and \$2,000 for its Backpack 68 program, which it operates at Haverhill High School and Gateway Academy. Backpacks are filled with food to get students through a weekend.

New England Center for Home and Veterans will receive \$7,500 for its food pantry at the former Veterans Northeast Outreach Center. Marygold Montessori is receiving \$7,000 to fund three early education scholarships.

Grants of \$5,000 each were given to St. Vincent de Paul at All Saints Parish for its rent assistance program; Emmanuel' Mitch Place, an emergency shelter for men; and the Boys and Girls Club of Greater Haverhill for its Pathway to Success program.

Common Ground Café is receiving \$3,525 for its homeless services program. Ray of Light Café is getting \$2,000 for its recovery services program.

Grantees must complete contracts with the city in order to receive reimbursements.

Finally, once the city closes its books on prior years, if there are leftover money, one or two more grants will be distributed, Horlitz told WHAY.

The public can comment on the grants, as well as the city's full Community Development Block Grant Annual Plan, through Friday, July 17, by calling Community Development Division Director Andrew K. Heclby at 978-374-2344 or emailing him at AHeclby@HaverhillMA.gov (<mailto:AHeclby@HaverhillMA.gov>). Comments can also be delivered to Heclby in person at Haverhill City Hall, room 309, 4 Sumner St. Haverhill.

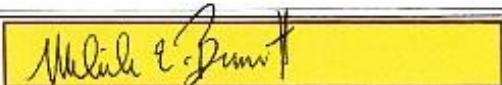
Copies of the plan are available at the Community Development office in Haverhill City Hall, 4 Summer St., Haverhill, online at HaverhillMA.gov ([http://www.haverhillma.gov/your-here/sections/ehch/community-development-\(civilians\)](http://www.haverhillma.gov/your-here/sections/ehch/community-development-(civilians))) and at the Haverhill Public Library, 99 Main St., Haverhill.

Grantee SF-424's and Certification(s)

OMB Number: 4040-0044
 Expiration Date: 09/30/2020

Application for Federal Assistance SF-424		
* 1. Type of Submission: ☐ Preapplication ☒ Application ☐ Changed/Corrected Application	* 2. Type of Application: ☒ New ☐ Continuation ☐ Revision	* If Revision, select appropriate letter(s): * Other (Specify):
* 3. Date Received: 07/30/2021	4. Applicant Identifier: 	
a. Federal Entity Identifier: 46-0251-0020	b. Federal Award Identifier: 62800250010	
State Use Only:		
5. Date Received by State:	7. State Application Identifier:	
8. APPLICANT INFORMATION:		
* a. Legal Name: City of Faverhill, Massachusetts		
* b. Employer/Expayer Identification Number (EIN/TIN): 016001392	* c. DUNS: 0816X0510668	
d. Address:		
* Street: Street2:	1 Sumner Street, Room 309 	
* City: Country/Region:	Faverhill 	
* State: Province:	MA: Massachusetts 	
* Country: Zip / Postal Code:	USA: UNITED STATES 01020-5940	
e. Organizational Unit:		
Department Name: 	Division Name: 	
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mr.	* First Name: Kevin	
Middle Name: Kevin		
* Last Name: Berlinsky		
Suffix:		
Title: Division Director		
Organizational Affiliation: 		
* Telephone Number: 978-374-2344 Fax Number: 978-374-2322		
* Email: berlinsky@faverhillma.gov		

Application for Federal Assistance SF-424	
* 8. Type of Applicant 1: Select Applicant Type: City or Township Government	
Type of Applicant 2: Select Applicant Type: 	
Type of Applicant 3: Select Applicant Type: 	
* Other (specify): 	
* 10. Name of Federal Agency: United States Department of Housing and Urban Development	
11. Assistance Listing Number: 	
Assistance Listing Title: 	
* 12. Funding Opportunity Number: 14-213	
* Title: Community Development Block Grant Program	
13. Competition Identification Number: 	
Title: 	
14. Areas Affected by Project (Cities, Counties, States, etc.): Add Attachment Delete Attachment View Attachment	
* 16. Descriptive Title of Applicant's Project: Housing Rehabilitation, Public Services to low/moderate income residents, Public Improvements, Enhanced Code Enforcement, Assistance to First-Time Homebuyers, Demolition, Economic Development	
Attach supporting documents as specified in agency instructions: Add Attachments Delete Attachments View Attachments	

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
* a. Applicant: HA-C03	* b. Program/Project: HA-C03
Attach an additional list of Program/Project Congressional Districts if needed: Add Attachment Delete Attachment View Attachment	
17. Proposed Project:	
* a. Start Date: 07/01/2026	* b. End Date: 06/30/2027
18. Estimated Funding (\$):	
* a. Federal:	900,000.00
* b. Applicant:	0.00
* c. State:	0.00
* d. Local:	0.00
* e. Other:	375,000.00
* f. Program Income:	55,000.00
* g. TOTAL:	1,330,000.00
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process? ☐ a. This application was made available to the State under the Executive Order 12372 Process for review on ☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review. ☒ c. Program is not covered by E.O. 12372	
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.) ☐ Yes ☒ No If "Yes", provide explanation and attach Add Attachment Delete Attachment View Attachment	
21. "By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 18, Section 1001) ☒ ** I AGREE ** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
Authorized Representative:	
Prefix: Ms.	* First Name: Melinda
Middle Name: Elizabeth	
* Last Name: Bacchetta	
Suffix:	
* Title: Mayor	
* Telephone Number: 578-376-2330	* Fax Number: 578-376-2332
* Email: mayor@haverhill.ma.gov	
* Signature of Authorized Representative: 	* Date Signed: 07/20/2026

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing –The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan – It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

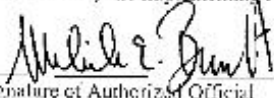
Anti-Lobbying –To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan –The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 – It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701n) and implementing regulations at 24 CFR Part 75.


Signature of Authorized Official

1/20/2026
Date

MELINDA E. BARRETT
MAYOR

Title _____

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. **Maximum Feasible Priority.** With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. **Overall Benefit.** The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) 2025, 2026 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. **Special Assessments.** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

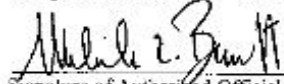
Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.



Signature of Authorized Official

3/20/2026
Date

MELINDA E. BARRETT

MAYOR

Title

OPTIONAL Community Development Block Grant Certification

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature of Authorized Official

Date

Title

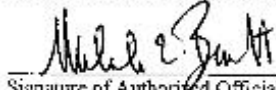
Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;



Signature of Authorized Official

7/20/2026

Date

MELINDA E. BARRETT

MAYOR

Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Signature of Authorized Official

Date

Title

Housing Opportunities for Persons With AIDS Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility;
2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature of Authorized Official

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

**Applicant and Recipient
Assurances and Certifications**

U.S. Department of Housing
and Urban Development

OMB Number: 2501-0044
Expiration Date: 2/28/2027

Instructions for the HUD 424-B Assurances and Certifications

As part of your application for HUD funding, you, as the official authorized to sign on behalf of your organization or as an individual, must provide the following assurances and certifications. The Responsible Civil Rights Official has specified this form for use for purposes of general compliance with 24 CFR §§ 1.6, 3.115, 8.50, and 146.25, as applicable. The Responsible Civil Rights Official may require specific civil rights assurances to be furnished consistent with these authorities and will specify the form on which such assurances must be made. A failure to furnish or comply with the civil rights assurances contained in this form may result in the procedures to effect compliance at 24 CFR §§ 1.6, 3.115, 8.57, or 146.39.

By submitting this form, you are stating that all assertions made in this form are true, accurate, and correct.

As the duly representative of the applicant, I certify that the applicant: (Insert below the Name and Title of the Authorized Representative, name of Organization and the date of signature):

*Authorized Representative Name: MELINDA R. BARRETT

*Title: MAYOR

*Applicant/Recipient Organization: CITY OF HAVERHILL

1. Has the legal authority to apply for Federal assistance, has the institutional, managerial and financial capability (including funds to pay the non-Federal share of program costs) to plan, manage and complete the program as described in the application and the governing body has duly authorized the submission of the application, including these assurances and certifications, and authorized me as the official representative of the applicant to act in connection with the application and to provide any additional information as may be required.

2. Will administer the grant in compliance with Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000c(j)) and implementing regulations (24 CFR part 1), which provide that no person in the United States shall, on the grounds of race, color or national origin, be excluded from participation in, be denied the benefits of, or otherwise be subject to discrimination under any program or activity that receives Federal financial assistance OR if the applicant is a Federally recognized Indian tribe or its tribally designated housing entity, is subject to the Indian Civil Rights Act (25 U.S.C. 1301-1303).

3. Will administer the grant in compliance with Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794), as amended, and implementing regulations at 24 CFR part 8, the American Disabilities Act (42 U.S.C. §§ 12101 et seq.), and implementing regulations at 28 CFR part 35 or 36, as applicable, and the Age Discrimination Act of 1975 (42 U.S.C. 6101-07) as amended, and implementing regulations at 24 CFR part 148 which together provide that no person in the United States shall, on the grounds of disability or age, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity that receives Federal financial assistance; except if the grant program authorizes or limits participation to designated populations, then the applicant will comply with the nondiscrimination requirements within the designated population.

4. Will comply with the Fair Housing Act (42 U.S.C. 3601-19), as amended, and the implementing regulations at 24 CFR part 100, which prohibit discrimination in housing on the basis of race, color, religion, sex, disability, familial status, or national origin and will affirmatively further fair housing; except an applicant which is an Indian tribe or its instrumentality which is excluded by statute from coverage does not make this certification; and further except if the grant program authorizes or limits participation to designated populations, then the applicant

will comply with the nondiscrimination requirements within the designated population.

5. Will comply with all applicable Federal nondiscrimination requirements, including those listed at 24 CFR §§ 5.105(a) and 5.106 as applicable.

6. Will not use Federal funding to promote diversity, equity, and inclusion (DEI) mandates, policies, programs, or activities that violate any applicable Federal anti-discrimination laws.

7. Will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (42 U.S.C. 4621) and implementing regulations at 48 CFR part 24 and, as applicable, Section 104(d) of the Housing and Community Development Act of 1974 (42 U.S.C. 5304(d)) and implementing regulations at 24 CFR part 42, subpart A.

8. Will comply with the environmental requirements of the National Environmental Policy Act (42 U.S.C. 4321 et seq.) and related Federal authorities prior to the commitment or expenditure of funds for property.

9. That no Federal appropriated funds have been paid, or will be paid, by or on behalf of the applicant, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress, in connection with the awarding of this Federal grant or its extension, renewal, amendment or modification. If under other than Federal appropriated funds have or will be paid for influencing or attempting to influence the persons listed above, I shall complete and submit Standard Form-411, Disclosure Form to Report Lobbying. I certify that I shall require all subgrantees at all times (including sub-grants and contracts) to similarly certify and disclose accordingly. Federally recognized Indian Tribes and tribally designated housing entities (TDHEs) established by Federally recognized Indian tribes as a result of the exercise of the tribe's sovereign powers are excluded from coverage by the Byrd Amendment, but State-recognized Indian tribes and TDHEs established under State law are not excluded from the statute's coverage.

I/We, the undersigned, certify under penalty of perjury that the information provided above is true, accurate, and correct. WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties. (18 U.S.C. §§287, 1001, 1010, 1012, 1014; 31 U.S.C. §3729, 3802; 24 CFR §23.10(b)(1)(iii)).

* Signature:

* Date (mm/dd/yyyy): JUL 8 20, 2026

Form HUD 424-B (1/27/2023)