

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Climate change is a condition that requires ever-increasing attention and disaster planning focus, such as the need for emergency generators at critical social safety new facilities, or the need to repair homes damaged by bad weather.

The Pandemic manifested increasing mental illness and behavioral issues among youth and adults, and it distracted focus from the raging opioid epidemic while spawning additional substance abuse. A rise in hoarding is affecting housing rehabilitation efforts, with mental health a root cause.

This Plan seeks to build off of impactful CARES Act and CDBG-CV efforts and will incorporate many elements and rolled-over activities. Now focus turns to putting the American Rescue Plan funds to use.

This Plan for the City's Community Development Block Grant (CDBG) was the subject of constant revision. A great deal of community feedback developed this plan, and this feedback loop is constant and ongoing.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The Program Year 2023 Plan follows the Goals and Objectives of the 5-Year Consolidated Plan, which are as follows:

- Expand Supply, Type and Diversity of Housing

- Maintain Housing Stock

- Provide Shelter and Services for Homeless

- Increase Owner-Occupancy and Labor Participation

- Provide Other Non-Housing Necessities

- Promote Neighborhood-Based Economic Development
- Foster Access to Economic Opportunities + Resources
- Stabilize Neighborhoods

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Emerging back to a more regular Community Development Block Grant (CDBG) schedule after changes caused by the coronavirus pandemic, Program Year 2022 did not really commence in earnest until just before December 1, 2022. Program Year 2022 represented the CDBG program getting back on track and onto a more traditional schedule.

Extra Community Development Block Grant (CDBG) funds through the Coronavirus Assistance, Relief and Economic Security (CARES) Act or CDBG-CV1 and CDBG-CV3 were added into an amended PY19 Plan with significant amendments and changes. Today nearly 96% of those \$1.2 million in extra emergency funds have been expended. Over 92% of PY19, PY20 and PY21 CDBG funds have also been expended in total.

As a result of CDBG-CV, hundreds of residents have avoided eviction. Not a single restaurant closed in Haverhill due to the pandemic shutdowns and public health requirements. The City avoided an outbreak amongst its homeless population through extraordinary sheltering and quarantining measures. Thousands of families have been fed and kept out of hunger. Thousands of difficult to reach and/or sensitive populations have received COVID testing or vaccinations. Dozens of parents have been able to return to employment despite child care challenges. Progress continued in the past year thanks to CDBG-CV funds. American Rescue Plan Act funds will be needed to pick up where CDBG-CV left off.

In terms of schedule, some previously approved and planned CDBG activities will roll into Program Year 2023. There are a few issues to note that influenced the development of this Plan:

Significant unused housing rehab funds from prior Pandemic years will be blended into PY23. Part of this backlog is due to Pandemic-related delays and product shortages. Another significant contributing factor is the housing market leading to many sales and refinances that create program income for Housing Rehabilitation, although this is expected to cool a bit in PY23 with the rise in interest rates.

In PY23, very few new dollars were appropriated to First-Time Home Buyer (FTHB) activities, as the City seeks to draw down unused funds from prior years. With home prices and new construction costs soaring, it has been nearly impossible to find prospective homebuyers at or below 80% of the Area

Median Income who can qualify for a mortgage to buy a home or condo in Haverhill, rendering our FTHB program irrelevant and obsolete in most cases.

The PY23 budget complies with a 15% capped figure for Public Service activities, but assumes at least \$2,000 in extra allowance due to anticipated Program Income. Such PI funds would be added to Ruth's House award, currently (\$1,660).

Certain recurring activities, such as Rebuilding Together, E for All, and other Economic Development activities, show funding reductions in PY23 due to unspent funds from both PY21 and PY22. These figures do not reflect any sort of budgetary de-prioritization, but a way to spread money evenly across these program years.

A couple of CDBG Public Improvement activities will need to be re-funded in PY23 for budgetary reasons, most involving product and labor cost increases.

After last year, CPY23 priorities focus on neighborhood-based economic recovery efforts, a focus on youth mental health, food insecurity, and labor participation.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The public participation process is actually the organic product of months of outreach, information gathering, data analysis--and most importantly--listening, by the City's Community Development Department and the Mayor himself.

The process begins early in the calendar year.

All current CDBG sub-recipients are routinely asked if they are seeing any trends, issues or concerns of which the City should be aware. Every year different issues and phenomena emerge and take shape, such as a focus on youth mental health concerns and food insecurity as aftereffects of the COVID-19 Pandemic, as well as those barriers to returning to the labor market. On-site subrecipient monitoring visits to CDBG-funded subrecipients resumed over the past fall and winter. This represented an opportunity for Community Development staff to see first-hand community needs and hear of trends and issues that often emerge during these visits.

Throughout the year, civic groups such as the Merrimack Valley Planning Commission's (MVPC) Comprehensive Economic Development Strategy (CEDS) Committee, Greater Haverhill Chamber of Commerce, Team Haverhill, the United Way's Haverhill One Fund Committee, clergy groups, and civic

partnerships such as the Interfaith Network of Compassion (INC) frequently offer their comments about the direction of the City's community development plans and strategies.

The City relies on the viewpoints expressed by its Community Affairs Advisory Board (CAAB) through a series of public meetings. The CAAB is a very diverse board, proudly the most diverse (minority-majority) in City government. The CAAB is comprised of mainly Target Area residents who are familiar with the work of non-profits addressing poverty as well as the needs of their low-to-moderate income neighbors. CAAB feedback is very useful in setting the parameters and priorities for each year's entire Annual Plan, not just the 15% Public Services share. The City conducted its Public Service Request for Proposals (RFP) hearings in person with virtual Zoom availability. RFP applications were ranked by CAAB members independently at home yet exhibited many similarities overall. Combined with input from aforementioned civic groups, it could be stated a consensus revealed that the Mount Washington neighborhood had a special focus, as well as the prescient issues of rising rents, overcrowded multi-family dwelling electrical fires, opioid abuse, homelessness and gang violence. The CAAB was able to make its final budget deliberations in mid-April.

While exclusively CDBG-dedicated public outreach sessions are relatively few in number and not well-attended, overall, the number of public input sessions that provided feedback to this Plan is sufficient.

Finally, elected and city officials are solicited for their input. A formal City Council hearing was held on April 11, 2023 to present the elements, justification and goals of the City's Annual Action Plan. Councilors were in agreement with the general direction of the City's CDBG program, and sought to have CDBG funding increased to address a growing set of needs.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Various policy priorities were discussed throughout the PY23 Planning process, including post-COVID economic recovery and inequities, opioids, food insecurity, energy costs, homelessness and youth gang violence. However, the housing crisis, particularly the effects of rising inflation and rents on the lower income population, and youth mental health issues, were the paramount areas of strongest emphasis.

Many Councilors expressed support for the CDBG program. There was concern expressed about the federal cut in the City's CDBG allocation this year given the rising amount of need.

There were concerns expressed about difficulty increasing homeownership, improving sidewalks and access to child care. Requests were made for investment in the pocket park that remains from the old Zinn's Playground near Merrimack Valley Hospital in Riverside.

Internally, Department Heads sought to blend and braid CDBG investments around the long and fluid list of American Rescue Plan Act (ARPA) projects that City is getting underway in 2023 and 2024.

6. Summary of comments or views not accepted and the reasons for not accepting them

There were requests for CDBG to fund capital upgrades to certain private or non-profit facilities (such as Common Ground's building's third floor renovation project, Leaving the Streets Ministry's annual facility rent), or requests for event sponsorship (Haverhill Exchange Club, L'Arche Boston North's Longest Table, and Ruth's House), or public improvements to areas outside the Target Area (such as Gale Park and Winnekenni Castle grounds) that were deemed to be either ineligible or too costly for inclusion in the reduced Program Year 2023 budget.

By and large, every effort was made to accommodate CDBG budget requests, and the vast majority of Public Service applicants received some funding. Only six applications to CDBG were not ultimately funded (Marigold Montessori Childcare Education, Creative Haverhill Cogswell on the Go arts programming for youth, Inner-City Boxing Club, Wee Care BOOST child care training, HP3 21st Century Jobskills project, and Common Ground Ministries 3rd floor renovations). In any case, some of these organizations are still expending PY22 CDBG funds, or can be accommodated by upcoming American Rescue Plan (ARPA) funds, and/or were directed to other funding resources.

The passage of the City's Fiscal Year 2024 budget was less difficult than previous years, but the submission of this Program Year 2023 Annual Plan waited out the City's budget process to ensure maximum efficiency and correlation.

7. Summary

Much of the focus for the upcoming Program Year (PY2023), revolves around recovery post-Pandemic.

Improving the housing stock of Haverhill's urban neighborhoods remains the top priority of the City's CDBG funds and of this Annual Plan. Housing Rehab is the largest budget item in this Plan (\$500K from all sources), in keeping with this prioritization of safe, decent housing. Due to hoarding, an epidemic of illegal units and work undertaken without permits, many housing rehab projects are costlier and more complex than ever. Eliminating lead-based water services is an enhanced housing rehabilitation priority based on HUD prioritization, along with de-leading units. If the City is successful in receiving a large Lead Hazards Control grant, the existing CDBG housing rehabilitation program (Housing Rehabilitation and Code Correction Program) will be a critical source of match.

The coronavirus Pandemic affected everyone, but not equally. Economic impacts due to COVID have been uneven and have left some people behind. Haverhill is no exception, and this explains continuing high service demand from sub-recipients, charities and non-profits.

The biggest drag on a decent local economy right now is the crushing need to increase Labor Participation, and to promote small business growth in urban neighborhoods and not just downtown. Likewise, there is a need to connect these urban neighborhood residents with economic opportunities found in other parts of the city and region (i.e. business parks desperately seeking workers).

One challenge will be sustaining the focus and momentum the expired Working Cities Challenge grant from the Federal Reserve generated to improve economic outcomes for residents of the Mt. Washington area. This neighborhood comprises statistically the most impoverished census blocks in the city and is a designated Opportunity Zone. There is finally some momentum with developers and investors to take advantage of Opportunity Zone status.

Public Improvements through CDBG will be focused and concentrated on smaller underutilized public parcels in Mount Washington, Riverside and Lower Acre, along with demonstrable improvements Downtown. Increased Chapter 90 allocations, Shared Streets grants and Complete Streets bonus funds, along with a massive influx of American Rescue Plan (ARP) funds will be used for Public Improvements and major sidewalk improvements, with CDBG funds playing only a leveraging role.

This Plan makes the most of available resources, leveraging and partnering wherever possible to make the most of Federal and State grants and ARP funds.

Extending opportunity for all residents remains the paramount mission of Community Development.

Despite the challenges listed and various uncertainties, there are still numerous reasons for hope in Haverhill in these times, and this Plan is an important tool in providing that needed hope and opportunity.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	HAVERHILL	
CDBG Administrator	HAVERHILL	Community Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative

The City of Haverhill, through its Community Development Department, is the agency responsible for the preparation and execution of the Annual Plan, within the framework of the Five-Year Consolidated Plan.

The Community Development Department is led by William Pillsbury, Jr. The Division Director is Andrew Herlihy.

The City of Haverhill is not a Participating Jurisdiction (PJ) in terms of Home Investment Partnership Program (HOME) funding. The City instead participates in the North Shore HOME Consortium; Haverhill is the largest of the North Shore HOME Consortium's 30 member communities. The City of Peabody is the Participating Jurisdiction (PJ) for the North Shore HOME Consortium.

The City contracts with a number of subrecipients in order to undertake its various projects and activities. These subrecipients include local non-profits, other City departments, consultants, contractors and agencies.

Consolidated Plan Public Contact Information

The City of Haverhill Community Development Department is the lead agency responsible for the development, implementation, performance and oversight of the Consolidated Plan.

The City of Haverhill Community Development Department operates out of Haverhill City Hall Room #309, 4 Summer Street, Haverhill, MA 01830, with a telephone number of 978-374-2344 and fax is 978-374-2332.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The Annual Plan is an organic process that takes into account feedback and observations over the course of the whole year, working with and among a large group of stakeholders, City Department heads, the Mayor himself, non-profit partners and the public.

Technology that originated from the COVID-19 pandemic helped with outreach and meetings during the year. Outreach was conducted with mostly in-person hearings during the year to help generate the Annual Plan. CAAB hearings were held in-person in mid-to-late March, 2023, with 22 separate Public Service applicants (2 additional applicants did not appear), but budget determinations and discussions, as well as the City Council Public Hearing on CDBG, occurred in-person for PY2023 in April 2023.

Numerous organizations and entities contribute to the development of the Plan, and they are highlighted below.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City has worked aggressively to coordinate public health services offered through CDBG and City taxpayer-funded programs with public and non-profit housing providers, especially those with special populations such as assisted living facilities, senior housing, public housing, housing for developmentally-disabled and those with other special needs. Food insecurity and other challenges affecting health also required coordination between public and assisted housing providers and public entities.

Post-Pandemic, focus has been placed upon mental health services, especially for youth. The City Council and the Mayor allocated \$750,000 from both cannabis fees and American Rescue Plan (ARP) funds towards a special Youth/Mental Health fund to support in-person programming for youth struggling with the isolation caused by coronavirus. The Youth and Mental Health Activities fund seeks to connect youth with existing programs and offerings, not to create new ones with large overhead. Community Development personnel and others served on an Advisory Board that reviewed over a million dollars in funding requests. Outreach efforts for this fund were combined with those for CDBG public service applicants and marketed to existing CDBG subrecipients, including every Community Affairs Advisory Board meeting. Based on consultation and feedback to the plan, issues of mental health received extraordinary priority in comparison to pre-COVID years.

In addition, the pandemic did not hit all equally-- lower income and minority groups were affected at disproportionately higher rates, and community development efforts are focused first and foremost on

restoring and/or addressing these gaps in resources and services. Further coordination between these public and private entities is needed in order to move the City forward in an equitable manner, with outreach and services targeted to neighborhood events and public housing sites.

The City has formally established a City Department of Public Health in response to the Pandemic, and aggressively promoted enhanced Code enforcement through both CDBG and City funds focused and integrated on health and housing violations.

The City is working hand-in-hand with the Haverhill Housing Authority to create 8 new affordable housing units at 335 Groveland Street. Next door at Kennedy Circle, CDBG Public Improvement funds added laundry capacity, new flooring, painting, doors and other amenities at the Community Building over the past year. New street trees and drainage work are planned for PY23 to support these projects at this site.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Through the Balance of State Continuum of Care (CoC), the City shares information, data and best practices about treatment, care, programs, options and sheltering of homeless individuals and families. For example, thanks to guidance from the CoC, the City coordinates with the Haverhill Police Department, Haverhill High School and service providers such as Emmaus, Eliot Community Services and CAI on the Annual Homeless Count every January.

Homeless Management Information Systems (HMIS) have been better coordinated and improved by the CoC and its sub-recipients such as Emmaus and Veterans Northeast Outreach Center in Haverhill (VNOC), at significant expense. Coordinated Entry (CE) is run by Emmaus for the benefit of the entire region. HMIS/CE support leads to available beds, support services, family reunification, and better client tracking and outcomes.

The City also participates in an Emmaus-led monthly discussion about the City's unsheltered population, both from a policy and individual case management perspective. These 'Unsheltered Working Group' meetings continue to be valuable.

Another key focus for the CoC will be the housing of homeless veterans, with the new leadership team at VNOC.

The completed transition to the Balance of State CoC provides an opportunity, vehicle and forum for the City to learn of effective strategies, funding options, programs and regulations that can help transition homeless families to temporary and permanent housing more seamlessly. Among the priority focus areas include dealing with domestic violence victims, 'couch-surfing,' court-involved or transsexual youth and ex-convicts. Other concerns include housing of registered sex-offenders, substance abusers,

immigrant families, resettled refugees, homeless veterans and mentally ill populations. Innovative and cooperative solutions are needed to deal with such issues in a time of constrained budgets, public stigma and parochial pressures against creating such housing.

The City has deployed, in conjunction with CAI, an emergency housing fund that provides first/last rental assistance for rent-paying tenants who lose their units due to fire or other catastrophes not of their causing. In cases of devastating fires or other tragic mishaps, some individuals and households end up in homeless shelters even though they are employed and paying regular rent, due to the lack of having adequate savings to provide a first and last to a new landlord when they are suddenly displaced.

The City continues to monitor the capacity and need for housing for homeless youth, foster kids, and unstably housed 'couch-surfing' youth. The Haverhill Public School's full-time dedicated McKinney liaison has proven helpful.

The City also gets good intelligence on homeless cases, individual needs and overall trends from the staff of the Homeless/Near Homeless Drop In Center and Common Ground Ministries through participation in monthly meetings.

A major goal for PY23 is to solicit and assist quality HOME-ARP proposals from Haverhill that can help create housing for the low income targets of this funding (below 30% Area Median Income).

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Haverhill, Emmaus, Inc. directly manages Emergency Solutions Grant (ESG) funds for the community.

Joining the Balance of State CoC reduced these's Homeless Management Information Services (HMIS) challenges, workload and expenses, providing more funding for the Greater Haverhill region.

Coordinated Entry (CE) is still being managed for the North Shore subregion by Emmaus, and the North Shore subregion retains its own borders for the purposes of homeless referrals. The BoS governance and other policies have been adopted by the former North Shore Continuum of Care (NSCoC) communities, along with performance standards, outcome evaluations, compliance monitoring, data quality and common definitions of homeless conditions. Emmaus and VNOC get monitored by the CoC separately from the City. The NSCoC's Regional Homeless Action Plan is still being used as a blueprint for how the region tackles homelessness.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Haverhill Housing Authority
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-Elderly Persons Services-homeless Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	HHA is the public housing authority for Haverhill and Groveland. HHA's input was sought from its new Director and Board in terms of housing issues in general, and the desire to create new HHA public housing units at 335 Groveland Street in Riverside with HOME-ARP and other funds. The City is finishing up CDBG-funded public improvements to the community room at Kennedy Circle, providing upgraded electrical and plumbing service, additional laundry capacity and new floors, doors and paint. 2-3 new solar-powered smart benches will be located at HHA locations through a State grant in 2023. Community Development staff attend many HHA Board meetings every year to maintain cooperation and coordination between these bodies.

2	Agency/Group/Organization	EMMAUS
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Service-Fair Housing Services - Victims Services - Narrowing the Digital Divide Agency - Emergency Management Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy HOPWA Strategy Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Emmaus is the leading homeless agency in the city, operating the only overnight housing shelter (Mitch's Place). They administer Emergency Solutions Grant (Rapid ReHousing) and HOPWA funds. They serve as Coordinated Entry (CE) contact for the Balance of State Continuum of Care Northeast Region. Emmaus hosts a monthly Unsheltered meeting with the City and serves as lead partner on the Annual HUD Homeless Point-In-time Count. Anticipated outcomes include more Shelter and Services for the Homeless (a Consolidated Plan goal), increased shelter capacity, enhanced Homeless Management Information System (HMIS) capacity, Rapid Rehousing placements, coordination with the Red Cross after fires/ emergencies, and better understanding of unaccompanied youth and homeless families.</p>
3	Agency/Group/Organization	COMMUNITY ACTION INC.
	Agency/Group/Organization Type	<p>Housing Services - Housing Services-Children Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Narrowing the Digital Divide Child Welfare Agency Regional organization Major Employer Neighborhood Organization</p>

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CAI is a lead contributor to the Plan, as the region's main anti-poverty agency. CAI is once again a double recipient of CDBG funds in PY23 for its Heating Assistance and Homeless Drop-In Center programs. CAI administers the CDBG-CV funded Housing Specialist position as well. CAI provides input on affordable and fair housing, homelessness, poverty trends, education and training, Head Start/childcare, WIC, ESOL, First-Time Homebuyer and Credit counseling. Expected outcomes include enhanced coordination in rental/utility assistance, connections to landlords and units, and smooth fiscal oversight of MakeIT Haverhill. CAI is a partner in the Lead Hazard Reduction grant, undertaking outreach to their clients.
4	Agency/Group/Organization	SALVATION ARMY
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-homeless Regional organization Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Salvation Army serves a tremendous amount of low-income individuals, mostly walk-ins from the 01830 zip code (Acre, etc.) They will be the largest CDBG Public Services subrecipient in PY23. Outcomes include improved food security and referrals/services to homeless and families in crisis.
5	Agency/Group/Organization	Veterans Northeast Outreach Center
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless Services-Health Services-Employment Regional organization Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This regional services provider for veterans and families counsels veterans, provides job training, VA benefits assistance and housing. VNOC operates a growing food pantry operation for veterans and their families. They provide input on housing and other veterans needs, particularly homelessness. They are seeking HOME-ARP funds to renovate their Veterans Mansion housing project for homeless vets in the Acre.
6	Agency/Group/Organization	PREGNANCY CARE CENTER
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Persons with HIV/AIDS Services-homeless Services-Health Services-Employment Services - Broadband Internet Service Providers
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This longest-funded CDBG subrecipient provides services to impoverished and at-risk mothers or expecting mothers. PCC provided input to the Plan regarding teen mothers and the cost increases they are experiencing with housing, food, etc. They will be a PY23 Subrecipient in their Downtown location.
7	Agency/Group/Organization	BETHANY HOMES INC
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bethany Community Services manages a great deal of downtown housing complexes and units for low-income elders on fixed incomes. They provide Plan input on housing and elderly issues. HOME funds are being used for construction of Merrimack Place, a 48-unit expansion onto the 50-year old Merrivista Senior Housing complex. Bethany provides food and medical services to its residences as well. Outcomes for this upcoming year will include a Housing Lottery for these publicly-subsidized new units.
8	Agency/Group/Organization	REBUILDING TOGETHER GREATER HAVERHILL
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rebuilding Together uses volunteers and donated contractor time to help mostly elderly and disabled low-income homeowners with housing repairs. CDBG funds are their primary revenue source along with fundraising. Canceled during the Pandemic, Rebuilding's outcomes for this year are to draw down prior year unexpended funds for 8-10 new housing rehab projects around Haverhill (usually smaller than HRCCP projects). They contribute to the Housing Rehab and Public Services focus areas of the Plan, and cross referrals between Rebuilding Together and HRCCP are routinely made.

9	Agency/Group/Organization	Common Ground Cafe
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Education Services - Victims Services - Narrowing the Digital Divide Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Common Ground Ministries has shown remarkable growth as a non-profit over the past decade. They amazingly operate 365 days a year with just one paid staff person and numerous dedicated volunteers, providing afternoon meals, socialization, clothing, furniture, ESOL and job training, counseling, food pantry services, and shower facilities, greatly improving hygiene and public health. Common Ground provides Plan input around homelessness, mental health, substance abuse, non-housing necessities, and food security. Common Ground will not be a PY23 CDBG Public Services subrecipient due to an ineligible capital application, but they remain a trusted partner and resource likely to garner ARP support.

10	Agency/Group/Organization	Haverhill YMCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services - Narrowing the Digital Divide Health Agency Child Welfare Agency Regional organization Major Employer Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The YMCA is always a leading contributor to the Plan. The Y coordinates the Early Learning Team of local childcare providers using CDBG funds. They provide youth and teen services and afterschool enrichment programs and summer camps. They also feed many inner city youth and families while housing many other low-income residents. The Y will be a joint CDBG, ARPA and Youth and Mental Health fund subrecipient in PY23 for various programs. The Y is seeking to construct a new facility and add more low-income family units onto its Winter Street campus, likely with HOME-ARP funds. In PY23, another outcome will be the Y establishing a Freight Farm to grow free vegetables in a converted shipping container in the Acre neighborhood at the City's Tilton Upper school (former St. James Elementary School) using CDBG Public Service funds for electrical hookup.
11	Agency/Group/Organization	St. James Parish
	Agency/Group/Organization Type	Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This Roman Catholic parish in the Lower Acre serves as a community anchor, especially in outreach to the growing Latino population in the neighborhood. Along with Saint John the Baptist church in Riverside, they operate the Liz Murphy Open Hand Food Pantry from the basement of the Universalist Unitarian church on Ashland Street. The Parish's Saint Vincent DePaul group also provided emergency rent and utility assistance and diapers to the needy. The Parish will be a double CDBG Public Services subrecipient again in PY23. The Parish provides valuable feedback to the Plan in regards to poverty, non-housing needs and neighborhood conditions. The food pantry needs better handicapped-accessibility, a growing concern for PY23.
12	Agency/Group/Organization	Somebody Cares New England
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services - Narrowing the Digital Divide Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This Mount Washington church-based non-profit has also shown remarkable growth in providing for neighborhood residents. They are a double CDBG-subrecipient and ARPA grantee, operating a food distribution program every month and a youth center. Somebody Cares New England (SCNE) provides one-on-one counseling and hosts numerous community meetings at their building, now a Ward 1/Precinct 1 polling place. SCNE provides valuable feedback to the Plan regarding neighborhood issues, poverty, youth needs and non-housing necessities. A project to add handicapped accessible entryways onto the building represents a major CDBG Public Improvement and ARPA project in PY23.
13	Agency/Group/Organization	Team Haverhill
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Team Haverhill is a local civic group comprised of residents interested in making Haverhill a better place to live, work and play. They provide feedback and consultation to the Plan through their annual Possible Dreams community visioning session, which generates several ideas and projects. They seek to champion doable causes that volunteers and government can support and execute. They operate the Farmers Market, which is being temporarily relocated this year to Bradford Common to accommodate the Lupoli Companies Merrimack Street redevelopment (MassWorks) project construction downtown. One Team Haverhill subgroup is spearheading war memorial renovations and fountain replacement at visible Gale Park.

14	Agency/Group/Organization	Mill Cities Community Investments
	Agency/Group/Organization Type	Housing Services - Housing Services-Education Service-Fair Housing Business Leaders Business and Civic Leaders Community Development Financial Institution Private Sector Banking / Financing
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Lead-based Paint Strategy De-Leading
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	MCCI performs as the main lending and banking entity for low-to-moderate income homeowners utilizing MassHousing's Get the Lead Out [GTLO] program. The CDD serves as an agent to this program and works with MCCI to get deals done and homes de-leaded. MCCI also provides microenterprise support funds to many small businesses. In this spirit, MCCI serves as a main funding partner for the Latino Business Outreach position. They were consulted for economic development and housing rehab portions of the Plan. Outcomes for PY23 include more than 30 minority businesses engaged and connected to services and at least 1-2 new GTLO deleaded properties.

15	Agency/Group/Organization	Merrimack Valley Workforce Investment Board
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Education Services-Employment Services - Narrowing the Digital Divide Other government - Local Regional organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	MassHire Merrimack Valley Workforce Board [MMVWB] is a private-sector led public board that oversees funding for the regional workforce development system, which includes unemployment and job training. MMVWB oversees the rebranded MassHire Career Centers in Lawrence and Haverhill. CDD staff represent the City on the MMVWB, which was consulted on economic development, workforce and job training issues for youth and Title I (low-income) adults. MassHire serves employers and jobseekers alike during this historic labor shortage. Outcomes for PY23 include more training referrals to Career Technical Institute trainings at Whittier Vocational Technical School and more job placements and developed relationships with and for Haverhill employers.

16	Agency/Group/Organization	YWCA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services-Education Service-Fair Housing Services - Victims Health Agency Child Welfare Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The YWCA (part of Greater Lawrence YWCA) focuses on childcare, women in crisis, after-school programs and domestic violence prevention. YWCA input to the Plan includes issues such as needs and challenges of abused women, men and children. The YWCA continues to operate 10 SRO housing units for needy women on Winter Street. The YWCA will be a PY23 subrecipient to expand slots in their pre-school program, a critical need.

17	Agency/Group/Organization	Merrimack Valley Planning Commission
	Agency/Group/Organization Type	Services - Narrowing the Digital Divide Agency - Managing Flood Prone Areas Regional organization Planning organization Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	MVPC is the regional planning organization that oversees transportation funding through the Merrimack Valley Metropolitan Planning Organization [MPO], economic planning for the federal Economic Development Administration [EDA], and other regional efforts. They provide a great deal of Plan consultation, particularly around issues such as transportation and public improvements, economic development through the creation of the Comprehensive Economic Development Strategy (CEDS), and housing strategy through the update of the Haverhill/Regional Housing Production Plan(s). MVPC assists with MassWorks projects, Safe Streets grant planning, Census data and GIS mapping, and small business supports through the 'WeAreMV.com' site. Expected outcomes for the upcoming year may include an EDA application for the new business park development off Route 110.
18	Agency/Group/Organization	Haverhill Department of Public Works
	Agency/Group/Organization Type	Agency - Management of Public Land or Water Resources Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Public Improvements

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The DPW manages most of the Public Improvements projects in the City, including some of those funded through CDBG. DPW was consulted for the Plan in regards to public improvements, lead water pipe removals, park and tree work and other issues. ARP funds will assume a great deal of infrastructure and sidewalk work over the next year. PY23 Public Improvement Projects such as Zinn's Playground, the Broadway mural, Moody School grounds and Urban Libraries all involve coordination with DPW.
19	Agency/Group/Organization	Ruth's House
	Agency/Group/Organization Type	Services-Elderly Persons Services-homeless Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Ruth's House is a thrift store and social provider in Lafayette Square that assists families with free clothing and household needs as well as access to other resources and job training. They provide input to the Plan regarding non-housing needs and poverty trends. Ruth's House is back as a CDBG Public Services Subrecipient in PY23.
20	Agency/Group/Organization	Sarah's Place
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Sarah's Place is a non-profit elderly day health program that works to keep seniors in their home, well nourished and engaged. Sarah's Place operates out of Downtown and operates daily meals and activities for otherwise homebound seniors. They provided input to this Plan regarding elder needs and costs, and non-housing necessities of this population. Sarah's Place will be a CDBG Public Services Subrecipient in PY23.
21	Agency/Group/Organization	HAVERHILL CITIZENS CENTER - HUMAN SERVICES
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Health Agency Agency - Emergency Management Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Non-Homeless Special Needs COVID and Public Health
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Human Services Department includes the Council on Aging, Youth Recreation, Veterans Services, Council on Disabilities, Meals on Wheels, Parks and Recreation and the revamped Public Health Department. This Human Services Department was closely consulted for this Plan with regards to park improvements (Zinn's Playground and Moody School), veterans needs, public health, emergency services and use of remaining CDBG-CV funds.

22	Agency/Group/Organization	Haverhill's Brightside
	Agency/Group/Organization Type	Agency - Management of Public Land or Water Resources Other government - Local Grantee Department Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Public Improvements
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This City-chartered volunteer-led organization is committed to public beautification efforts, including administration of adopt-a-parks and increasingly popular community/urban gardens. Brightside was consulted regarding neighborhood improvements, clearing lots, trees and flower planting and gateway mural projects. One expected outcome is Brightside handling maintenance of CDBG-funded Union/McMurrer Park over the next year.
23	Agency/Group/Organization	BREAD AND ROSES HOUSING, INC.
	Agency/Group/Organization Type	Housing Services - Housing Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Bread + Roses Housing of Lawrence is a CHDO that is developing two new affordable homeownership units in a duplex on Curtis Street in Mount Washington. The City consulted with Bread + Roses about affordable housing and homeownership issues and quality of life issues during the year. It is likely that this HOME-funded project will utilize CDBG First-Time Homebuyer funds in PY23.

24	Agency/Group/Organization	OPEN HEARTS MINISTRIES INC
	Agency/Group/Organization Type	Services-Elderly Persons Services-homeless Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Open Hearts is a street outreach and social services agency affiliated with First Baptist Church in the Lower Acre/Highlands neighborhoods. They provide a myriad of services to very-low income people, including a Sunday community meal program and food giveaways. Open Hearts counsel homeless and indigent and provide clothing, toiletries and other necessities. Consulted regarding issues of homelessness and non-housing necessities, Open Hearts will be a CDBG Public Services Subrecipient once again in PY23.
25	Agency/Group/Organization	Boys and Girls Club of Greater Haverhill
	Agency/Group/Organization Type	Services-Children Services-Education Services-Employment Services - Narrowing the Digital Divide Child Welfare Agency Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy Educational equity

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Boys + Girls Club is a leading provider of youth services and after-school programs, with many members from working class and lower-income families. They will be a CDBG Public Services, Shannon Grant and Youth and Mental Health (ARPA) -funded subrecipient again in PY23. Located on Emerson Street in Downtown, the Club was consulted for the Plan in regards to unaccompanied youth, food insecurity, anti-gang activities and improving reading and academic performance. Expansion and relocation of the club are possibilities given demand.
26	Agency/Group/Organization	Northeast Legal Aid
	Agency/Group/Organization Type	Housing Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Education Services-Employment Service-Fair Housing Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Northeast Legal provides free pro bono legal assistance in civil matters for low-income residents. Cases generally involve housing matters such as foreclosure prevention, evictions, tenant/landlord disputes, utility shutoffs, etc. The agency also counsels small businesses, entrepreneurs and others on taxation, business incorporations and filings. This agency was consulted on the Plan regarding housing issues, tenancy rights and fair housing. Northeast Legal Aid expanded their Haverhill presence with a satellite office operating 3 afternoons a week out of the Haverhill Citizens Center on Welcome Street, using American Rescue Plan Act (ARPA) funds.
28	Agency/Group/Organization	Greater Haverhill Foundation
	Agency/Group/Organization Type	Services-Employment Planning organization Business and Civic Leaders Foundation
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Foundation is famous for the establishment of the Ward Hill Business Park in the 1960s, along with the modern-day redevelopment of the waterfront (Rail-Trail, Harbor Place, River access, etc.). Over the past year, the Foundation was consulted on economic development and employment matters, as the Foundation assembled property north of Tilton Swamp at the former Dutton's Airfield to create a badly-needed business/ industrial park that promises to create 1.000 new jobs in clean tech, biotech, advanced manufacturing and emerging technologies, a major MassWorks and EDA funding prospect.

Identify any Agency Types not consulted and provide rationale for not consulting

No feedback was ignored or dismissed without any consideration.

Seemingly every year there are multiple requests for capital funds or general fundraising campaigns that cannot be accommodated for eligibility or budgetary reasons. Some of these capital requests are for higher-income areas away from the CDBG Target Area. In these cases, requestors are told of ineligibility, prior practices, policies and procedures, and/or budgetary constraints.

Given the \$38 million infusion of American Rescue Plan (ARP) funds into Haverhill, many agencies were directed to seek those resources first instead of CDBG. This included many youth-serving applicant organizations for the Youth and Mental Health Activity fund who would not be a good fit for CDBG.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Balance of State CoC	The goal of Providing Shelter and Services to the Homeless overlaps well with the goals of the Balance of State Continuum of Care (CoC) Plan, which provides best practices, policies and resources for dealing with the issue of homelessness.
Comprehensive Economic Development Strategy	Merrimack Valley Planning Commission	The Merrimack Valley CEDS Plan was updated throughout the past program year (PY22) and formally submitted to and approved by the United States Economic Development Administration (EDA) in June 2023. This 5-year regional economic blueprint guided goal development such as Promoting Neighborhood Development and Fostering Access to Economic Development and Resources such as microenterprise support. The City and its Community Development staff were very involved in the production of this CEDS.
Haverhill 2035 Master Plan	City of Haverhill and Utile (consultants)	This Master Plan, completed in 2020, creates a blueprint for significant issues such as housing growth and density in various nodes and neighborhoods, quality of life and industrial/job growth. The Master Plan influences housing and economic development sections of the PY23 Plan.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Haverhill Housing Production Plan	Merrimack Valley Planning Commission	The comprehensive 2018-2023 Haverhill housing market, conditions, trends and demographic analysis highlights the need for greater housing production among and across all socioeconomic strata, from low-income affordable to upper-income market-rate housing, single to multifamily, rental to homeownership. The ongoing update of this Production Plan overlaps with that goal of Expanding Type, Supply and Diversity of Housing, driving HOME and HOME-ARP project planning and other activities.
Open Space and Recreation Plan	City of Haverhill Conservation Commission	The 2018-2023 OSRP describes the strengths, weaknesses, opportunities and threats to preserving, renovating and expanding open space, parks, water resources and natural amenities and species in Haverhill. The OSRP overlaps and influences Public Improvement activities in this upcoming year (PY23).
Municipal Vulnerability Plan	City of Haverhill and Fuss+O'Neill (consultants)	This plan evaluates the risk of climate change in Haverhill, especially with regards to the deficient dam on the Little River near Lafayette Square that is part of the Pentucket Mills complex on Stevens Street. This plan seeks to return the Little River to free-flowing status, adding land along the banks that could become a trail, as well as evaluating brownfields risks from the vacant, blighting property.

Table 3 - Other local / regional / federal planning efforts

Narrative

Other organizations consulted with for the Program Year 2023 Annual Action Plan include:

-Habitat for Humanity

-NFI

-Haverhill Police Department

-Haverhill Public Schools

- Haverhill Public Library
- Urban Village (Mairgold) Montessori
- Groundwork Lawrence
- L'Arche Boston North
- UTEC
- All Saints Parish
- Leaving the Streets Ministries
- Latino Coalition of Haverhill
- United Way of MasBay and Merrimack Valley
- Merrimack Valley Chamber of Commerce
- Greater Haverhill Chamber of Commerce
- Holy Apostles Greek Curch- Caring and Sharing Program
- Ray of Light Recovery Center
- American Red Cross
- Massachusetts Housing Partnership
- Haverhill Housing Task Force

-Iglesia de Dios Pentecostal, PI.

(see attachment for details due to space limitations)

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

With reduction in the effects from the COVID-19 Pandemic, the City was able to resume in-person meetings, or hybrid meetings with Zoom or Google Meets options, in order to solicit citizen participation for the Program 2023 Annual Plan.

The 2023 Community Affairs Advisory Board (CAAB), the diverse volunteer board which reviews and makes funding determinations on CDBG and especially Public Services applications, conducted meetings and deliberations in both hybrid and in-person formats.

Despite logistical challenges, it was plain to see how CDBG funds could respond to the moment. Regular virtual meetings such as Department Heads meetings, Unsheltered Group, Early Learning Team, and Interfaith Network of Compassion (INC) meetings provided much feedback from on the ground. Multiple HUD and State webinars, along with the Fall 2022 and Spring 2023 National Community Development Association (NCD) meetings (both in Worcester), provided numerous useful opportunities to stay informed and provided data that impacted the setting of goals for Program Year 2023.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	<p>Minorities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The City offered Technical Assistance sessions to potential applicants for CDBG funding to explain an overview of CDBG regulations and the City's CDBG Goals and Objectives. These sessions were held on January 24, 2023 and February 1, 2023 at 4PM, in order to accommodate those during or after work.</p>	<p>Two community groups (one via phone) and prospective applicants availed themselves of this opportunity on January 24. All Saints discussed concerns with rising costs and physical conditions affecting their operations. No one attended the February 1 session.</p>		

2	Public Meeting	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p>	<p>The Community Affairs Advisory Board [CAAB] held public hearings and interviews with prospective CDBG subrecipients on March 16, March 22, March 23, March 27, and March 29, 2023.</p>	<p>Various non-profits that serve the needy in Haverhill discussed their programs, funding needs, site conditions and trends they were observing on the ground. 27 applications were reviewed from 24 different non-profit organizations . Informative policy discussions were had with the diverse CAAB</p>		
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
				members and these service providers.		

3	Public Hearing	<p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p> <p>Low income housing developers</p>	<p>On May 2, 2023, a public meeting was jointly held with the North Shore HOME Consortium at the Haverhill Public Library to discuss CDBG plans along with a particular focus on housing and HOME and HOME-ARP plans.</p>	<p>Comments were received regarding the need for affordable homeownership as well as affordable rentals in Haverhill. Bread + Roses Housing discussed their Curtis Street project and its alignment with the Habitat for Humanity project across the street. Haverhill Housing Authority discussed</p>		
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				their plans to add units on Groveland Street next to their Kennedy Circle complex. Community Action discussed their housing needs and trends. The ongoing need for some Tenant-Based Rental Assistance was detailed.		

5	Public Hearing	Non-targeted/broad community	On April 11, 2023, the Haverhill City Council had a Public Hearing (publicly posted on April 5, 2023) on the Program Year 2023 Annual Plan and CDBG funding priorities and Budget. An official Resolution was passed allowing the Mayor to submit the draft Annual Plan that was accepted by the City Council.	Councilors expressed concerns about reduced federal funding levels for CDBG, and generally expressed gratitude for the Program. The City Councilors unanimously agreed to send a letter to our Massachusetts Federal delegation urging them to increase future CDBG funding, with funding going down while community		https://files4.revize.com/haverhillma/April %2011,%202023.pdf
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
				needs are going up.		
7	Public Meeting	Minorities Non-targeted/broad community	The Program Year 2023 CDBG spending plan was briefly profiled at a community meeting to discuss the Beyond Walls community murals/public art projects coming to Haverhill.	There was strong support for undertaking a mural at the Broadway retaining wall in Mount Washington, and beautifying a distressed gateway into the city along Route 97.	Additional support for other community arts projects could not be accommodated due to cost.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Internet Outreach	Non-targeted/broad community	The draft highlights of the Program Year 2023 Spending Plan and Action Plan were listed on the City's webpage (www.cityofhaverhill.com) for the Community Development Department from April 18-June 30, 2023.	No comments can be attributed to this outreach, but there were clicks and hits on the webpage.		

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The United States Department of Housing and Urban Development (HUD), through its funding formulas based on Congressional appropriation, has allocated \$937,734 for the City of Haverhill for its Program Year 2023 Community Development Block Grant (CDBG) program. This represents a modest decrease of 1.77% from prior year (Program Year 2022) funding. Future CDBG funding is expected to remain relatively flat or even down based upon Congressional federal debt limit negotiations.

However, the City of Haverhill did receive a historic amount (\$38 million combined) from two separate tranches of American Rescue Plan (ARP) funding. Over the past year, City officials, including Community Development staff, have been determining the highest and best eligible use of these ARP funds, in concert with CDBG. Over the next couple of years, there are plans to make important investments in water and sewer infrastructure, fix sidewalks and support affordable housing, among other strategies. A consultant has been hired and more ARP plans and strategies are still being developed.

One use of ARP funds already in existence, in combination with funds from local cannabis impact fees, is the Youth and Mental Health Activities Fund. The Youth/Mental Health Advisory Committee, which includes Community Development participation, is providing funds for scholarships for activities and support for arts/sports/enrichment programs that create access for Haverhill youth who have been impacted by social isolation due to coronavirus. The \$750,000 RFP for this fund was marketed to CDBG subrecipients and others. Over \$1 million in funding requests were received and all \$750,000 was granted. Coordination between these funds and CDBG Public Service funds for youth is ongoing with a goal of leveraging impact. Many CDBG subrecipients were able to receive funding from both sources.

HOME local formula funds for Haverhill actually continue to increase after years of steady decline. This increase (now totaling \$277,498) does

not account for the significant infusion of HOME funds coming to the North Shore Region through the ARP.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	937,734	70,000	332,500	1,340,234	1,062,266	CDBG [Community Development Block Grant]
Other	public - federal	Acquisition Admin and Planning Housing	277,498	0	0	277,498	550,000	This is the City's allocation of HOME funds for creating affordable housing through a formula (population) from the North Shore HOME Consortium.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Community Development Block Grant funds are vitally important in leveraging millions of other dollars, through matching other grant funds, complementary and corresponding uses for projects funded through multiple sources, and as seed money for economic development and growth, including:

MassWorks- Some of the most important outside resources are provided by the Commonwealth's Executive Office of Economic Development (EOED). The City won a \$1.95 million MassWorks grant to create traffic, infrastructure and pedestrian safety improvements, including traffic signalization, to support transformative construction of 290 new units of market-rate transit-oriented housing, commercial and public park space at the former City-owned Ornstein Heel factory site in Bradford along the Merrimack River between the Comeau Bridge and the regional transit bus hub and commuter rail station. Although there are only technically 10 affordable units, this large number of units will provide some relief across the tight housing market. This project realigns Railroad and Laurel Avenues and Blossom Street with South Elm Street, in coordination with the MBTA's replacement of an overhead railroad bridge.

A second MassWorks grant is providing \$6,500,000 for design of pedestrian, utility and infrastructure improvements related to the controlled demolition and replacement of the Goecke Parking Deck along Merrimack Street in Downtown Haverhill. This MassWorks grant supports the largest redevelopment in the City's history, the Lupoli Companies' \$160 million garage and Urban Renewal parcels redevelopment project. While MassWorks features no match requirements, CDBG funds might provide finished streetscape amenities along Merrimack Street when the construction is completed (i.e. streetlights, sidewalks, curbing, bike lanes, etc.).

TIP funded activities/Chapter 90- CDBG Public Improvement funds leverage and spread the reach of the City's Chapter 90 Roadway improvement funds, which are local transportation funds provided by the Commonwealth. CDBG funds often add elements of Complete Streets to Chapter 90 roadway projects, adding amenities such as sidewalks, curbs and curb cuts, street trees and other items.

Code Enforcement- The CDD's funding of Code Enforcement officers leverages the City's funding of similar positions, to provide more effective and aggressive enforcement of quality of life, health and safety issues in the CDBG Target Area.

Municipal Vulnerability Program (MVP) is providing funding to analyze and remove the Little River Dam that is attached to the Pentucket Mills complex on Stevens Street near Lafayette Square, a key to redevelopment of this blighted brownfields site. Creating a natural, free-flowing river will create new land along the river bank that could become a nature trail, better mitigate climate impacts, and provide other recreational opportunities in this low-income area, through connection to Cashman Field.

EDA- The City will apply to the Department of Commerce's Economic Development Administration for funds for infrastructure to create a new business park off Route 110 east of Route 108 alongside Interstate 495. With Haverhill's industrial/business parks at 99% occupancy, the city needs space to add jobs and support business and manufacturing growth. Funds are needed for a road, water/sewer lines, drainage, utilities, etc. at this former small airport landing strip site, with CDBG funds as a backup.

See "Discussion" for more resources-

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Tracts of public land and buildings that will be used to address needs identified in this Plan include:

Ornsteen Property- This Riverfront land in Bradford near the Comeau Bridge and Bradford Commuter Rail Station, a former shoe heel factory site, was taken years ago by the City for unpaid taxes. Procopio Companies has recently purchased and been approved to redevelop this transit-oriented site for 290 new housing units, along with small commercial space, and a significant public recreation space to be called First Nations Park, along with public waterfront access. Construction began in late Spring 2023 with completion anticipated for Spring 2025.

Citizens Center- This structure houses the Human Services Department, which includes the revamped Public Health Department, Council on Aging, Veterans Representative, Meals on Wheels, Parks and Recreation, Youth programs and Disabilities Commission. Many vulnerable populations use this facility, and the services provided here help the City achieve the goals of the Plan. A Northeast Legal Aid satellite office here opened here in the past year.

Boardwalk/Rail Trail- the City transformed this abandoned railroad corridor that runs along the southern bank of the Merrimack River across from Downtown Haverhill heading east towards Groveland and Georgetown into a non-vehicular pedestrian path (the Bradford Rail Trail). This recreational amenity rings Downtown with the sections of the Downtown Boardwalk at Harbor Place, forming a 2-mile pedestrian loop that will connect residents with the Merrimack River, two commuter rail stations, and additional economic development. Plans are to connect this corridor all the way to the recently-completed Groveland Community Trail, in order to link with the Border to Boston trail network and East Coast Greenway.

Public Docks and Waterfront parks connect residents with the Merrimack River. These facilities will also help to draw and lure economic development towards the many redevelopable parcels along the underutilized waterfront. This includes the Slavit Docks behind Washington Street downtown where a tour boat and kayak rental business operate. Washington Landing Park presents an opportunity to convert a boat storage encroachment area on National Grid land into a community asset near the Rail Trail eastern terminus.

Washington Square-- a plaza comprised of rough cobblestones, overgrown and sickly trees, and chipped pavers--needs new surfacing and

imagining. It is possible that a Request for Proposals may utilize CDBG Planning funds to develop new concepts for the literal center of the city. Curb cuts and accessibility improvements are needed for the Housing Authority's senior residents living there as well as members of the public, likely in PY2023 with ARPA funds.

Zinn's Playground in Riverside was cited in public feedback as a pocket park that needed reinvigoration. Locket next to the Hospital and Haverhill Housing Authority's 335 Groveland Street affordable housing redevelopment, this site will add play structures, shade trees and picnic facilities in PY23 to augment quality of life in this area.

Wall Murals- City retaining walls along Broadway in Mount Washington and Laurel Avenue/Blossom Street in Bradford will make canvasses for highly visible community-led public arts projects this coming year, beautifying and stabilizing neighborhoods.

Moody School- Underused land along the Merrimack River by the Moody Preschool and its playground will be a focus area in PY23, along with 12th Avenue (Harry McNamara) Playground in the Acre.

Discussion

Other grants to leverage CDBG include:

Site Readiness- MassDevelopment is providing \$300,000 for preconstruction/planning activities associated with development of the former Duttons Airfield into a new business park off Route 110;

Lead Hazards Control Grant- the City applied for a \$3.8 million HUD grant to delead 100 housing units over 4 years, with CDBG Housing Rehab funds as a match. This would represent a quantum leap for lead hazard removal in Haverhill;

MassTrails- The City is one of only a few communities to win two State MassTrails grants-- \$500,000 to connect busy Riverside Park to the Groveland Bridge through a newly-acquired right-of-way behind Rivers Edge Plaza in Riverside, along with \$57,000 for improvements to the trail linking Plug Pond Recreation Area to Winnekenni Conservation Area;

The City is administering a \$700,000 Congressional Directed Spending Economic Development Initiative item through HUD Community Project Funding for outdoor improvements to the Winnekenni area, including playground, trails, drainage, parking and picnic improvements;

Shannon Anti-Gang grants- The Police and local youth-serving non-profits split MA funds to provide productive outlets for youth and gang deterrence and violence prevention efforts;

Municipal Partnership Grant promotes and provides energy rebates, insulation and equipment through National Grid to residents and businesses alike through MassSave incentives;

Greening the Gateway Cities- the City's 4th State grant will plant more trees throughout the Environmental Justice zone of Haverhill (CDBG Target Area), following up on prior successes through this program;

Shared Streets- This State program granted \$48,000 to the City to place 'smart benches' (solar-powered digital charging station benches) outside Housing Authority complexes to serve as bus stops and informational kiosks;

Brownfields- The Merrimack Valley region has already obtained \$1.5 million in assessment and remediation funds. The City may pursue its own grants for closing out the old Railroad Square Parking Garage Release Tracking Numbers (RTNs), and remediating the Pentucket Mills complex on Stevens Street near Lafayette Square;

LAND and Land + Water Conservation Fund (LWCF) grant- These State programs provide 68% reimbursement for park improvements and open space programs. Acquisition and preservation of woodlands, wetlands and watershed near Crystal Lake at Creek Brook is a priority;

Electric Vehicle Charging Station grant- The City is applying for grants to improve the number and availability of electric vehicle charging stations around the city, an issue being mapped and analyzed by Merrimack Valley Planning Commission (MVPC);

RAISE Infrastructure Grant- the City applied unsuccessfully for Federal Infrastructure Law grants for River and Water Streets (Route 113) corridor improvements along the Merrimack, but will likely resubmit with possible CDBG involvement;

Small Bridge/Intersection Grants- With the high costs of repairing small bridges, the City will seek state and federal assistance to repair these structures recently at risk due to climate change. Likewise, State Intersection Improvement grants are sought for the Hilldale Avenue/Rosemont Street intersection used frequently by New England Tractor Trailer trainee drivers.

Safe Streets For All- The MVPC is creating a Regional Road Safety Plan through a Planning Grant the Region won; the City may apply for its own Implementation grant to provide pedestrian and vehicular safety;

Other leveraging includes:

MA Office of Disability project funds

State Budget earmarks

As the City routinely acquires parcels of land through unpaid tax title, every effort is made to sell off the land to provide additional revenues for the City to meet its goals.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand Supply, Type and Diversity of Housing	2020	2024	Affordable Housing Public Housing Homeless	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Expand Type, Diversity and Supply of Housing Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization Provide Basic Shelter and Services for Homeless	CDBG: \$26,790 HOME: \$256,778	Rental units constructed: 8 Household Housing Unit Homeowner Housing Added: 2 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Maintain Housing Stock	2020	2024	Affordable Housing	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Enhance Public Safety and Health Expand Type, Diversity and Supply of Housing Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$500,218	Rental units rehabilitated: 10 Household Housing Unit Homeowner Housing Rehabilitated: 25 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 3 Household Housing Unit Other: 3 Other
3	Provide Shelter and Services for Homeless	2020	2024	Homeless	CDBG TARGET AREA Lower Acre NRSA	Enhance Public Safety and Health Promote Neighborhood Stabilization Provide Basic Shelter and Services for Homeless	CDBG: \$50,050 HOME: \$20,720	Public service activities other than Low/Moderate Income Housing Benefit: 116 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 2 Households Assisted Homeless Person Overnight Shelter: 32 Persons Assisted Homelessness Prevention: 5 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Increase Owner Occupancy & Labor Participation	2020	2024	Affordable Housing Non-Homeless Special Needs	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Enhance Public Safety and Health Increase Owner-Occupancy in Target Neighborhoods Maintain, Preserve and Improve Housing Stock Promote Neighborhood Stabilization	CDBG: \$137,790	Direct Financial Assistance to Homebuyers: 2 Households Assisted Jobs created/retained: 12 Jobs
5	Provide other non-housing necessities	2020	2024	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Enhance Public Safety and Health Promote Neighborhood Stabilization Provide for Non-Housing-related Basic Needs	CDBG: \$148,685	Public service activities other than Low/Moderate Income Housing Benefit: 3250 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 17 Households Assisted Homeless Person Overnight Shelter: 4 Persons Assisted Homelessness Prevention: 7 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Promote Neighborhood-Based Economic Development	2020	2024	Non-Housing Community Development	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities	CDBG: \$139,040	Jobs created/retained: 9 Jobs Businesses assisted: 21 Businesses Assisted
7	Foster Access to Economic Opportunities +Resources	2020	2024	Non-Homeless Special Needs	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities	CDBG: \$130,040	Jobs created/retained: 13 Jobs Businesses assisted: 45 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Stabilize Neighborhoods	2020	2024	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA	Encourage Economic + Workforce Development Enhance Public Safety and Health Promote Neighborhood Stabilization	CDBG: \$207,621	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 20000 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 98 Persons Assisted Buildings Demolished: 1 Buildings Housing Code Enforcement/Foreclosed Property Care: 2100 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Expand Supply, Type and Diversity of Housing
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Goal Description	<p>A huge need during the housing crisis, this goal seeks to add to the City's extremely tight housing stock with units available to a full range of income levels, from very-low income units to upper-end market rate units and every range in between. This is necessary given the remarkable socioeconomic diversity of the community, which is evidenced in the Housing Production Plan, which reveals a nearly-equal spread of income ranges in Haverhill.</p> <p>Relief is needed for a historically constrained housing market that is limiting options for many. Record high prices are resulting from a lack of supply, consuming an unhealthy amount of income (30%+ to 50%+ or higher) for too many residents. The high cost of housing affects other dynamics, including putting extreme pressure on demand for social services from the government and non-profit sectors. Eastern Massachusetts remains in the midst of a housing crisis, and that remains true in Haverhill.</p> <p>In addition, the City seeks to expand upon housing choice options for those at every cycle of life. This includes student housing, apartments, starter homes, larger homes for starting families, downsized units for 'empty nesters,' multi-family housing for extended families, and accessible elder housing and medical-housing options. This diversity of type of housing is needed to provide housing choice and fairness to all in our community, without excluding a particular segment, while attracting newcomers who can bolster our local economy and keep intact the character of our many neighborhoods.</p> <p>In many cases, this goal is not directly supported with CDBG funds themselves. Rather, CDBG funds are targeted to support and complement the development of these projects, often through quality of life improvements.</p> <p>Local HOME funds of \$256,778 (of \$277,488 allocated by North Shore HOME Consortium formula) will be used to support the development of badly-needed new affordable housing units. The City is actively promoting to developers the HOME funds available through the American Rescue Plan that will be dedicated to constructing housing for the indigent and homeless (HOME-ARP).</p> <p>The City's new allocation of HOME funds and HOME-ARP funds will likely support a new project to create eight (8) new rental housing units at 335 Groveland Street, expanding and renovating a vacant former four-family dwelling recently purchased by the Haverhill Housing Authority (HHA). This project, which abuts HHA's Kennedy Circle senior public housing complex and Merrimack Valley Hospital, represents the first new HHA units created in four decades. The units will meet the Consortium's HOME-ARP goals of prioritizing homeless, near homeless or domestic violence victims.</p>
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	<p>HOME funds will also support the acquisition and development by Bread + Roses Housing (of Lawrence) of a lot at the end of Curtis Street in the Mount Washington neighborhood that will create two (2) affordable homeownership units in a new townhouse. The CDD is already actively working with Habitat for Humanity to build an affordable owner-occupied duplex on the other side of Curtis Street (using prior year HOME funds).</p> <p>Through its HOME funds, the City is already supporting the development of 48 units of elderly housing (Merrimack Place) as part of Bethany Community Services' expansion of the Merrivista Apartment complex for seniors on fixed incomes. Other HOME projects are being actively pursued, including low-income family housing at the YMCA facility on Winter Street in the Acre (around 24 units), adjacent to its child care center.</p> <p>NOTE: CDBG Administration funds (totaling \$187,540) are disbursed evenly across 7 of the Goals (\$26,790 per Goal). Local HOME Administrative funds of \$8,325 are included for this goal.</p>
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2	Goal Name	Maintain Housing Stock
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Goal Description	<p>The goal of maintaining the generally older housing stock in Haverhill is a constant one, with so much of inner-city Haverhill's housing built to accommodate millworkers between 1875-1925, including much of the Target Area's Acre, Broadway and Mount Washington neighborhoods. Post-World War II and 1970s-1980s era housing also shows signs of aging. The need to maintain housing stock from decay and to update to Housing Code standards is constant and crucial. Given the housing crunch and demand, the city cannot afford to lose units off-line.</p> <p>This goal will be primarily accomplished through the Housing Rehabilitation and Code Correction Program (HRCCP), which provides Housing Code corrections for low-moderate income owner-occupied dwellings. HRCCP assistance generally takes the form of no-interest deferred loans repayable upon sale or transfer of the property. HRCCP activities are prioritized for the low-moderate income CDBG Target Area neighborhoods of Haverhill. In addition to Target Area properties, homes owned by the elderly throughout the city are prioritized. Keeping older residents in their homes represents a significant priority and it will greatly save public Medicare dollars being spent in long-term care facilities, while simultaneously preserving neighborhood character. Aging neighborhoods such as Riverside are now included in the Target Area as many residents are retired or on fixed incomes. Another priority will be helping lower-income residents replace lead water service lines as the City is under mandate to eliminate these by 2024.</p> <p>\$160,534 in new hard rehab construction costs are allocated in Program Year 2023 (PY23) for HRCCP. Another \$184,184 is allocated for administrative costs relative to the HRCCP and other programs, with \$135,092 for City Housing Rehabilitation staff salaries and \$49,092 in Rehab Administrative Costs. In PY23, around 18 HRCCP activities are anticipated. There are also significant amounts of anticipated Program Income for repayments of prior HRCCP activities, estimated at \$70,000. Nearly all program income is derived from--and dedicated to-- housing rehab activities. When this income and rehab funds unspent from prior Pandemic years (\$84,000) are factored, it is estimated that an additional \$154,000 will be spent on hard housing rehab costs. The rehab/admin ratio equates to more than \$1.70 in hard costs for every dollar of rehab administration.</p> <p>In addition, Rebuilding Together of Greater Haverhill provides housing rehabilitation to primarily elderly and disabled homeowners around the city through the donated services of professional contractors and volunteers. These are usually smaller one-day projects in comparison to larger HRCCP projects. In PY23, 7 such dwellings are anticipated to be undertaken by Rebuilding Together, which had been forced to reschedule its annual April Annual Rebuilding Days from 2020-2022 due to COVID-19 restrictions; therefore, a smaller budget of \$1,000 is needed as Rebuilding catches up on</p>
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	<p>their backlog. In total, 25 homeownership units are estimated for rehabilitation, with approximately 10 rental units (from owner-occupied multi-family dwellings) are estimated to be rehabbed.</p> <p>In PY22, the City created a 'quick-hit' program replacing smoke and carbon monoxide detectors in some properties that are not good rehab candidates for various reasons (hoarding, title issues, etc.), to ensure safe housing in the city. \$1,000 is proposed to assist 6 such properties in PY23 (\$500 toward this goal). In addition, State programs such as MassHousing's 'Get the Lead Out' (deleading) and MA Rehabilitation Commission's 'Home Loan Modification Program' (accessibility improvements for residents with disabilities) also help in achieving this goal. 3 such projects are anticipated this Program Year.</p>
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3	Goal Name	Provide Shelter and Services for Homeless
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Goal Description	<p>This goal prioritizes provision of shelter to homeless individuals and families, including referrals and connections to services such as health care, substance abuse treatment, counseling, personal hygiene and other needed emergency assistance.</p> <p>This goal is largely abetted by the activities of the Balance of State Continuum of Care (CoC), and through its Coordinated Entry (CE) system administered regionally by Emmaus, Inc.</p> <p>In PY23, CDBG activities to support this goal include:</p> <p>Emmaus' Mitch's Place Shelter- This Public Service activity supports the operation of Haverhill's main emergency overnight shelter, managed capably for many years by Emmaus, Inc. on How Street in the Lower Acre. Mitch's is considered a wet shelter that accommodates those under the influence of drugs or alcohol, taking all comers to get people off the streets. In PY23, the City proposes to use \$10,000 in CDBG funds for overnight staffing and security to support 32 beds.</p> <p>Community Action's Homeless Drop-In Center- This unique facility in the basement of the Universalist Unitarian church in between the Lower Acre and Highlands neighborhoods provides morning coffee and breakfast, socialization as well as health, counseling and financial services to all comers off the streets. In PY23, the City proposes to use \$12,000 in CDBG funds to support 95 individuals here.</p> <p>-Open Hearts Ministries Social Outreach Program --About 1/4 of its goal of 84 clients (21) to be served will be homeless individuals contacted through street outreach. This represents \$1,250 of \$5,000 in PY23 that First Baptist Church will receive from CDBG.</p> <p>Other efforts are supported outside of CDBG funds.</p> <p>-Common Ground Ministries-- This nearly all-volunteer agency will provide food, clothing, coffee, assistance, counseling and socialization for homeless and destitute individuals out of their Winter Street building, open 365 days a year. Common Ground will continue to operate an innovative program that brings a mobile shower unit to its Winter Street parking lot multiple days a week, so the homeless can take a shower and improve their personal hygiene through free toiletry kits and half-hour appointment blocks in the shower unit, operated by Lawrence non-profit the Dream Center. This handles a large previously unmet need in the community. It is hoped that American Rescue Plan Act funds can support this agency over the next year.</p>
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	<p>Two local all-volunteer Saint Vincent dePaul networks will receive funds to help indigent residents most at risk of crisis at both St. James Parish and All Saints Parish. These organizations can provide rental support to ward off eviction and homelessness.</p> <p>A Fire Relief fund will be replenished with CDBG funds to provide emergency assistance for victims of fires (not of their causing), including emergency smoke alarm installation needed for reoccupancy, a major step towards preventing homelessness crises for families. This fund is also used for emergency hotel stays, first/last or security deposits for new rentals, etc. \$1,000 in PY23 funds will be allocated towards this goal, aimed at helping 5 households. Fires have increased with overcrowding due to the housing crisis, with overloaded electrical outlets and smoking around oxygen tanks being recently problematic.</p> <p>\$20,720 in the City's share of HOME funds will be used for extreme cases where Tenant-Based Rental Assistance (TBRA) is necessary to avoid or directly reduce homelessness, providing 2 to 3 cases up to twelve months of rent.</p> <p>NOTE: CDBG Admin funds (\$187,540) are disbursed evenly across 7 of the Plan's Goals or \$26,800.</p>
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4	Goal Name	Increase Owner Occupancy & Labor Participation
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Goal Description	<p>This Goal seeks to increase owner-occupancy in certain distressed neighborhoods, most notably the Lower Acre and Mount Washington neighborhoods. Low-income, jobless renters are at higher risk of intergenerational poverty, and are frequently inhabitants of these neighborhoods. On the other hand, homeownership often equates to permanent wealth generation.</p> <p>First-Time HomeBuyer (FTHB) Program- Only \$500 in new PY2023 funds are proposed for this program, mostly as a placeholder. First Time Home Buyer (FTHB) support will be limited to targeted low owner-occupancy neighborhoods, in order to stabilize these CDBG Target Areas. The program will generally offer \$6,000 to eligible participants (at or below 80% Area Median Income) but will provide \$7,500 to incentivize homeownership in the Mount Washington neighborhood. The reason for this small budget figure is that approximately \$80,000 in prior years unused funds are available for these activities. The CDBG FTHB program has been rendered nearly unworkable or irrelevant due to the surge in home prices due to the housing crisis. Most households at or below 80% of the Area Median Income (AMI) could no longer afford to buy a home or get an offer qualified in the Haverhill market. Therefore, while interest in this program remains high, actual participation rates are low to none. With a large annual jump in AMI in 2023, there is hope that more households could take advantage of the CDBG FTHB program (2 estimated). Other State and HUD programs and offerings, including programs from local banks, may be a better option for prospective homeowners. Many applicants also need credit counseling or credit rating increases, which are very problematic barriers.</p> <p>It is hoped that the creation of a Housing Trust Fund through Inclusionary Zoning may provide more flexible funds to assist potential homebuyers.</p> <p>The other primary activity that naturally leads to wealth generation is employment. One of the most significant identified barriers to our historic labor participation crisis is affordable child care. \$500 in new PY23 funds is planned here (again as a placeholder) to help 12 parents access initial child care through \$2,000 scholarships. This Activity helps parents get a jump start on reentering employment by providing assistance through a choice of Haverhill Early Learning Team partners, a coalition of various early education providers in Haverhill. This group works to share best practices and curricula that align with Haverhill Promise, an initiative focused on getting children ready to read by Kindergarten and having all Haverhill 4th graders reading at grade level. Parents would be required to seek employment and/or job training to participate. Over \$30,000 of unused PY22 CDBG funds remain to be carried over for this activity, largely due to significant previous child care investments through CDBG-CV (CARES Act) funds.</p>
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		NOTE: CDBG Administration and Planning funds (totaling \$187,540) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$26,790 attributed to all other goals' individual funding budgets.
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5	Goal Name	Provide other non-housing necessities
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Goal Description	<p>This goal seeks to address the community need for necessities that are too often not being met due to the high and rising costs of housing, such as food, heat, utilities, clothing, counseling, etc. For many homeowners and renters alike, the end of the month means sacrificing without these items, to great detriment. The COVID-19 pandemic widened food insecurity in Haverhill as well. This goal seeks to reverse that.</p> <p>In Program Year 2023, various CDBG funded Public Service activities advancing this goal include:</p> <ul style="list-style-type: none"> -Community Action, Inc.- Heating Assistance program will utilize \$9,000 in CDBG funds to help 17 households just beyond federal Low-Income Home Energy Assistance Program (LIHEAP) limits, at a time many are struggling with soaring energy costs; -Pregnancy Care Center- Mother/Child Food + Clothing Program will expend \$5,000 in CDBG funds to assist 7 low-income pregnant or parenting teens and/or single mothers with baby formula, food, diapers, baby clothing, pregnancy garb, housing referrals, counseling, and other necessities; -Open Hearts Ministries- Social Outreach Program will use \$3,750 in CDBG funds to provide Sunday meals, toiletries, referrals, and deliveries to 63 near-homeless individuals; -St. James and St. John the Baptist Parishes- Liz Murphy Open Hand Pantry will utilize \$8,000 in CDBG funds to address food insecurity for 195 needy households. The pantry operates out of the Universalist Unitarian Church in the Lower Acre and Highlands neighborhoods; -St. James Parish Chapter of the Saint Vincent dePaul- Direct Help for People in Need program will expend \$12,000 from CDBG to prevent utility shutoffs and provide diapers for 6 households and mothers in the Acre neighborhood; -Sarah's Place- Keeping Elderly Participants Active in the Community will serve 28 otherwise homebound seniors through \$14,000 in CDBG providing transport to elder day care, meals/nutrition, socialization, enrichment and health care checkups; -All Saints Parish St. Vincent dePaul chapter- Mount Washington Family Assistance will utilize \$6,000 providing rent and utility assistance to prevent evictions and shutoffs for 9 Mount Washington families; -Salvation Army- their large Comprehensive Emergency Services Program will provide meals, referrals and emergency cash assistance to 2550 Acre area residents with \$15,000 in CDBG funds;
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	<p>-All Saints Parish Food Pantry will receive \$4,000 in CDBG funds to provide food assistance to 145 Mount Washington households;</p> <p>-Somebody Cares New England- Food Pantry will fight food insecurity for an additional 145 Mount Washington residents using \$6,000 in CDBG funds;</p> <p>-Holy Apostles Greek Orthodox Church Caring and Sharing Program will use \$4,000 in CDBG funds to feed 80 Lower Acre walk-ins and provide clothing and toiletries;</p> <p>-Ruth's House in Lafayette Square will receive at least \$1,660 to provide free clothing and housewares to 33 needy clients;</p> <p>In addition, \$500 in placeholder PY23 CDBG Public Improvement funds will be allocated to continue installing emergency electrical generators at food pantry/distribution sites across the city, to ensure food security during climate change-related or other emergencies. There is still some unused prior year funds as well as ARPA funds that could be also used for this purpose.</p> <p>\$32,985 in PY23 funds for a project to add an accessible ramp and entryway into Somebody Cares NE at 358 Washington Street is allocated to this goal as well, since the site serves as a monthly food distribution site, youth center and polling place in Mount Washington.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$187,540) are disbursed evenly across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$26,790 attributed to all other goals' individual funding budgets.</p>
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6	Goal Name	Promote Neighborhood-Based Economic Development
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Goal Description	<p>This goal seeks to expand and spread income growth and economic opportunity out of Downtown and industrial parks and into Target Area neighborhoods, with a special focus on small businesses and entrepreneurs, especially from the minority community, with renewed emphasis on Section 3 businesses.</p> <p>This goal supports maker spaces, farmers markets, small business development, cultural entrepreneurs, etc. and those operating in commercial nodes identified in the City's Master Plan.</p> <p>This goal includes the following in PY23:</p> <ul style="list-style-type: none"> -Facade Improvement Program for upgrading commercial storefronts in Target Area neighborhoods-(\$500 budgeted as a placeholder in PY2023, along with substantial remaining prior year funds as around \$50,000 were never used). This backlog provides ample funds for 2-3 facade projects (capped at \$25,000) for for-profit businesses being charged 1% annual interest. It is possible that American Rescue Plan Act (ARPA) funds will be primarily used for such activities in the upcoming year; -Support for MakeIT Haverhill (\$25,000 total- half towards this goal), a maker space and job training/employment center affiliated with Community Action, providing entrepreneurship support, English classes for speakers of other languages (ESOL), job fairs, job coaching and facility rentals for firms, in the heart of the Mount Washington neighborhood. 14 new jobs for low-income Mt. Washington residents will be created through this CDBG support in PY23 (half towards this goal), with 8 new local businesses assisted (half towards this goal), hopefully new Section 3-Certified businesses. \$8,750 unused in PY22 counted toward this goal. -Support for Entrepreneurship for All (aka 'E for All' or 'E para Todos') to mentor minority-owned and operated start-up firms in the City, usually through the results of a pitch contest for individuals and microenterprises (\$500 in PY23 CDBG funds with half towards this goal, along with \$15,500 in prior year unused funds due to the Pandemic). 1 new business started by a new local entrepreneur is the expected PY23 outcome. A center at 293 Washington Street was opened in the Mount Washington neighborhood. -Support for a (part-time) Latino Business Outreach Liaison who will network with Spanish speaking bodegas, shops and entrepreneurs to connect them to local, state and federal economic incentives, programs and support (half of \$18,500 in PY23 CDBG funds towards this goal, along with nearly \$15,000 in unused PY21 + PY22 funds due to a slow onboarding of the position). A 2020 State-funded Urban Agenda grant funded analysis of Haverhill's burgeoning Latino-owned business community (including bodegas, garages, and other businesses) found that a vast majority of Latino owned and operated
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		<p>businesses in the city had no connection to available public or private business support resources, often due to a lack of trust, language, or exposure/outreach. Working jointly with the Haverhill Latino Coalition and Mill Cities Community Investments (MCCI), this position seeks to earn trust to forge relationships to connect these growing neighborhood enterprises with existing grants, loans and resources offered by various government and chamber programs, utility energy incentive rebate programs, and local bank loan products. A goal for PY23 is to connect with over 30 of the 40+ Spanish-speaking and other minority business entities identified in the City's Latino Business directory (with many businesses in the CDBG Target Area neighborhoods and therefore half credited towards this goal).</p> <p>NOTE: Many activities are split between this goal and 'Fostering Access to Economic Resources and Opportunities' Goal.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$187,540) are disbursed evenly across 7 of the Goals with \$26,790 attributed to all other goals' individual funding budgets.</p>
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7	Goal Name	Foster Access to Economic Opportunities +Resources
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Goal Description	<p>This goal reflects the prioritization of connecting and encouraging residents, especially lower income residents in the Target Area neighborhoods, to participate in the workforce and to avail themselves of various economic opportunities in the community and the 21st century economy. Accordingly, this goal seeks to connect the workforce of the Target Areas with economic opportunities in the Downtown and business/industrial parks. Labor participation has emerged as a huge issue coming out of the Pandemic, as it was immediately prior. Supporting this Goal includes careful alignment with the work of the MassHire One-Stop Career Centers in Lawrence and Haverhill.</p> <p>This goal includes the following in PY23:</p> <ul style="list-style-type: none"> -Support for MakeIT Haverhill (50% of \$25,000 or \$12,500 towards this goal), a maker space and job training and access center working with MassHire and affiliated with Community Action, providing English classes (ESOL), job fairs, job coaching and facility rentals for firms, in the heart of the Mount Washington neighborhood at 301 Washington Street. 14 new jobs for low-income Mt. Washington residents will be created through PY23 CDBG support (half attributable to this goal), with 8 businesses assisted (possibly Section 3 Certified), spread across the city and in its industrial parks (half counted towards this goal, along with \$8,750 unused in PY22). --Salary for the City's Economic Development Assistant (\$10,000), who is serving as a liaison visiting the business community, providing connections to federal, state and private resources, luring employers to the city, and making connections between the business community and public officials. This position has proven particularly valuable communicating about Small Business Support, assisting with forms and paperwork, accessing testings and vaccinations for employees, notifying businesses (through 'News You Can Use' newsletters) about incentives and programs and other services that are critical matters of survival for many businesses. About 25 businesses will be directly assisted through these PY23 CDBG funds. -Support for E for All to mentor minority-owned and operated start-up firms at Coco Brown center at 293 Washington Street. 1 new business started by a new local entrepreneur is an expected PY23 outcome toward this goal. -Support for a (part-time) Latino Business Outreach Liaison who will network with Spanish speaking bodegas, shops and entrepreneurs to connect them to local, state and federal economic incentives, programs and support (\$500 in PY23 CDBG funds (half toward this goal, along with nearly \$30,000 in unused prior years funds due to a slow onboarding). This position seeks to operate from a position of earned trust to forge relationships to connect these growing neighborhood enterprises with existing grants, loans, rebates and resources offered by public and business entities. A PY23 goal is to
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	<p>connect with over 30 Latino and other minority enterprises identified in the City's new Latino Business directory (half of 30 or 15 attributed to this goal).</p> <p>The YWCA seeks to expand its pre-school center in the Lower Acre. In PY23, \$6,000 is allocated to assist 5 families through child care tuition assistance so parents can stabilize and reenter employment.</p> <p>PY23 Public Improvements to support this goal include \$2,200 adding Little Library stands to provide free books and reading opportunities to Target Area neighborhood through Haverhill Promise. The YMCA Freight Farm will locate a shipping container turned greenhouse at a school in the Acre (at least \$11,800 in PY23 CDBG), promoting urban agriculture and making fresh produce available.</p> <p>NOTE: CDBG Admin and Planning funds (totaling \$187,540) are disbursed evenly across 7 of the Goals with \$26,790 attributed to all other goals' individual funding budgets.</p>
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8	Goal Name	Stabilize Neighborhoods
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Goal Description	<p>This 'catch-all' goal ensures stability and heightened quality of life in Target Area neighborhoods. Various activities that this broader category feature include: addressing and revitalizing vacant/foreclosed properties and foreclosure prevention assistance; supporting Haverhill Police with anti-crime and gang eradication efforts; enhanced Code Enforcement; demolition/clearance activities; as well as enhancing neighborhood parks, public spaces, sidewalks, streetscapes, community buildings and playgrounds.</p> <p>In PY23, these activities include public improvements such as:</p> <p>358 Washington Street/Somebody Cares NE ramp installation- this project will add an accessible entryway(s) into this Mount Washington neighborhood facility that also serves as a food pantry and Ward 1 Precinct 1 polling place, with \$15,000 in PY22 CDBG funds and \$32,985 in PY23 CDBG funds also leveraging ARP funds;</p> <p>Heightened Code Enforcement activity in Target Area neighborhoods is a key component of this goal (reduced to \$94,331 in PY23 CDBG funds), with additional staffing maintaining health and safety standards for Target Area residents and businesses. During the housing crisis, many issues have emerged due to overcrowded housing units.</p> <p>Demolition and Clearance activities on a spot basis, as/if needed (\$1,000 CDBG placeholder in PY23). Maintaining the Stevens Street (Pentucket) Mill site near Lafayette Square, until its dam on Little River can be safely removed, is critical and keeping it safely boarded up from intrusion by gangs and the homeless is again a key strategy in PY23. The City's Vacant Property Registry funds are the primary source of funding for these needs, with CDBG as a back up.</p> <p>Many public service activities support the goal of neighborhood stabilization, most notably Anti-Gang/Youth Enrichment activities such as:</p> <p>Haverhill Boys & Girls Club- Pathways to Success afterschool tutoring/enrichment and mentoring program for 15 youth (\$5,000 in PY23 CDBG funds);</p> <p>UTEC, Inc.- Workforce Development for 6 Haverhill Young Adults- (\$5,000 in PY23 CDBG funds);</p> <p>Haverhill YMCA- Middle Schooler and Teen Programming (\$5,000 in PY23 CDBG funds) for 26 youth;</p> <p>Somebody Cares New England- Youth Center on the Hill- (\$6,000 in PY23 CDBG funds) serving 51 Mount Washington youth;</p> <p>Where applicable, the City seeks to use CDBG funds to combat the ongoing opioid crisis.</p>
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		<p>PY23 Public Improvement projects that will stabilize neighborhoods include enhancements to Zinn's Playground, a small public park in Riverside (\$40,000), and a community public art project placing a new mural on the retaining wall along Broadway (Route 97) in Mount Washington (\$24,000). A placeholder \$500 budget is listed if CDBG support is needed to upgrade public land along the Merrimack River near Moody School.</p> <p>NOTE: CDBG Administration and Planning funds (totaling \$187,540) are disbursed across 7 of the Goals (excepting Rehabilitation Administration/'Maintain Housing Stock') with \$26,790 attributed to this goal's individual budget.</p>
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AP-35 Projects - 91.420, 91.220(d)

Introduction

The City has 10 Projects that are similar in scope to last Program Year (PY2022), but the allocations in PY2023 have changed to reflect new demands, community priorities, and fiscal realities, trends and constraints.

#	Project Name
1	GENERAL ADMINISTRATION + PLANNING
2	REHABILITATION ADMINISTRATION
3	CODE ENFORCEMENT
4	Public Improvements
5	Single-Family Rehabilitation
6	Multi-Family Rehabilitation
7	Public Services
8	Demolition and Clearance
9	Economic Development
10	First-Time Home Buyer Assistance

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Allocation priorities are derived from the extensive public consultation and feedback process, along with fiscal realities.

Administration and Planning budgets are capped at no more than 20% of the total yearly CDBG allocation. Public Services project budgets are capped at no more than 15% of the yearly CDBG allocation. This PY23 CDBG Plan and budget stays within these limits, but anticipates some Program Income (around \$70,000). With a budgetary allocation decrease of 1.77%, most Project budgets went down versus Program Year 2022. However, Public Improvements sees an increase (from \$65,000 in PY22 to \$111,985 in PY23). Housing Rehabilitation, First-Time Homebuyer and Economic Development Activities rely on prior year unspent funds and/or Program Income to offset CDBG budget reductions, along with the influx of American Rescue Plan Act (ARPA) funds. The City continues to wean off extra Code Enforcement through CDBG as the Pandemic effects wane.

AP-38 Project Summary
Project Summary Information

1	Project Name	GENERAL ADMINISTRATION + PLANNING
	Target Area	CDBG TARGET AREA
	Goals Supported	Expand Supply, Type and Diversity of Housing Provide Shelter and Services for Homeless Increase Owner Occupancy & Labor Participation Provide other non-housing necessities Promote Neighborhood-Based Economic Development Foster Access to Economic Opportunities +Resources Stabilize Neighborhoods
	Needs Addressed	Expand Type, Diversity and Supply of Housing Provide Basic Shelter and Services for Homeless Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$187,540 HOME: \$8,325
	Description	General Program Administration, Oversight and Planning of the Community Development Block Grant (CDBG) and other Community Development programs, including Community Development Department Staff Salaries/Benefits, as well as office supplies and consultants. This Project is limited to not more than 20% of the overall Program Year 2023 CDBG funding allocation or less than \$187,546.80 (plus Program Income).HOME administrative allowance equates to 3% of the formula funded amount received through regional allocation.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	While this question is not entirely applicable, the City of Haverhill Community Development Department Office/Staff interacts with hundreds of members of the public (many of them families) that come to City Hall seeking housing or other assistance.
	Location Description	Citywide, with priority on the CDBG Target Areas. The Community Development Staff work out of Haverhill City Hall, Room #309 at 4 Summer Street, Haverhill, MA 01830.

	Planned Activities	<p>Aside from general program administration, this project includes the following activities:</p> <ul style="list-style-type: none"> -Housing studies, including updating the Housing Production Plan with the Merrimack Valley Planning Commission (MVPC), implementing Inclusionary Zoning and the administration of the Haverhill Housing Partnership; -Promoting the development of affordable housing working with the North Shore HOME Consortium; -Economic Development assistance; -Historical research to get properties listed on the National Register of Historic Places, in order to qualify these locations for historic rehabilitation programs, incentives and grants;
2	Project Name	REHABILITATION ADMINISTRATION
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Expand Supply, Type and Diversity of Housing Maintain Housing Stock Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Provide Basic Shelter and Services for Homeless Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$184,184
	Description	Administration of Housing Rehabilitation Activities, including the in-house Housing Rehabilitation and Code Correction Program (HRCCP) and other relevant programs and activities. This Project comprises salaries and benefits of City Housing Rehab Staff as well as relevant equipment, lien filing/discharge fees and supplies.
	Target Date	6/30/2024

	Estimate the number and type of families that will benefit from the proposed activities	In PY2023, this Project will help 45 families directly through the administration of housing rehabilitation projects (25 homeowners and 10 renters) plus 7 families from the Fire Prevention/Emergency Relief fund and 3 families from the State's Get the Lead Out and Home Loan Modification (accessibility improvements for residents with disabilities) program.
	Location Description	Most Housing Rehabilitation Activities are prioritized for the CDBG Target Area neighborhoods, but can occur across the city. CDBG Housing Rehab Administrative Staff operate out of Haverhill City Hall, Room #309, 4 Summer Street, Haverhill, MA.
	Planned Activities	<p>\$135,092 in Rehabilitation Administrative Staff Salaries are funded through this Project budget. Benefits, Supplies and other administrative expenses account for \$49,092 as part of this budget, totaling \$184,184.</p> <p>Planned Activities include:</p> <ul style="list-style-type: none"> -Housing Rehabilitation and Code Correction Program (HRCCP) Activities; Program Administration and Oversight of HRCCP; -Oversight and cross-referrals of Rebuilding Together and ACTION, Inc. (Department of Energy-funded energy efficiency improvements) activities in the city; -Administration of Massachusetts 'Get the Lead Out' program, as the City serves as a local agent regionally for this program. {NOTE: The City is reimbursed for its time on a case-by-case basis by MassHousing, so CDBG funds are not used on these activities; -Inspection of prospective First-Time Homebuyer properties; -Housing counseling and referrals-- dealing with constituent housing issues and problems as necessary; -Discharging Liens for HRCCP and old Local Initiative Program (LIP) properties with Southern Essex Registry of Deeds.
3	Project Name	CODE ENFORCEMENT
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA

	Goals Supported	Maintain Housing Stock Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$94,331
	Description	Enhanced Enforcement of Housing, Building, Health, Sanitary and Safety codes throughout the CDBG Target Area.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	Some 2,100 Target Area properties will be inspected during the upcoming year, mostly residential. This extra, enhanced Code Enforcement will benefit roughly 1,925 families/households to ensure that they are living in safe, decent housing conditions. Another 175 businesses will be evaluated to maintain their safe operation.
	Location Description	These enhanced CDBG-funded Code Enforcement activities will occur exclusively in CDBG Target Area neighborhoods and locations.
	Planned Activities	
4	Project Name	Public Improvements
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Foster Access to Economic Opportunities +Resources Stabilize Neighborhoods
	Needs Addressed	Enhance Public Safety and Health Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$123,985

	Description	Public Improvements can include roadway work, sidewalks, street trees, benches, curbing, ramps, playgrounds, utility relocations and park improvements, all in lower-income neighborhoods. In PY2023, some innovative Public Improvements will be undertaken, including installation of permanent 'little library boxes' for Haverhill Promise, designed to increase access to books and reading materials for youth and adults in isolated inner-city neighborhoods and parks. Also, CDBG funds will support the electrical infrastructure to support the YMCA's 'Freight Farm,' which will grow lettuce hydroponically inside a converted shipping container in the Acre, providing fresh produce and work opportunities in urban agriculture.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	<p>The number of families that benefit from Public Improvement activities is always difficult to quantify. All Public Improvements through CDBG are targeted in low-moderate income neighborhoods where a majority of local residents are at or below 80% Area Median Income (AMI). Therefore it is fair to say that a majority of the type of residents to be supported through Public Services are of low-to-moderate incomes.</p> <p>It is estimated that roughly 10,000 residents will directly benefit from these public improvements.</p> <p>The Broadway mural alone will be seen by 18,000 vehicles per day. Several hundreds of Mount Washington residents will use the Somebody Cares access and entry ramps, especially on Election Day and during food distribution events. Several hundreds more will utilize the Freight Farm and Little Libraries. Hundreds will utilize enhancements at the former Zinn's Playground pocket park, and it will directly benefit and enhance the quality of life at the 8 new Haverhill Housing Authority units across the street at 335 Groveland Street.</p>

	Location Description	<p>These Public Improvement Activities will occur exclusively in the CDBG Target Area.</p> <p>A ramp and new entryways will be constructed at Somebody Cares New England at 358 Washington Street in the chronically-disinvested Mount Washington neighborhood, providing access to the front and rear of this community structure and Ward 1, Precinct 1 polling place, which houses a CDBG-funded Youth Center and Food Pantry.</p> <p>Zinn's Playground is an underutilized City pocket park in the Riverside neighborhood, along Groveland Street near the Merrimack Valley Hospital and Haverhill Housing Authority's Kennedy Circle senior housing complex.</p> <p>A new public art project, a community-involved mural along the City's retaining wall between Broadway (Route 97) and Bellevue Avenue, is slated for PY23.</p> <p>The Urban Little Libraries will be scattered along various Target Area locations on public property such as parks and sidewalk corners.</p> <p>The YMCA Freight Farm will be located at the Gateway Academy at the former St. James Elementary School on Primrose Street in the low-income Acre neighborhood.</p> <p>Placeholder budgets are in place for (likely American Rescue Plan Act funded) projects next to public land along the Merrimack River by Moody School (off River Street at Margin Street near Mount Washington), as well as possible emergency electrical generator installations at food pantries scattered throughout the Target Area.</p>
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	Planned Activities	<p>Scheduled PY2023 Public Improvement projects include:</p> <ul style="list-style-type: none"> -Completion of handicapped-accessible ramp and entry portals into Somebody Cares NE at 358 Washington Street in the Mount Washington neighborhood, using at least \$32,985 in CDBG PY23 funds. Having a trusted neighborhood facility become the Ward 1, Precinct 1 polling location should increase turnout in this minority-majority district. Furthermore, the food pantry and youth center are difficult to access as both the front and rear entries were previously damaged beyond the ability of the non-profit owners to repair. American Rescue Plan Act (ARPA) should make up the difference in this >\$100K project. -Renovations and enhancements to the former Zinn's Playground site in Riverside (\$40,000 in PY23 CDBG funds)- this site once housed a pool and playground prior to the development of hospital in the late 1970s. Based on community feedback to the Plan, there are plans to add additional seating and/or picnic facilities as well as a small play structure and shade trees to this site; -\$24,000 in PY23 CDBG funds to install a mural on the retaining wall along Broadway in front of Bellevue Avenue by All Saints Church in Mount Washington-- this project will be part of non-profit Beyond Walls' efforts to site multiple murals in Haverhill, developed through community feedback and involvement; -Installation of Little Libraries boxes and posts in various Target Area locations (\$2,200); -YMCA Freight Farm in the Acre (\$11,800 in PY23 CDBG funds, also using \$12,000 in unused Prior Year Public Improvement funds); -Possible additional installation of Emergency Electrical Generators at food pantries (\$500 placeholder--likely to be funded through ARPA funds); some of these projects were undertaken successfully in PY21 and PY22; -Enhancements at Moody School Playground and riverfront lot across the street (\$500 placeholder--likely to be funded through or supplement ARPA funds).
5	Project Name	Single-Family Rehabilitation
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA

	Goals Supported	Maintain Housing Stock Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$140,534
	Description	Housing Rehabilitation to address code deficiencies (as well as energy efficiency and ADA accessibility issues) in single-family dwellings owned by low-to-moderate income homeowners.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	<p>It is estimated that 15 single-family dwellings will be rehabilitated through this project and the in-house Housing Rehabilitation and Code Correction Program (HRCCP). All HRCCP participants are qualified low-to-moderate income homeowners at or below 80% of the Area Median Income (AMI).</p> <p>It is estimated that the HRCCP will rehabilitate eight (8) single family dwellings during PY2023. Rebuilding Together will tackle seven (7) smaller rehabilitation projects as well, all for single-family homeowners (most elderly). With inflationary cost increases and more complex rehab situations and caseloads, fewer projects are planned than in many past years.</p> <p>The Fire Relief Program will assist an estimated 2 single-family dwellings with basic smoke/carbon monoxide detectors installation.</p> <p>City administration of MassHousing's 'Get the Lead Out' program will yield at least one (1) estimated single-family dwelling for deleading.</p>
	Location Description	<p>This Activity will occur primarily in the CDBG Target Area, at various scattered sites to be determined. HRCCP projects are nearly exclusively in the Target Area, with some exceptions made on a case-by-case basis, depending upon applications received.</p> <p>Rebuilding Together targets elderly and disabled resident homeowners scattered around the city, often are smaller-type projects that can often be undertaken by volunteers. These applications also have address locations to be determined.</p>

	Planned Activities	<p>This Project includes HRCCP activities, which are undertaken through an in-house rehabilitation program that is estimated to improve 8 single-family dwellings. Included in Housing Rehabilitation now are removal of lead water pipes, which are being phased out of existence.</p> <p>The City seeks to dedicate nearly all of its CDBG-originated Program Income back into housing rehabilitation activities, from which nearly all CDBG program income derives. This program income is divided evenly between single and multi-family projects. Therefore, this Project's budget includes half of \$70,000 (\$35,000) in projected PY23 Program Income. In addition, this Project budget estimates half of \$84,000 (\$41,000) in unspent prior year funds, with \$35,000 for the HRCCP.</p> <p>Rebuilding Together Greater Haverhill is getting back on track after being curtailed by the COVID-19 Pandemic, so only \$500 is being allocated in PY23 CDBG funds for this Project. This program is realizing fewer volunteers and higher building costs due to inflation, but still hopes to rehabilitate 7 projects during this upcoming Program Year. Rebuilding Together focuses exclusively on single-family dwellings, usually for elderly clients, with volunteers that donate labor and services. Rebuilding also provides paid roof repairs in certain cases.</p> <p>The Fire Prevention and Emergency Relief fund will utilize \$3,000 of unspent prior year funding combined with \$500 in PY23 CDBG funds to assist 2 single-family dwellings with short-term hotel stays or installation of smoke detectors that allow for re-occupancy of households who cannot afford them otherwise in the aftermath of a house fire.</p> <p>The City serves as an agent for the Commonwealth's 'Get the Lead Out' program, usually a low-interest loan program designed to assist low-to-moderate-income homeowners (up to 110% AMI) de-lead their properties. At least one single-family dwelling is anticipated to be deleaded through this program in PY23, without using any CDBG funds.</p>
6	Project Name	Multi-Family Rehabilitation
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA

Goals Supported	Expand Supply, Type and Diversity of Housing Maintain Housing Stock Stabilize Neighborhoods
Needs Addressed	Maintain, Preserve and Improve Housing Stock Expand Type, Diversity and Supply of Housing Increase Owner-Occupancy in Target Neighborhoods Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
Funding	CDBG: \$174,000 HOME: \$248,453
Description	Housing Rehabilitation to address code deficiencies (as well as energy efficiency and ADA accessibility issues) in multi-family dwellings owned by low-to-moderate income homeowners/landlords.
Target Date	6/30/2024
Estimate the number and type of families that will benefit from the proposed activities	<p>The HRCCP anticipates benefitting around 20 low-to-moderate income families in total, with 10 multi-family housing owners and rehabilitating approximately 10 rental units (these number could fluctuate).</p> <p>The Fire Relief Program will assist an estimated 5 multi-family dwelling units with basic smoke/carbon monoxide detectors installation.</p> <p>City administration of MassHousing's 'Get the Lead Out' program will yield at least one (1) estimated multi-family dwelling for deleading. One multi-family project through the Massachusetts Rehabilitation Commission's Home Loan Modification program is also anticipated (no CDBG funds involved outside of Admin costs).</p> <p>NOTE: \$248,453 in HOME funds will support various multi-family housing projects, including two-family townhouses by Habitat for Humanity and Bread + Roses Housing, both on Curtis Street in Mount Washington, along with 8 new units by the Haverhill Housing Authority at 335 Groveland Street in Riverside. Other affordable housing projects are to be determined. These are not CDBG funds but are being categorized under this Project category.</p>
Location Description	These locations are undetermined, although the vast majority of multi-family dwellings are found in the CDBG Target Area, which corresponds with the HRCCP's geographic priority. Exact locations will be determined on a case-by-case basis per application.

	Planned Activities	<p>The City's in-house Housing Rehabilitation and Code Correction Program (HRCCP) is a longtime staple of its CDBG program. HRCCP undertakes Housing Code correction activities (such as roof replacements, plumbing, electrical and carpentry upgrades) on essentially an open application basis. It is unknown from where exactly the upcoming year's rehabilitation activities will originate. All projects are inspected to official Housing Quality Standards (HQS), and soon the new REAC/NSPIRE standards being released by HUD. In some cases, especially with rental units, de-leading activities are also undertaken as part of HRCCP. Facets of this Project include: Housing Rehabilitation to address HQS Code violations; energy efficiency efforts; modifying housing to Americans with Disabilities Act (ADA) standards; Deleading units where practical and/or necessary.</p> <p>The City seeks to dedicate nearly all of its CDBG-originated Program Income back into housing rehabilitation activities, from which nearly all CDBG program income derives. This program income is divided evenly between single and multi-family projects. Therefore, this Project's budget includes half of \$70,000 (\$35,000) in projected PY23 Program Income. In addition, this Project budget estimates half of \$84,000 (\$41,000) in unspent prior year funds, with \$35,000 for the HRCCP.</p> <p>The Fire Prevention and Emergency Relief fund will utilize \$6,000 of unspent prior year funding combined with \$500 in PY23 CDBG funds to assist 5 multi-family dwellings with short-term hotel stays and crisis support, along with installation of smoke detectors that allow for re-occupancy of households who cannot afford them otherwise in the aftermath of a house fire. This program was created two years ago based on the number of homeless being created from modest house fires for properties that could be salvaged and reoccupied but for the presence of smoke detectors. Overcrowded multi-family dwellings have spawned numerous electrical fires due to overloaded circuits and overheated panels.</p> <p>The City serves as an agent for the Commonwealth's 'Get the Lead Out' program, usually a low-interest loan program designed to assist low-to-moderate-income homeowners (up to 110% AMI) de-lead their properties. At least one multifamily dwelling is anticipated to be delead through this program in PY23, without using any CDBG funds.</p> <p>It is estimated that at least one multifamily property will use the City to connect with the Massachusetts Rehabilitation Commission's Home</p>
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		Loan Modification Program to retrofit housing to meet ADA standards for residents with physical disabilities.
7	Project Name	Public Services
	Target Area	CDBG TARGET AREA
	Goals Supported	Provide Shelter and Services for Homeless Provide other non-housing necessities Foster Access to Economic Opportunities +Resources Stabilize Neighborhoods
	Needs Addressed	Provide Basic Shelter and Services for Homeless Enhance Public Safety and Health Provide for Non-Housing-related Basic Needs Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$142,660 HOME: \$20,720
	Description	Provision of goods, necessities and supportive services through charitable endeavors benefitting low-to-moderate income individuals, families and households in the community. These activities are primarily conducted by non-profit subrecipient organizations working with low-income clientele or referrals
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 3,529 unduplicated families and households will be supported by CDBG-funded Public Service Activities in Program Year 2023, when the sum of all Public Services activities is totaled. NOTE: In addition, 2-3 otherwise homeless families in crisis will be supported through Tenant Based Rental Assistance (\$20,720) through HOME funds, listed under this Project category.

	Location Description	<p>Citywide, but primarily in the CDBG Target Area, especially the Lower Acre and Downtown, with a growing amount being focused on the chronically disinvested and underserved Mount Washington area, which traditionally has had few non-profits and providers in that neighborhood.</p> <p>Breakdown by neighborhood reveals the following:</p> <p>Lower Acre- Homeless Drop In Center and Liz Murphy Food Pantry (UU Church on Ashland Street); Mitch's Place (How Street); Common Ground, YWCA, St. James St. Vincent dePaul, YMCA, UTEC, Holy Apostles Caring and Sharing Program (all on Winter Street); Open Hearts, Salvation Army (Main Street);</p> <p>Mount Washington- All Saints Parish Food Pantry and St. Vincent dePaul (Bellevue Avenue); Somebody Cares Food Pantry and Youth Center (Washington Street);</p> <p>Lafayette Square- Ruth House;</p> <p>Downtown- Pregnancy Care Center (Merrimack Street); Boys and Girls Club (Emerson Street); Sarah's Place (Water Street);</p> <p>Citywide/scattered site- Heating Assistance</p>
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	Planned Activities	<p>The following Public Service Activities were selected by the Community Affairs Advisory Board (CAAB) for CDBG funding in PY2023:</p> <p>Open Hearts Ministries Social Outreach Program (\$5,000) with a Goal of 84 clients, many of whom are homeless or indigent, providing Sunday meals and street outreach, clothing and referrals;</p> <p>All Saints Parish Food Pantry (\$6,000) with a Goal of feeding 145 clients in the Mount Washington neighborhood out of the basement of All Saints Rectory;</p> <p>YWCA PreSchool Program Expansion (\$6,000) with a Goal of serving 5 low-income families;</p> <p>Haverhill Boys and Girls Club-Pathways to Success Program (\$5,000) providing after school academic, physical and social enrichment to a Goal of 15 youth from low-income families;</p> <p>The Salvation Army-Comprehensive Emergency Services (\$15,000) is a massive program with a Goal of feeding and counseling 2550 households, most walk-ins from the Lower Acre;</p> <p>Emmaus- Mitch's Place Emergency Shelter (\$10,000) has a Goal of providing overnight shelter to at least 32 unduplicated individuals;</p> <p>St. Vincent de Paul All Saints Conference-Mt. Washington Family Assistance (\$6,000) provides rent and utility assistance to a Goal of 9 neighborhood households;</p> <p>St. James Church- Liz Murphy's Open Hand Pantry (\$8,000) provides food to a Goal of 195 households;</p> <p>Haverhill YMCA-Teen Programming (\$5,000)- provides afterschool, late night and summer programming, meals and enrichment for a Goal of 26 youth;</p> <p>Community Action Inc.- Heating Assistance (\$9,000) serves a Goal of 17 households outside of other federal heating programs (LIHEAP);</p> <p>Community Action Inc.- Homeless Drop-In Center (\$12,000) provides day shelter, food, coffee, financial assistance, medical check-ups and socialization to a Goal of 95 homeless/near-homeless individuals;</p> <p>St. Vincent de Paul St. James Conference-Direct Help People In Need (\$12,000) provides emergency rent and utility assistance to a Goal of 6 Acre residents;</p>
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		<p>Somebody Cares New England- Youth Center on the Hill- (\$6,000)- provides afterschool enrichment activities in a burgeoning program with a Goal up to 51 Mount Washington youth;</p> <p>Somebody Cares New England-Food Pantry (\$6,000)- this Mount Washington food pantry will serve at least 145 families;</p> <p>UTEC Inc.- Paid Job Training for Haverhill Young Adults (\$5,000) involved with gangs or state juvenile system with a Goal of 6 at-risk Haverhill youth;</p> <p>Sarah's Place Adult Day Health Center-Rent Assistance to focus funds on Keeping Participants Active (\$14,000) in a day habilitation enrichment and meals program for frail at-home elders, with a Goal of 28 seniors;</p> <p>Pregnancy Care Center-Mother/Child Food & Clothing Program (\$5,000) will provide material support (food/clothing/diapers, toiletries, etc.) to a Goal of 7 pregnant/parenting low-income women and girls;</p> <p>Holy Apostles Greek Orthodox Church- Caring and Sharing Program (\$4,000) represents a new subrecipient with a Goal of serving meals and other necessities to at least 80 low income Lower Acre residents;</p> <p>Ruth's House Inc.-Clothing Program-(\$1,660) will assist a Goal of 33 individuals with clothing and housewares; NOTE: \$2,000 in prospective Program Income would be allocated to buttress this figure.</p>
8	Project Name	Demolition and Clearance
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Stabilize Neighborhoods
	Needs Addressed	Enhance Public Safety and Health Promote Neighborhood Stabilization
	Funding	CDBG: \$1,000
	Description	Demolition and Clearance of condemned and/or dangerous structures (if needed)
	Target Date	6/30/2024

	Estimate the number and type of families that will benefit from the proposed activities	This Project may indirectly benefit the neighbors of these properties (if any). Around 20 households are estimated to benefit from these public safety activities, along with the public at large.
	Location Description	To be determined on a case-by-case or emergency as-needed basis... anywhere citywide is possible.
	Planned Activities	CDBG funds are a placeholder, to be used only if needed-- it is anticipated that the City will use its Vacant Property Registry funds, which continue as a recurring funding stream, to offset demolition costs. Property owners (primarily banks, property management and holding companies) are required to register unoccupied and foreclosed properties after 6 months. If needed, CDBG funds could be used to augment these funds to undertake the boarding of vacant properties that pose a public safety or public health threat due to vacancy and/or intrusion by squatters and vandals. Boarding will also occur on distressed, abandoned properties that present an active fire risk. CDBG funds may be used to undertake asbestos or hazardous materials assessment as well as rodent baiting on vacant, abandoned, dilapidated, burnt or condemned properties prior to demolition.
9	Project Name	Economic Development
	Target Area	CDBG TARGET AREA
	Goals Supported	Increase Owner Occupancy & Labor Participation Promote Neighborhood-Based Economic Development Foster Access to Economic Opportunities +Resources Stabilize Neighborhoods
	Needs Addressed	Encourage Economic + Workforce Development Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$211,500
	Description	Economic Development Activities, including support of micro-enterprises and manufacturers, facade improvement for commercial storefronts, and outreach and support for minority-owned businesses. This Project will also support outreach and connections to economic and workforce development resources, including childcare that allows parents to reenter or expand participation in the workforce.
	Target Date	6/30/2024

	Estimate the number and type of families that will benefit from the proposed activities	Around 100 low-to moderate income families will benefit from this activity. It is not the quantity but the depth of economic opportunity provided by this Project that truly matters. The key is to provide economic opportunity to low-moderate and minority community members who have been historically and/or systematically excluded from such opportunities and resources.
	Location Description	This Project will occur Citywide, including in industrial parks such as Ward Hill Business Park, Computer Drive and Creek Brook Drive off Broadway/Route 97, Upper Hilldale area and Newark Street, This Project will give special attention to economic development Downtown and in urban neighborhood centers, in order to promote neighborhood-based economic development in Mount Washington, Lafayette Square, Bradford Central Square, and the Lower Acre.

	<p>Planned Activities</p>	<p>In PY23, there are several Economic Development activities that focus on neighborhoods, including:</p> <ul style="list-style-type: none"> -Facade Improvement (\$500 in PY23 CDBG funds)- this activity enhances commercial storefronts of Target Area neighborhood properties, via low-interest loans to for-profit businesses, in order to promote employment, foot traffic and commercial activity. \$50,500 in unused prior year funds from the Pandemic remain available for these activities. At least one business and 1 new job is expected to be created through this Activity in PY23; -Mount Washington Maker Space (\$25,000 in PY23 CDBG funds, along with \$17,500 in prior year funds)- MakeIT Haverhill, an outgrowth of the Mount Washington Alliance, is a job fair facility, training center and microenterprise support space in the heart of the low-income and minority-majority Mount Washington neighborhood. 14 new jobs are estimated to be created with 8 Haverhill employers supported in PY23; -Economic Development Assistant (\$10,000 in PY23 CDBG funds)- this boots on the ground position serves as a liaison to current and prospective businesses, supporting them and connecting them to public resources. This position also searches real estate databases to find spaces for businesses to site, start or expand. At least 25 new businesses are anticipated to be assisted in PY23. -Latino/Minority Business Outreach Specialist (\$18,500 in PY23 CDBG funds, abetted by \$30,000 in unused prior year funds)- This Activity will support bilingual/bicultural outreach by the Haverhill Latino Coalition and Mill Cities Communities Investments (MCCI) to at least 30 minority and Spanish-speaking businesses that operate outside of traditional business resources, in order to connect these enterprises to existing public and private programs and benefits; -Entrepreneurship for All or 'E for All'-((\$500 in PY23 CDBG funds)- this program focuses on supporting low/moderate-income minority entrepreneurs through mentoring, pitch contests and other hands-on microenterprise business support. \$31,000 in prior year funds are available for this activity, operating out of Coco Brown at 293 Washington Street in Mount Washington. At least 2 new jobs will be created through the creation of 2 new businesses; -Childcare Supporting Employment (\$500 in PY23 CDBG funds, augmented by \$30,000 in prior year funds)- this ongoing program provides up to \$2,000 in initial scholarships to low/moderate income parents of pre-school children who cannot access the workforce
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		without childcare, but cannot afford childcare because they are not working. These funds will support 12 new jobs in PY23 by breaking this vicious cycle. Parents can access childcare from a variety of Early Learning Team consortium partner providers in the city. This Activity also gets youth ready to read by Kindergarten, a staple of the Haverhill Promise movement to support grade-level reading and its economic consequences.
10	Project Name	First-Time Home Buyer Assistance
	Target Area	CDBG TARGET AREA Lower Acre NRSA Mount Washington NRSA
	Goals Supported	Increase Owner Occupancy & Labor Participation Stabilize Neighborhoods
	Needs Addressed	Maintain, Preserve and Improve Housing Stock Increase Owner-Occupancy in Target Neighborhoods Enhance Public Safety and Health Promote Neighborhood Stabilization Connection to Resources and Economic Opportunities
	Funding	CDBG: \$80,500
	Description	Downpayment and/or closing cost assistance to assist qualified First-Time Homebuyers with the purchase of a home.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	There are enough funds from Prior Years to accommodate up to (12) twelve first-time homebuyers, under program parameters. However, finding qualified applicants poor enough to qualify under 80% of Area Median Income and wealthy enough to get a mortgage offer accepted by a bank, given the state of housing prices now far in excess of \$350,000 in Haverhill on average, has been nearly impossible. With affordable homeownership projects from Habitat for Humanity and Bread + Roses Housing being developed across the street from each other at the end of Curtis Street (in the Mount Washington neighborhood), it is hoped that 2-4 additional first-time homebuyers may be served this upcoming year.
	Location Description	These opportunities are now made available citywide, but they are concentrated in the CDBG Target Area, with a special bonus provided for dwellings in the Mount Washington neighborhood.

	Planned Activities	<p>First-Time Homebuyers will receive \$6,000 in assistance for purchasing a dwelling in low owner-occupancy Target Area neighborhoods-- mainly in the Acre. In the Mount Washington neighborhood, first-time homebuyers will receive up to \$7,500 for this very low-owner occupied area.</p> <p>NOTE: Only \$500 in new PY23 CDBG funds are proposed, as over \$80,000 in prior year unused funds are available for these activities, so up to \$80,500 in First-Time Homebuyer (FTHB) activities could be accommodated using these older funds as well. With the surge in home prices due to the housing crisis, many households at or below 80% of the Area Median Income (AMI) cannot afford to qualify to buy a new home, so while interest in this program remains high, actual participation rates have been nil over the last two years. For this reason, the catchment area for FTHB has been expanded citywide. With a large annual jump in Area Median Income in 2023, there is hope that more households could take advantage of the CDBG FTHB program.</p> <p>Therefore, we are anticipating only one applicant over the year. The City's new Housing Trust Fund may be able to assist those at the higher incomes needed to qualify for mortgage in this housing market and lending climate.</p> <p>FTHB loans amortize to zero after five years of residency. Both programs require completion of a certified FTHB Course, and meeting federal income requirements.</p> <p>This program has failed in recent years due to federal income limits keeping up with skyrocketing housing prices, so finding qualified income-eligible applicants has been nearly impossible.</p>
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AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The CDBG Target Area is comprised of those Census tracts where 51% or more of resident households are at or below 80% of the Area Median Income (AMI). The map detailing CDBG Target Areas spreads poverty geographically across Haverhill, while overall household income generally went up in the city at the same time. This reveals growing income inequality. Parts of Riverside, Bradford, Ward Hill and census tracts west and north of Downtown Haverhill are now included in the CDBG Target Area. This data also reveals a congregation of housing where a number of rental units are clustered and expanding (overcrowding in some cases) in comparison to rural areas that are actually shrinking in terms of population growth.

In terms of where CDBG assistance will be directed, the Mount Washington neighborhood remains the primary concern. Various CDBG and other community and economic investments are starting to make positive changes in this neighborhood, which benefitted from a completed Working Cities initiative from the Federal Reserve that left behind some engaged neighborhood leaders, as well as a renewed focus on this chronically-disinvested area and a comprehensive needs analysis. This neighborhood was also the prime target of intensive COVID relief/public health efforts. It is hoped that Opportunity Zone investments will make a difference in this Census tract.

Likewise, the Lower Acre and Lower Hilldale Area, which meet Mount Washington in Lafayette Square, remain areas of targeted focus and investment as well. These neighborhoods along with Mount Washington feature the greatest percentages of minority (especially Hispanic/Latino) residents and people of color, living in some of the densest, non-owner occupied housing with the greatest number of housing concerns from code, safety and quality of life metrics.

Downtown remains a focus area as well, despite great changes that some dub a 'renaissance.' Deliberate strategic efforts to move focus away from Downtown and into the urban neighborhoods of the city were challenged by the negative economic effects of the COVID pandemic. The restaurant-led economy Downtown was wounded by the pandemic but survived thanks to CDBG-CV relief efforts making a big difference with these establishments. Nevertheless, COVID caused an increase in vacant retail storefronts. New developments along the Merrimack River, including the Lupoli Companies transformation of the decrepit Goecke Parking Deck, will be a point of emphasis for the remainder of the ConPlan period.

There are hopes of creating vibrant Neighborhood Revitalization Strategy Areas (NRSA) in the Lower Acre and/or Mount Washington through an amended Consolidated Plan (ConPlan). At least one-third of CDBG funds will be directed towards Mount Washington and the Lower Acre in this upcoming Program

Year.

In addition to Mount Washington, the part of the Highlands district east of Downtown is the second of Haverhill's 2 designated Opportunity Zones, presenting leveraging opportunities with CDBG.

Likewise, these two neighborhoods are incorporated in the new American Rescue Plan (ARP)-eligible Low-Income Qualified Census Tracts (QCT), which is similar but distinct from the CDBG Target Area. Where CDBG and ARP funds can be combined for greater impact, those projects will be prioritized.

Geographic Distribution

Target Area	Percentage of Funds
CDBG TARGET AREA	80
Lower Acre NRSA	33
Mount Washington NRSA	33

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The greatest needs are present in the CDBG Target Area, particular the urban neighborhoods ringing Downtown. Target Area expansion has granted the City an opportunity to deliver CDBG resources to neighborhoods previously unable to be served, such as Riverside and parts of Ward Hill.

The priority is to bring resources to underserved neighborhoods, such as Mount Washington, and not just where the community's service providers are primarily located (Downtown and Lower Acre predominantly). These Target Area neighborhoods feature the greatest number of inferior housing units, the highest numbers of impoverished residents, lowest homeownership rates, highest incidence of crime and the lowest quality of life indicators. The Target Area has the greatest need for economic redevelopment opportunities, safe/decent housing and enhanced quality of life that CDBG funds can address.

In PY2023, the intent is to spend more than 4 of every 5 dollars in the Target Area, or 80%.

The focus on eliminating lead water lines continues in PY23 all over the City for low-moderate income homeowners; this may dilute some of the CDBG allocation in the Target Area.

PY23 also presents a unique opportunity to leverage CDBG funds within American Rescue Plan (ARP) high-poverty districts (Qualified Census Tracts), as well as the City's two designated Opportunity Zones (Census tracts 2601 and 2608) in the Highlands and Mount Washington respectively. This increases the

priority for allocating CDBG investments through a geographic lens in particular.

Discussion

Most Haverhill residents live in an area where everyone around them owns their own house, or nobody around them owns their own house. Those two Haverhills are dramatically different, and bridging these gaps is a key policy aim of our Community Development Block Grant (CDBG) program. For these reasons, the Program Year 2023 Plan seeks to connect residents of these low owner-occupancy neighborhoods with opportunity-- starting a business, growing economic development in their own neighborhoods, providing them child care, fixing their sidewalk or local park, rehabilitating their properties, prioritizing service delivery to their neighborhood by non-profit subrecipients, or helping them buy a home. In a community as physically large and socioeconomically diverse as Haverhill, geography matters, and geographic distribution of CDBG resources will be closely monitored to ensure equity and progress in chronically underserved areas.

This year marks a dramatic political transformation, as the City changes its form of government from an all at-large City Council to a ward-based system of Council representation. This should ensure more minority representation, especially in Wards 1,2 and 3 in the CDBG Target Area.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

Rising housing costs may well be the single greatest issue in the City. For a vast majority, housing is the number one expense in their lives. Affording rents, being able to stay in one's home, the independence to move out on one's own, dealing with not having any money left after mortgage or rent payment-- these are all issues that Haverhill residents grapple with every day. The city needs more housing, of all types and at all socioeconomic levels.

The biggest single barrier to people obtaining affordable housing is a lack of supply--period. The historically tight housing market is nearing crisis proportions for far too many Haverhill residents, who are spending well in excess of 30% of their annual gross income on housing. In 2000, Merrimack Valley residents spent 28% of their income on housing on average (source: MVPC). The 2020 Census reveals that now those same residents spent 38% of their entire incomes on housing. Many are spending in excess of 50-60%+ of their monthly income on housing. These costs are erasing personal income gains and general economic gains being experienced. Housing production of all types must be increased in the city, region and state to keep up with demand and to support our economy and house a labor force. Lack of housing growth threatens the long-term economic viability of the city, and Haverhill's affordability advantage has significantly eroded.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Federal Policies- A lack of new federal public housing has contributed to this squeeze on units that low-to-moderate income individuals and families can afford. However, the massive increase in HOME funding through the American Rescue Plan (HOME-ARP) presents significant opportunities for the City to develop new affordable housing that is appropriate to needs and neighborhoods, hopefully putting a dent into our housing affordability problems experienced by far too many.

Federal and State lead-based paint prevention laws, controls, and regulations undeniably and unintentionally create a situation in which some property owners are discouraged from renting or renovating housing units for fear of being sued or cited under lead-based paint violations. Discrimination on this basis-- while illegal-- is still practiced by many rental property owners. More CDBG funds are being used to

reduce lead-based paint hazards, and a major application for Lead Hazard Controls grant is being submitted to HUD.

State and Local Policies-The City's Overlay districts allow for increased density and state funding supports and enables affordable units within mixed income developments;

The City enters Program Year 2023 with just 10.05% of its housing stock as being certified by the Commonwealth as affordable and/or subsidized, barely above the 10% threshold established by 40B. Since 2007, over 650 new units have previously been created in Downtown from old shoe mills and are fully occupied. Expected new units are needed to offset the potential loss of expiring units. One problem that has arisen due to, or since, the Pandemic is the exorbitant cost of building materials due to shortages of steel, lumber, and concrete as well as labor. Many of the 500+ housing units approved in Haverhill since 2020 have not been constructed due to cost increases projected over \$1 million per project. This lack of construction is occurring as the city needs it most.

In addition, the City is analyzing its high permitting costs and charges for installing water services and piping at developments. This factor has been cited as discouraging needed residential development, as noted in the City's Housing Production Plan.

The implementation of State Historic Tax credits, notably the process and the schedule, are not at all aligned with typical development timeframes. This has definitely delayed the completion of many housing development projects in the city.

In addition, the City has been very successful with the development of downtown market-rate housing projects through the Housing Development Incentive Program (HDIP), but this increasingly-popular program needs additional funding from the State Legislature in order to reduce a backlog of delayed housing projects.

Discussion

The City, through its Affordable Housing Task Force, developed new Inclusionary Zoning policies, based on other municipalities, that enable developers to either construct 10% or more of their project as affordable housing or provide the City a payment in lieu of this affordability requirement, supplementing the City's HOME allocation used to develop affordable housing. These changes are being actively presented for imminent consideration and approval.

The 2018-2023 Housing Production Plan (HPP), produced by City and the MVPC, tackles many of the barriers to constructing more affordable

and market rate housing in Haverhill, and aligns closely with the City's Consolidated Plan goals, influencing this PY23 Plan as well. An effort to update the HPP is underway and will be a major priority this upcoming Program Year. The HPP reveals Haverhill's over 65-year old population will double (104% increase) in less than 15 years (prior to 2035). This emphasizes the need for additional senior and elderly housing units. The City is supporting Bethany Community Homes in its efforts to add 44 affordable units in a new wing onto the existing Merrivista senior housing development. Although recently plagued and delayed by higher than expected construction costs, this exciting project is under construction.

Climate change and mitigating increased flood risks could also be a barrier to certain development.

The City loosened rules relative to the production of Accessory Dwelling Units (ADUs) in early 2023. This will make it easier for families to add attached or detached housing units (of no more than two bedrooms) onto their properties, without having to go through a legalistic Board of Appeals process. These reforms will also more efficiently use existing building stock (i.e. barns, carriage houses and garages) into upgraded, code-compliant housing units.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

As the City continues to emerge from the Pandemic, it faces multiple challenges seen throughout the region and state, including a growing housing affordability and availability crisis, a severe labor shortage, and constrained business and industrial job growth due to limited vacancies and capacity to accommodate new growth. There is a need to expand certain infrastructure such as water, wastewater and broadband; at the same time, there is a need to repair aging water, sewer and bridge infrastructure (such as removing lead water pipes, reducing combined sewer overflows, and replacing the Basiliere Bridge over the Merrimack River as well as other smaller bridges). Inflation, supply chain disruptions, and the rising cost of materials are all affecting construction, which affects growth which thus affects the City's revenues. Climate change effects globally are also being felt locally in Haverhill.

Promoting economic development connections to the critical and emerging industries of the future is critical. The University of Massachusetts' satellite campus at Harbor Place provides a unique opportunity to invest, leverage and connect to certain industries and research opportunities. The Culinary Arts center of Northern Essex Community College is making success Downtown in the Lupoli Companies' Heights project. The recent phenomenon of the presence of post-secondary education in Downtown Haverhill is key to ongoing success.

Haverhill does not have as many jobs as other communities its size. The community exports more workers than it imports, a change from Haverhill's industrial heyday. Furthermore, the wages of Haverhill jobs are lower than other job-importing communities. Many residents need to travel to work elsewhere to earn higher wages, averaging an all-time high of a 27-minute commute to work per the 2020 Census.

At the same time, Haverhill's business parks are now essentially built out, with little space available. Such high business occupancy rates in the Ward Hill Industrial Park are stifling new employment opportunities and possibilities. The City is actively working to build a new industrial park space at the vacant former Duttons airfield site between Routes 110 and 108 next to Interstate 495.

Aligning the new UMass presence in Haverhill to growth opportunities and new emerging industries such as BioTech, Advanced Manufacturing, Clean/Green Tech, Executive Education, advanced food production, robotics, and Research and Development represents a critical pathway for the future success of the City and regional economy.

The American Rescue Plan offers a once in a generation opportunity to make certain investments to

propel Haverhill, its economy and our citizens forward.

Actions planned to address obstacles to meeting underserved needs

After the Pandemic, new underserved needs emerged, such as youth mental health issues due to the effects of social isolation from the pandemic, or the scarcity of workers able to return to the workforce. This Plan attempts to make inroads into these areas (continuing focus on economic development, youth enrichment, food security, encouraging labor participation through child care, etc.). For example, linking CDBG investments with the City's Youth and Mental Fund is a key strategy.

Geographically, Mount Washington remains the area of primary focus, along with the Lower Acre neighborhood. Such narrowed geographic focus concentrates Code Enforcement resources to address dilapidated, code-deficient, overcrowded housing in these areas. These neighborhoods converge in Lafayette Square, where a stalled development of the sprawling and blighted Pentucket Mills complex on Stevens Street is linked to the complicated removal of a connected failing private dam on the Little River. A State grant makes plans for the City to assume and eliminate this privately-owned dam and the contaminated sediment behind it. Keeping this high-profile brownfields site safe, secure and redeveloped is of highest concern in this critical lynchpin of an area.

Gang violence, food insecurity, housing assistance, walkability (sidewalks), access to child care, mental health needs and drug abuse issues in these two neighborhoods (Mt. Washington and the Acre) represent the most salient unmet needs, according to various community feedback.

Additional community policing, gang prevention/eradication efforts, and substance abuse treatment options are critical. Opioid abuse continues to affect Haverhill residents, with highest numbers in the CDBG Target Area. Narcan distribution programs could be intriguing and life saving public investments.

Better equipped, supplied and organized food banks, pantries and meals programs, with support from the United Way and private donors and volunteers, are working hard and collectively to address food insecurity exacerbated by the pandemic. In PY23, plans continue to obtain additional emergency electric generators for these facilities, addressing an unmet need that would ensure sustainability in an era of climate change volatility and unpredictability.

First CDBG-CV, then ARPA and other resources, address significant needs brought about by the Pandemic, especially in terms of food insecurity efforts, as well as emergency rental/mortgage and utility assistance. With fires due to overcrowded housing units on the rise, there is an unmet need to assist burned-out families after Red Cross resources are exhausted.

Communication in the social media age, with emerging online community groups and an increasingly reclusive and misinformed populace, presents a major obstacle to meeting underserved needs. The City strives to be 'demand-driven,' but that assumes those in need are actually aware of how to request services. The City's 3-1-1 constituent management system provides one centralized phone number for

all City requests, staffed by cross-trained bilingual operators.

Actions planned to foster and maintain affordable housing

The City seeks additional grants, resources and partnerships outside of traditional funds from the North Shore HOME Consortium, in order to augment funding to promote and provide affordable housing. Significant additional HOME funds through the American Rescue Plan (HOME-ARP) are generating exciting proposals as the City seeks to creatively construct new affordable housing units through a planned Request for Proposals (RFP) with three rounds in this upcoming year.

The City will work with the Haverhill Housing Authority (HHA), Mass Housing Partnership, financial institutions, affordable housing developers and other housing providers in order to foster and maintain affordable housing. At 335 Groveland Street, the City is working closely with the HHA to develop the first new HHA Public Housing units in over 4 decades with HOME ARP funds and local HOME funds. The City utilized EPA funds to conduct environmental assessment work at this site.

The City will also seek partnerships with banks and financial institutions to provide additional funds to rehabilitate housing. The City encourages the use of HomeWorks, the State's Home Loan Modification Program, utility incentives such as those through MassSave, and other programs to assist landlords in rehabilitating their properties. CDBG also funds Rebuilding Together, which is back in operation after COVID, helping elderly and disabled homeowners in particular with various projects.

The City and Merrimack Valley Planning Commission (MVPC) developed a Regional Housing Plan in 2018. This Plan aims to foster affordable housing and other housing production in the City and region. This state-funded study analyzed housing needs, preferences and solutions producing a State-certified housing production plan with a section uniquely applicable to Haverhill. With the Plan set to expire in 2023, a new effort to update the Housing Plan is underway through PY22 and PY23.

The City through its Affordable Housing Task Force is actively drafting Inclusionary Zoning legislation that would allow developers the opportunity to make a payment in lieu of developing mandated affordable housing affiliated with smaller projects. This provision should generate new affordable housing resources to augment HOME funding. A City Housing Trust has just been revived in early 2023 and reestablished to prioritize usage of these new possible housing funds.

The City will continue to prioritize its limited HOME funds for projects that create a large quantity of affordable rental units, such as the proposed Merrivista Senior Living units expansion (48 units). The City is actively working with the YMCA on plans to create affordable housing for families from their existing building on Winter Street, while a new YMCA is created.

The City is also working proactively to address expiring use properties in order to extend affordability

provisions and to renovate these properties as necessary.

The City has also identified certain properties (such as old industrial buildings or educational facilities) that could be converted into affordable housing given their location and condition; the City promotes these properties to affordable housing developers. This targeted approach has worked before.

The City is also using its local HOME funds to create two new affordable homeownership units through Habitat for Humanity on newly created lots on Curtis Street in Mount Washington, along with two more across the same street working with Bread and Roses Housing. This will add four affordable homeownership opportunities to this chronically-disinvested neighborhood.

Actions planned to reduce lead-based paint hazards

The City has taken on some de-leading activities through its Housing Rehabilitation programs (notably HRCCP). However, given the expenses and complexities of lead-based paint removal, such activities are targeted and limited, occurring when needed and practical as part of other code correction work.

Additionally, the City serves as an agent to MassHousing's Get the Lead Out program, which administers low-interest loans for low-moderate income homeowners up to 110% of Area Median Income (AMI). The City averages 1-2 projects a year through this program to reduce lead-based paint hazards in the community.

Obviously, such small measures are not sufficient to combat the hazards of lead-based paint. This is especially true during the Housing Crisis, during which childhood lead poisoning rates have increased as more families live in illegal units in attics, basements and other areas that more greatly expose them to lead based paint hazards. In response to this, the City applied for a \$3.8 million Lead Hazards Control grant to HUD immediately prior to the submittal of this Annual Plan. If funded, this grant would establish a comprehensive citywide lead removal program through Community Development (with dedicated new staff) seeking to delead 100 properties over 4 years. Significant CDBG housing rehab funds would serve as critical match for this program. This grant would represent a quantum leap in terms of the ability of the City to reduce lead-based paint hazards.

Actions planned to reduce the number of poverty-level families

The City is committed to preventing cyclical, intergenerational poverty in families. The face of poverty is predominantly single mothers, many of whom are in various states of crisis, according to Community Action. Haverhill has more than double the state average of female-led no spouse family households (31% vs. 13%). Through CDBG and other resources, the City allocates resources and programming for this vulnerable subpopulation in order to have a profound impact on reducing poverty. Many CDBG Public Services in PY23 are geared towards this particular cohort, which some have dubbed the face of

poverty in Haverhill.

Other actions planned to reduce the number of poverty-level families include:

- working with adult basic education providers to expand access and availability to ensure that households are literate and can speak fluent English, in order to earn higher wages in this economy. This includes non-traditional ESOL providers such as employers. This is directly funded in PY23 through CDBG for non-educational based non-profits such as Make It Haverhill/Community Action as well as Common Ground and others. The provision of little library boxes will help disseminate English reading materials as well. Increasing literacy for parents and adults (a key facet of Haverhill Promise) helps break intergenerational poverty;
- coordinating transportation options around employment opportunities to more easily connect people with work. This is particularly true for a growing cohort of second-shift workers in manufacturing, healthcare, retail, food services, and other fields. NRT Bus is coordinating with MakeIT Haverhill clients to offer rides to work, for example. Merrimack Valley Transit (MEVA) is offering fare-free bus service throughout the community;
- providing adequate, flexible childcare that allows families to work and achieve more income than they could with public assistance benefits. In PY23, the City through CDBG offers child care subsidies in exchange for reentering employment, which is allowing more parents to escape poverty in an era of rising wages;
- increasing household awareness of various social services, including more outreach through social media and where people are at, as well as translating materials/forms into Spanish;
- coordinating services between, across and amongst various social service providers, such as Haverhill's Interfaith Network of Compassion INC) that includes the Community Development Department;
- promoting permanent housing options and homeownership wherever possible. Key to this is helping residents build up their credit ratings, through programs such as 'Budget Buddies' at CAI. Similarly, support for financial literacy efforts and the establishment of savings accounts help increase creditworthiness. The Haverhill Housing Authority has such a Sufficiency program;
- enhancing access to job training and Individual Training Accounts (ITAs) in relevant, critical and emerging fields and available jobs with career ladders of growth and opportunity, through diverse training offerings, such as blue-collar training opportunities offer through the State's Career Technical Institute at Whittier Vocational Tech School. The City is an active member of the MassHire Merrimack Valley Workforce Board to support such training and career ladders. Recruiting people into these

quality training programs have proven challenging as many empty seats have occurred in recent years.

Actions planned to develop institutional structure

The City's planning capacity is enhanced through partnerships with the Merrimack Valley Planning Commission (MVPC) through its Metropolitan Planning Organization (MVMPO) and its Comprehensive Economic Development Strategy (CEDS) committee, which just got a new CEDS report accepted by the federal Department of Commerce in late Spring, 2023. Planning capacity is also bolstered by Northern Essex Community College (NECC), the United Way One Fund committee, the MassHire Merrimack Valley Workforce Board, MA Municipal Association (MMA), Massachusetts Housing Partnership (MHP), Creative Haverhill and other partners. These entities are evaluating ways in which to develop a 21st-century economy and more streamlined service delivery, especially in designated Priority Growth Districts of the city. The goal is attracting, growing and nurturing critical and emerging industries and cultural sectors often flourishing in Greater Boston but not necessarily here. The City and CDD also retain services of a local zoning consultant (Utile), historic consultant, engineering consultants and landscape architect as needed.

Outside of City Hall, new neighborhood groups and associations, church groups and non-profits are organizing to enhance quality of life in various aspects. In PY23, the City stands ready and willing to assist these newer entities, such as newer subrecipients Leaving the Streets' Ministries, Presidential Gardens Neighborhood Association, Ray of Light Recovery Center, Ruth's House and Holy Apostles Greek Orthodox Church on Winter Street in their growth and development. More Community Housing Development Organizations (CHDOs) are needed in the region, and the City seeks to cultivate more of these entities.

Another action to develop institutional structure is to connect more sub-recipients and non-profits with technical assistance provided through Lawrence-based Community Inroads (formerly Jericho Road). They have expertise in providing Board training, diversification and outreach training, visioning, and financial compliance assistance among other tools. They have been providing services to newer non-profits such as Leaving the Streets, the Winnekenni Foundation and Hope & Hands.

CDD staff themselves take advantage of training opportunities provided by and through HUD on a host of topics, often through HUD Exchange webinars and/or other channels. A series of HUD webinars have been viewed by CDD staff during the past year, and these trainings are anticipated for the future. Membership in the National Community Development Association (NCDA), funded through CDBG Administration, provides great benefits for the City as well in terms of CDBG and similar programs/topics.

Actions planned to enhance coordination between public and private housing and social

service agencies

The City is committed to developing coalitions and relationships between the new management at the Haverhill Housing Authority (HHA), housing developers/managers, and the City's strong network of social service agencies. The City's CDBG-funded annual Request for Proposals incentivizes such interagency partnerships.

These connections and coordination can make a major difference in the lives of low-income residents in public and private housing. A key is to assist those in public or private housing with the array of social services that the City offers, so that residents do not suffer silently in their own homes. The HHA's Self-Sufficiency program is one such example. Another example is the connection between HHA's elderly housing and the City's Council on Aging programming and transportation. Sarah's Place (senior day habilitation) is another outlet that provides programming for some HHA Seniors and other elders in subsidized housing; they are a CDBG-funded sub-recipient again in PY23. A PY22 example was the Haverhill YMCA Affordable Housing Resident Support program, which provided a part-time counselor to assist various YMCA residents with their myriad of needed supportive services.

Fostering a more relevant Section 3 Program would be another useful step with the HHA. A planned activity in PY23 is to work with MakeIT Haverhill on developing a pipeline of Section 3 qualified entities.

With HHA, the City will be evaluating ways in which to make the plaza at Washington Square, which is mostly uneven cobblestone, more accommodating and welcoming for the HHA seniors who live in front of it. A reimagined plan for this central public space is likely needed, with possible commencement of design occurring in PY23, most likely with ARPA funding.

The City is actively supporting the efforts of the HHA to create 8 new units of housing from a vacant 4-unit residence at 335 Groveland Street in Riverside, using HOME-ARP funds. Aside this property across Katsaros Drive, PY23 funds will enhance the former Zinn's Playground pocket park site to support these new affordable units as well as this neighborhood.

Similarly, the City will build off enhancements at HHA's Kennedy Circle complex with street trees and new solar-powered 'smart benches' at 2-3 HHA facilities that allow users to charge phones, obtain transit information and hear messages or music. This will be funded through a 2022-23 State 'Shared Streets' grant, with a goal of getting HHA residents back to work and out and about.

Discussion

Efforts continue to promote access to the Merrimack River, both for recreational and economic development purposes. While the Merrimack flows through Haverhill more than any other community on its journey to the Sea, it still remains somewhat hard to see, access or get onto the River. This has been a complicated effort to remove obstructions in a river that needs some dredging but also hosts endangered species such as short-nose sturgeon. The City has worked deliberately to bring more activity

along the waterfront, including support for a new tour boat and expanded kayaking as well. The River Access Committee and Harbor Commission have recently made investments in boating/kayaking safety, security devices and expanded docks along the Merrimack. This effort correlates with efforts to expand the Rail Trail and Boardwalk along either side of the Merrimack.

The City has expanded its rehab offerings to allow for installation of fire alarms at properties that are not appropriate for full-scale housing rehabilitation, in order to increase public safety and allow for immediate reoccupancy after a small fire. There is also a need to add money to deal with a disturbing rise in fires in often overcrowded multifamily apartment buildings that are often electrical in nature, usually from overloaded circuits and extension cords beyond the capacity of panels.

Two possible planning efforts with some CDBG involvement will likely continue in PY23-- an analysis of land that would be created with the likely elimination of the failing dam on the Little River near Lafayette Square and the resulting narrowing of this waterway. It is possible a trail may be created running north along the Little River from the Pentucket Mills site and then cross westerly into Cashman Field and recreation area. The second Planning effort may solicit proposals to resurface the uneven cobblestone plaza with chipped concrete and pavers often avoided by the seniors who live in the area. These plans will be discussed in future plans and CAPERs.

The City spent considerable time in early 2023 developing a comprehensive list of American Rescue Plan (ARP) projects, some of which correspond and blend with CDBG projects. With various federal resources and grants, the City seeks to get the most accomplished within the timeframes for these federal investments.

The City is continuing its efforts to combat the deleterious effects associated with distressed vacant properties, which negatively affect property values and quality of life in neighborhoods. The City's ongoing partnership with the Attorney General's office, combined with the success of the City's Vacant Properties Registry and enhanced coordinated, partly CDBG-funded Code Enforcement Team efforts, are generating needed resources to deal with the complicated issue of vacant, abandoned and often foreclosed properties. The City continues to implement Building Blocks software from Tolemi that provides predictive analysis for, and better tracking of, abandoned and distressed properties.

The City is seeking ways to support park projects outside of the CDBG Target Area, such as Gale Park, Riverside Park, Winnekenni Park and Plug Pond (which is completing a State Parklands Acquisitions and Renovations for Communities (PARC) grant. These facilities in eastern Haverhill can be linked into a contiguous greenbelt given the right planning and resources. Planning for protection and enhancement of this massive (700+ acres) public open space amenity is commencing.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

In Program Year 2023, CDBG-funded Programs (totaled in bold text) include:

Public Services	(\$140,660)
Administration + Planning	(\$187,540)
First-Time Homebuyer Assistance	(\$ 500)
Housing Rehabilitation	(\$346,718) (+ \$70,000 Program Income)
Public Improvements	(\$111,985)
Miscellaneous Projects	(\$ 95,331)
Demolition + Clearance	\$ 1,000
Code/Public Health Enforcement	\$ 94,331
Economic Development	(\$55,000)

NOTE: \$70,000 in Program Income is anticipated in Program Year 2023, all of which is dedicated to be reprogrammed into Housing Rehabilitation, from which nearly all of it originated or emanated. There is no Program Income that has not yet been reprogrammed.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
Annual Action Plan	121
2023	

4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

Discussion

Urgent Need activities were undertaken during the height of the coronavirus pandemic. While no Urgent Need activities are anticipated in PY23, the chances for needing such Urgent Need resources to deal with climate change related events are not nil.

The City determines its Low-Moderate Income percentages on an Annual basis. First-Time Homebuyer Activities have been expanded Citywide rather than just on targeted neighborhoods, and Housing Rehab activities may be expanded geographically to eliminate lead-water services, the assistance will still be reserved primarily for Low-Moderate income Target Area residents. At least 4 out of every 5 CDBG dollars are expected to benefit low-moderate income residents or low-moderate income locations.

Attachments

Citizen Participation Comments



DOCUMENT 43 B

CITY OF HAVERHILL

In Municipal Council April 11 2023

ORDERED:

RESOLUTION OF THE CITY COUNCIL OF HAVERHILL,
MASSACHUSETTS, AUTHORIZING THE MAYOR TO SUBMIT THE
AMENDED CONSOLIDATED PLAN FOR THE COMMUNITY
DEVELOPMENT BLOCK GRANT PROGRAM, INCLUDING ALL
UNDERSTANDINGS AND ASSURANCES CONTAINED THEREIN.

WHEREAS: the City of Haverhill is entitled to receive federal financial assistance
under the Housing and Community Development Act of 1974, as amended,
and

WHEREAS: to secure such financial assistance, it is necessary to file an annual
amendment to the Consolidated Plan, and

WHEREAS: the Housing and Community Development Act of 1974, as amended,
requires each municipality to give assurances with respect to Community
Development Block Grant funds.

NOW, THEREFORE, BE IT RESOLVED THAT

1. The Mayor, as Chief Executive Officer, is hereby authorized as follows:
 - a. To file said amendment to the Consolidated Plan with the
U.S. Department of Housing and Urban Development on or before
May 15, 2023.
 - b. To serve as authorized representative of the City of Haverhill
in connection with said amended Consolidated Plan, and to
provide such additional information as may be required.
2. The Mayor, his designee, and City Solicitor, in their respective capacities,
are hereby authorized to sign all necessary documents for implementation
of the City's Community Development Block Grant program.
3. The Secretary of Housing and Urban Development be, and is hereby,
assured of full compliance by the City of Haverhill with the assurances
attached hereto and made part thereof.

IN CITY COUNCIL: April 11 2023
PASSED

Attest

Kathleen M. Wright City Clerk

[Signature] Mayor



43
WILLIAM PILLSBURY, JR.
DIRECTOR
TELEPHONE: 978-374-3544
FAX: 978-374-3331

CITY OF HAVERHILL
COMMUNITY DEVELOPMENT

CITY HALL, ROOM 204
FOUR SUMMIT STREET
HAVERHILL, MA 01830-5543

April 5, 2023

Mr. Timothy Jordan
Council President
Council Office - City Hall - Room 204
Haverhill, MA 01830

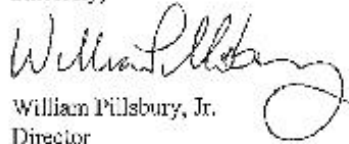
Re: Resolution authorizing the Mayor to submit the CDBG Application

Dear President Jordan:

I respectfully request that the City Council on Tuesday, April 11, 2023 approve the attached resolution authorizing the Mayor to submit the FY 2024 (Program Year 2023) Community Development Block Grant (CDBG) program for the City.

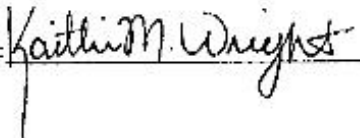
The resolution is attached and your positive action on this matter is requested. Thank you for your attention to this request.

Sincerely,


William Pillsbury, Jr.
Director

c: Mayor Fiorentini
Andrew K. Herlihy, Division Director
City Clerk

IN CITY COUNCIL: April 11 2023
PLACED ON FILE

Attest  City Clerk



**CITY OF HAVERHILL
CITY COUNCIL AGENDA - AMENDED**

April 11, 2023 at 7:00 PM

Theodore A. Pelosi, Jr. Council Chambers, 4 Summer st, Room 202

In-Person/Remote Meeting

This meeting/hearing of Haverhill City Council will be held in-person at the location provided on this notice. Members of the public are welcome to attend this in-person meeting. Please note that while an option for remote attendance and/or participation is being provided as a courtesy to the public, the meeting/hearing will not be suspended or terminated if technological problems interrupt the virtual broadcast, unless otherwise required by law. Members of the public with particular interest in any specific item on this agenda should make plans for in-person vs. virtual attendance accordingly.

- 1. OPENING PRAYER**
- 2. PLEDGE OF ALLEGIANCE**
- 3. APPROVAL OF MINUTES OF PRIOR MEETING**
- 4. ASSIGNMENT OF THE MINUTES REVIEW FOR THE NEXT MEETING**
- 5. COMMUNICATIONS FROM THE MAYOR:**
- 6. COMMUNICATIONS FROM COUNCILLORS TO INTRODUCE AN INDIVIDUAL(S) TO ADDRESS THE COUNCIL:**
 - 6.1. Councillor Barrett requests to introduce Nomsa Ncube to discuss the volunteer work done by *Somebody Cares* and their upcoming Spring Fundraiser on Saturday, April 22nd
- 7. PUBLIC PARTICIPATION- REQUESTS UNDER COUNCIL RULE 28**
- 8. COMMUNICATIONS AND REPORTS FROM CITY OFFICERS AND EMPLOYEES:**
 - 8.1. City Clerk, Kaitlin M Wright, submits June 6 2023 Special Election Warrant and requests approval
 - 8.2. William Pillsbury, Jr., Community Development Director, requests approval of Resolution authorizing the Mayor to submit the FY 2024 (Program Year 2023) Community Development Block Grant (CDBG) program for the City
 - 8.2.1. Resolution – authorize the Mayor to submit the Amended CDBG Application.
 - 8.3. Christine Webb, City Assessor submits the abatement report for the month of March 2023
- 9. UTILITY HEARING(S) AND RELATED ORDER(S):**

Page 1 of 4



**PUBLIC HEARING
CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning April 18, 2023, the public is invited to review and comment on the City of Haverhill's Program Year 2023 Annual Action Plan, which covers the period July 1, 2023 through June 30, 2024. A draft copy of the plan will be available in the Community Development Department office at City Hall, 4 Summer Street, Room 309, and also at the Haverhill Public Library. A public hearing on the plan was held Tuesday, April 11, 2023 at 7:00 p.m. in the City Council Chambers, City Hall, 4 Summer Street.

The anticipated amount of funds for the 2023-2024 program year will be approximately \$937,734. The City of Haverhill proposes the following for the 2023-2024 Annual Action Plan:

PUBLIC IMPROVEMENTS (\$111,985): Various public works and public accessibility activities, including benches, sidewalks, and tree planting in the target area. Emergency electrical generators will be installed at food pantry locations to ensure resiliency of the food security network. This project includes restoration of Zinn's playground in Riverside, installation of a wall mural along Broadway, Dock Improvements, and installation of an ADA accessible ramp at Somebody Cares New England at 358 Washington Street, among other possibilities. These activities may also be funded through the American Rescue Plan.

PUBLIC SERVICES (\$140,660): Various social services.

HOUSING REHABILITATION (\$346,718): Housing code correction loans and architectural barriers removal. This includes administration of these activities and support for Rebuilding Together Greater Haverhill. This project will install smoke detectors and/or carbon monoxide detectors in cases where rehabilitation is not viable, along with emergency relief for fire victims.

MISCELLANEOUS PROJECTS (\$95,331): Enhanced building, health, and safety code enforcement, also to prevent and respond to coronavirus. Demolition and clearance activities will be undertaken if needed.

ECONOMIC DEVELOPMENT (\$55,000): Economic development activities, including commercial façade improvement, workforce development support through Make IT Haverhill, targeted business outreach, including Latino business outreach, and childcare support for families seeking to return to the workforce. These activities may also be funded through the American Rescue Plan.

ADMINISTRATION & PLANNING (\$187,540): Salaries, expenses, fair housing, planning, surveys, professional consultants and Consolidated Plan Development.

FIRST-TIME HOME BUYER (\$500): Down Payment Assistance.

Activities must principally benefit low-moderate income persons, alleviate slum and blight, or address an urgent need. The hearing room is accessible to individuals with disabilities. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2344. Written comments must be received by Thursday, May 18, 2023 at 3:00 p.m.

* CDBG - 1.77% decrease

City of Haverhill 2022-2023
Community Development Block Program

Total Grant: \$ 937,734

Public Services (\$140,660)

See CAA's determinations

Administration + Planning (\$187,540)

See attached (<20%)

First-Time Homebuyer Assistance (\$ 500)*

Housing Rehabilitation (\$346,718)

HRCCP \$160,524* (- \$70,000 Program Income)

Fire Prevention/Emergency Relief \$ 1,000

Annual Rebuilding Day \$ 1,000

Rehab Administration \$184,184

-Rehab Salaries -\$135,092

-Rehab Admin Costs -\$ 49,092

Public Improvements (\$111,985)

-358 Washington St./Somebody Cares ADA Ramp/

Washington Square/Washington Street Sidewalks \$ 33,985

-Emergency Generator Installation- Food Pantries \$ 500

-Zinn's Playground \$ 45,000

-Broadway Mural \$ 24,000

-Moody School Playground \$ 500*

-12th Avenue Playground \$ 500*

-Washington Square Surfacing Improvements \$ 500*

-Dock Improvements \$ 5,000

-Urban Libraries \$ 2,000

Miscellaneous Projects (\$95,331)

Demolition + Clearance \$ 1,000

Code/Public Health Enforcement \$ 94,331

Economic Development	(\$55,000)
Pasade Improvement Program	\$ 500*
Mt. Washington Maker Space	\$ 25,000
Economic Development Assistant	\$ 10,000
Latino Business Outreach Specialist (p/t)	\$ 18,500
Entrepreneurial Support (E for All)	\$ 500
Childcare Supporting Employment	\$ 500*

*= placeholder budgets for projects likely funded instead through ARPA



WILLIAM PULSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-1344 (VTD)
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5845

April 13, 2023

Katie
Legal Ads
Eagle Tribune

Please publish the attached Legal Ad on Monday, April 17, 2023.

Please bill this office. Please send bill to the City of Haverhill Community Development Department. If you have any questions, please contact me in Community Development at (978) 420-3723. Thank you for your attention to this matter.

AUTHORIZED: 
Andrew K. Herlihy
Division Director

Attachment

THE EAGLE-TRIBUNE
MONDAY, APRIL 17, 2023

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

Beginning April 18, 2023, the public is invited to review and comment on the City of Haverhill's Proposed 2023 Annual Action Plan, which covers the period July 1, 2023 through June 30, 2024. A draft copy of the plan will be available in the Community Development Department Office at City Hall, 4 Summer Street, Room 309, and also at the Haverhill Public Library, 40 State Street, on the east side of the Haverhill Public Library at 7:00 p.m. in the City Council Chambers, City Hall, 4 Summer Street. The anticipated amount of funding for 2023-2024 program year will be approximately \$937,744. The City of Haverhill proposes the following for the 2023-2024 Annual Action Plan:

PUBLIC IMPROVEMENTS (\$111,886): Various public works and public accessibility activities, including benches, sidewalks, and tree planting in the target area. Emergency electrical connections will be installed at food bank locations to ensure resiliency of the food security network. This project includes restoration of Zim's playground in Riverside, installation of a well in the along Broadway Block Improvements, and installation of an ADA accessible ramp at Somerville Carex New England at 358 Westinghouse Street, among other possibilities. These activities may also be funded through the American Rescue Plan.

PUBLIC SERVICES (\$140,860): Various social services.
HOUSING REHABILITATION (\$336,738): Housing code correction loans and architectural barriers removal. This includes administration of these activities and support to. Rebuilding together Greater Haverhill. This project will help smoke detectors and/or carbon monoxide detectors in cases where rehabilitation is not viable, along with emergency repair for the victims.

MISCELLANEOUS PROJECTS (\$86,331): Enhanced housing, health, and safety code enforcement, also to be provided and respond to emergency. Demolition and clean-up activities will be undertaken if needed.

ECONOMIC DEVELOPMENT (\$55,000): Economic development activities, including commercial facade improvement, workforce development support through Make IT Haverhill, targeted business outreach, including family business outreach, and childcare support for families seeking to return to the workforce. These services may also be funded through the American Rescue Plan.

ADMINISTRATION & PLANNING (\$67,540): Salaries, expenses, for housing/planning, surveys, professional consultants and Consolidated Plan Development.

FIRST-TIME HOME BUYER (\$500): Down Payment Assistance. Activities that primarily benefit low-moderate income persons, eligible annual high schoolers or urgent need, the housing room is accessible to individuals with disabilities. For more information or to submit written comments, please contact the Community Development Department at (978) 374-2244. Written comments must be received by Thursday May 18, 2023 at 3:00 p.m.
FT - 01723



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2341 VTDH
FAX: 978-374-1332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

FOUR SUMMER STREET
CITY HALL, 4 SUMMER ST.
HAVERHILL, MA 01820-5812

February 27, 2023

NOTICE OF PUBLIC HEARINGS

The Community Affairs Advisory Board (CAAB) will hold the following meeting dates to interview and rank the Public Service proposals with applicants for Community Development Block Grant (CDBG) funding. All meetings will start at 6:00 p.m. in Room 301, City Hall.

Thursday, March 16, 2023
Wednesday, March 22, 2023
Thursday, March 23, 2023
Monday, March 27, 2023
Wednesday, March 29, 2023


Andrew K. Herlihy
Division Director

cc: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 16, 2023

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Marlene Grant		978-979-8037	marlenegrant14@gmail.com
Carrie Black		978-372-6886	carblack@yahoo.com
Vincent Donovan		978-237-2276	vincedonovan@gmail.com
Kathleen Fitts		978-373-6791	Kathleen.Fitts@gmail.com
Amy Dawdy		978-374-2175	amy.dawdy@cityofhaverhill.com
Erin Smith-Borden			erin.smith-borden@cityofhaverhill.com
John Padua		800-476-4339	john.padua@cityofhaverhill.com
Bill Lapierre			
Sharon Sullivan			
Murphy Johnson			

Sheila Cavanaugh
Juliet - Stinebaugh
Nonsa-Neebe

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
WEDNESDAY, MARCH 22, 2023

SIGN IN SHEET			
NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Sharon Sullivan		978-372-6158	sbsullivan@hotmail.com
Moussa Kroube		978-360-7277	
Louise Lopez		978-570-4981	louise.lopez@cityofhaverhill.com
Marlene Grant		978-973-8091	marlenegrant14@gmail.com
Elizabeth Fitz Emmeads		978-241-3411	efitz@cityofhaverhill.com
Ken Perry	3 Washington St	978-373-1971	kenperry@cityofhaverhill.com
Pat Denchey	3 Washington Sq	978-241-9661	pdenchey@cityofhaverhill.com
Richard Lynch	3 Washington Sq	978-373-1971	richardlynch@cityofhaverhill.com
Bill Spiradino	Common Ground Ministries		
Bill LaBelle	Shared Hearts and Prayer		

WEDNESDAY, MARCH 22, 2023

[illegible]

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, MARCH 23, 2023

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Skyron (Sue Dow)	CAAB's Member	978-376-6573	skye@haverhill.org
Carol Webb	CAAB	978-378-6985	carolade@haverhill.org
Shirley Campbell	CAAB	978-378-4334	shirley@haverhill.org
Marilyn Grant	CAAB	978-973-8081	marilyngrant@haverhill.org
Louise Lopez	CAAB	978-590-4981	louise.lopez@haverhill.org
Jess Feiner	B6C	978-201-1991	jfeiner@haverhill.org
Janet Bejin	Margold Neighbors	978-204-0795	janet@haverhill.org
Allison Hartquist	HIP3	978-423-5654	allison.hartquist@haverhill.org
Jack Hardner	HIP3		
Jessica Kallin	Haverhill Promer	801-494-9737	jessica.kallin@haverhill.org
John Maddox	" "	978-436-1911	john@maddox.org
Ernie Zeisler	WUCA	978-788-6339	erzie@haverhill.org
Bill Lapierre	CAAB		
Bartell Jounson	CAAB		

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
MONDAY, MARCH 27, 2023

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Sharon Sullivan	CAAB	978 377 2610	sullivan@hotmail.com
Margaret Grant	CAAB	978 973 5039	margaretgrant@gmail.com
Wale Nwaka	CAAB	978 360 7277	
Lourdes Lopez	CAAB	978 590 4981	
Shirley Callahan	CAAB	978 377 4334	shirleycallahan.com
Theresa Wilk	Haverhill YMCA	978 944 9279	theresa.wilk@ymca.org
Christy Elmer	Haverhill YMCA	978 944 3337	christy@ymca.org
Judy Bonavent	CAAB	978 335 3915	jbonavent@comcast.net
Joe Ferguson	HICRC	978 376 6741	jferguson@haverhill.com
Bill Lapierre	CAAB	978 - 914-2116	bill@lapierre.com



WILLIAM PILLSBURY, JR.,
DIRECTOR
TELEPHONE: 978-374-2344 V/TDD
FAX: 978-374-2332

**CITY OF HAVERHILL
COMMUNITY DEVELOPMENT**

CITY HALL, ROOM 309
FOUR SUMMER STREET
HAVERHILL, MA 01830-5813

NOTICE OF PUBLIC HEARING

March 30, 2023

The Community Affairs Advisory Board (CAAB) will meet on **Thursday, April 13, 2023 at 6:00pm** to finalize the rankings of the Community Development Block Grant (CDBG) Program Year 2023 Public Service proposals and discuss the amount awarded from CDBG for Year 49 (2023-2024) funding. The meeting will be held in **Room 301, City Hall, 4 Summer Street, Haverhill, MA.**


Andrew K. Herlihy
Division Director

c: Mayor
William Pillsbury, Jr., CDBG Director
City Clerk
CAAB Members

CITY OF HAVERHILL
COMMUNITY AFFAIRS ADVISORY BOARD (CAAB) MEETING
THURSDAY, APRIL 13, 2023

SIGN IN SHEET

NAME	ORGANIZATION ADDRESS	PHONE	EMAIL
Sharon Sullivan	CAAB Board	978-373-6158	shsullivan@haverhill.com
B. J. B.	CAAB Board	508-342-0698	BK1524@comcast.net
Nousa Hume	CAAB Board	978-360-7277	admin@zimmradio.co
Sharon Sullivan	CAAB Board	978-373-6158	shsullivan@haverhill.com
David Black	CAAB Board	978-373-6986	andblack@yahoo.com
Varlene Grant	CAAB Board	978-973-8037	marlenegrant42@gmail.com

**NOTICE OF PUBLIC HEARINGS AND PUBLIC COMMENT PERIOD FOR
DRAFT ANNUAL ACTION PLAN**

The **City of Peabody** and **The North Shore HOME Consortium**, an organization comprised of thirty cities and towns in the Merrimack Valley and the North Shore, are **seeking public comment on its Draft Action Plan for Federal Fiscal Year 2023**. The City of Peabody and the Consortium are seeking feedback on these documents from interested parties regarding 1.) **The use of HOME funds** for the development of affordable housing in the North Shore HOME Consortium region in the coming year; and 2.) **The use of CDBG funds** to assist low and moderate income persons in the City of Peabody in the coming year. The Consortium's communities include: Amesbury, Andover, Beverly, Boxford, Danvers, Essex, Gloucester, Georgetown, Hamilton, Haverhill, Ipswich, Lynnfield, Manchester-by-the-Sea, Marblehead, Merrimack, Methuen, Middleton, Newburyport, North Andover, North Reading, Peabody, Rockport, Rowley, Salem, Salisbury, Swampscott, Topsfield, Wenham, West Newbury and Wilmington.

The activities proposed with HOME funds include: Creating Affordable Rental Housing; Rehabilitating Existing Housing Stock; Creating Affordable Homeownership Housing Units; Providing Tenant-based Rental Assistance to Target Populations. The proposed CDBG activities include: Social Service Activities, Infrastructure, Rehabilitating Existing Housing Stock, Safety Improvements and Economic Development Activities.

An electronic copy of the Consortium's and City's 2023 Action plan will be available on **April 14th, 2023** at www.peabody-ma.gov. The Consortium's Plan will be forwarded to each member community and can be accessed at their Community Development/Planning Departments. The public comment period will begin on **Friday, April 14th, 2023** and will end on **Sunday, May 14th, 2023**. During this time, three **Public Hearings will be held** to invite comment on the draft document, in accordance with 24 CFR 91.105(c)(2) of the federal regulations relative to citizen participation for Community Planning and Development Programs. The three Public Hearings will be conducted for the purpose of receiving comments on local housing and community development needs on the following dates and locations, all are accessible:

- **Tuesday May 2nd, 2023 at 11:00 a.m.**
@ **Haverhill Public Library, Milhender Room, 99 Main Street, Haverhill, MA;**
- **Wednesday, May 3rd, 2023 at 1:00 p.m.**
@ **City Council Conference Room, City Hall, 9 Dale Avenue, Gloucester, MA**
- **Thursday, May 4th, 2023 at 5:00 p.m.**
@ **Peabody City Hall, Lower-Level Conference Room, 24 Lowell Street, Peabody, MA**

This third meeting may be attended in-person or via remote participation using the Zoom platform. Members of the public and interested parties may access the remote participation by entering the following link into your web browser:

<https://us02web.zoom.us/j/96561178938?pwd=c3lDd3ZrK3h5Y0RwMUhzR0lIdk0UT09>; Enter the meeting **ID# 865 6117 8938** as directed on the webpage and click "Join"; Follow the onscreen instructions to join the meeting; Passcode: **848640**; Participants can dial a toll-free number **646-558-8656** US to join the meeting. When prompted, enter meeting **ID# 865 6117 8938** and follow the instructions to join the meeting.

Citizens, all interested parties, representatives from the City of Peabody and from the Consortium's member communities, and nonprofit providers are urged to participate in these hearings. Written comments are also encouraged, and may be addressed, on or before May 22nd, 2023, to:

The Department of Community Development and Planning
City Hall, 24 Lowell Street
Peabody, Massachusetts 01960

e-mail addresses: lisa.greene@peabody-ma.gov or stacey.bernson@peabody-ma.gov

Technical Assistance CDBG RFP

1/24/23

Marcie Boucher

All Saints Food Pantry

Grants available for services to low-to-moderate income residents

By MIRA LABELLA
miral@haverhill.com

HAVERHILL — Local non-profits, service providers, businesses, and community groups may now apply for funds to provide public services for low-to-moderate-income residents, Mayor James Fiorentini announced.

The funds are available per a Request for Proposals (RFP) through the city's Community Development Block Grant (CDBG) program for FY 24, which begins July 1.

The RFP and applications for CDBG funds are due Feb. 19. For applications, visit online at cityofhaverhill.com/3p9bzj27.

Through the CDBG

Through the CDBG program, the city grants more than \$140,000 per year to serve lower-income Haverhill residents.

program, the city grants more than \$140,000 per year to serve lower-income Haverhill residents. Applications are reviewed by the mayor-appointed Community Affairs Advisory Board (CAAB) each spring.

Last year the city funded 23 programs, including \$17,840 to the Salvation Army in Haverhill for its meals and emergency services program; \$12,740 to Sarah's Place to support its various programs for senior citizens; \$4,900 to the Haverhill YMCA for its Junior Olympics after

school academic and activities program; \$2,940 to the Boys & Girls Club of Greater Haverhill for its after school youth meals program, and \$8,820 to Leaving the Streets Ministry to place at-risk youths in jobs.

"These funds help to stitch up our social safety net," said Andrew Herlihy, the city's Community Development Division Director.

The primary objective of the CDBG program is the development or re-development of viable urban communities by providing decent

housing, creating suitable living environments, and expanding economic opportunities. The goals and funding are principally to benefit low-to-moderate income persons and neighborhoods.

Entitlement funds are provided on an annual basis to the communities by the U.S. Department of Housing and Urban Development (HUD).

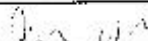
The city will host a Technical Assistance session for prospective applicants with questions on Wednesday, Feb. 1, from 4 to 8 p.m. in City Hall, Room 308, 4 Summer St.

A virtual link for this session will also be created upon request. Please call the Community Development Department at 978-374-2344 for more details.

Grantee SF-424's and Certification(s)

Application for Federal Assistance SF-424	
<div>OMB Number: 4819-0047</div> <div>Expiration Date: 11/29/2025</div>	
*1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	*2. Type of Application: * If Revision, select appropriate letter(s): <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision * Other (Specify):
*3. Date Received: 4. Applicant Identifier:	
5a. Federal Entity Identifier: MA0251020	*5b. Federal Award Identifier: R23MC750010
State Use Only:	
6. Date Received by State:	7. State Application Identifier:
8. APPLICANT INFORMATION:	
*a. Legal Name: City of Haverhill, Massachusetts	
*b. Employer/Taxpayer Identification Number (EIN/TIN): 045001392	*c. GFE: GBLKX8518138
d. Address:	
*Street 1: 4 SUMNER STREET Street 2: ROOM 309 *City: Haverhill, County/Parish: *State/Province: MA: Massachusetts *Country: USA: UNITED STATES *Zip/Postal Code: USA: United States 01830-5843	
e. Organizational Unit:	
Department Name: Community Development	Division Name: Essex County
f. Name and contact information of person to be contacted on matters involving this application:	
Prefix: Mr. *First Name: William Middle Name: *Last Name: Pillsbury Suffix: Jr. Title: Director Organizational Affiliation: *Telephone Number: 978-374-2344 Fax Number: 978-374-2332 *Email: wpillsbury@cityofhaverhill.com	

Application for Federal Assistance SF-424
<p>*9. Type of Applicant 1: Select Applicant Type: Pick an applicant type C: City or Township Government</p> <p>Type of Applicant 2: Select Applicant Type: Pick an applicant type</p> <p>Type of Applicant 3: Select Applicant Type: Pick an applicant type</p> <p>*Other (Specify)</p>
<p>*10. Name of Federal Agency: Federal Aviation Administration United States Department of Housing and Urban Development</p>
<p>11. Catalog of Federal Domestic Assistance Number: 20.106</p> <p>CFDA Title: Airport Improvement Program</p>
<p>*12. Funding Opportunity Number: 14-218</p> <p>Title: COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM</p>
<p>13. Competition Identification Number: </p> <p>Title: </p>
<p>14. Areas Affected by Project (Cities, Counties, States, etc.):</p>
<p>*15. Descriptive Title of Applicant's Project: HOUSING REHABILITATION, PUBLIC SERVICES TO LOW-MODERATE INCOME RESIDENTS, PUBLIC IMPROVEMENTS, ENHANCED CODE ENFORCEMENT, ASSISTANCE TO FIRST-TIME HOMEBUYERS, ECONOMIC DEVELOPMENT</p>
<p>Attach supporting documents as specified in agency instructions.</p>

Application for Federal Assistance SF-424	
16. Congressional Districts Of:	
*a. Applicant: MA-005	*b. Program/Project: MA-003
Attach an additional list of Program/Project Congressional Districts (if needed).	
17. Proposed Project:	
*a. Start Date: 7/1/23	*b. End Date: 6/30/24
18. Estimated Funding (\$):	
*a. Federal	937,734 \$ 0
*b. Applicant	\$ 0
*c. State	\$ 0
*d. Local	\$ 0
*e. Other	32,500 \$ 0
*f. Program Income	70,000 \$ 0
*g. TOTAL	1,340,234 \$ 0
*19. Is Application Subject to Review By State Under Executive Order 12372 Process?	
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on _____ <input type="checkbox"/> b. Program is subject in E.O. 12372 but has not been selected by the State for review. <input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
*20. Is the Applicant Delinquent On Any Federal Debt?	
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes", explain:	
21. "By signing this application, I certify (1) to the statements contained in the List of certifications ¹ and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances ² and agree to comply with any resulting terms if I am given an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U. S. Code, Title 28, Section 1001) <input checked="" type="checkbox"/> ** I AGREE: ¹ The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement of agency specific instructions.	
Authorized Representative:	
Prefix: MR.	*First Name: JAMES
Middle Name: J.	
*Last Name: FLORENTINI	
Suffix:	
*Title: MAYOR	
*Telephone Number: 978-374-2300	Fax Number: 978-374-2332
*Email: MAYOR@CITYOFHAVERHILL.COM	
*Signature of Authorized Representative: 	*Date Signed: 6/30/2023

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4310-0003
Expiration Date: 02/28/2025

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:


1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4765) relating to prescribed standards of merit systems for programs funded under one of the 18 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900 Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-265), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 et-3 and 290 et-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

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Standard Form 4240 (Rev. 7-97)
Prescribed by OMB Circular A-102

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-643) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7326) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §674), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11980; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 105(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from: (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	MAYOR
APPLICANT ORGANIZATION	DATE SUBMITTED
CITY OF HAVERHILL	6/30/2023

HF-424D (Rev. 7-87) Back

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.


Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 75.


Signature of Authorized Official

6/30/2023

Date

JAMES J. FIORENTINI
MAYOR
Title

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) 2023, 2024 [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 20004) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.



Signature of Authorized Official

6/30/2023

Date

JAMES J. FIORENTINI
MAYOR

Title

OPTIONAL Community Development Block Grant Certification

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature of Authorized Official

Date

Title


Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;



Signature of Authorized Official

6/30/2023

Date

JAMES J. FIORENTINI
MAYOR

Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Signature of Authorized Official

Date

Title

Housing Opportunities for Persons With AIDS Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility;
2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature of Authorized Official

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.